

School District of Philadelphia Quarterly School Manager Report

FOR THE PERIOD ENDED DECEMBER 31, 2017



February 14, 2018

The School District of Philadelphia's Quarterly School Manager Report for the period ended December 31, 2017 represents forward-looking statements and any such statements inherently are subject to a variety of risks and uncertainties that could cause actual results to differ materially from those that have been projected. Such risks and uncertainties which could affect the revenues and obligations of the School District include, among others, reduced governmental allocations, changes in economic conditions, mandates from other governments, and various other events, conditions and circumstances, many of which are beyond the control of the School District. Such forward-looking statements speak only as of the date of this presentation, February 14, 2018. The School District disclaims any obligation or undertaking to release publicly any updates or revisions to any forward-looking statement contained herein to reflect any changes in the School District's expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

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School District of Philadelphia
QUARTERLY SCHOOL MANAGER REPORT
FOR THE PERIOD ENDED DECEMBER 31, 2017

TABLE OF CONTENTS

| | |
|--|------------|
| Overview of the Quarterly School Manager Report | i |
| Introduction | iii |
| School District Operating Budget Summary | vii |
| Key School Budget Dates | ix |
| Operating Fund Reports | |
| Table OF-1 Operating Funds – Fund Balance Summary | 2 |
| Table OF-2 Operating Funds – Revenue Detail | 3 |
| Table OF-3 Operating Funds – Functional Expenditure Summary | 5 |
| Cash Flow Reports | |
| Table CF-1 Cash Flow – Adopted Cash Flow | 9 |
| Table CF-2 Cash Flow – Year-to-date Cash Flow | 10 |
| Table CF-3 Cash Flow – Vendor Payments to Date | 11 |
| Personnel Reports | |
| Table P-1 Position Summary | 22 |
| Table P-2 Vacancy Listing by School | 23 |
| Supplementary Materials | |
| SM-1 Debt Service Schedule | 31 |
| SM-2a-c Capital Projects | 32 |
| SM-3 School Allocation Methodology | 35 |
| SM-4a Major Grant Funds Summary | 36 |
| SM-4b Major Grant Funds Descriptions | 37 |
| SM-5 Title I School-by-School Budget and Spend | 39 |
| SM-6 Minority and Women Business Enterprise Participation | 43 |
| SM-7 Open Data Initiative | 44 |

Overview of the Quarterly School Manager Report

The Quarterly School Manager Report is a summary report on the finances and management of the School District of Philadelphia. It is prepared by the Office of Finance.

The purpose of the Quarterly School Manager Report is to provide senior management of the School District of Philadelphia with a summary of the District's progress in implementing the financial and management goals of the current fiscal year on both a "Year-to-date Actual" basis and on a "Forecast for Full Year" basis.

While the Quarterly School Manager Report focuses narrowly on the financial management of the District, it is important to keep in mind the real educational impacts to children and families of the District's financial status. Many schools lack a full array of resources and educational opportunities. Our financial plans are only effective to the extent that they provide for an adequate education of all public school children in Philadelphia.

The Quarterly School Manager Report contains the following reports and schedules:

Operating Funds: The Quarterly School Manager Report presents a combined presentation of revenues and expenses for the principal operating funds, in addition to detailed revenue categories in the general, intermediate unit, and debt service funds; and expenditure and current budget information divided according to the District's functional hierarchy.

The principal operating funds of the District consist of a General Fund, Intermediate Unit (IU) Fund, and a Debt Service Fund. The District is required, as a result of its covenants to holders of fixed rate bonds of the School District, to deposit funds into its sinking funds during the current fiscal year to pay some of the debt service due in the next fiscal year.

For all quarters except the fourth quarter, the operating reports present quarterly year-to-date actuals for the current fiscal year and prior two fiscal years; the current full year projection and full year actuals for the prior two years; and the year-to-date actuals as a percentage of the total year. The fourth quarter report presents the current year amended budget, current full year projection, the current year projected budget variance, and full year obligations for the prior two years.

Cash Flow: The Cash Flow section includes year-to-date cash flow and vendor payment information. The School District's adopted cash flow is based on the current fiscal year's adopted budget. The cash flow projections are updated to reflect actual year-to-date results and changes to assumptions as to the timing of revenues and the payment of expense which are made as a result of actual events. The vendor payments report includes the cash payments made to date in the fiscal year to the District's vendors. The list contains payments inclusive of operating and grants expenditures.

Personnel Reports: The Position Summary Report contains budgeted and projected Full Time Equivalent positions and current On-Board actual employees. Budgeted and projected positions are derived from the Office of Management and Budget personnel projection system reconciled to the Staffing Management System for school-based positions. Current On-Board employees are taken from the District's Advantage HR Staffing system and include On-Board employees at months-end with status codes 1 (Active), 2 (Acting), 3 (Long-Term Substitutes), and other codes for certain employee groups. There may be instances when the Count (Filled column) is fractional which represents an employee in a part-time position. The Quarterly School Manager Report also includes a Vacancy Report which is a listing of teacher vacancies by school for operating and grant funds.

The Position Report and Vacancy Report may vary due to timing differences, different definitions of what constitutes a vacancy, and different definitions of when a vacancy is considered filled.

Supplementary Materials: This section of the Quarterly School Manager Report contains additional materials related to the operations of the School District.

The Debt Service Schedule is the District's current fiscal year projected operating debt service budget (net of refunding), which depicts each bond series outstanding broken down by principal and interest due in the current fiscal year. Current year "trapped funds" reserved in the current year are shown separately.

The Capital Projects reports include a listing of the District's activities related to capital projects, in addition to detailing the monthly year-to-date cash balances for all bond funds held to pay capital projects.

The documentation also includes information regarding the school allocation methodology, major grants funds and corresponding descriptions, school-by-school Title I budgets and spend, a summary of minority and women business enterprise participation, and a listing of the data posted on the District's website as part of the Open Data Initiative.

School District of Philadelphia
QUARTERLY SCHOOL MANAGER REPORT
FOR THE PERIOD ENDED DECEMBER 31, 2017

Introduction

Overview

The School District of Philadelphia's Quarterly School Manager Report for the period ended December 31, 2017 represents forward-looking statements and any such statements are subject to a variety of risks and uncertainties that could cause actual results to differ materially from those that have been projected. Please note that the FY 2017 actuals contained in this report are based on the District's current FY 2017 unaudited financial statements.

For FY 2018, the District currently projects operating revenues of \$3,024.2 million and operating expenditures of \$2,995.5 million, resulting in an operating surplus of \$28.7 million excluding transfers from reserves and \$14.0 million including transfers from reserves¹. The District is projected to end FY 2018 with a \$138.7 million positive fund balance.

Overall, this represents a \$48.9 million increase over the FY 2018 Adopted operating ending fund balance of \$89.8 million. This increase is attributable to a \$16.6 million better than projected performance in FY 2017 (as compared to the FY 2017 Amended budget); and a \$32.3 million better than projected performance in FY 2018.

Second Quarter Report Revised Projections

As of December 31, 2017, the District is now projecting a year-end fund balance of \$138.7 million. This represents a \$53.1 million increase from the September 30, 2017 projection and is due primarily to the following changes: a \$9.0 million increase in the projected FY 2017 ending fund balance (i.e. the FY 2018 beginning fund balance), a \$40.5 million increase in FY 2018 projected revenues, and a (\$3.6) million reduction in FY 2018 projected expenditures. Specifically these changes include:

- **Increase in FY18 beginning fund balance:** the prior year ending fund balance increase of \$9.0 million based on the District's current FY 2017 unaudited financial statements.
- **Revised FY 2018 projected revenues:**
 - \$27.9 million increase in local taxes driven by higher projected Business Use and Occupancy Tax receipts partially offset by a reduction in Real Estate Tax, and a small net increase in all other local taxes;
 - \$10.2 million increase in local non-taxes driven by an increase in the Parking Authority contribution, with a smaller net increase in all other local non tax revenues; and
 - \$2.4 million net increase in State, Federal, and Other Financing sources.
- **Revised FY 2018 projected expenditures:**

¹ Transfers from Reserves are not included in the total expenditures. FY18 transfers from reserves are \$14.7 million for trapped funds related to debt service.

School District of Philadelphia
QUARTERLY SCHOOL MANAGER REPORT
FOR THE PERIOD ENDED DECEMBER 31, 2017

- (\$45.3) million of expenditure savings driven by a reduction in projected salary and benefit costs, increased indirect charges shifted to grant funds, and a reduction to the projected Title II reserves; and
- \$41.7 million of expenditure increases including increased charter school payments, increase in education technology and facilities investments, and smaller increases in losses and judgements, nursing and special education services, debt, and other areas.

Year Over Year Comparison

Revenues – Year over Year

The following table shows a year over year comparison of year-to-date revenues from FY 2016 to FY 2018.

| | FY18 YTD December 31 Revenues | FY17 YTD December 31 Revenues | FY16 YTD December 31 Revenues |
|---------------------------------|--|--|--|
| A. Local Tax Revenue | 264,211,372 | 213,134,314 | 213,082,277 |
| B. Local Non Tax Revenue | 3,300,323 | 1,596,734 | 35,957,660 |
| C. State Revenue | 655,429,783 | 656,174,528 | 0 |
| D. Federal Revenue | 6,120,289 | 5,591,424 | 5,593,243 |
| E. Other Financing Sources | 0 | 747,095 | 3,770,672 |
| Total Operating Revenues | 929,061,767 | 877,244,095 | 258,403,852 |

Year-to-date revenue variances are primarily driven by the following:

- FY 2018 year-to-date local tax revenue is approximately \$51.0 million higher than FY 2017, primarily due to a \$25.2 million increase in Real Estate and School Income Tax and a \$22.1 million increase in Business Use and Occupancy Tax collections. At this point, we are projecting that the Real Estate and School Income Tax increases are the result of Federal tax changes, which encouraged earlier payment of tax bills.
- Local Non Tax year-to-date revenue in FY 2018 and FY 2017 are significantly lower than FY 2016, due to \$35.0 million in advances received from the City in FY 2016, which were not received in FY 2017 or FY 2018. The City advanced these funds in FY 2016 to help address the District's cash flow concerns.
- Although FY 2018 and FY 2017 year-to-date State revenues are similar, FY 2018 included greater basic education and special education subsidies, while FY 2017 included proportionally greater State Debt Service PlanCon²

² PlanCon is the Planning and Construction Workbook fund, which is administered by the state Department of Education and reimburses school districts for school construction projects.

School District of Philadelphia
QUARTERLY SCHOOL MANAGER REPORT
FOR THE PERIOD ENDED DECEMBER 31, 2017

reimbursements. PlanCon reimbursements have not yet been received in FY 2018. In FY 2016, no State revenues were received until the third quarter due to the State budget impasse.

- Other Financing Sources year-to-date, which vary each year due to the sale of property, were \$0.0 million in FY 2018, \$0.7 million in FY 2017, and \$3.8 million in FY 2016.

Expenditures – Year over Year

The following table shows a year over year comparison of year-to-date expenditures from FY 2016 to FY 2018.

| | FY18 YTD December 31 Expenditures | FY17 YTD December 31 Expenditures | FY16 YTD December 31 Expenditures |
|---------------------------|--|--|--|
| A. Salaries | 377,548,095 | 359,518,262 | 353,101,081 |
| B. Benefits | 262,349,627 | 259,801,525 | 243,626,609 |
| C. Non-Personnel Services | 702,168,074 | 651,457,735 | 635,387,220 |
| Total | 1,342,065,796 | 1,270,777,522 | 1,232,114,911 |

Significant differences in year-to-date expenditures in FY 2018 compared with prior years include:

- Salaries – Year-to-date salaries were slightly higher in FY 2018 due to one-time payments associated with new labor contracts. These increases were partially offset by accounting adjustments made at the end of FY 2017, which changes when salaries are recognized throughout the fiscal year. FY 2017 year-to-date operating salaries increased slightly relative to FY 2016 due to fewer vacancies in FY 2017 offset by fewer paid days in the quarter that year.
- Benefits – Year-to-date benefits were slightly higher in FY 2018 due to increases in the retirement contribution rate and benefit payments associated with the higher year-to-date salary expenditures. These payments were partially offset by the elimination of certain benefit payments as a result of the accounting adjustments described above. In FY 2017, increases in year-to-date retirement expenditures relative to FY 2016 were partially offset by decreases in other benefits that year.
- Non-Personnel Services (NPS) – In FY 2018, year-to-date NPS expenditures were higher compared to FY 2017 primarily due to higher debt service, non-district school, and transportation payments partially offset by lower utility and temporary borrowing expenditures. FY 2017 year-to-date NPS payments were higher compared to FY 2016 primarily due to increased charter expense related to increased charter enrollment and per pupil rate.

School District of Philadelphia
QUARTERLY SCHOOL MANAGER REPORT
FOR THE PERIOD ENDED DECEMBER 31, 2017

Prior Year Projection

In Fiscal Year 2017, the District's projected year-end fund balance based on unaudited actuals increased by \$9.0 million from the first quarter FY 2017 projection. Based on the District's unaudited actuals, operating revenues and other sources (excluding refunding) are \$2,851.9 million and operating expenditures and uses (excluding refunding) are \$2,755.9 million, resulting in an operating surplus of \$96.0 million excluding the net impact of refunding sources and uses and transfers from reserve. Including refundings and transfers from reserve, the projected operating surplus for FY 2017 is \$77.2 million.³ The District is projected to end FY 2017 with a \$124.7 million positive operating fund balance; \$16.6 million better than the projected operating fund balance included in the FY 2017 Amended Budget. The projected year-end operating fund balance represents 4.4% of operating revenues or less than three weeks of operating revenues, net of refunding revenues and sources.

Issues and Risks

The second quarter report has been adjusted to reflect the half-year mark of the fiscal year and a better depiction of the District's spend. The third quarter report will refine these projections as we move further through the school year.

Conclusion

In addition to the adjustments for the new labor contract agreements and changes to State funding included in the first quarter's report, the second quarter projections include other adjustments for known changes to school spending. The FY 2018 current projection reflects a slightly better than balanced operating budget, and currently projects that FY 2018 will be the District's fourth year with a modest positive ending fund balance. Although the District continues its progress toward fiscal stability, persistent long-term challenges remain which will continue to be addressed in the District's current year and long-term planning. The District will need continued support from its funders to ensure additional, recurring funding to maintain current programs and implement necessary investments in future years.



Uri Z. Monson
Chief Financial Officer
Office of Finance
School District of Philadelphia
February 14, 2018

³ Specifically, the \$96.0 million surplus figure excludes an unfavorable \$9.1 million FY 2017 net refunding impact and an unfavorable \$9.7 million transfer from reserves related to debt service.

School District of Philadelphia
QUARTERLY SCHOOL MANAGER REPORT
FOR THE PERIOD ENDED DECEMBER 31, 2017

FY 2018 Adopted Operating Budget Summary

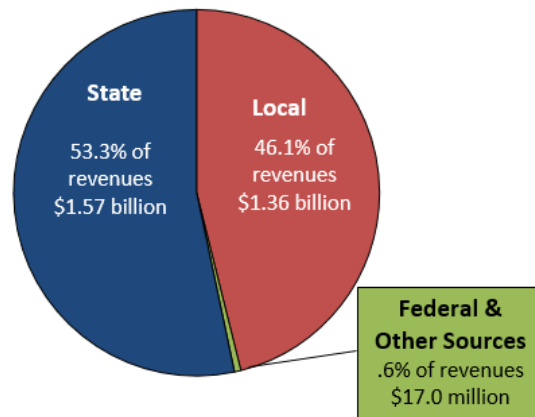
FY 2018 Adopted Budget

The District's budget consists of multiple funds: Operating, Categorical, Capital, Print, and Food Services. The Operating budget was adopted on May 25, 2017 with a \$2.95 billion revenue budget and a \$2.95 billion expenditure budget.

Operating Revenues

The District does not have the power to authorize taxes directly. Funding is provided by the state, city, federal governments, and other sources.

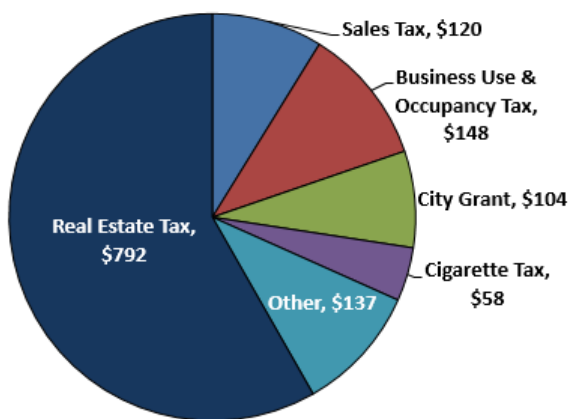
**FY18 Adopted
Operating Budget**



Approximately 58.3 percent of local revenues are generated from real estate tax. The remaining 41.7 percent of local revenues come from other taxes and fees and a City grant. Approximately 65.5 percent of state revenues are provided through the basic education subsidy. The remaining 34.5 percent of State revenues come from other subsidies and reimbursements.

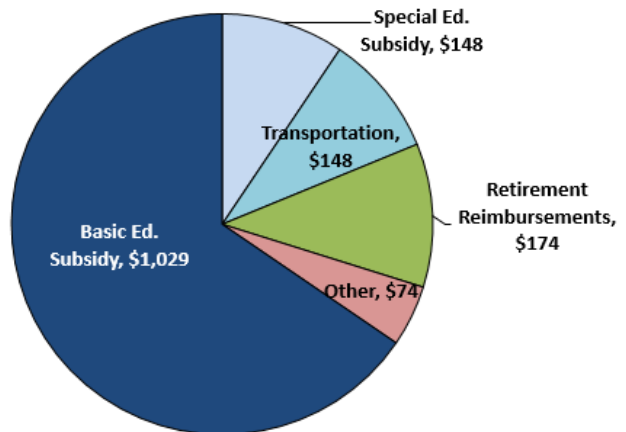
Operating Local Revenues

(in millions)



Operating State Revenues

(in millions)



Source: FY 2018 Adopted Budget

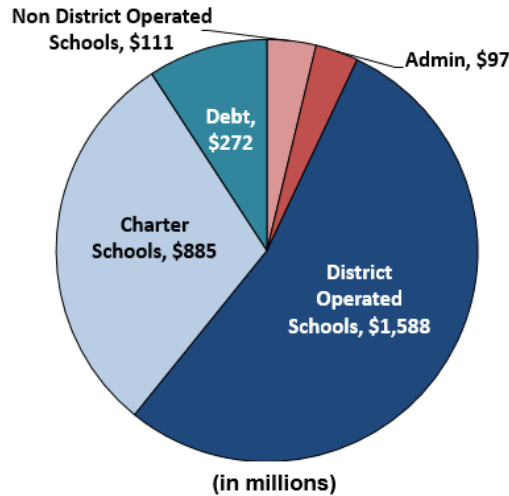
School District of Philadelphia

QUARTERLY SCHOOL MANAGER REPORT

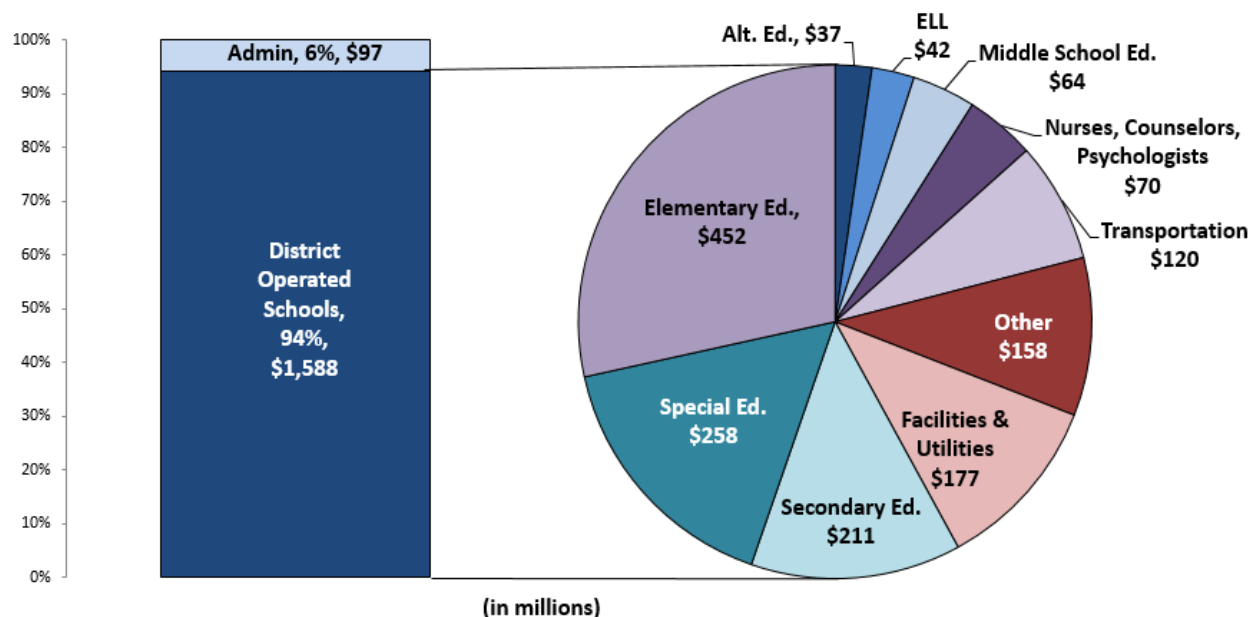
FOR THE PERIOD ENDED DECEMBER 31, 2017

Operating Expenditures

The District's FY 2018 adopted operating budget includes operating expenditures of \$2.95 billion. The District spends 87.5 percent of its operating budget directly on District, charter, and other non-District schools, with the remainder of the budget expended on debt service (9.2 percent) and District administration (3.3 percent).



Approximately 57 percent of the operating budget goes to District operated schools (including District administration). Of this amount, 94.2 percent goes to instruction, instructional support and other direct supports to schools. The remaining 5.8 percent is budgeted for District administration.



The remaining 42.9 percent is budgeted for charter schools (30.0 percent), other non-District operated schools (3.7 percent), and debt service (9.2 percent).

Source: FY 2018 Adopted Budget

School District of Philadelphia
QUARTERLY SCHOOL MANAGER REPORT
FOR THE PERIOD ENDED DECEMBER 31, 2017

FY 2018 Key School Budget Dates

The following table summarizes the key budget dates for FY 2018:

| Month | District | City | State |
|------------------|---|--|---|
| July | <ul style="list-style-type: none"> • July 6, 2017- SRC Authorizes the issuance and sale of Tax and Revenue Anticipation Notes for FY18 | | |
| August | <ul style="list-style-type: none"> • Aug. 14, 2017- FY17 Q4 Quarterly School Manager Report released | | |
| September | | | |
| October | <ul style="list-style-type: none"> • Oct. 16, 2017- FY18 leveling finalized and staff in buildings | | <ul style="list-style-type: none"> • October 30, 2017- Enactment of FY18 State budget |
| November | <ul style="list-style-type: none"> • Nov. 14, 2017- FY18 Q1 Quarterly School Manager Report released | | |
| December | | | |
| January | | | |
| February | <ul style="list-style-type: none"> • February 14, 2018- FY18 Q2 Quarterly School Manager Report released | | <ul style="list-style-type: none"> • Feb. 6, 2018- Governor's FY19 Budget Address and proposed budget |
| March | <ul style="list-style-type: none"> • March 22, 2018- SRC approves FY19 Lump Sum Statement • March 28, 2018- School budgets for FY19 submitted | <ul style="list-style-type: none"> • March 2018- Mayor's FY19 Budget Address and proposed budget | |
| April | <ul style="list-style-type: none"> • April 19, 2018- SRC Budget Hearing for FY19 | | |
| May | <ul style="list-style-type: none"> • May 2018- FY19 Consolidated and School Budget Books published • May 15, 2018- FY18 Q3 Quarterly School Manager Report released • May 24, 2018- SRC adoption of FY19 Budget and FY18 Amended Budget | <ul style="list-style-type: none"> • May 2018- City Council School District Budget Hearing for FY19 • May 2018- City Council adoption of FY19 Budget • May 2018- City Council passes bill to authorize District to levy FY19 taxes | |
| June | <ul style="list-style-type: none"> • June 29, 2018- SRC approves authority to levy and assess FY19 taxes | | <ul style="list-style-type: none"> • June 2018- Enactment of FY19 State budget |

* Future dates are subject to change and may be revised in subsequent reports.

Source: School District of Philadelphia Finance Staff

School District of Philadelphia
Quarterly School Manager Report

FOR THE PERIOD ENDED DECEMBER 31, 2017

**OPERATING FUND
REPORTS**

TABLE OF-1
QUARTERLY SCHOOL MANAGER REPORT
FUND BALANCE SUMMARY
OPERATING FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2017

| | A | B C D E | | | | F G H | | | I J K | | |
|----|---|----------------------|----------------------|----------------------------|----------------------|----------------------|----------------------|---------------------------|----------------------|----------------------|-----------------------------|
| | | FISCAL YEAR 2018 | | | | FISCAL YEAR 2017 | | | FISCAL YEAR 2016 | | |
| | Category | Adopted Budget | YTD Dec. 31, 2017 | YTD As % of Adopted Budget | Current Projection | Unaudited Actual | YTD Dec. 31, 2016 | YTD As % of Current Proj. | Full Yr Actual | YTD Dec. 31, 2015 | YTD As % of Full Yr Actuals |
| | <u>REVENUES</u> | | | | | | | | | | |
| 1 | Local Tax Revenue | 1,236,963,000 | 264,211,372 | 21.4% | 1,264,907,000 | 1,157,577,259 | 213,134,314 | 18.4% | 1,120,731,344 | 213,082,277 | 19.0% |
| 2 | Local Non Tax Revenue | 122,892,000 | 3,300,323 | 2.7% | 133,111,000 | 139,474,218 | 1,596,734 | 1.1% | 143,556,031 | 35,957,660 | 25.0% |
| 3 | State Revenue | 1,572,651,000 | 655,429,783 | 41.7% | 1,608,457,000 | 1,534,924,954 | 656,174,528 | 42.7% | 1,443,194,347 | 0 | 0.0% |
| 4 | Federal Revenue | 16,713,000 | 6,120,289 | 36.6% | 16,951,000 | 13,104,121 | 5,591,424 | 42.7% | 11,386,612 | 5,593,243 | 49.1% |
| 5 | Subtotal Operating Revenues | 2,949,219,000 | 929,061,767 | 31.5% | 3,023,426,000 | 2,845,080,552 | 876,497,000 | 30.8% | 2,718,868,334 | 254,633,180 | 9.4% |
| 6 | Total Other Financing Sources (excluding Refunding) | 289,000 | 0 | 0.0% | 789,000 | 6,798,566 | 747,095 | 11.0% | 6,690,640 | 3,770,672 | 56.4% |
| 7 | Total Operating Revenues & Other Sources (excluding Refunding) | 2,949,508,000 | 929,061,767 | 31.5% | 3,024,215,000 | 2,851,879,118 | 877,244,095 | 30.8% | 2,725,558,974 | 258,403,852 | 9.5% |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | <u>EXPENDITURES</u> | | | | | | | | | | |
| 8 | A. District Operated Schools | 1,578,220,185 | 689,574,043 | 43.7% | 1,620,437,483 | 1,487,996,398 | 666,244,660 | 44.8% | 1,484,365,085 | 639,701,205 | 43.1% |
| 9 | B. Debt Service | 271,890,545 | 177,132,553 | 65.1% | 274,065,152 | 267,858,639 | 147,120,079 | 54.9% | 260,604,416 | 155,738,697 | 59.8% |
| 10 | C. Charter Schools | 847,688,799 | 397,409,275 | 46.9% | 865,285,943 | 779,382,024 | 397,376,848 | 51.0% | 711,273,846 | 385,553,373 | 54.2% |
| 11 | D. Charter Transportation | 37,334,937 | 18,594,418 | 49.8% | 37,834,937 | 35,012,076 | 13,526,633 | 38.6% | 33,543,964 | 13,333,111 | 39.7% |
| 12 | E. Other Non District Operated Schools | 110,720,160 | 18,466,416 | 16.7% | 111,047,910 | 107,852,583 | 12,209,466 | 11.3% | 107,812,880 | 8,594,745 | 8.0% |
| 13 | F. Administration | 96,580,163 | 39,420,796 | 40.8% | 96,967,535 | 82,858,605 | 34,440,032 | 41.6% | 75,317,212 | 29,248,593 | 38.8% |
| 14 | G. Undistributed Budgetary Adjustments ¹ | 8,041,623 | (222,438) | -2.8% | (13,723,165) | (14,858,069) | (140,195) | 0.9% | (8,533,503) | (88,174) | 1.0% |
| 15 | Subtotal Operating Expenditures | 2,950,476,412 | 1,340,375,063 | 45.4% | 2,991,915,796 | 2,746,102,255 | 1,270,777,522 | 46.3% | 2,664,383,902 | 1,232,081,551 | 46.2% |
| 16 | Other Financing Uses (excluding Refunding) | 2,627,349 | 1,690,734 | 64.4% | 3,570,304 | 9,750,067 | 0 | 0.0% | 1,661,939 | 33,360 | 2.0% |
| 17 | Total Obligations & Other Uses (excluding Refunding) | 2,953,103,761 | 1,342,065,796 | 45.4% | 2,995,486,100 | 2,755,852,322 | 1,270,777,522 | 46.1% | 2,666,045,841 | 1,232,114,911 | 46.2% |
| 18 | Operating Surplus (Deficit) | (3,595,761) | | | 28,728,900 | 96,026,795 | | | 59,513,133 | | |
| 19 | Refunding Revenues and Sources | 0 | 0 | N/A | 0 | 1,306,746,400 | 0 | 0.0% | 349,960,000 | 0 | 0.0% |
| 20 | Refunding Expenditures and Uses | 0 | 0 | N/A | 0 | 1,315,876,153 | 1,315,876,153 | 100.0% | 349,730,949 | 0 | 0.0% |
| | <u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u> | | | | | | | | | | |
| 21 | Net Impact of Refunding Sources and Uses | 0 | | | - | (9,129,753) | | | 229,051 | | |
| 22 | Change in Reserves | (14,701,738) | | | (14,701,738) | (9,701,738) | | | (16,561,719) | | |
| 23 | Operating Surplus/(Deficit) including Refunding & Change in Reserves | (18,297,498) | | | 14,027,163 | 77,195,305 | | | 43,180,465 | | |
| 24 | Prior Year Fund Balance | 108,136,506 | | | 124,696,690 | 131,228,426 | | | 88,047,961 | | |
| 25 | Adjustment of Prior Year Balance | 0 | | | 0 | (83,727,041) | | | 0 | | |
| 26 | Prior Year Fund Balance after Adjustment | 108,136,506 | | | 124,696,690 | 47,501,385 | | | 88,047,961 | | |
| 27 | Year End Fund Balance | 89,839,008 | | | 138,723,853 | 124,696,690 | | | 131,228,426 | | |

¹ Fiscal Year 2018 Adopted Budget includes \$17.5 million as a reserve against the proposed elimination of Title II funding. The FY 2018 Current Projection reduces that reserve to \$7.5 million.

Source: School District of Philadelphia Budget System; School District of Philadelphia Finance Staff Estimates

TABLE OF-2
QUARTERLY SCHOOL MANAGER REPORT
REVENUE DETAIL
OPERATING FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2017

| | A | B | C | D | E | F | G | H | I | J | K |
|----|---|------------------|-------------------|------------------------|--------------------|------------------|-------------------|-----------------------|------------------|-------------------|-------------------------|
| | | FISCAL YEAR 2018 | | | | FISCAL YEAR 2017 | | | FISCAL YEAR 2016 | | |
| | Category | Adopted Budget | YTD Dec. 31, 2017 | As % of Adopted Budget | Current Projection | Unaudited Actual | YTD Dec. 31, 2016 | As % of Current Proj. | Full Yr Actual | YTD Dec. 31, 2015 | As % of Full Yr Actuals |
| | LOCAL TAX REVENUE | | | | | | | | | | |
| | GENERAL FUND | | | | | | | | | | |
| 1 | Real Estate Tax -Current | 732,130,000 | 50,292,731 | 6.9% | 739,238,000 | 660,222,978 | 25,813,818 | 3.9% | 633,998,515 | 22,444,999 | 3.5% |
| 2 | Real Estate Tax -Delinquent | 59,990,000 | 14,041,094 | 23.4% | 46,567,000 | 54,989,521 | 17,018,013 | 30.9% | 63,409,950 | 21,060,174 | 33.2% |
| 3 | Liquor Sales Tax | 73,800,000 | 28,214,090 | 38.2% | 76,900,000 | 74,640,376 | 26,447,627 | 35.4% | 65,830,679 | 24,503,307 | 37.2% |
| 4 | School (Non-Business) Income Tax | 41,450,000 | 7,491,362 | 18.1% | 42,300,000 | 42,250,885 | 3,840,781 | 9.1% | 40,344,731 | 5,132,015 | 12.7% |
| 5 | Business Use and Occupancy Tax | 148,400,000 | 89,901,786 | 60.6% | 178,749,000 | 144,876,666 | 67,803,571 | 46.8% | 137,333,346 | 68,442,837 | 49.8% |
| 6 | Cigarette Tax | 58,000,000 | 19,244,312 | 33.2% | 58,000,000 | 58,000,000 | 20,554,334 | 35.4% | 58,766,316 | 24,365,336 | 41.5% |
| 7 | Sales Tax | 120,000,000 | 52,566,166 | 43.8% | 120,000,000 | 120,000,000 | 50,458,507 | 42.0% | 120,000,000 | 46,085,802 | 38.4% |
| 8 | Ridesharing Revenue | 2,000,000 | 1,302,035 | 65.1% | 2,000,000 | 1,399,170 | - | 0.0% | - | - | N/A |
| 9 | Payments in Lieu of Taxes | - | 4,619 | N/A | - | 4,619 | 4,619 | 100.0% | 4,619 | 4,619 | 100.0% |
| 10 | Public Utility Realty Tax | 1,193,000 | 1,153,176 | 96.7% | 1,153,000 | 1,193,044 | 1,193,044 | 100.0% | 1,043,188 | 1,043,188 | 100.0% |
| 11 | TOTAL OPERATING FUNDS - LOCAL TAX REVENUE | 1,236,963,000 | 264,211,372 | 21.4% | 1,264,907,000 | 1,157,577,259 | 213,134,314 | 18.4% | 1,120,731,344 | 213,082,277 | 19.0% |
| | LOCAL NON TAX REVENUE | | | | | | | | | | |
| | GENERAL FUND | | | | | | | | | | |
| 12 | Interest on Temp. Investments | 600,000 | 761,688 | 126.9% | 1,031,000 | 905,771 | - | 0.0% | 583,204 | - | 0.0% |
| 13 | Grant from City of Philadelphia | 104,348,000 | - | 0.0% | 104,348,000 | 104,263,617 | - | 0.0% | 104,184,673 | 35,000,000 | 33.6% |
| 14 | Casino Settlement | - | - | N/A | - | 3,856,874 | - | 0.0% | 1,928,437 | - | 0.0% |
| 15 | Stadium Agreements | 2,744,000 | - | 0.0% | 2,744,000 | 2,743,500 | - | 0.0% | 2,743,500 | - | 0.0% |
| 16 | Voluntary Contribution Program | 440,000 | 82,232 | 18.7% | 487,000 | 1,326,619 | 6,067 | 0.5% | 442,492 | 6,037 | 1.4% |
| 17 | Parking Authority Contribution | 3,606,000 | - | 0.0% | 10,516,000 | 10,274,136 | - | 0.0% | 10,279,437 | - | 0.0% |
| 18 | Gaming Revenue | 5,000,000 | 858,960 | 17.2% | 5,000,000 | 4,716,264 | 575,224 | 12.2% | 4,810,097 | 385,321 | 8.0% |
| 19 | Reimb. from Other Funds | 14,000 | - | 0.0% | 14,000 | 13,860 | - | 0.0% | 13,860 | - | 0.0% |
| 20 | Miscellaneous Non Tax | 4,850,000 | 424,132 | 8.7% | 5,503,000 | 9,158,694 | 937,005 | 10.2% | 7,885,729 | 561,000 | 7.1% |
| 21 | TOTAL - LOCAL NON TAX REVENUE | 121,602,000 | 2,127,012 | 1.7% | 129,643,000 | 137,259,335 | 1,518,296 | 1.1% | 132,871,429 | 35,952,358 | 27.1% |
| | INTERMEDIATE UNIT FUND | | | | | | | | | | |
| 22 | Special Education Tuition | 470,000 | - | 0.0% | 672,000 | 212,835 | 6,489 | 3.0% | 787,506 | 3,857 | 0.5% |
| 23 | Special Education Trans. Interest | 3,000 | - | 0.0% | 15,000 | 15,289 | - | 0.0% | - | - | N/A |
| 24 | Act 89 - Non-Pub. School Interest | 17,000 | - | 0.0% | 19,000 | 18,887 | - | 0.0% | 5,684 | - | 0.0% |
| 25 | TOTAL - LOCAL NON TAX REVENUE | 490,000 | - | 0.0% | 706,000 | 247,011 | 6,489 | 2.6% | 793,190 | 3,857 | 0.5% |
| | DEBT SERVICE FUND | | | | | | | | | | |
| 26 | Interest and Investment Earnings | 800,000 | 566,706 | 70.8% | 1,945,000 | 1,300,975 | 71,949 | 5.5% | 824,435 | - | 0.0% |
| 27 | Basis Swap | - | 606,605 | N/A | 817,000 | 447,203 | - | 0.0% | 1,921,225 | - | 0.0% |
| 28 | Miscellaneous | - | - | N/A | - | 219,694 | - | 0.0% | 7,145,752 | 1,445 | 0.0% |
| 29 | TOTAL - LOCAL NON TAX REVENUE | 800,000 | 1,173,311 | 146.7% | 2,762,000 | 1,967,872 | 71,949 | 3.7% | 9,891,412 | 1,445 | 0.0% |
| 30 | TOTAL OPERATING FUNDS - LOCAL NON TAX REVENUE | 122,892,000 | 3,300,323 | 2.7% | 133,111,000 | 139,474,218 | 1,596,734 | 1.1% | 143,556,031 | 35,957,660 | 25.0% |
| | STATE REVENUE | | | | | | | | | | |
| | GENERAL FUND | | | | | | | | | | |
| 31 | Gross Basic Education | 1,088,828,000 | 449,671,647 | 41.3% | 1,097,389,000 | 1,066,992,656 | 439,775,925 | 41.2% | 1,019,962,761 | - | 0.0% |
| 32 | Less: Reimb. of Prior Year's Intermediate Unit Advances | (59,479,000) | - | 0.0% | (57,273,000) | (55,578,417) | - | 0.0% | (53,385,249) | - | 0.0% |
| 33 | Net Basic Education | 1,029,349,000 | 449,671,647 | 43.7% | 1,040,116,000 | 1,011,414,239 | 439,775,925 | 43.5% | 966,577,512 | - | 0.0% |
| 34 | Debt Service | 9,440,000 | - | 0.0% | 20,415,000 | 12,447,768 | 12,447,767 | 100.0% | - | - | N/A |
| | School Health Programs:- | | | | | | | | | | |
| 35 | Nurse Services | 1,128,000 | - | 0.0% | 1,228,000 | 2,158,512 | 1,011,234 | 46.8% | - | - | N/A |
| 36 | Medical & Dental | 1,940,000 | - | 0.0% | 2,083,000 | 3,660,885 | 1,714,903 | 46.8% | - | - | N/A |
| 37 | Tuition | 1,105,000 | - | 0.0% | 1,105,000 | 114,562 | - | 0.0% | 658,689 | - | 0.0% |
| 38 | Vocational Education | 5,194,000 | 2,253,084 | 43.4% | 5,007,000 | 5,206,814 | 2,394,933 | 46.0% | 5,157,398 | - | 0.0% |
| 39 | Transportation | 67,819,000 | 36,211,811 | 53.4% | 67,829,000 | 67,212,145 | 34,935,917 | 52.0% | 65,706,342 | - | 0.0% |
| 40 | Special Education | 142,749,000 | 64,040,984 | 44.9% | 142,749,000 | 138,756,999 | 62,284,566 | 44.9% | 135,435,122 | - | 0.0% |

TABLE OF-2
QUARTERLY SCHOOL MANAGER REPORT
REVENUE DETAIL
OPERATING FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2017

| | A | B | | | | E | | | F | | | G | | | H | | | I | | | J | | | K | | |
|----|---|----------------------|--------------------|----------------------------|----------------------|---|--|--|----------------------|--------------------|---------------------------|---|--|--|---|--|--|----------------------|--------------------|-----------------------------|---|--|--|---|--|--|
| | | FISCAL YEAR 2018 | | | | | | | FISCAL YEAR 2017 | | | | | | | | | FISCAL YEAR 2016 | | | | | | | | |
| | Category | Adopted Budget | YTD Dec. 31, 2017 | YTD As % of Adopted Budget | Current Projection | | | | Unaudited Actual | YTD Dec. 31, 2016 | YTD As % of Current Proj. | | | | | | | Full Yr Actual | YTD Dec. 31, 2015 | YTD As % of Full Yr Actuals | | | | | | |
| 41 | Retirement | 145,397,000 | 39,874,497 | 27.4% | 152,511,000 | | | | 129,451,255 | 37,274,562 | 28.8% | | | | | | | 115,259,347 | - | 0.0% | | | | | | |
| 42 | Social Security | 33,754,000 | 7,996,386 | 23.7% | 35,903,000 | | | | 34,459,584 | 8,168,449 | 23.7% | | | | | | | 33,896,566 | - | 0.0% | | | | | | |
| 43 | TOTAL - STATE REVENUE | 1,437,875,000 | 600,048,409 | 41.7% | 1,468,946,000 | | | | 1,404,882,763 | 600,008,256 | 42.7% | | | | | | | 1,322,690,976 | - | 0.0% | | | | | | |
| | INTERMEDIATE UNIT FUND | | | | | | | | | | | | | | | | | | | | | | | | | |
| 44 | Special Education Program | 5,343,000 | 5,215,704 | 97.6% | 5,490,000 | | | | 5,367,802 | 5,075,442 | 94.6% | | | | | | | 5,245,101 | - | 0.0% | | | | | | |
| 45 | Special Education Transportation | 79,687,000 | 35,433,483 | 44.5% | 78,364,000 | | | | 74,478,120 | 36,371,243 | 48.8% | | | | | | | 71,360,204 | - | 0.0% | | | | | | |
| 46 | Act 89 - Non-Public School Prog. | 14,423,000 | 13,073,513 | 90.6% | 14,526,000 | | | | 14,423,329 | 12,980,996 | 90.0% | | | | | | | 14,407,334 | - | 0.0% | | | | | | |
| 47 | Retirement | 28,283,000 | - | 0.0% | 33,373,000 | | | | 28,327,462 | - | 0.0% | | | | | | | 22,421,172 | - | 0.0% | | | | | | |
| 48 | Social Security | 7,040,000 | 1,658,674 | 23.6% | 7,758,000 | | | | 7,445,478 | 1,738,591 | 23.4% | | | | | | | 7,069,560 | - | 0.0% | | | | | | |
| 49 | TOTAL - STATE REVENUE | 134,776,000 | 55,381,374 | 41.1% | 139,511,000 | | | | 130,042,191 | 56,166,272 | 43.2% | | | | | | | 120,503,371 | - | 0.0% | | | | | | |
| 50 | TOTAL OPERATING FUNDS - STATE REVENUE | 1,572,651,000 | 655,429,783 | 41.7% | 1,608,457,000 | | | | 1,534,924,954 | 656,174,528 | 42.7% | | | | | | | 1,443,194,347 | - | 0.0% | | | | | | |
| | FEDERAL REVENUE | | | | | | | | | | | | | | | | | | | | | | | | | |
| | GENERAL FUND | | | | | | | | | | | | | | | | | | | | | | | | | |
| 51 | Federal Debt Service Subsidy | - | - | N/A | - | | | | - | - | N/A | | | | | | | 11,158,002 | - | 0.0% | | | | | | |
| 52 | Impacted Area Aid | 167,000 | - | 0.0% | 167,000 | | | | 297,905 | 16,207 | 5.4% | | | | | | | 228,610 | - | 0.0% | | | | | | |
| 53 | TOTAL - FEDERAL REVENUE | 167,000 | - | 0.0% | 167,000 | | | | 297,905 | 16,207 | 5.4% | | | | | | | 11,386,612 | - | 0.0% | | | | | | |
| | DEBT SERVICE FUND | | | | | | | | | | | | | | | | | | | | | | | | | |
| 54 | Federal Debt Service Subsidy | 16,546,000 | 6,120,289 | 37.0% | 16,784,000 | | | | 12,806,216 | 5,575,217 | 43.5% | | | | | | | - | 5,593,243 | N/A | | | | | | |
| 55 | TOTAL - FEDERAL REVENUE | 16,546,000 | 6,120,289 | 37.0% | 16,784,000 | | | | 12,806,216 | 5,575,217 | 43.5% | | | | | | | - | 5,593,243 | N/A | | | | | | |
| 56 | TOTAL OPERATING FUNDS - FEDERAL REVENUE | 16,713,000 | 6,120,289 | 36.6% | 16,951,000 | | | | 13,104,121 | 5,591,424 | 42.7% | | | | | | | 11,386,612 | 5,593,243 | 49.1% | | | | | | |
| 57 | SUBTOTAL OPERATING REVENUES | 2,949,219,000 | 929,061,767 | 31.5% | 3,023,426,000 | | | | 2,845,080,552 | 876,497,000 | 30.8% | | | | | | | 2,718,868,334 | 254,633,180 | 9.4% | | | | | | |
| 58 | Total Other Financing Sources (excluding Refunding) | 289,000 | - | 0.0% | 789,000 | | | | 6,798,566 | 747,095 | 11.0% | | | | | | | 6,690,640 | 3,770,672 | 56.4% | | | | | | |
| 59 | TOTAL OPERATING REVENUES (EXCLUDING REFUNDING) | 2,949,508,000 | 929,061,767 | 31.5% | 3,024,215,000 | | | | 2,851,879,118 | 877,244,095 | 30.8% | | | | | | | 2,725,558,974 | 258,403,852 | 9.5% | | | | | | |

Source: School District of Philadelphia Budget System; School District of Philadelphia Finance Staff Estimates

TABLE OF-3
QUARTERLY SCHOOL MANAGER REPORT
FUNCTIONAL EXPENDITURE SUMMARY
OPERATING FUNDS

FOR THE PERIOD ENDED DECEMBER 31, 2017

| | A | B | C | D | E | F | G | H | I | J | K |
|----|---|------------------|-------------------|----------------------------|--------------------|------------------|-------------------|---------------------------|------------------|-------------------|-----------------------------|
| | | FISCAL YEAR 2018 | | | | FISCAL YEAR 2017 | | | FISCAL YEAR 2016 | | |
| | DEPARTMENT | Adopted Budget | YTD Dec. 31, 2017 | YTD As % of Adopted Budget | Current Projection | Unaudited Actual | YTD Dec. 31, 2016 | YTD As % of Current Proj. | Full Yr Actual | YTD Dec. 31, 2015 | YTD As % of Full Yr Actuals |
| | A. District Operated Schools | | | | | | | | | | |
| 1 | 004 - Elementary - K-8 Education | 451,847,150 | 207,166,367 | 45.8% | 454,297,617 | 427,036,184 | 208,163,052 | 48.7% | 456,571,075 | 208,797,278 | 45.7% |
| 2 | 005 - Middle School Education | 63,588,466 | 27,611,630 | 43.4% | 66,116,888 | 59,736,754 | 26,565,180 | 44.5% | 58,721,174 | 26,505,684 | 45.1% |
| 3 | 006 - Secondary Education | 182,278,221 | 84,253,283 | 46.2% | 193,634,461 | 170,399,975 | 79,952,354 | 46.9% | 160,529,063 | 75,872,223 | 47.3% |
| 4 | 007 - Secondary Education - Career and Technical | 26,121,743 | 11,215,997 | 42.9% | 25,069,449 | 25,667,419 | 12,117,232 | 47.2% | 25,188,659 | 11,941,859 | 47.4% |
| 5 | 008 - Special Ed High Incidence | 92,610,595 | 40,695,098 | 43.9% | 92,923,290 | 88,720,868 | 42,336,484 | 47.7% | 91,121,020 | 42,531,096 | 46.7% |
| 6 | 009 - Special Education -- Low Incidence | 164,495,022 | 75,515,311 | 45.9% | 183,851,521 | 151,800,620 | 66,770,764 | 44.0% | 132,302,157 | 61,462,504 | 46.5% |
| 7 | 010 - Special Education -- Gifted Education | 1,089,875 | 402,215 | 36.9% | 1,051,720 | 679,266 | 1,237 | 0.2% | - | - | N/A |
| 8 | 011 - Turnaround Schools | 14,342,227 | 6,179,181 | 43.1% | 14,578,632 | 11,766,663 | 4,900,079 | 41.6% | 4,867,962 | 2,231,687 | 45.8% |
| 9 | 012 - Early Childhood Programs | - | - | N/A | - | - | - | N/A | 56,224 | 109,720 | 195.1% |
| 10 | 014 - Summer Programs | 2,892,001 | 1,983,123 | 68.6% | 2,681,322 | 2,771,990 | 1,829,036 | 66.0% | 2,302,952 | 440,201 | 19.1% |
| 11 | 015 - English Language Learners - Instruction | 39,179,796 | 18,575,402 | 47.4% | 40,886,683 | 36,991,976 | 17,742,723 | 48.0% | 35,645,752 | 17,329,372 | 48.6% |
| 12 | 016 - Per Diem Substitute Service | 29,737,274 | 6,324,753 | 21.3% | 31,184,123 | 26,442,382 | 5,121,535 | 19.4% | 14,596,460 | 3,451,753 | 23.6% |
| 13 | 017 - Desegregation | - | - | N/A | - | - | 0 | N/A | - | 7,231 | N/A |
| 14 | 018 - Itinerant Instrumental Music | 7,696,188 | 3,582,575 | 46.5% | 7,924,999 | 7,485,298 | 3,618,654 | 48.3% | 7,549,603 | 3,682,365 | 48.8% |
| 15 | 019 - Alternative Education - Transition Programs | 7,447,120 | 2,707,571 | 36.4% | 7,027,989 | 6,754,723 | 1,793,005 | 26.5% | 5,256,045 | 1,667,680 | 31.7% |
| 16 | 020 - Alternative Education - Multiple Pathways | 29,136,225 | 11,848,680 | 40.7% | 29,445,743 | 24,287,346 | 9,494,122 | 39.1% | 21,050,039 | 8,609,674 | 40.9% |
| 17 | 021 - Supplemental Teachers | - | - | N/A | - | 538 | - | 0.0% | - | 3,555 | N/A |
| 18 | 024 - Professional Development | 6,264,852 | 2,535,721 | 40.5% | 6,194,378 | 9,565,441 | 4,573,486 | 47.8% | 3,410,617 | 1,597,249 | 46.8% |
| 19 | 026 - Academic Division Offices | - | - | N/A | - | - | - | N/A | - | 34,215 | N/A |
| 20 | 028 - Educational Technology | 3,159,094 | 2,572,731 | 81.4% | 7,123,594 | 4,690,570 | 993,308 | 21.2% | 15,653,958 | 2,562,994 | 16.4% |
| 21 | 030 - Supplementary Principals and Assistant Principals | 8,325,249 | 7,341,242 | 88.2% | 10,854,307 | 8,059,170 | 5,649,463 | 70.1% | 5,407,869 | 4,204,291 | 77.7% |
| 22 | 031 - Central Book Allotment | 1,288,132 | 1,507,721 | 117.0% | 4,158,158 | 747,519 | 128,523 | 17.2% | 35,900,489 | 189,938 | 0.5% |
| 23 | 032 - Hospital - Homebound Instruction | 714,585 | 228,208 | 31.9% | 853,184 | 566,833 | 223,841 | 39.5% | 604,288 | 200,862 | 33.2% |
| 24 | 033 - Other Instructional Support | 2,634,786 | 624,000 | 23.7% | 1,690,000 | 1,963,861 | 580,991 | 29.6% | 700,436 | - | 0.0% |
| 25 | 036 - Counselors and Related Positions | 20,741,801 | 9,830,456 | 47.4% | 21,011,125 | 22,315,246 | 10,634,930 | 47.7% | 24,109,528 | 11,623,105 | 48.2% |
| 26 | 037 - School Health - Nurses | 31,994,850 | 14,073,675 | 44.0% | 32,888,450 | 30,165,469 | 13,136,784 | 43.5% | 23,824,063 | 11,202,445 | 47.0% |
| 27 | 039 - Psychologists | 17,280,388 | 7,835,621 | 45.3% | 16,782,602 | 15,633,222 | 7,630,760 | 48.8% | 15,938,961 | 7,624,661 | 47.8% |
| 28 | 040 - Athletics - Sports - Health - Safety and Physical Education | 8,288,725 | 3,917,929 | 47.3% | 9,022,666 | 7,933,485 | 3,603,982 | 45.4% | 8,177,954 | 3,622,456 | 44.3% |
| 29 | 041 - Librarians | 155,140 | 75,932 | 48.9% | 153,451 | 224,076 | 107,038 | 47.8% | 212,396 | 101,516 | 47.8% |
| 30 | 042 - Extra Curricular Activities - Clubs | 2,713,364 | 813,793 | 30.0% | 3,642,057 | 2,717,534 | 803,152 | 29.6% | 2,059,280 | 461,319 | 22.4% |
| 31 | 043 - English Language Learners -- Support Services | 3,311,746 | 1,224,556 | 37.0% | 2,758,317 | 1,934,917 | 875,399 | 45.2% | 1,926,839 | 901,173 | 46.8% |
| 32 | 047 - Facilities -- Custodians and Building Engineers | 93,233,710 | 40,249,873 | 43.2% | 86,529,282 | 86,019,317 | 39,773,119 | 46.2% | 81,209,642 | 37,869,664 | 46.6% |
| 33 | 048 - Facilities -- Maintenance and Repair Services | 37,342,984 | 14,635,737 | 39.2% | 40,044,439 | 36,390,218 | 14,606,261 | 40.1% | 35,016,316 | 13,733,930 | 39.2% |
| 34 | 049 - Transportation -- Special Education Services | 79,689,579 | - | 0.0% | 79,689,579 | 74,493,408 | - | 0.0% | 70,171,903 | - | 0.0% |
| 35 | 050 - Transportation -- Regular Services | 24,562,641 | 36,705,496 | 149.4% | 23,411,950 | 21,744,420 | 30,830,233 | 141.8% | 20,489,855 | 30,820,601 | 150.4% |
| 36 | 051 - Transportation -- Bus Attendants - Special Ed | 11,015,693 | 8,367,735 | 76.0% | 8,710,132 | 9,817,059 | 9,570,797 | 97.5% | 8,224,914 | 8,707,105 | 105.9% |
| 37 | 052 - Transportation -- Maintenance | 5,181,209 | 1,482,031 | 28.6% | 4,632,587 | 5,177,617 | 2,317,443 | 44.8% | 7,659,785 | 2,352,755 | 30.7% |
| 38 | 054 - Utilities | 45,977,663 | 10,122,833 | 22.0% | 44,559,179 | 40,709,592 | 12,618,737 | 31.0% | 41,765,392 | 11,613,593 | 27.8% |
| 39 | 055 - Food Service | (3,150,000) | - | 0.0% | (3,150,000) | (3,150,000) | - | 0.0% | (3,000,000) | - | 0.0% |
| 40 | 056 - School Safety - School Police | 26,285,337 | 11,666,081 | 44.4% | 25,545,384 | 25,052,640 | 12,114,104 | 48.4% | 24,013,812 | 12,070,840 | 50.3% |
| 41 | 057 - School Safety - Mobile Security | 3,279,345 | 1,649,767 | 50.3% | 3,362,575 | 2,995,347 | 1,511,885 | 50.5% | 3,252,346 | 1,616,867 | 49.7% |
| 42 | 059 - Losses and Judgments | 17,956,812 | 10,040,222 | 55.9% | 24,875,000 | 30,146,871 | 8,495,965 | 28.2% | 30,553,781 | 7,187,974 | 23.5% |
| 43 | 060 - Insurance and Self Insurance Reserves | 2,015,362 | 1,788,275 | 88.7% | 1,980,969 | 1,799,918 | 1,634,227 | 90.8% | 2,059,118 | 1,620,594 | 78.7% |
| 44 | 061 - Postal Services | 1,910,202 | 383,186 | 20.1% | 1,586,760 | 1,332,043 | 374,213 | 28.1% | 1,522,431 | 486,611 | 32.0% |
| 45 | 063 - Space Rental | 4,245,032 | 1,706,773 | 40.2% | 4,233,032 | 4,115,331 | 1,915,327 | 46.5% | 3,755,140 | 1,662,336 | 44.3% |
| 46 | 064 - Temporary Borrowing | 9,340,000 | 133,262 | 1.4% | 6,619,891 | 4,293,271 | 1,135,236 | 26.4% | 3,985,791 | 988,230 | 24.8% |
| 47 | Sum: | 1,578,220,185 | 689,574,043 | 43.7% | 1,620,437,483 | 1,487,996,398 | 666,244,660 | 44.8% | 1,484,365,085 | 639,701,205 | 43.1% |
| 48 | B. Debt Service | 271,890,545 | 177,132,553 | 65.1% | 274,065,152 | 267,858,639 | 147,120,079 | 54.9% | 260,604,416 | 155,738,697 | 59.8% |
| 49 | C. Charter Schools | | | | | | | | | | |
| 50 | 067 - Renaissance Charters | 203,199,515 | 99,045,897 | 48.7% | 210,252,353 | 183,159,477 | 92,231,584 | 50.4% | 169,593,168 | 92,806,970 | 54.7% |
| 51 | 068 - All Other Philadelphia Charters | 561,535,227 | 262,206,319 | 46.7% | 560,730,614 | 517,954,530 | 266,011,913 | 51.4% | 471,126,341 | 257,369,030 | 54.6% |

TABLE OF-3
QUARTERLY SCHOOL MANAGER REPORT
FUNCTIONAL EXPENDITURE SUMMARY
OPERATING FUNDS

FOR THE PERIOD ENDED DECEMBER 31, 2017

| | A | B | C | D | E | F | G | H | I | J | K |
|----|--|--------------------|--------------------|----------------------------|--------------------|--------------------|--------------------|---------------------------|--------------------|--------------------|-----------------------------|
| | DEPARTMENT | FISCAL YEAR 2018 | | | | FISCAL YEAR 2017 | | | FISCAL YEAR 2016 | | |
| | | Adopted Budget | YTD Dec. 31, 2017 | YTD As % of Adopted Budget | Current Projection | Unaudited Actual | YTD Dec. 31, 2016 | YTD As % of Current Proj. | Full Yr Actual | YTD Dec. 31, 2015 | YTD As % of Full Yr Actuals |
| 52 | 069 - Non-Philadelphia Charters - Cyber Charters | 82,954,057 | 36,157,060 | 43.6% | 94,302,976 | 78,268,017 | 39,133,351 | 50.0% | 70,554,337 | 35,377,373 | 50.1% |
| 53 | Sum: | 847,688,799 | 397,409,275 | 46.9% | 865,285,943 | 779,382,024 | 397,376,848 | 51.0% | 711,273,846 | 385,553,373 | 54.2% |
| 54 | D. Charter Transportation | 37,334,937 | 18,594,418 | 49.8% | 37,834,937 | 35,012,076 | 13,526,633 | 38.6% | 33,543,964 | 13,333,111 | 39.7% |
| 55 | E. Other Non District Operated Schools | | | | | | | | | | |
| 56 | 071 - Education of Students in Institutional Placements ¹ | 73,950,867 | 5,403,122 | 7.3% | 73,683,731 | 72,290,741 | 1,054,898 | 1.5% | 72,638,237 | (1,196,143) | -1.6% |
| 57 | 072 - Services to Non-Public Schools -- Regular | 14,009,904 | 2,931,773 | 20.9% | 14,104,790 | 13,912,451 | 3,750,724 | 27.0% | 14,229,948 | 2,536,760 | 17.8% |
| 58 | 073 - Services to Non-Public Schools -- Transportation | 22,759,389 | 10,131,521 | 44.5% | 23,259,389 | 21,649,391 | 7,403,844 | 34.2% | 20,944,695 | 7,254,128 | 34.6% |
| 59 | Sum: | 110,720,160 | 18,466,416 | 16.7% | 111,047,910 | 107,852,583 | 12,209,466 | 11.3% | 107,812,880 | 8,594,745 | 8.0% |
| | F. Administration | | | | | | | | | | |
| 60 | 077 - Chief Academic Support Office | 2,176,270 | 888,152 | 40.8% | 1,984,008 | 1,959,193 | 819,527 | 41.8% | 1,314,513 | 536,593 | 40.8% |
| 61 | 078 - Multilingual Curriculum & Programs Office | 927,690 | 464,744 | 50.1% | 945,427 | 860,922 | 473,717 | 55.0% | 660,934 | 351,613 | 53.2% |
| 62 | 079 - Curriculum & Assessment Office | 2,232,854 | 1,219,212 | 54.6% | 2,505,144 | 2,312,805 | 840,051 | 36.3% | 1,416,981 | 362,647 | 25.6% |
| 63 | 080 - Career & Technical Education Office | 715,694 | 484,432 | 67.7% | 704,514 | 645,476 | 180,508 | 28.0% | 665,481 | 223,342 | 33.6% |
| 64 | 081 - Instructional Enrichment & Support Office | 1,292,768 | 655,157 | 50.7% | 1,414,533 | 1,055,995 | 474,149 | 44.9% | 1,222,700 | 546,267 | 44.7% |
| 65 | 082 - Specialized Services Office | 422,623 | 137,077 | 32.4% | 586,655 | 436,397 | 200,502 | 45.9% | 234,130 | 148,601 | 63.5% |
| 66 | 083 - Early Childhood Education Office | 1,293,127 | 569,642 | 44.1% | 1,287,879 | 1,147,331 | 549,864 | 47.9% | 1,090,072 | 501,905 | 46.0% |
| 67 | 087 - Student Placement & Enrollment | 981,875 | 469,170 | 47.8% | 1,090,970 | 745,294 | 355,112 | 47.6% | 646,589 | 328,425 | 50.8% |
| 68 | 088 - Student Rights & Responsibilities | 1,557,793 | 701,649 | 45.0% | 1,536,541 | 1,396,775 | 638,436 | 45.7% | 1,307,551 | 619,441 | 47.4% |
| 69 | 089 - Prevention & Intervention | 1,077,149 | 459,235 | 42.6% | 978,216 | 1,152,839 | 382,447 | 33.2% | 735,391 | 281,158 | 38.2% |
| 70 | 091 - Student Records | 710,202 | 311,107 | 43.8% | 768,908 | 593,538 | 269,443 | 45.4% | 564,695 | 216,143 | 38.3% |
| 71 | 092 - School Safety, Climate & Culture | 62,682 | 118,472 | 189.0% | 278,481 | 15,769 | 25,997 | 164.9% | 40,380 | 105,705 | 261.8% |
| 72 | 094 - Parent & Family Engagement | 2,906,367 | 1,419,292 | 48.8% | 2,950,909 | 2,604,863 | 1,070,970 | 41.1% | 2,344,438 | 1,156,028 | 49.3% |
| 73 | 097 - CFO Office | 591,009 | 155,989 | 26.4% | 446,546 | 613,233 | 177,239 | 28.9% | 129,445 | 6,392 | 4.9% |
| 74 | 098 - Management and Budget Office | 2,333,437 | 833,600 | 35.7% | 2,427,484 | 1,944,257 | 758,656 | 39.0% | 1,580,018 | 601,336 | 38.1% |
| 75 | 099 - Accounting & Audit Coordination | 2,337,943 | 758,506 | 32.4% | 2,379,813 | 2,161,859 | 618,930 | 28.6% | 2,134,769 | 589,305 | 27.6% |
| 76 | 100 - Financial Services | 3,688,568 | 1,655,759 | 44.9% | 3,666,459 | 3,122,080 | 1,448,953 | 46.4% | 2,863,171 | 1,380,829 | 48.2% |
| 77 | 101 - Grant Compliance and Fiscal Services | 1,827,106 | 121,311 | 6.6% | 2,366,458 | 2,153,955 | 116,537 | 5.4% | 1,760,230 | 113,379 | 6.4% |
| 78 | 104 - Procurement Office | 1,173,448 | 480,168 | 40.9% | 1,164,965 | 941,161 | 523,644 | 55.6% | 1,334,574 | 711,608 | 53.3% |
| 79 | 105 - Facilities & Operations | 7,280,271 | 3,473,695 | 47.7% | 7,720,585 | 6,091,381 | 2,711,147 | 44.5% | 5,201,155 | 2,157,514 | 41.5% |
| 80 | 107 - Transportation -- Administration | 4,251,109 | 1,862,255 | 43.8% | 4,183,773 | 3,907,993 | 1,932,361 | 49.4% | 2,880,681 | 1,291,950 | 44.8% |
| 81 | 108 - Warehouse - Distribution | 1,198,177 | 388,422 | 32.4% | 1,175,669 | 1,238,978 | 415,948 | 33.6% | 1,062,369 | 495,446 | 46.6% |
| 82 | 112 - Office of Chief Talent Officer | 1,252,481 | 491,422 | 39.2% | 987,651 | 1,254,697 | 684,532 | 54.6% | 1,118,175 | 491,113 | 43.9% |
| 83 | 114 - Educator Effectiveness | 805,432 | 375,369 | 46.6% | 1,017,726 | 728,980 | 211,227 | 29.0% | 523,633 | 263,527 | 50.3% |
| 84 | 115 - Organizational Development | - | - | N/A | - | - | - | N/A | - | 2,469 | N/A |
| 85 | 116 - Strategic Placement | 4,593,443 | 1,965,260 | 42.8% | 4,402,066 | 3,103,414 | 1,371,792 | 44.2% | 2,186,187 | 985,066 | 45.1% |
| 86 | 117 - Employee Relations | 619,221 | 409,488 | 66.1% | 912,734 | 425,568 | 187,989 | 44.2% | 501,245 | 266,110 | 53.1% |
| 87 | 118 - Employee Supports | 3,542,207 | 1,649,794 | 46.6% | 2,806,358 | 2,919,174 | 1,358,711 | 46.5% | 2,917,049 | 1,295,822 | 44.4% |
| 88 | 122 - Office of Chief IT Officer | 367,642 | 176,410 | 48.0% | 364,909 | 356,876 | 170,579 | 47.8% | 344,682 | 167,135 | 48.5% |
| 89 | 123 - Information Systems | 4,815,006 | 2,470,804 | 51.3% | 4,568,640 | 4,567,846 | 2,421,104 | 53.0% | 3,889,724 | 1,887,241 | 48.5% |
| 90 | 125 - Technology Services | 10,071,877 | 2,788,795 | 27.7% | 10,145,154 | 9,534,926 | 3,531,168 | 37.0% | 8,537,192 | 1,414,619 | 16.6% |
| 91 | 127 - IT Help Desk & Tech Support | 1,590,191 | 777,494 | 48.9% | 1,596,066 | 1,435,806 | 618,265 | 43.1% | 1,382,132 | 603,978 | 43.7% |
| 92 | 128 - Office of Education Technology | 792,155 | 434,056 | 54.8% | 859,133 | 767,450 | 317,768 | 41.4% | 1,123,302 | 480,631 | 42.8% |
| 93 | 129 - Research & Evaluation | 652,030 | 520,897 | 79.9% | 877,473 | 441,673 | 641,437 | 145.2% | 357,812 | 584,833 | 163.4% |
| 94 | 131 - Office of the Superintendent - CEO | 4,018,332 | 1,344,565 | 33.5% | 3,712,338 | 2,935,034 | 1,183,760 | 40.3% | 2,415,386 | 952,058 | 39.4% |
| 95 | 132 - Chief Safety Officer | 556,928 | 243,032 | 43.6% | 551,117 | 402,561 | 224,813 | 55.8% | 499,056 | 239,483 | 48.0% |
| 96 | 133 - Strategy Delivery Unit | 290,052 | 119,736 | 41.3% | 224,619 | 240,798 | 131,811 | 54.7% | 337,146 | 197,719 | 58.6% |
| 97 | 134 - Strategic Partnerships Office | 433,053 | 288,568 | 66.6% | 435,017 | 290,945 | 206,362 | 70.9% | 905,763 | 183,662 | 20.3% |

TABLE OF-3
QUARTERLY SCHOOL MANAGER REPORT
FUNCTIONAL EXPENDITURE SUMMARY
OPERATING FUNDS

FOR THE PERIOD ENDED DECEMBER 31, 2017

| | A | B | C | D | E | F | G | H | I | J | K |
|-----|---|----------------------|----------------------|----------------------------|----------------------|----------------------|----------------------|---------------------------|----------------------|----------------------|-----------------------------|
| | DEPARTMENT | FISCAL YEAR 2018 | | | | FISCAL YEAR 2017 | | | FISCAL YEAR 2016 | | |
| | | Adopted Budget | YTD Dec. 31, 2017 | YTD As % of Adopted Budget | Current Projection | Unaudited Actual | YTD Dec. 31, 2016 | YTD As % of Current Proj. | Full Yr Actual | YTD Dec. 31, 2015 | YTD As % of Full Yr Actuals |
| | | | | | | | | | | | |
| 98 | 135 - District Performance Office | 1,389,464 | 642,233 | 46.2% | 1,800,285 | 1,102,260 | 397,736 | 36.1% | 734,400 | 273,399 | 37.2% |
| 99 | 136 - General Counsel's Office | 9,115,278 | 2,581,316 | 28.3% | 8,462,116 | 7,580,667 | 2,281,078 | 30.1% | 9,679,413 | 3,070,294 | 31.7% |
| 100 | 140 - School Reform Commission | 1,083,272 | 334,694 | 30.9% | 1,088,534 | 668,686 | 307,302 | 46.0% | 661,934 | 276,644 | 41.8% |
| 101 | 141 - Auditing Services | 508,484 | 187,515 | 36.9% | 392,823 | 327,922 | 161,255 | 49.2% | 326,665 | 159,440 | 48.8% |
| 102 | 142 - Inspector General's Office | 952,884 | 472,718 | 49.6% | 1,031,508 | 826,876 | 324,100 | 39.2% | 461,586 | 183,458 | 39.7% |
| 103 | 143 - Charter Schools Office | 1,885,202 | 665,417 | 35.3% | 1,588,104 | 1,106,436 | 501,668 | 45.3% | 1,003,105 | 486,314 | 48.5% |
| 104 | 151 - Learning Network Schools | 3,340,042 | 1,336,635 | 40.0% | 3,164,002 | 2,514,061 | 1,220,056 | 48.5% | 1,930,945 | 1,018,107 | 52.7% |
| 105 | 153 - New School Models | - | - | N/A | - | - | - | N/A | - | 14,098 | N/A |
| 106 | 154 - Alternative Education Admin | 1,517,478 | 671,429 | 44.2% | 1,586,392 | 1,410,832 | 622,439 | 44.1% | 1,338,745 | 606,267 | 45.3% |
| 107 | 155 - Chief of Schools Office | 1,349,849 | 846,102 | 62.7% | 1,828,837 | 813,023 | 378,941 | 46.6% | 951,671 | 419,483 | 44.1% |
| 108 | Sum: | 96,580,163 | 39,420,796 | 40.8% | 96,967,535 | 82,858,605 | 34,440,032 | 41.6% | 75,317,212 | 29,248,593 | 38.8% |
| 109 | G. Undistributed Budgetary Adjustments² | 8,041,623 | (222,438) | -2.8% | (13,723,165) | (14,858,069) | (140,195) | 0.9% | (8,533,503) | (88,174) | 1.0% |
| 110 | Total Operating Expenditures | 2,950,476,412 | 1,340,375,063 | 45.4% | 2,991,915,796 | 2,746,102,255 | 1,270,777,522 | 46.3% | 2,664,383,902 | 1,232,081,551 | 46.2% |
| 111 | Other Financing Uses (excluding Refunding) | 2,627,349 | 1,690,734 | 64.4% | 3,570,304 | 9,750,067 | - | 0.0% | 1,661,939 | 33,360 | 2.0% |
| 112 | Total Obligations & Other Uses (excluding Refunding) | 2,953,103,761 | 1,342,065,796 | 45.4% | 2,995,486,100 | 2,755,852,322 | 1,270,777,522 | 46.1% | 2,666,045,841 | 1,232,114,911 | 46.2% |

¹ Fiscal Year 2016 YTD expenditures are understated primarily due to a (\$2.6) million negative accrual made for an anticipated late charge from the State for Private Residential Rehabilitative Institutions (PRRI).

² Fiscal Year 2018 Adopted Budget includes \$17.5 million as a reserve against the proposed elimination of Title II funding. The FY 2018 Current Projection reduces that reserve to \$7.5 million.

Source: School District of Philadelphia Budget System; School District of Philadelphia Finance Staff Estimates

School District of Philadelphia
Quarterly School Manager Report

FOR THE PERIOD ENDED DECEMBER 31, 2017

CASH FLOW REPORTS
FOR FY 2018

TABLE CF-1
QUARTERLY SCHOOL MANAGER REPORT
ADOPTED CASH FLOW FOR FY 2018

(in thousands)

| | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | TOTAL |
|--|---------|----------|---------|----------|-----------|-----------|-----------|-----------|---------|----------|---------|---------|-----------|
| 1 Balance, Beginning of Month | 279,536 | 142,654 | 186,844 | 38,043 | 14,685 | (138,515) | (108,066) | (166,391) | 195,653 | 236,954 | 271,433 | 136,585 | 279,536 |
| Receipts | | | | | | | | | | | | | |
| Gross Commonwealth | | | | | | | | | | | | | |
| 2 Subsidies | 20,534 | 183,105 | 59,234 | 172,172 | 29,527 | 218,261 | 20,534 | 169,982 | 73,290 | 161,730 | 8,274 | 290,544 | 1,407,188 |
| 3 Less: Debt Service Withheld | 0 | (11,142) | 0 | (23,465) | 0 | 0 | 0 | (11,142) | 0 | (23,465) | 0 | 0 | (69,215) |
| 4 Net Commonwealth Subsidies | 20,534 | 171,963 | 59,234 | 148,707 | 29,527 | 218,261 | 20,534 | 158,840 | 73,290 | 138,265 | 8,274 | 290,544 | 1,337,973 |
| 5 Intermediate Unit | 0 | 43,135 | 17,953 | 0 | 4,280 | 6,125 | 26,278 | 3,081 | 7,745 | 0 | 21,821 | 6,883 | 137,301 |
| 6 Local Receipts | 48,322 | 36,673 | 43,965 | 46,361 | 41,620 | 46,935 | 95,935 | 431,091 | 233,021 | 112,586 | 58,707 | 159,267 | 1,354,483 |
| 7 Categorical Grants | 29,248 | 20,303 | 35,031 | 41,440 | 32,499 | 70,570 | 49,151 | 23,713 | 30,593 | 27,778 | 22,256 | 37,958 | 420,540 |
| 8 Other | 10,419 | 8,771 | 9,085 | 1,702 | 2,298 | 21,189 | 17,564 | 2,476 | 24,775 | 2,319 | 11,469 | 13,309 | 125,377 |
| 9 Total Receipts | 108,523 | 280,846 | 165,268 | 238,211 | 110,224 | 363,080 | 209,462 | 619,200 | 369,424 | 280,949 | 122,527 | 507,961 | 3,375,674 |
| Disbursements | | | | | | | | | | | | | |
| 10 Salaries | 95,249 | 78,563 | 79,919 | 81,304 | 80,330 | 102,612 | 95,812 | 80,264 | 80,264 | 80,421 | 80,264 | 104,747 | 1,039,750 |
| 11 Retirement - employer | 0 | 0 | 78,555 | 0 | 0 | 68,179 | 0 | 0 | 86,210 | 0 | 0 | 73,643 | 306,587 |
| 12 Debt Service - Deposits | 16,379 | 30,045 | 16,516 | 40,806 | 16,516 | 16,519 | 17,345 | 27,229 | 18,262 | 41,727 | 19,131 | 18,263 | 278,738 |
| 13 Debt Service - Withheld | 0 | (11,142) | 0 | (23,465) | 0 | 0 | 0 | (11,142) | 0 | (23,465) | 0 | 0 | (69,215) |
| 14 Accounts Payable | 133,777 | 139,190 | 139,079 | 162,924 | 166,577 | 145,322 | 154,631 | 160,805 | 143,387 | 147,787 | 157,979 | 147,492 | 1,798,950 |
| 15 Total Disbursements | 245,405 | 236,655 | 314,069 | 261,569 | 263,423 | 332,631 | 267,788 | 257,156 | 328,123 | 246,470 | 257,375 | 344,146 | 3,354,809 |
| 16 Balance, End of Month | 142,654 | 186,844 | 38,043 | 14,685 | (138,515) | (108,066) | (166,391) | 195,653 | 236,954 | 271,433 | 136,585 | 300,401 | 300,401 |
| 17 Notes, outstanding end of month | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 0 | 0 |
| 18 Sinking Fund Deposits/Principal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 400,000 |
| 19 Balance, End of Month, Including Notes | 542,654 | 586,844 | 438,043 | 414,685 | 261,485 | 291,934 | 233,609 | 595,653 | 636,954 | 671,433 | 536,585 | 300,401 | 300,401 |

Source: FY 2018 Adopted Budget with Adjustments By Finance Staff for Timing of Related Revenues and Expenditures, Receivables, Payables, and Non-budgeted Receipt and Disbursement Items

TABLE CF-2
QUARTERLY SCHOOL MANAGER REPORT
YEAR TO DATE CASH FLOW
 FOR THE PERIOD ENDED DECEMBER 31, 2017

| (in thousands) | | ACTUAL | ACTUAL | ACTUAL | ACTUAL | ACTUAL | ACTUAL | | | | | | | | ACTUAL | ADOPTED | VARIANCE |
|---------------------------|--|---------|----------|---------|----------|-----------|-----------|-----------|-----------|---------|----------|---------|---------|-----------|-----------------------|---------------------------------|------------------------------|
| | | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | TOTAL | THRU Dec. 31, 2017 | BUDGET THRU Dec. 31, 2017 | FAV / (UNFAV) VS. ADOPTED |
| 1 | Balance, Beginning of Month | 287,426 | 112,864 | 166,376 | 13,196 | (28,231) | (171,967) | (173,621) | (250,823) | 110,490 | 163,475 | 194,307 | 99,953 | 287,426 | 287,426 | 279,536 | 7,890 |
| Receipts | | | | | | | | | | | | | | | | | |
| Gross Commonwealth | | | | | | | | | | | | | | | | | |
| 2 | Subsidies | 21,369 | 167,361 | 54,672 | 149,978 | 24,828 | 223,482 | 22,458 | 161,506 | 77,077 | 155,492 | 15,861 | 363,853 | 1,437,938 | 641,691 | 682,834 | (41,143) |
| 3 | Less: Debt Service Withheld | 0 | (11,142) | 0 | (23,465) | 0 | 0 | 0 | (11,142) | 0 | (23,465) | 0 | 0 | (69,215) | (34,608) | (34,608) | 0 |
| 4 | Net Commonwealth Subsidies | 21,369 | 156,219 | 54,672 | 126,513 | 24,828 | 223,482 | 22,458 | 150,364 | 77,077 | 132,027 | 15,861 | 363,853 | 1,368,723 | 607,083 | 648,226 | (41,143) |
| 5 | Intermediate Unit | 0 | 40,700 | 17,817 | 0 | 7,479 | 8,371 | 26,421 | 3,536 | 8,266 | 0 | 21,734 | 7,211 | 141,535 | 74,367 | 71,493 | 2,874 |
| 6 | Local Receipts | 38,897 | 63,017 | 48,108 | 46,102 | 39,216 | 74,886 | 97,123 | 400,617 | 233,021 | 111,336 | 61,093 | 163,606 | 1,377,021 | 310,225 | 263,876 | 46,350 |
| 7 | Categorical Grants | 15,772 | 30,339 | 33,290 | 20,467 | 18,422 | 44,696 | 27,939 | 53,014 | 50,548 | 35,478 | 40,014 | 40,822 | 410,802 | 162,986 | 229,091 | (66,105) |
| 8 | Other | 7,264 | 4,988 | 3,139 | 4,760 | 11,837 | 13,261 | 21,761 | 10,597 | 17,704 | 2,344 | 19,142 | 15,046 | 131,843 | 45,248 | 53,465 | (8,217) |
| 9 | Total Receipts | 83,302 | 295,263 | 157,025 | 197,841 | 101,782 | 364,696 | 195,703 | 618,128 | 386,616 | 281,186 | 157,844 | 590,537 | 3,429,922 | 1,199,909 | 1,266,151 | (66,242) |
| Disbursements | | | | | | | | | | | | | | | | | |
| 10 | Salaries | 126,865 | 96,697 | 98,537 | 85,125 | 84,980 | 102,940 | 98,614 | 80,819 | 80,714 | 80,873 | 80,714 | 105,603 | 1,122,480 | 595,144 | 517,977 | (77,167) |
| 11 | Retirement - Employer | 0 | 0 | 74,519 | 0 | 0 | 90,027 | 0 | 0 | 86,051 | 0 | 0 | 82,387 | 332,984 | 164,546 | 146,734 | (17,812) |
| 12 | Debt Service - Deposits | 16,381 | 30,040 | 16,507 | 40,809 | 16,653 | 16,531 | 17,345 | 27,229 | 18,262 | 41,727 | 19,131 | 18,268 | 278,883 | 136,920 | 136,781 | (140) |
| 13 | Debt Service - Withheld | 0 | (11,142) | 0 | (23,465) | 0 | 0 | 0 | (11,142) | 0 | (23,465) | 0 | 0 | (69,215) | (34,608) | (34,608) | 0 |
| 14 | Accounts Payable | 114,618 | 126,156 | 120,642 | 136,798 | 143,886 | 156,853 | 156,946 | 159,910 | 148,604 | 151,220 | 152,352 | 204,108 | 1,772,093 | 798,953 | 886,869 | 87,916 |
| 15 | Total Disbursements | 257,864 | 241,750 | 310,205 | 239,267 | 245,519 | 366,350 | 272,905 | 256,815 | 333,630 | 250,354 | 252,197 | 410,366 | 3,437,224 | 1,660,956 | 1,653,753 | (7,203) |
| 16 | Balance, End of Month | 112,864 | 166,376 | 13,196 | (28,231) | (171,967) | (173,621) | (250,823) | 110,490 | 163,475 | 194,307 | 99,953 | 280,124 | 280,124 | (173,621) | (108,066) | (65,555) |
| 17 | Notes, outstanding end of month | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 0 | 0 | 400,000 | 400,000 | 0 |
| 18 | Sinking Fund Deposits/Principal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 400,000 | 0 | 0 | 0 |
| 19 | Balance, End of Month, Including Notes | 512,864 | 566,376 | 413,196 | 371,769 | 228,033 | 226,379 | 149,177 | 510,490 | 563,475 | 594,307 | 499,953 | 280,124 | 280,124 | 226,379 | 291,934 | (65,555) |

Source: FY 2018 Adopted Cash Flow; Actual Transactions from District's Financial Systems; Finance Staff Estimates Based on Known and Assumed Changes for Timing and Future Cash Receipts and Disbursement Amounts

TABLE CF-3
QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY
FOR THE PERIOD ENDED DECEMBER 31, 2017

| VENDOR # | VENDOR NAME | VOUCHER-AMT |
|-----------------|---------------------------------|--------------------|
| 0096351 | INDEPENDENCE BLUE CROSS | 44,071,058 |
| 0044603 | KEYSTONE HEALTH PLAN EAST INC | 39,893,337 |
| 0096338 | PHILA FEDERATION OF TEACHERS | 26,458,603 |
| 0080945 | SOUTHEASTERN PA TRANSPORTATION | 22,318,949 |
| 1017489 | BUILDING SERVICE 32BJ BENEFIT | 14,677,889 |
| C100004 | PHILA PERFORMING ARTS CHARTER | 13,483,223 |
| C100093 | OLNEY CHARTER HIGH SCHOOL | 12,440,565 |
| C100025 | FIRST PHILADELPHIA CHARTER | 10,969,827 |
| C100095 | MASTERY CHARTER SCHOOLS- GRATZ | 10,181,587 |
| 1017943 | HERMAN GOLDNER CO INC | 9,249,648 |
| 0015426 | CHILDREN'S LITERACY INITIATIVE | 8,456,278 |
| 1003843 | BANK OF AMERICA NA -VOID- | 8,378,900 |
| 1022085 | DURHAM SCHOOL SERVICES LP | 8,236,068 |
| C100061 | AGORA CYBER CHARTER SCHOOL | 8,231,640 |
| C100008 | NUEVA ESPERANZA CHARTER SCH | 7,858,798 |
| C028008 | PHILADELPHIA ACADEMY | 7,451,388 |
| 1023700 | KELLY SERVICES INC | 7,363,723 |
| C100040 | COMMONWEALTH CHARTER | 7,164,289 |
| C100059 | MASTERY CHARTER AT THOMAS | 7,160,617 |
| C024011 | COMMUNITY ACADEMY OF PHILA | 7,101,776 |
| C028006 | MAST MATH SCIENCE & TECHNOLOGY | 6,987,343 |
| C100009 | NEW FOUNDATIONS CHARTER SCH | 6,977,279 |
| C100003 | MARIANA BRACETTI ACADEMY | 6,672,938 |
| 1024726 | PREFERRED MEAL SYSTEMS, INC | 6,603,133 |
| C028009 | MASTERY CHARTER SCHOOL - HARDY | 6,579,744 |
| 1016134 | PMA MANAGEMENT CORPORATION | 6,307,222 |
| 1017132 | TE CONSTRUCTION SERVICES LLC | 6,252,360 |
| C100007 | FRANKLIN TOWNE CHARTER | 6,171,040 |
| 1011691 | PHILLY TRANSPORTATION LLC | 6,056,606 |
| C100101 | PHILA. CHARTER FOR THE ARTS | 6,005,917 |
| C100081 | TACONY ACADEMY CHARTER SCHOOL | 5,969,873 |
| 1022937 | MAT BUS CORP | 5,958,263 |
| C100088 | ASPIRA STETSON CHARTER SCH INC | 5,740,978 |
| 1012407 | ERNEST BOCK & SONS INC | 5,690,477 |
| C100024 | WISSAHICKON CHARTER SCHOOL | 5,676,889 |
| C028002 | FREIRE CHARTER SCHOOL | 5,661,675 |
| C100030 | KIPP CHARTER SCHOOL | 5,576,789 |
| C024045 | WEST OAK LANE CHARTER SCHOOL | 5,528,703 |
| C100102 | MEMPHIS ST ACADEMY CHARTER AT | 5,185,360 |
| 1008008 | THE CAMELOT SCHOOLS OF PA | 5,133,533 |
| 1002532 | ALL CITY TRANSPORTATION | 5,132,358 |
| 1024216 | CALPINE COPORATION | 4,975,606 |
| C100084 | MASTERY CHARTER SCHOOL- HARRITY | 4,900,144 |
| C100067 | MASTERY CHARTER- PICKETT | 4,882,717 |
| C100073 | ANTONIA PANTOJA CHARTER SCHOOL | 4,662,573 |
| C100078 | FRANKLIN TOWNE ELEMENTARY | 4,651,120 |
| C100056 | THE ARCHWAY CHARTER SCHOOL OF | 4,613,315 |
| C028007 | MATHEMATICS CIVICS & SCIENCES | 4,596,007 |
| C100057 | NORTHWOOD ACADEMY CHARTER SCH | 4,511,483 |

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY

FOR THE PERIOD ENDED DECEMBER 31, 2017

| VENDOR # | VENDOR NAME | VOUCHER-AMT |
|----------|------------------------------------|-------------|
| C100071 | PAN AMERICAN ACADEMY CHARTER | 4,469,363 |
| C100063 | MASTERY CHARTER SCHOOL- SHOEMAKER | 4,436,226 |
| C100037 | MARITIME ACADEMY CHARTER SCH | 4,427,878 |
| 0005782 | CHESTER COUNTY INTERMEDIATE | 4,379,360 |
| C100083 | MASTERY CHARTER SCHOOL- SMEDLEY | 4,342,676 |
| C028001 | CHRISTOPHER COLUMBUS CHARTER | 4,240,898 |
| C100012 | INDEPENDENCE CHARTER SCHOOL | 4,223,847 |
| 0012225 | BUCKS COUNTY INTERMEDIATE | 4,219,466 |
| C100104 | GROVER CLEVELAND MASTERY | 4,209,947 |
| C100065 | BOYS LATIN OF PHILADELPHIA | 4,189,949 |
| C100097 | BIRNEY PREPARATORY ACADEMY | 4,121,374 |
| C100089 | MASTERY CHARTER SCHOOL- F. DOUGLAS | 3,913,922 |
| 1022999 | ROHRER ENTERPRISES INC | 3,886,562 |
| C100027 | BELMONT ELEMENTARY CHARTER | 3,848,805 |
| C100103 | UNIVERSAL CREIGHTON CHARTER | 3,831,582 |
| 0013806 | CAD ELECTRIC INC | 3,808,371 |
| C100087 | UNIVERSAL DAROFF | 3,682,253 |
| C100043 | THE PENNSYLVANIA CYBER | 3,681,269 |
| C100022 | PHILADELPHIA ELECTRICAL AND | 3,680,526 |
| 0051954 | EDWARD J MELONEY INC | 3,648,213 |
| C100017 | MASTERY CHARTER HIGH SCHOOL | 3,622,488 |
| C100068 | KEYSTONE ACADEMY CHARTER SCH | 3,611,802 |
| 0096343 | LOCAL 32BJ DISTRICT 1201 | 3,599,360 |
| 1011086 | ROBERT GANTER CONTRACTORS INC | 3,523,193 |
| C024096 | ARCHITECTURE & DESIGN | 3,518,304 |
| C100091 | UNIVERSAL AUDENRIED CHARTER | 3,509,449 |
| 0017878 | CORA SERVICES INC | 3,438,256 |
| C100005 | GLOBAL LEADERSHIP ACADEMY | 3,432,046 |
| C100113 | KIPP DUBOIS CHARTER SCHOOL | 3,366,370 |
| C100080 | SANKOFA ACADEMY CHARTER SCHOOL | 3,357,454 |
| C100111 | MASTERY- FRANCIS D PASTORIUS | 3,333,630 |
| C100032 | DISCOVERY CHARTER SCHOOL | 3,256,559 |
| C100096 | MASTERY CHARTER SCHOOLS- CLYMER | 3,240,490 |
| C100010 | PEOPLE FOR PEOPLE CHARTER SCH | 3,239,190 |
| C100026 | GREEN WOODS CHARTER SCHOOL | 3,205,955 |
| 1024457 | SHOEMAKER CONSTRUCTION CO | 3,192,227 |
| C026026 | IMHOTEP CHARTER HIGH SCHOOL | 3,190,067 |
| C028012 | UNIVERSAL INSTITUTE CHARTER | 3,158,921 |
| C100086 | UNIVERSAL BLUFORD | 3,158,430 |
| 0004529 | APPLE COMPUTER | 3,154,458 |
| C024014 | PREPARATORY CHARTER SCHOOL | 3,147,991 |
| C100110 | UNIVERSAL ALCORN CHARTER | 3,045,470 |
| 1004586 | CARNEGIE LEARNING INC | 3,042,675 |
| C026024 | EUGENIO MARIA DEHOSTOS | 3,016,427 |
| C100018 | RUSSELL BYERS CHARTER SCHOOL | 2,987,060 |
| C100121 | GLOBAL LEADERSHIP ACADEMY | 2,913,447 |
| 0053922 | MULHERN ELECTRIC CO | 2,783,153 |
| C100085 | MASTERY CHARTER SCHOOL- MANN | 2,766,990 |
| C100120 | MASTERY CHARTER SCHOOL | 2,719,972 |
| C100069 | SOUTHWEST LEADERSHIP ACADEMY | 2,668,612 |
| 1021646 | BRIGHTSIDE ACADEMY INC | 2,659,000 |

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY

FOR THE PERIOD ENDED DECEMBER 31, 2017

| VENDOR # | VENDOR NAME | VOUCHER-AMT |
|-----------------|--------------------------------|--------------------|
| C100058 | FOLK ARTS CULTURAL TREASURES | 2,658,337 |
| 1008629 | INTERNATIONAL EDUCATION & | 2,641,414 |
| 1024137 | TEMCO BLDG MAINTENANCE INC | 2,633,076 |
| C100042 | PENNSYLVANIA VIRTUAL CHARTER | 2,632,987 |
| C100048 | AD PRIMA CHARTER SCHOOL | 2,608,682 |
| C100116 | MAST COMMUNITY CHARTER | 2,591,924 |
| C024001 | HARAMBEE INSTITUTE OF SCIENCE | 2,547,135 |
| C024048 | ALLIANCE FOR PROGRESS | 2,487,905 |
| C100118 | TECH FREIRE CHARTER SCHOOL | 2,456,962 |
| 1007205 | EBS HEALTHCARE | 2,411,298 |
| 0025454 | ELWYN INC | 2,384,882 |
| 0007406 | WATER REVENUE BUREAU | 2,378,932 |
| 0092532 | VISUAL SOUND INC | 2,369,838 |
| C100006 | RICHARD ALLEN PREPARATORY | 2,289,169 |
| 1006677 | GEM MECHANICAL SERVICES INC | 2,257,112 |
| C100092 | UNIVERSAL VARE CHARTER | 2,249,242 |
| 1023684 | ALLSTATES MECHANICAL LTD | 2,219,148 |
| 1023692 | PERFORMANCE FOOD GROUP INC DBA | 2,141,649 |
| C100052 | PA LEADERSHIP CHARTER SCHOOL | 2,118,158 |
| 0025453 | ELWYN INSTITUTE | 2,100,000 |
| 0007159 | DELL MARKETING LP | 2,097,305 |
| C100117 | INDEPENDENCE CHARTER | 2,052,427 |
| C100023 | WEST PHILADELPHIA ACHIEVEMENT | 2,028,798 |
| 0099509 | YELLOWBIRD BUS CO INC | 2,008,005 |
| C024094 | LABORATORY CHARTER SCHOOL OF | 1,974,843 |
| 0092721 | KEN CREST SERVICES | 1,972,760 |
| 0005215 | ASPIRA INC OF PENNSYLVANIA | 1,963,169 |
| 0050605 | MARAMONT CORP | 1,924,835 |
| 0038289 | HOUGHTON MIFFLIN HARCOURT | 1,924,135 |
| 1014052 | CONNER STRONG & BUCKELEW | 1,912,912 |
| C100079 | KIPP WEST PHILADELPHIA PREP | 1,902,833 |
| 0014768 | CATAPULT LEARNING LLC | 1,875,924 |
| 1022722 | EDA ROOFING CORPORATION DBA | 1,847,023 |
| 1019669 | CPC MANAGEMENT INC | 1,844,718 |
| 0063330 | PECO | 1,840,514 |
| C100122 | REACH CYBER CHARTER SCHOOL | 1,832,926 |
| 1016628 | WORLDGATE LLC | 1,830,923 |
| 0020647 | MCGRAW-HILL SCHOOL EDUCATION | 1,830,514 |
| 1006971 | PROGRESSUS THERAPY INC | 1,826,594 |
| C100046 | KHEPERA CHARTER SCHOOL | 1,758,242 |
| 1021943 | IMPERIAL BAG & PAPER CO LLC | 1,710,034 |
| C100090 | ASPIRA BILINGUAL CYBER CHARTER | 1,707,422 |
| C100076 | EASTERN UNIVERSITY ACADEMY | 1,704,188 |
| 1023752 | MPC BUS CORP | 1,648,108 |
| 1020151 | YOUR CHILD'S WORLD LEARNING | 1,611,770 |
| 0014408 | OFFICE DEPOT | 1,585,887 |
| 0039309 | HYDE ELECTRIC CORPORATION | 1,489,129 |
| C024013 | MULTI-CULTURAL ACADEM | 1,446,712 |
| 0013937 | NORTHWESTERN WOODHAVEN | 1,414,488 |
| 0024052 | E J ELECTRIC INC | 1,363,551 |
| C100028 | SCHOOL LANE CHARTER SCHOOL | 1,351,456 |

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY
FOR THE PERIOD ENDED DECEMBER 31, 2017

| VENDOR # | VENDOR NAME | VOUCHER-AMT |
|-----------------|--------------------------------|--------------------|
| C024021 | INQUIRY CHARTER SCHOOL | 1,324,449 |
| C100107 | ESPERANZA CYBER CHARTER | 1,318,961 |
| 0014418 | CARR & DUFF INC | 1,306,519 |
| 0027102 | KINDER ACADEMY, INC | 1,305,920 |
| 0025456 | ELWYN INSTITUTE | 1,304,661 |
| C024000 | PHILA YOUTH FOR CHANGE CHARTER | 1,289,729 |
| 0010318 | ASOCIACION DE PUERTORRIQUENOS | 1,249,402 |
| 1023204 | INFINITE CAMPUS INC | 1,222,441 |
| 1013057 | GRACE NEIGHBORHOOD DEV CORP | 1,207,413 |
| 0002261 | PEARSON EDUCATION | 1,203,460 |
| 0081240 | SPECIAL PEOPLE IN | 1,201,396 |
| 1023053 | ROBERT MICHAELS & ASSOCIATES | 1,195,663 |
| 0008513 | SCHOOL SPECIALTY | 1,193,587 |
| 0013136 | COMMUNITY COUNCIL EDUCATION | 1,166,568 |
| 0012652 | LIGHTHOUSE | 1,144,720 |
| 1016422 | BIG PICTURE PHILADELPHIA | 1,136,345 |
| 1016018 | STRATEGIC PRODUCTS & SERVICES | 1,118,897 |
| 0026589 | NORRIS SQUARECOMMUNITY | 1,117,900 |
| C100053 | PENNSYLVANIA DISTANCE | 1,111,443 |
| 0016807 | BANCROFT NEUROHEALTH | 1,107,704 |
| C028013 | YOUNG SCHOLARS CHARTER SCHOOL | 1,099,399 |
| 1001024 | SCHOLASTIC INC | 1,099,201 |
| 0037754 | HERTZ FURNITURE SYS CORP | 1,079,808 |
| 1015462 | ALGEN HOLDING COMPANY DBA | 1,065,090 |
| C100119 | KIPP WEST PHILADELPHIA | 1,028,943 |
| C100047 | PHILADELPHIA MONTESSORI | 1,012,890 |
| 1021532 | SMITH CONSTRUCTION CO OF | 1,007,919 |
| 1017916 | SOLID WASTE SERVICES INC DBA | 978,783 |
| 0034487 | GROVE CITY AREA SCHOOL DIST | 974,773 |
| 1004266 | CDW GOVERNMENT INC | 957,140 |
| 0017869 | RICOH USA INC | 903,344 |
| 1011073 | SCHOLARCHIP CARD LLC | 900,817 |
| 0018741 | CURRICULUM ASSOCIATES LLC | 892,780 |
| 0099476 | CHILDREN'S VILLAGE DAY CARE | 891,396 |
| 1004991 | COMMUNITIES IN SCHOOLS | 890,187 |
| 1016220 | PEPPER ENVIRONMENTAL | 887,672 |
| 1017430 | GRABOYES COMMERCIAL WINDOW CO | 883,800 |
| 1011080 | Y.A.L.E. SCHOOL INC | 853,348 |
| 1011374 | LORENZON BROTHERS COMPANY | 850,326 |
| 0020779 | DELAWARE COUNTY INTERMEDIATE | 848,000 |
| 1024462 | ARMOR MASONRY RESTORATION INC | 847,291 |
| 1008910 | PORTER'S DAY CARE & EDU CTR | 844,935 |
| 0096290 | PHILA FEDERATION OF TEACHERS | 831,179 |
| 1023411 | OFFICE SOLUTIONS INC | 820,510 |
| 0026975 | CNI SALES INC | 811,561 |
| 0097357 | WORDSWORTH ACADEMY | 811,065 |
| 1014907 | CARING PEOPLE ALLIANCE INC | 775,065 |
| 0010741 | PATHWAY SCHOOL | 766,593 |
| 1010681 | ELLIOTT-LEWIS CORPORATION | 739,187 |
| 1000182 | PA SCDU - VOID | 733,843 |
| 0026768 | CITY YEAR INC | 733,600 |

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY

FOR THE PERIOD ENDED DECEMBER 31, 2017

| VENDOR # | VENDOR NAME | VOUCHER-AMT |
|-----------------|--------------------------------|--------------------|
| 1012006 | 18 SOUTH SEVENTH ST ASSOC LP | 732,971 |
| 0004314 | WOODS SERVICES | 728,253 |
| 0007517 | BALFORD FARMS | 703,174 |
| 1002703 | PHILADELPHIA FREEDOM | 690,422 |
| 0062410 | COMMONWEALTH OF PENNA | 681,036 |
| 1021644 | TODAY'S CHILD LEARNING CENTERS | 670,934 |
| 0063354 | PHILADELPHIA GAS WORKS | 670,888 |
| 1024461 | UNION ROOFING INC | 668,430 |
| 1002610 | AETNA LIFE INSURANCE CO | 666,535 |
| 1024545 | AFFORDABLE FIRE PROTECTION INC | 660,806 |
| 0034266 | GREEN TREE SCHOOL | 655,430 |
| 0062530 | PENNSYLVANIA SCHOOL FOR | 650,061 |
| 1018555 | THE COMPREHENSIVE LEARNING CTR | 649,740 |
| 1003341 | UNITED CONCORDIA LIFE &HEALTH | 642,433 |
| 1024527 | REVOLUTION FOODS INC | 640,352 |
| 0012579 | KEM PARTNERS INC | 637,332 |
| 1000730 | BUTLER AREA SCHOOL DISTRICT | 636,375 |
| 1000750 | DIVERSIFIED COMMUNITY SERVICES | 633,000 |
| 0013541 | UNITE HERE SCH CAFETERIA | 627,966 |
| 1015446 | STRATFORD FRIENDS SCHOOL | 622,070 |
| 0025591 | THALHEIMER & PALUMBO PC | 621,329 |
| C100108 | ACHIEVING COMMUNITY TRANSFORM. | 616,907 |
| 1024618 | CRABTREE ROHRBAUGH & ASSOC INC | 609,875 |
| 1022148 | BWA ARCHITECTURE + PLANNING PC | 605,165 |
| C100036 | 21ST CENTURY CYBER CHARTER | 601,834 |
| 1022481 | TRUST FUND FOR PUBLIC LAND | 600,000 |
| 1000395 | OPPORTUNITIES INDUSTRIALIZAT'N | 595,980 |
| 1022676 | A STEP UP ACADEMY INC | 593,668 |
| 1009298 | 2114 ARCH STREET ASSOC L P | 586,600 |
| 1018268 | SHI INTERNATIONAL CORP | 582,103 |
| 1009275 | PITTSTON AREA SCHOOL DISTRICT | 580,855 |
| 1004296 | CHESTER COUNTY INTERMEDIATE | 566,008 |
| 1021645 | CREATIVE LEARNING ENVIRONMENTS | 562,340 |
| 1014910 | DSM SERVICES LLC | 558,675 |
| 0083499 | SYNERTECH INC | 552,863 |
| 1002455 | TYSON FOODS INC | 548,251 |
| 1021709 | DENNIS COREN | 548,186 |
| C100051 | ACHIEVEMENT HOUSE CYBER | 547,254 |
| 1013068 | PALMER WATERPROOFING INC | 546,418 |
| 1005191 | WYNCOTE ACADEMY | 541,100 |
| 1002799 | THE SHEWARD PARTNERSHIP | 535,889 |
| 0022020 | DOLAN MECHANICAL INC | 531,377 |
| 1023025 | SEASHORE FRUIT & PRODUCE CO | 530,290 |
| 1024167 | TRAPEZE SOFTWARE GROUP INC | 526,824 |
| 0010404 | FEDERATION DAY CARE SERVICES | 523,250 |
| 0002703 | CLASS 1 BUS COMPANY INC | 517,327 |
| 1020150 | LITTLE PEOPLE'S VILLAGE | 516,250 |
| 0016615 | THE COLLEGE BOARD | 513,363 |
| 1021155 | ARBITERSPORTS LLC | 504,999 |
| 0027497 | YOUTH EMPOWERMENT SERVICES | 496,583 |
| 1018475 | INTERNAL REVENUE SERVICE | 496,438 |

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY

FOR THE PERIOD ENDED DECEMBER 31, 2017

| VENDOR # | VENDOR NAME | VOUCHER-AMT |
|-----------------|---------------------------------|--------------------|
| 1019876 | A-1 SCHOOL BUS LLC | 487,429 |
| 1021789 | PETROLEUM TRADERS CORP | 482,038 |
| 1021878 | THE MCCLOUD GROUP LLC | 470,951 |
| 1003673 | COMMUNITY EDUCATION ALLIANCE | 470,400 |
| 1023712 | FIDELITY INFORMATION SERVICES | 469,250 |
| 1008988 | REYNOLDS CONSTRUCTION MGMT | 459,584 |
| 1023858 | INPROCESS CONSULTING | 450,888 |
| 0089353 | BENSALEM TOWNSHIP SCH DIST | 448,771 |
| 0020172 | COLONIAL ELECTRIC SUPPLY CO | 444,085 |
| 1004762 | INTL CTR FOR LEADERSHIP IN EDU | 443,750 |
| 1018251 | NORR DESIGN INC | 441,012 |
| 1021317 | SPRINGBOARD COLLABORATIVE | 439,450 |
| 1006528 | PUBLIC CONSULTING GROUP | 436,400 |
| 0074925 | SETTLEMENT MUSIC SCHOOL | 426,474 |
| 0026532 | THE NEW TEACHER PROJECT | 424,750 |
| 0022602 | FOUNDATIONS INC | 423,798 |
| 1014051 | THE QUAKER SCHOOL AT HORSHAM | 422,913 |
| 0017200 | PA DEPT OF LABOR & INDUSTRY | 408,522 |
| 1024619 | OPPORTUNITIES INDUSTRIALIZATION | 397,400 |
| 1024620 | LIGUORI ACADEMY | 397,400 |
| 0022394 | J MANN R FINLEY INC | 393,515 |
| 1004114 | NCS PEARSON INC | 384,758 |
| 0080037 | SINGER EQUIPMENT CO | 384,144 |
| 1018793 | CENTER SCHOOL | 381,255 |
| 0017331 | COMMUNITY COLLEGE OF PHILA | 380,890 |
| 1014779 | TEAM TUTOR LLC | 377,913 |
| 0016364 | JACK COHEN & CO INC | 377,729 |
| 1016219 | CRITERION LABORATORIES INC | 373,609 |
| 0025208 | CGI TECHNOLOGIES & SOLUTIONS | 369,541 |
| 0022352 | COZEN & OCONNOR | 356,318 |
| 1005594 | JENNIE-O TURKEY STORE INC | 354,144 |
| 1001237 | MONTGOMERY EARLY LEARNING | 352,450 |
| 0047392 | LEGO EDUCATION | 348,737 |
| 1013059 | T.Y.L. II INC | 348,600 |
| 1023019 | RELIANT TRANSPORTATION INC | 348,221 |
| 1005189 | WESTERN WAYNE SCHOOL DISTRICT | 347,022 |
| 1004369 | LEVIN LEGAL GROUP | 333,888 |
| 0015684 | CITY OF PHILADELPHIA | 333,708 |
| 0018469 | DIAMOND HUNTBACH CONSTRUCTION | 321,448 |
| 1005073 | SUNESYS INC | 320,280 |
| 1022520 | METHODIST FAMILY SVCS OF PHILA | 319,980 |
| 1024138 | RUTTENBERG AUTISM CENTER | 318,724 |
| 0073081 | SAGUE AUTO SERVICE INC | 316,074 |
| 0012716 | PITTSBURGH SCHOOL DISTRICT | 312,807 |
| 1019622 | FIRST STUDENT INC | 311,959 |
| 0022987 | FINE KAPLAN & BLACK | 310,287 |
| 1020690 | VALLEY FORGE EDUCATIONAL | 309,899 |
| 0075379 | SHERWIN WILLIAMS CO | 301,942 |
| 0059651 | OVERBROOK SCHOOL FOR THE BLIND | 301,635 |
| 0010405 | CORESTAFF INC | 297,941 |
| 1019650 | DEPENDABILITY COMPANY | 291,962 |

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY

FOR THE PERIOD ENDED DECEMBER 31, 2017

| VENDOR # | VENDOR NAME | VOUCHER-AMT |
|-----------------|--------------------------------|--------------------|
| 0027373 | SCHOOL HEALTH CORP | 291,388 |
| 0007919 | BARNES & NOBLE BOOKSELLERS INC | 291,101 |
| 1020182 | CHILDSpace DAYCARE CENTERS INC | 285,600 |
| 0022294 | LOW RISE ELEVATOR CO INC | 277,563 |
| 1018760 | EDGENUITY INC | 275,220 |
| 1019743 | MANSFIELD OIL COMPANY | 274,498 |
| 0014637 | JUST CHILDREN N.E. INC | 274,155 |
| 0063568 | PHILA WAREHOUSING COLD STORAGE | 274,012 |
| 0022529 | UNIVERSITY OF PENNSYLVANIA | 270,180 |
| 0016753 | JEWISH FAMILY & CHILDREN'S | 269,975 |
| 1010600 | SCHRADER GROUP ARCHITECTURE | 267,596 |
| 1000223 | PHILADELPHIA YOUTH NETWORK INC | 264,512 |
| 1001042 | EDUCATIONWORKS INC | 263,455 |
| 1003656 | AMERICAN READING COMPANY | 262,037 |
| 1000295 | DEVEREUX FOUNDATION | 261,967 |
| 1013058 | TOTAL CHILDCARE SYSTEMS INC | 261,450 |
| 1013347 | HORIZON SOFTWARE INTL LLC | 259,480 |
| 0026944 | GRACE TRINITY UNITED CHURCH | 259,350 |
| 1002327 | VERIZON BUSINESS | 259,178 |
| 0012201 | GOVERNMENT FINANCE OFFICERS | 257,498 |
| 1023796 | CHILDREN'S PLAYHOUSE EARLY | 254,450 |
| 1010884 | MERCY NEIGHBORHOOD MINISTRIES | 254,450 |
| 1018049 | WINDSTREAM CORP | 252,795 |
| 0026868 | YOUTH ENRICHMENT PROGRAM INC | 252,735 |
| 1018450 | EARLY CHILDHOOD ENVIRONMENTS | 252,000 |
| 1017580 | PRECIOUS ANGELS INC | 252,000 |
| 1003792 | MARIE KATZENBACH SCHOOL | 251,864 |
| 1008570 | ACHIEVE 3000 INC | 251,355 |
| 1002936 | ADVANCE PIERRE FOODS INC | 251,088 |
| 0020655 | HUNT ENGINEERING CO | 247,311 |
| 1011289 | ARCHER & GREINER | 245,906 |
| 1008508 | SALISBURY TOWNSHIP SCHOO | 243,947 |
| 1017416 | IMAGINE LEARNING INC | 237,250 |
| 1012347 | POTENTIAL INC | 235,531 |
| 1022256 | CENTER FOR EDUCATION | 233,020 |
| 1013839 | LAW OFFICE OF DAVID J BERNEY | 231,790 |
| 1006515 | CARRIER RENTAL SYSTEMS | 231,756 |
| 1015549 | PRICE CONTRACTING LLC | 228,365 |
| 1006830 | RAPPING ABOUT PREVENTION INC | 226,000 |
| 0038438 | JOHNS HOPKINS | 225,000 |
| 1023283 | GESSLER CONSTRUCTION CO INC | 222,075 |
| 0069573 | REED ASSOCIATES INC | 218,287 |
| 0046666 | LAKESHORE | 217,356 |
| 0024118 | EASTER SEALS OF | 216,564 |
| 0025861 | BENCHMARK EDUCATION CO LLC | 216,320 |
| 1023932 | VISIONQUEST NATIONAL LTD | 216,000 |
| 1022377 | PRATT STREET LEARNING CTR INC | 216,000 |
| 0029241 | FISHER SCIENTIFIC CO | 213,594 |
| 0041301 | INDEPENDENT HARDWARE INC | 213,013 |
| 0025739 | TEXAS INSTRUMENTS INC | 212,000 |
| 1023446 | TUSTIN WATER SOLUTIONS LLC | 209,623 |

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY

FOR THE PERIOD ENDED DECEMBER 31, 2017

| VENDOR # | VENDOR NAME | VOUCHER-AMT |
|-----------------|--------------------------------|--------------------|
| 1001261 | LEXIA LEARNING SYSTEMS INC | 207,401 |
| 1021023 | PANNULLA CONST. CO. INC | 205,159 |
| 0051774 | MECHANICAL TRADES INC | 204,036 |
| 1007836 | USA ARCHITECTS PLANNERS | 201,313 |
| 1013056 | THE PARENT INFANT CENTER | 200,200 |
| 1023602 | TUNSTALL CORPORATION | 197,154 |
| 1024414 | INTEGRATION PARTNERS CORP | 196,928 |
| 1016740 | METIS ASSOCIATES INC | 196,542 |
| 1002529 | ECONOMY PLUMBING & HEATING | 196,483 |
| 1013005 | YOUNG WORLD EARLY LEARNING | 196,350 |
| 0015902 | BUTTONWOOD FARMS INC | 193,837 |
| 1009343 | RF DESIGN & INTEGRATION INC | 190,065 |
| 0037141 | HATBORO HORSHAM SCH DIST | 189,104 |
| 1013792 | C-TECH ASSOCIATES INC | 188,032 |
| 1020210 | MONTCO TRANSPORTATION | 186,241 |
| 0006685 | B & E BOILER WORKS INC | 186,233 |
| 0020901 | DEL-VAL INTERNATL TRUCKING | 185,256 |
| 0020161 | VALLEY DAY SCHOOL INC | 184,950 |
| 1012361 | ATG LEARNING ACADEMY | 184,255 |
| 0003976 | SCHOLASTIC INC | 181,332 |
| 0026766 | MELMARK HOME INC | 180,688 |
| 0065186 | PROMATECH INC | 180,000 |
| 1023762 | ST JOHN CANTIUS CHURCH | 179,343 |
| 1023541 | BELMONT BEHAVIORAL HOSP LLC | 177,795 |
| 1023644 | GANNETT FLEMING INC | 177,367 |
| 0071556 | ROYER GREAVES SCHOOL | 174,764 |
| 1007922 | TUCKER LAW GROUP LLC | 174,438 |
| 0073842 | SCHNADER HARRISON SEGAL & | 173,645 |
| 1013045 | A STEP AHEAD DAY CARE INC | 172,900 |
| 1013047 | COMMUNITY CONCERN#13 MULTI | 172,900 |
| 0012511 | DEVINE BROTHERS | 172,017 |
| 0061042 | PACIFICO FORD INC | 171,844 |
| 1022542 | SMART PARTNERS LLC | 171,427 |
| 0070341 | HEINEMANN | 170,210 |
| 0073966 | SCHOOL DISTRICT OF | 169,229 |
| 0014838 | CENTRAL BUCKS SCHOOL DIST | 168,375 |
| 1018017 | RCM TECHNOLOGIES USA INC | 167,028 |
| 0014097 | BIMBO FOODS INC | 166,394 |
| 1015759 | OMBUDSMAN EDUCATIONAL SERVICES | 165,545 |
| 1022838 | TURNING POINTS FOR CHILDREN | 165,234 |
| 0085632 | THERAPEUTIC CENTER | 165,108 |
| 1023212 | MEDISCAN INC | 164,507 |
| 0029967 | FRANKLIN AREA SCHOOL DIST | 164,361 |
| 0007428 | B & H PHOTO VIDEO | 163,468 |
| 0014449 | RENAISSANCE LEARNING INC | 163,372 |
| 1013879 | NAVIANCE INC | 162,500 |
| 0015833 | URBAN LEAGUE OF PHILADELPHIA | 161,250 |
| 1023540 | LAW OFFICE OF | 161,250 |
| 1014684 | GARNET VALLEY SCHOOL DISTRICT | 158,700 |
| 1015274 | AT & T | 158,221 |
| 0016776 | COLONIAL SCHOOL DISTRICT | 156,975 |

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY

FOR THE PERIOD ENDED DECEMBER 31, 2017

| VENDOR # | VENDOR NAME | VOUCHER-AMT |
|-----------------|--------------------------------|--------------------|
| 1016326 | FINEMAN KREKSTEIN & HARRIS | 156,251 |
| 1019367 | EXPERIENCE IN ACTIONEXPERIENCE | 155,849 |
| 1023737 | WEST INTERACTIVE SERVICES CORP | 154,731 |
| 1023443 | DILWORTH PAXSON LLP | 153,687 |
| 1012321 | AMERIFLEX LLC | 152,867 |
| 1010690 | ECKERT SEAMANS CHERIN & | 152,518 |
| 1001788 | GENERAL ASPHALT PAVING CO | 151,975 |
| 1024535 | EXTERIOR SERVICES LLC | 151,188 |
| 1003642 | BARBARA EINHORN | 150,152 |
| 1020888 | CNE GAS HOLDINGS INC | 149,330 |
| 1008904 | JTM FOOD GROUP | 148,588 |
| 1024746 | 151 FOODS | 148,516 |
| 1021351 | APPLIED DATA SYSTEMS INC | 146,542 |
| 0053440 | MOODY'S INVESTORS SERVICE | 144,855 |
| 1009795 | HONEYWELL INTERNATIONAL INC | 144,024 |
| 0092492 | VIRCO MFG CORP | 143,734 |
| 1023289 | MILESTONE ACADEMY | 143,606 |
| 0013029 | VITETTA GROUP | 142,598 |
| 1013046 | BAMBI DAY CARE CENTER | 141,930 |
| 0096361 | SCHOOL EMPLOYEES LOCAL | 141,076 |
| 1011974 | ACADEMY IN MANAYUNK | 140,464 |
| 0017142 | COMMITTEE FOR CHILDREN | 140,304 |
| 1021939 | MCKISSACK GROUP INC DBA | 137,500 |
| 1005808 | GIORGIO FOODS INC | 136,673 |
| 0073833 | SCHNEIDER RESTORATIONS INC | 133,600 |
| 1021947 | DANIEL B COOPER | 133,264 |
| 0096848 | WILSON AREA SCHOOL DISTRICT | 129,647 |
| 1018109 | READING SCHOOL DISTRICT | 128,912 |
| 0048605 | J LORBER CO | 127,190 |
| 1009017 | CHINATOWN LEARNING CENTER | 126,000 |
| 0012440 | FREE LIBRARY OF PHILADELPHIA | 125,569 |
| 1024536 | TOWNSCAPES INC | 124,960 |
| 1023018 | MAYTAV BUS COMPANY | 123,788 |
| 0080095 | SIXSMITHS SPORTING GOODS INC | 123,555 |
| 0027171 | KAPLAN EARLY LEARNING CO | 122,428 |
| 1018128 | ADCON CONSULTANTS INC | 119,609 |
| 0011149 | MCANDREWS LAW OFFICES PC | 118,130 |
| 0027219 | HUNTINGTON LEARNING CORP | 117,330 |
| 1017517 | ARCHDIOCESE OF PHILADELPHIA | 117,300 |
| 1010192 | UHS OF PENNSYLVANIA INC | 116,506 |
| 0009375 | WM BETZ JR INC | 115,577 |
| 0009330 | BETHLEHEM AREA SCHOOL DIST | 114,911 |
| 1021752 | WOODLYNDE SCHOOL | 111,721 |
| 1008246 | SUSAN AGARD, ESQ | 111,608 |
| 1013896 | STAR AUTISM SUPPORT LLC | 111,554 |
| 0027514 | JOSEPH J PETERS INSTITUTE | 111,088 |
| 0007575 | HUDSON CONSTRUCTION CNSLTG | 110,143 |
| 1002773 | PHOENIX CAPITAL PARTNERS LLP | 110,000 |
| 1014138 | LABE SALES INC | 108,733 |
| 1000220 | PITNEY BOWES | 108,536 |
| 0006461 | MARPLE NEWTOWN SCH DIST | 108,510 |

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY

FOR THE PERIOD ENDED DECEMBER 31, 2017

| VENDOR # | VENDOR NAME | VOUCHER-AMT |
|---|-------------------------------|----------------------|
| 0020207 | FOX ROTHSCHILD | 106,435 |
| 0005797 | POSITIVE PROMOTIONS | 106,395 |
| 1024534 | MGA PARTNERS LLC | 106,300 |
| 0025224 | GRAINGER | 106,295 |
| 1024323 | WAYNE MOVING & STORAGE CO INC | 106,240 |
| 1011172 | ALLEGHENY-CLARION VALLEY | 105,663 |
| 0017607 | SILVER SPRINGS-MARTIN LUTHER | 105,456 |
| 1009090 | PACIFIC INTERPRETERS INC | 105,453 |
| 1024663 | BRANDYWINE ELEVATOR CO INC | 105,343 |
| 1006404 | SCHOOL OUTFITTERS LLC | 104,940 |
| 1006809 | OUTWARD BOUND | 104,612 |
| 0025330 | ELIZABETHTOWN AREA SCH DIST | 103,293 |
| 1003839 | WISS, JANNEY, ELSTNER ASSOC, | 102,318 |
| 1023176 | KAREN HOLZWARTH | 101,653 |
| 1023245 | RECOVERY EDUCATIONAL SERVICES | 101,460 |
| SUBTOTAL | | \$860,414,382 |
| OTHER PAYMENTS TO VENDORS (LESS THAN \$100,000 YTD) | | 23,443,441 |
| GRAND TOTAL | | \$883,857,823 |

Source: School District of Philadelphia Financial System

School District of Philadelphia
Quarterly School Manager Report

FOR THE PERIOD ENDED DECEMBER 31, 2017

**PERSONNEL
REPORTS**

TABLE P-1
QUARTERLY SCHOOL MANAGER REPORT
BUDGETED FTE TO ON-BOARD COUNT POSITION REPORT
ALL FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2017

| Summary by Budget Group - All Funds | | | | |
|--|---------------------|--------------------------|-----------------|---|
| A | B | C | D | E |
| Budget Group | Adopted Budget FTEs | Currently Projected FTEs | Filled FTEs | Difference (Filled FTEs vs. Projected FTEs) |
| School Budgets including Non-District Operated Schools | | | | |
| District Operated Schools - Instructional and Instructional Support | 13,698.3 | 13,630.6 | 12,947.6 | (683.1) |
| District Operated Schools - Operational Support | 3,454.5 | 3,455.0 | 3,095.7 | (359.2) |
| District Operated Schools - Pupil - Family Support | 761.0 | 780.0 | 734.0 | (46.0) |
| Non-District Operated Schools | 15.0 | 24.0 | 23.0 | (1.0) |
| School Budgets including Non-District Operated Schools Total: | 17,928.8 | 17,889.6 | 16,800.3 | (1,089.3) |
| Administrative Support Operations | | | | |
| Chief Academic Support Officer | 202.3 | 202.5 | 189.0 | (13.5) |
| Chief Financial Officer | 125.0 | 123.0 | 114.0 | (9.0) |
| Chief Information Officer | 105.0 | 106.0 | 100.0 | (6.0) |
| Chief of Schools Officer | 43.5 | 43.5 | 42.0 | (1.5) |
| Chief Operations Officer | 164.0 | 162.5 | 142.0 | (20.5) |
| Chief Student Support Services | 90.0 | 95.5 | 91.0 | (4.5) |
| Chief Talent Officer | 95.0 | 121.0 | 114.0 | (7.0) |
| Office of the Superintendent/CEO | 77.0 | 78.0 | 67.0 | (11.0) |
| School Reform Commission | 35.0 | 32.0 | 27.0 | (5.0) |
| Administrative Support Operations Total: | 936.8 | 964.0 | 886.0 | (78.0) |
| School District Total: | 18,865.6 | 18,853.6 | 17,686.3 | (1,167.3) |

| Summary by Staffing Group - All Funds | | | | |
|---------------------------------------|---------------------|--------------------------|-----------------|---|
| A | B | C | D | E |
| Staffing Group | Adopted Budget FTEs | Currently Projected FTEs | Filled FTEs | Difference (Filled FTEs vs. Adopted FTEs) |
| Teachers ¹ | 8,479.2 | 8,462.1 | 8,294.0 | (168.1) |
| Principals | 366.6 | 385.5 | 380.0 | (5.5) |
| School Support | 4,399.1 | 4,369.1 | 3,891.6 | (477.5) |
| Counselors and Other Social Supports | 354.0 | 355.6 | 351.0 | (4.6) |
| Secretaries | 269.5 | 273.0 | 268.0 | (5.0) |
| Nurses and Health-related Services | 350.0 | 343.0 | 324.0 | (19.0) |
| Facilities | 1,518.0 | 1,525.0 | 1,339.0 | (186.0) |
| Transportation | 779.3 | 786.9 | 687.6 | (99.3) |
| Food Service | 763.2 | 762.6 | 717.2 | (45.4) |
| School Police | 386.0 | 386.0 | 353.0 | (33.0) |
| Other | 1,200.7 | 1,204.9 | 1,081.0 | (123.9) |
| School District Total: | 18,865.6 | 18,853.6 | 17,686.3 | (1,167.3) |

¹ The filled number of teachers includes certain staff that are on leave but are still considered active employees.

Source: School District of Philadelphia Budgeting and Staffing Systems

TABLE P-2
QUARTERLY SCHOOL MANAGER REPORT
TEACHER VACANCY LISTING BY SCHOOL
OPERATING AND GRANTS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2017¹

| NETWORK | SCHOOL NAME | CODE | GRADE LEVEL | HIGH NEEDS | VACANCIES | NUMBER OF VACANCIES |
|---------|---------------------------|------|-------------|------------|---|---------------------|
| 1 | ARTHUR | 2480 | K - 8 | | none | 0 |
| 1 | BARTRAM | 1010 | 9 - 12 | HIGH NEEDS | Math, LS/English | 2 |
| 1 | BREGY | 2240 | K - 8 | HIGH NEEDS | none | 0 |
| 1 | CATHARINE | 1250 | K - 5 | | none | 0 |
| 1 | CHILDS | 2260 | K - 8 | | none | 0 |
| 1 | COMEGYS | 1260 | K - 8 | HIGH NEEDS | none | 0 |
| 1 | FELL | 2190 | K - 8 | | none | 0 |
| 1 | GIRARD | 2320 | K - 4 | HIGH NEEDS | none | 0 |
| 1 | JENKS, A.S. | 2520 | K - 5 | | none | 0 |
| 1 | KEY | 2540 | K - 6 | | 0.4 Elementary (K-4 Writing) | 0.4 |
| 1 | LONGSTRETH | 1350 | K - 8 | HIGH NEEDS | Elementary (6th) | 1 |
| 1 | McDANIEL | 2370 | K - 8 | HIGH NEEDS | Elementary (3rd grade), Elementary (4th grade) | 2 |
| 1 | MORTON | 1380 | K - 5 | HIGH NEEDS | none | 0 |
| 1 | PATTERSON | 1400 | K - 4 | HIGH NEEDS | 0.5 ESOL | 0.5 |
| 1 | PENROSE | 1440 | K - 8 | HIGH NEEDS | none | 0 |
| 1 | SOUTH PHILADELPHIA | 2000 | 9 - 12 | HIGH NEEDS | none | 0 |
| 1 | SOUTHWARK | 2640 | K - 8 | HIGH NEEDS | none | 0 |
| 1 | STANTON, E.M. | 2450 | K - 8 | | none | 0 |
| 1 | TILDEN | 1130 | 5 - 8 | REDESIGN | Middle Years Math, Art | 2 |
| 2 | ANDERSON | 1460 | K - 8 | HIGH NEEDS | none | 0 |
| 2 | CASSIDY | 4240 | K - 7 | HIGH NEEDS | none | 0 |
| 2 | GOMPERS | 4280 | K - 6 | HIGH NEEDS | none | 0 |
| 2 | HAMILTON | 1290 | K - 8 | HIGH NEEDS | Elementary (5th) | 1 |
| 2 | HARRINGTON | 1300 | K - 8 | HIGH NEEDS | 2- Middle Year English/Social Studies; Middle Year Math/Science; Learning Support | 4 |
| 2 | HIGH SCHOOL OF THE FUTURE | 1030 | 9 - 12 | HIGH NEEDS | none | 0 |
| 2 | LAMBERTON | 4320 | K - 8 | HIGH NEEDS | Middle Year English; Middle Year Social Studies | 2 |
| 2 | LEA | 1340 | K - 8 | HIGH NEEDS | none | 0 |
| 2 | LOCKE | 1470 | K - 8 | HIGH NEEDS | Elementary (4-6 Prep) | 1 |
| 2 | OVERBROOK ELEM | 4370 | K - 6 | HIGH NEEDS | none | 0 |
| 2 | OVERBROOK HIGH | 4020 | 9 - 12 | HIGH NEEDS | Spanish; Learning Support/Math; English; Learning Support/SEL | 4 |
| 2 | PARKWAY WEST | 5090 | 9 - 12 | HIGH NEEDS | Music | 1 |
| 2 | PENN ALEXANDER | 1280 | K - 8 | | none | 0 |
| 2 | POWEL | 1390 | K - 4 | | none | 0 |
| 2 | RHOADS, J | 1410 | K - 8 | HIGH NEEDS | none | 0 |
| 2 | ROBESON | 1050 | 9 - 12 | HIGH NEEDS | Health-Related Technology (HRT) | 1 |
| 2 | SAYRE | 1100 | 9 - 12 | HIGH NEEDS | Spanish; Emotional Support; Learning Support, English | 4 |
| 2 | WASHINGTON, M | 1420 | K - 8 | HIGH NEEDS | none | 0 |

TABLE P-2
QUARTERLY SCHOOL MANAGER REPORT
TEACHER VACANCY LISTING BY SCHOOL
OPERATING AND GRANTS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2017¹

| NETWORK | SCHOOL NAME | CODE | GRADE LEVEL | HIGH NEEDS | VACANCIES | NUMBER OF VACANCIES |
|---------|--------------------------|------|-------------|------------|---|---------------------|
| 3 | ADAIRE | 5200 | K - 8 | | none | 0 |
| 3 | BACHE-MARTIN | 2210 | K - 8 | HIGH NEEDS | Middle Years Science | 1 |
| 3 | CONSTITUTION HIGH SCHOOL | 2670 | 9 - 12 | | none | 0 |
| 3 | FRANKLIN HIGH | 2010 | 9 - 12 | | English (9th) | 1 |
| 3 | FURNESS | 2160 | 9 - 12 | HIGH NEEDS | none | 0 |
| 3 | GREENFIELD | 2470 | K - 8 | | none | 0 |
| 3 | JACKSON | 2510 | K - 8 | | none | 0 |
| 3 | KEARNY | 5480 | K - 8 | | Middle Years English/Social Studies | 1 |
| 3 | KIRKBRIDE | 2580 | K - 8 | | none | 0 |
| 3 | LUDLOW | 5340 | K - 8 | HIGH NEEDS | none | 0 |
| 3 | McCALL | 2340 | K - 8 | | none | 0 |
| 3 | MEADE | 4570 | K - 8 | HIGH NEEDS | Health & Physical Education, Music | 2 |
| 3 | MEREDITH | 2380 | K - 8 | | none | 0 |
| 3 | MOFFET | 5370 | K - 5 | | none | 0 |
| 3 | MORRIS | 2390 | K - 8 | HIGH NEEDS | Middle Years English/Social Studies, Middle Years English | 2 |
| 3 | NEBINGER | 2590 | K - 8 | | 0.2 Elementary (K-4) | 0.2 |
| 3 | PENN TREATY | 5160 | 6 - 12 | HIGH NEEDS | English | 1 |
| 3 | SHARSWOOD | 2630 | K - 8 | HIGH NEEDS | none | 0 |
| 3 | SPRING GARDEN | 5560 | K - 8 | HIGH NEEDS | none | 0 |
| 3 | TAGGART | 2690 | K - 8 | HIGH NEEDS | none | 0 |
| 3 | VARE-WASHINGTON | 2720 | K - 8 | HIGH NEEDS | none | 0 |
| 3 | WARING | 2490 | K - 8 | HIGH NEEDS | none | 0 |
| 4 | BETHUNE | 7510 | K - 8 | HIGH NEEDS | none | 0 |
| 4 | BLAINE | 4220 | K - 8 | | Middle Years English, Middle Years Math, 2nd Grade | 3 |
| 4 | CAYUGA | 5490 | K - 5 | HIGH NEEDS | none | 0 |
| 4 | CRAMP | 5470 | K - 5 | HIGH NEEDS | none | 0 |
| 4 | DEBURGOS | 5170 | K - 8 | HIGH NEEDS | 4th Grade | 1 |
| 4 | DICK | 4270 | K - 8 | HIGH NEEDS | none | 0 |
| 4 | DOBBINS | 4060 | 9 - 12 | | Math/Science | 1 |
| 4 | DUCKREY | 4460 | K - 8 | HIGH NEEDS | none | 0 |
| 4 | ELKIN | 5260 | K - 4 | HIGH NEEDS | 4th Grade | 1 |
| 4 | GIDEON | 4530 | K - 8 | HIGH NEEDS | Health & Physical Education, Middle Years English/Middle Years Social Studies | 2 |
| 4 | KELLEY, W.D. | 4560 | K - 8 | | none | 0 |
| 4 | KENDERTON | 4360 | K - 8 | | 0.6 French | 0.6 |
| 4 | MASTBAUM | 5060 | 9 - 12 | | none | 0 |
| 4 | McCLURE | 7380 | K - 5 | | Vocal Music, 1st Grade | 2 |
| 4 | PEIRCE, TM | 4380 | K - 6 | HIGH NEEDS | none | 0 |

TABLE P-2
QUARTERLY SCHOOL MANAGER REPORT
TEACHER VACANCY LISTING BY SCHOOL
OPERATING AND GRANTS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2017¹

| NETWORK | SCHOOL NAME | CODE | GRADE LEVEL | HIGH NEEDS | VACANCIES | NUMBER OF VACANCIES |
|---------|----------------------------|------|-------------|------------|---|---------------------|
| 4 | RANDOLPH | 6090 | 9 - 12 | | none | 0 |
| 4 | SHEPPARD | 5410 | K - 4 | HIGH NEEDS | none | 0 |
| 4 | STEEL | 6390 | K - 8 | HIGH NEEDS | Middle Years English | 1 |
| 4 | TAYLOR | 7440 | K - 5 | HIGH NEEDS | none | 0 |
| 4 | WRIGHT | 4470 | K - 5 | HIGH NEEDS | none | 0 |
| 5 | BROWN, H.A. | 5210 | K - 8 | HIGH NEEDS | none | 0 |
| 5 | HACKETT | 5300 | K - 5 | | none | 0 |
| 5 | HARTRANFT | 5320 | K - 8 | HIGH NEEDS | none | 0 |
| 5 | HOPKINSON | 7300 | K - 8 | HIGH NEEDS | none | 0 |
| 5 | HUNTER | 5330 | K - 8 | HIGH NEEDS | Music | 1 |
| 5 | JUNIATA PARK ACADEMY | 7150 | K - 8 | HIGH NEEDS | Middle Years Science, Elementary (4-6 Prep) | 2 |
| 5 | KENSINGTON CAPA | 5520 | 9 - 12 | HIGH NEEDS | none | 0 |
| 5 | KENSINGTON HEALTH SCIENCES | 5550 | 9 - 12 | HIGH NEEDS | none | 0 |
| 5 | KENSINGTON HIGH | 5700 | 9 - 12 | HIGH NEEDS | 2 - ESOL/English, Bilingual Spanish Counselor | 3 |
| 5 | MCKINLEY | 5350 | K - 8 | HIGH NEEDS | Computer Science | 1 |
| 5 | RICHMOND | 5400 | K - 5 | HIGH NEEDS | none | 0 |
| 5 | SHERIDAN | 5530 | K - 4 | HIGH NEEDS | None | 0 |
| 5 | WEBSTER | 5590 | K - 5 | HIGH NEEDS | Elementary (pk - 4) | 1 |
| 5 | WELSH | 5420 | K - 8 | | Middle Years Math, Health and Physical Education, Elementary (6th), Art | 4 |
| 5 | WILLARD | 5440 | K - 4 | | none | 0 |
| 6 | COOK - WISSAHICKON | 6410 | K - 8 | | none | 0 |
| 6 | DAY | 6200 | K - 8 | | none | 0 |
| 6 | DOBSON | 6450 | K - 8 | | none | 0 |
| 6 | EDMONDS, F.S. | 6210 | K - 5 | | none | 0 |
| 6 | EMLIN | 6220 | K - 5 | | none | 0 |
| 6 | HENRY | 6250 | K - 8 | | none | 0 |
| 6 | HOUSTON | 6260 | K - 8 | | Middle Years English/Middle Years Social Studies | 1 |
| 6 | JENKS, J.S. | 6270 | K - 8 | | none | 0 |
| 6 | KELLY, J.B. | 6470 | K - 5 | HIGH NEEDS | Elementary (5th) | 1 |
| 6 | LINGELBACH | 6440 | K - 8 | | none | 0 |
| 6 | LOGAN | 6300 | K - 5 | HIGH NEEDS | none | 0 |
| 6 | McCLOSKEY | 6310 | K - 8 | | Middle Years Science | 1 |
| 6 | MIFFLIN | 6320 | K - 8 | HIGH NEEDS | Elementary (5th), Elementary (6th) | 2 |
| 6 | PARKWAY NORTHWEST | 5070 | 9 - 12 | | none | 0 |
| 6 | PENNYPACKER | 6350 | K - 5 | | Elementary (4-6) | 1 |
| 6 | ROXBOROUGH | 6030 | 9 - 12 | HIGH NEEDS | none | 0 |
| 6 | SHAWMONT | 6380 | K - 8 | | none | 0 |

TABLE P-2
QUARTERLY SCHOOL MANAGER REPORT
TEACHER VACANCY LISTING BY SCHOOL
OPERATING AND GRANTS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2017¹

| NETWORK | SCHOOL NAME | CODE | GRADE LEVEL | HIGH NEEDS | VACANCIES | NUMBER OF VACANCIES |
|---------|--------------------------|------|-------------|------------|--|---------------------|
| 7 | BARTON | 7200 | K - 2 | | none | 0 |
| 7 | CARNELL | 7220 | K - 5 | | Elementary (5th grade), Elementary (3rd), Elementary (4th grade) | 3 |
| 7 | ELLWOOD | 7260 | K - 6 | HIGH NEEDS | 0.2 Elementary (K-6 prep) | 0.2 |
| 7 | FELS | 7120 | 9 - 12 | HIGH NEEDS | Learning Support/English | 1 |
| 7 | FELTONVILLE ARTS & SCI | 7500 | 6 - 8 | HIGH NEEDS | none | 0 |
| 7 | FELTONVILLE INTERMEDIATE | 7310 | K - 5 | HIGH NEEDS | none | 0 |
| 7 | FINLETTER | 7270 | K - 8 | HIGH NEEDS | none | 0 |
| 7 | FRANKLIN ELEM | 7280 | K - 8 | HIGH NEEDS | Elementary (6th grade English/Literacy) | 1 |
| 7 | HOWE | 7320 | K - 5 | HIGH NEEDS | 0.6 Elementary (K-4 Prep) | 0.6 |
| 7 | LOWELL | 7350 | K - 4 | HIGH NEEDS | none | 0 |
| 7 | MARSHALL, T | 5500 | K - 8 | HIGH NEEDS | Elementary (K-6 Literacy Prep) | 1 |
| 7 | MORRISON | 7390 | K - 8 | HIGH NEEDS | none | 0 |
| 7 | OLNEY | 7400 | K - 8 | HIGH NEEDS | none | 0 |
| 7 | PENNELL | 6340 | K - 5 | HIGH NEEDS | none | 0 |
| 7 | PRINCE HALL | 7490 | K - 5 | HIGH NEEDS | Elementary (4-6 writing prep) | 1 |
| 7 | ROWEN | 7530 | K - 5 | | 0.4 Elementary (k-6) | 0.4 |
| 7 | WAGNER | 7130 | 6 - 8 | | Middle Years English (7th), Middle Years Social Studies, Middle Years Math | 3 |
| 7 | WASHINGTON, GROVER | 7370 | 5 - 8 | HIGH NEEDS | Middle Years Math | 1 |
| 8 | BALDI | 8160 | 6 - 8 | | none | 0 |
| 8 | COMLY | 8370 | K - 5 | | none | 0 |
| 8 | CROSSAN | 8230 | K - 5 | | none | 0 |
| 8 | DECATUR | 8420 | K - 8 | | none | 0 |
| 8 | FARRELL | 8380 | K - 8 | | none | 0 |
| 8 | FITZPATRICK | 8390 | K - 8 | | none | 0 |
| 8 | FOX CHASE | 8260 | K - 5 | | none | 0 |
| 8 | FRANK, ANNE | 8400 | K - 5 | | none | 0 |
| 8 | GREENBERG | 8430 | K - 8 | | none | 0 |
| 8 | HANCOCK (DEMO) | 8770 | K - 8 | Demo | 2- (Deaf/Hearing Impaired) | 2 |
| 8 | LOESCHE | 8440 | K - 5 | | none | 0 |
| 8 | MOORE | 8310 | K - 5 | HIGH NEEDS | none | 0 |
| 8 | NORTHEAST | 8020 | 9 - 12 | HIGH NEEDS | none | 0 |
| 8 | RHAWNURST | 8360 | K - 5 | HIGH NEEDS | none | 0 |
| 8 | SOLIS-COHEN | 8340 | K - 5 | HIGH NEEDS | none | 0 |
| 8 | SPRUANCE | 8350 | K-8 | HIGH NEEDS | Middle Years Math/Middle Years Science | 1 |
| 8 | WASHINGTON HIGH | 8030 | 9 - 12 | HIGH NEEDS | none | 0 |
| 8 | WILSON MIDDLE | 8120 | 6 - 8 | HIGH NEEDS | Middle Years Math, Middle Years English/Social Studies | 2 |
| 9 | ALLEN, ETHAN | 8200 | K - 8 | HIGH NEEDS | Art, Middle Years Math | 2 |

TABLE P-2
QUARTERLY SCHOOL MANAGER REPORT
TEACHER VACANCY LISTING BY SCHOOL
OPERATING AND GRANTS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2017¹

| NETWORK | SCHOOL NAME | CODE | GRADE LEVEL | HIGH NEEDS | VACANCIES | NUMBER OF VACANCIES |
|----------|-------------------------------|------|-------------|------------|---|---------------------|
| 9 | BRIDESBURG | 7470 | K - 5 | | Elementry (4-6) prep, | 1 |
| 9 | BROWN, J.H | 8210 | K - 6 | HIGH NEEDS | none | 0 |
| 9 | DISSTON | 8240 | K - 8 | HIGH NEEDS | none | 0 |
| 9 | FORREST | 8250 | K - 6 | | .4 computer science | 0.4 |
| 9 | FRANKFORD | 7010 | 9 - 12 | HIGH NEEDS | Learning Support/math; Life Skills | 2 |
| 9 | HARDING | 7110 | 6 - 8 | HIGH NEEDS | Vocal Music, Middle Years Math, Middle Years English, 2 Middle Years English/ Social Studies, Middle Years Math/ Science, Elementary (6), Middle Years Social Studies; learning support | 9 |
| 9 | HOLME | 8270 | K - 6 | | none | 0 |
| 9 | LAWTON | 7330 | K - 5 | HIGH NEEDS | none | 0 |
| 9 | LINCOLN | 8010 | 9 - 12 | HIGH NEEDS | English, vocational Horticulture | 2 |
| 9 | MAYFAIR | 8300 | K - 8 | | Computer Science ; .4 Computer Science | 2.4 |
| 9 | MEEHAN | 8140 | 7 - 8 | HIGH NEEDS | none | 0 |
| 9 | POLLOCK | 8410 | K - 6 | | none | 0 |
| 9 | STEARNE | 7290 | K - 8 | HIGH NEEDS | .4 Bilingual Spanish Counselor; Elementary (k-4) prep | 1.4 |
| 9 | SULLIVAN | 7430 | K - 5 | HIGH NEEDS | none | 0 |
| 9 | ZIEGLER | 7460 | K - 8 | HIGH NEEDS | Midde Years Math | 1 |
| Autonomy | ACADEMY AT PALUMBO | 2620 | 9 - 12 | | none | 0 |
| Autonomy | AMY at J. MARTIN | 5430 | 6 - 8 | | none | 0 |
| Autonomy | AMY NORTHWEST | 6480 | 6 - 8 | | none | 0 |
| Autonomy | ARTS ACADEMY AT RUSH | 8040 | 9 - 12 | | none | 0 |
| Autonomy | BODINE | 5150 | 9 - 12 | | none | 0 |
| Autonomy | CENTRAL | 6010 | 9 - 12 | | None | 0 |
| Autonomy | CONWELL | 5230 | 5 - 8 | | Middle Years Social Studies, | 1 |
| Autonomy | CREATIVE & PERFORMING ARTS | 2020 | 9 - 12 | | none | 0 |
| Autonomy | ENGINEERING AND SCIENCE | 4030 | 9 - 12 | | none | 0 |
| Autonomy | FITLER | 6230 | K - 8 | | none | 0 |
| Autonomy | FRANKLIN LEARNING CENTER | 2290 | 9 - 12 | | Math | 1 |
| Autonomy | GIRARD ACADEMIC MUSIC PROGRAM | 2410 | 5 - 12 | | none | 0 |
| Autonomy | GIRLS HIGH | 6050 | 9 - 12 | | none | 0 |
| Autonomy | HILL - FREEDMAN | 6460 | 6 - 11 | | Music (Vocal) | 1 |
| Autonomy | LANKENAU | 6540 | 9 - 12 | | none | 0 |
| Autonomy | MASTERMAN HS/MS(DEMO) | 2140 | 5 - 12 | DEMO | none | 0 |
| Autonomy | MIDDLE YEARS ALTERNATIVE | 1580 | 5 - 8 | | none | 0 |
| Autonomy | MOTIVATION | 1190 | 9 - 12 | | Social Studies/English | 1 |
| Autonomy | OVERBROOK ED CTR | 4480 | K - 8 | | none | 0 |
| Autonomy | PARKWAY CENTER CITY | 5080 | 9 - 12 | | none | 0 |
| Autonomy | PHILADELPHIA MILITARY ACADEMY | 5050 | 9 - 12 | | 0.5 ESOL, Biology | 1.5 |

TABLE P-2
QUARTERLY SCHOOL MANAGER REPORT
TEACHER VACANCY LISTING BY SCHOOL
OPERATING AND GRANTS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2017¹

| NETWORK | SCHOOL NAME | CODE | GRADE LEVEL | HIGH NEEDS | VACANCIES | NUMBER OF VACANCIES |
|-------------|-------------------------------------|------|-------------|------------|---|---------------------|
| Autonomy | SAUL | 6040 | 9 - 12 | | none | 0 |
| Autonomy | SWENSON | 8090 | 9 - 12 | | none | 0 |
| Autonomy | WIDENER MEMORIAL | 6400 | K - 12 | | none | 0 |
| Innovation | BIG PICTURE AT VAUX | 5180 | 9 | | Health & Physical Education | 1 |
| Innovation | BUILDING 21 | 5610 | 9 - 11 | | none | 0 |
| Innovation | PHILADELPHIA VIRTUAL ACADEMY | 8780 | 9 - 10 | | none | 0 |
| Innovation | SCIENCE LEADERSHIP ACADEMY | 2650 | 9 - 12 | | None | 0 |
| Innovation | SLA @ BEEBER | 2680 | 9 - 12 | | none | 0 |
| Innovation | SLA MIDDLE | 2050 | 5 - 6 | | none | 0 |
| Innovation | THE LINC | 5660 | 9 - 11 | | none | 0 |
| Innovation | THE WORKSHOP SCHOOL | 8560 | 9 - 12 | | none | 0 |
| Innovation | U SCHOOL | 5620 | 9 - 11 | | none | 0 |
| Opportunity | CROSSROADS @ HUNTING PARK | 3190 | 3 - 6 | HIGH NEEDS | none | 0 |
| Opportunity | CROSSROADS ACCELERATED ACADEMY | 8690 | 8 - 9 | HIGH NEEDS | none | 0 |
| Opportunity | PENNYPACK HOUSE | 8540 | 9 - 12 | HIGH NEEDS | none | 0 |
| Opportunity | PHILA JUVENILE JUSTICE SERVICES CTR | 2530 | 9 - 12 | HIGH NEEDS | Learning Support | 1 |
| Opportunity | PHILA LEARNING ACAD- NORTH | 8470 | 9 - 12 | HIGH NEEDS | none | 0 |
| Opportunity | PHILA LEARNING ACAD- SOUTH | 8460 | 7 - 12 | HIGH NEEDS | none | 0 |
| Turnaround | ALLEN, ETHEL | 4440 | K - 8 | HIGH NEEDS | none | 0 |
| Turnaround | BARRY | 1200 | K-8 | HIGH NEEDS | Middle Years Math | 1 |
| Turnaround | BLANKENBURG | 1490 | K - 8 | HIGH NEEDS | Elementary (6th), Elementary Vocal Music, Middle Years English | 3 |
| Turnaround | BRYANT | 1230 | K - 8 | HIGH NEEDS | Elementary (6th) , 2 - Middle Years English/Social Studies | 3 |
| Turnaround | CLEMENTE | 7730 | 6 - 8 | HIGH NEEDS | Middle Years Math (Coach), (2) Middle Years Math, ESOL, Biology | 5 |
| Turnaround | COOKE | 7100 | K - 8 | HIGH NEEDS | none | 0 |
| Turnaround | DUNBAR | 5250 | K - 8 | HIGH NEEDS | Music | 1 |
| Turnaround | EDISON | 5020 | 9 - 12 | HIGH NEEDS | Art, Biology (Bilingual) (2) English, Social Studies, Learning Support/Social Studies, Learning Support/Math, Learning Support/Biology, Health Related Technology | 9 |
| Turnaround | HESTON | 4300 | K - 8 | HIGH NEEDS | Middle Years English, Middle Years Social Studies, MY Science, Vocal Music | 4 |
| Turnaround | KING | 6060 | 9 - 12 | HIGH NEEDS | English | 1 |
| Turnaround | MARIN | 5680 | K - 8 | HIGH NEEDS | Elementary (1st; English Only) | 1 |
| Turnaround | MARSHALL, J | 7360 | K - 5 | HIGH NEEDS | none | 0 |
| Turnaround | MCMICHAEL | 1360 | K - 8 | HIGH NEEDS | English | 1 |
| Turnaround | MITCHELL | 1370 | K - 8 | HIGH NEEDS | Elementary (5th) | 1 |
| Turnaround | POTTER THOMAS | 5390 | K - 8 | HIGH NEEDS | 0.5 ESOL, Middle Years English | 1.5 |
| Turnaround | RHODES, EW | 4350 | K - 8 | HIGH NEEDS | 2 - Middle Years Math, 1- Middle Years Science, Autistic Support (3-5), Music | 5 |

TABLE P-2
QUARTERLY SCHOOL MANAGER REPORT
TEACHER VACANCY LISTING BY SCHOOL
OPERATING AND GRANTS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2017¹

| NETWORK | SCHOOL NAME | CODE | GRADE LEVEL | HIGH NEEDS | VACANCIES | NUMBER OF VACANCIES |
|------------------------|--------------------|------|-------------|------------|---|---------------------|
| Turnaround | ROOSEVELT | 6360 | K - 8 | HIGH NEEDS | Middle Years English, Elementary (6th), Learning Support, Art | 4 |
| Turnaround | STRAWBERRY MANSION | 4140 | 9 - 12 | HIGH NEEDS | Math (Coach) | 1 |
| Turnaround | WEST PHILADELPHIA | 1020 | 9 - 12 | HIGH NEEDS | Emotional Support | 1 |
| TOTAL VACANCIES | | | | | | 152.1 |

¹ Due to the frequency that this report is generated, the report date is as of December 20, 2017.

Additional Note:

a. The Position Report and Vacancy Report may vary due to timing differences, different definitions of what constitutes a vacancy, and different definitions of when a vacancy is considered filled.

Source: School District of Philadelphia Budget System and Office of Talent Staff Tracking

School District of Philadelphia
Quarterly School Manager Report

FOR THE PERIOD ENDED DECEMBER 31, 2017

SUPPLEMENTARY MATERIALS

QUARTERLY SCHOOL MANAGER REPORT
SCHEDULE OF BONDS OUTSTANDING AND DEBT SERVICE
 FOR THE PERIOD ENDED DECEMBER 31, 2017

| <u>Series</u> | <u>Outstanding Principal 7/1/2017</u> | <u>Outstanding Principal 12/31/2017</u> | <u>FY18</u> | | |
|---|---|---|---------------------------|-----------------|---------------|
| | | | <u>Principal</u> | <u>Interest</u> | <u>Total</u> |
| SPSBA 2003B | 43,505,000 | 43,505,000 | - | 2,392,775 | 2,392,775 |
| 2004E | 19,335,000 | 19,335,000 | <i>Trapped, see below</i> | - | - |
| 2005D | 10,150,000 | 10,150,000 | 2,335,000 | 558,250 | 2,893,250 |
| SPSBA 2006B | 83,365,000 | 83,365,000 | - | 4,168,250 | 4,168,250 |
| 2007A | 146,425,000 | 146,425,000 | 15,000 | 7,133,750 | 7,148,750 |
| 2007C | 13,510,000 | 13,510,000 | <i>Trapped, see below</i> | - | - |
| 2007D | 28,160,000 | 28,160,000 | <i>Trapped, see below</i> | 352,000 | 352,000 |
| 2008E | 18,915,000 | 12,445,000 | 6,000,000 | 776,981 | 6,776,981 |
| 2008F | 30,210,000 | 19,640,000 | 10,505,000 | 1,246,250 | 11,751,250 |
| 2009B | 12,260,000 | 12,260,000 | 5,980,000 | 582,700 | 6,562,700 |
| 2010B | 214,655,000 | 214,655,000 | 6,240,000 | 13,879,263 | 20,119,263 |
| 2010C | 135,755,000 | 109,760,000 | 25,995,000 | 6,137,875 | 32,132,875 |
| 2010D | 49,365,000 | 42,120,000 | 7,245,000 | 2,156,759 | 9,401,759 |
| 2010E | 105,805,000 | 101,700,000 | 4,105,000 | 5,407,775 | 9,512,775 |
| 2011A | 144,035,000 | 144,035,000 | <i>Trapped, see below</i> | 8,634,898 | 8,634,898 |
| 2011B | 9,165,000 | 7,430,000 | 1,735,000 | 240,763 | 1,975,763 |
| 2011C | 20,775,000 | 17,025,000 | 3,750,000 | 945,000 | 4,695,000 |
| 2011D | 9,805,000 | 8,005,000 | 1,800,000 | 342,438 | 2,142,438 |
| SPSBA 2012B | 231,295,000 | 231,295,000 | 10,720,000 | 11,564,750 | 22,284,750 |
| SPSBA 2015A | 79,995,000 | 79,995,000 | 8,065,000 | 3,886,600 | 11,951,600 |
| 2015A | 45,320,000 | 43,820,000 | 1,500,000 | 2,189,150 | 3,689,150 |
| 2015C | 40,060,000 | 36,115,000 | 3,945,000 | 1,299,974 | 5,244,974 |
| 2015D | 112,260,000 | 95,065,000 | 17,195,000 | 5,183,125 | 22,378,125 |
| SPSBA 2016A | 550,360,000 | 549,770,000 | 900,000 | 27,488,500 | 28,388,500 |
| 2016D | 92,345,000 | 86,455,000 | 5,890,000 | 4,470,000 | 10,360,000 |
| 2016E | 147,245,000 | 147,245,000 | <i>Trapped, see below</i> | 7,450,597 | 7,450,597 |
| 2016F | 582,155,000 | 581,460,000 | 560,000 | 29,090,375 | 29,650,375 |
| CURRENT DEBT SERVICE PRINCIPAL & INTEREST | \$2,976,230,000 | \$2,884,745,000 | \$124,480,000 | \$147,578,797 | \$272,058,797 |
| Other Debt Service Costs ¹ | | | | | 2,006,355 |
| CURRENT DEBT SERVICE PROJECTION (EXCL. TRAPPED FUNDS) | | | | | \$274,065,152 |
| Trapped Funds | | | | | |
| 2004E | | | 1,381,071 | | 1,381,071 |
| 2007C | | | 900,667 | | 900,667 |
| 2007D | | | 5,000,000 | | 5,000,000 |
| 2011A | | | 7,415,000 | | 7,415,000 |
| 2016E | | | 5,000 | | 5,000 |
| SUBTOTAL TRAPPED FUNDS | | | \$14,701,738 | | \$14,701,738 |
| TOTAL DEBT SERVICE PROJECTION (INCL. TRAPPED FUNDS) | \$2,976,230,000 | \$2,884,745,000 | \$139,181,738 | \$147,578,797 | \$288,766,890 |

¹ Other debt service costs include Letter of Credit costs, issuance costs, defeasance costs, and other fees.

Source: Phoenix Capital Partners Financial Advisory Firm; School District of Philadelphia Finance Staff

QUARTERLY SCHOOL MANAGER REPORT
CAPITAL PROJECTS - OCTOBER 2017
 FOR THE PERIOD ENDED DECEMBER 31, 2017

The following summarizes the District's activities related to capital projects from October 1 through October 31, 2017:

- Zero (0) new proposals executed to begin design phase.
- There are eighteen (18) projects in various stages of design; twelve (12) projects are on schedule.
- Nine (9) projects completed design during the month.
- Five (5) projects were submitted for SRC approval at the October 19, 2017, Public Action Meeting.
- There are forty-one (41) active projects under construction at thirty-nine (39) locations, thirty-seven (37) projects remain on schedule.
- Substantial completion was reached on seven (7) projects.

As of October 31, 2017, the Office of Capital Programs had cash balances of \$132,004,912 across all bond funds of which 100% is committed for design and construction contracts, project contingencies, and staffing.

Office of Capital Programs - Bond Funds

Cash Fund Balances as of 10/31/2017

| Bond Designation | Deposit To CIP | Positive Adjustments | Total Capital Funds | Expenditures | Fund Balances |
|-------------------|-----------------------|----------------------|-----------------------|-----------------------|-----------------------|
| 8E08 | \$ 270,977,509 | \$ 4,521,216 | \$ 275,498,726 | \$ 275,133,950 | \$ 364,776 |
| 8B10 | \$ 219,752,594 | \$ 978,695 | \$ 220,731,289 | \$ 220,731,276 | \$ 13 |
| 8A15 ¹ | \$ 52,399,382 | \$ 94,786 | \$ 52,494,168 | \$ 52,488,060 | \$ 6,108 |
| 8Q16 | \$ 146,568,468 | \$ 283,151 | \$ 146,851,620 | \$ 85,076,925 | \$ 61,774,695 |
| 8D16 | \$ 103,704,780 | \$ 231,079 | \$ 103,935,858 | \$ 34,076,538 | \$ 69,859,320 |
| Capital | \$ 646,834,264 | \$ 5,825,777 | \$ 652,660,041 | \$ 582,429,824 | \$ 70,230,217 |
| QSCAB | \$ 146,568,468 | \$ 283,151 | \$ 146,851,620 | \$ 85,076,925 | \$ 61,774,695 |
| Total | \$ 793,402,733 | \$ 6,108,928 | \$ 799,511,661 | \$ 667,506,749 | \$ 132,004,912 |

| | |
|---------------------------|-------------------|
| Monthly Capital Draw | 2,513,217 |
| Monthly QSCAB Draw | 11,018,672 |
| Total Monthly Cash Draw | 13,531,889 |

| | |
|-------------------------------------|----------------|
| FY2018 Earned Interest Capital | 40,173 |
| FY2018 Earned Interest QSCAB | 119,409 |
| FY2018 Earned Interest | 159,582 |

| | |
|--------------------------|-------------------|
| FY2018 Capital Draw | 11,772,182 |
| FY2018 QSCAB Draw | 37,132,871 |
| FY2018 Total Cash Draw | 48,905,053 |

Source: School District of Philadelphia Finance and Capital Programs Staff

QUARTERLY SCHOOL MANAGER REPORT
CAPITAL PROJECTS - NOVEMBER 2017
 FOR THE PERIOD ENDED DECEMBER 31, 2017

The following summarizes the District's activities related to capital projects from November 1 through November 30, 2017:

- Two (2) new proposals executed to begin design phase.
- There are twenty-one (21) projects in various stages of design; fifteen (15) projects are on schedule.
- Seven (7) projects completed design during the month.
- One (1) project was submitted for SRC approval at the November 16, 2017, Public Action Meeting.
- There are thirty-nine (39) active projects under construction at thirty-seven (37) locations, thirty-six (36) projects remain on schedule.
- Substantial completion was reached on six (6) projects.

As of November 30, 2017, the Office of Capital Programs had cash balances of \$127,688,602 across all bond funds of which 100% is committed for design and construction contracts, project contingencies, and staffing.

The Office of Capital Programs also had an outstanding expense credit of \$60,957; which was not included in the above cash balance.

As of November 30, 2017, the Office of Capital Programs had an adjusted available balances of \$127,749,559.

Office of Capital Programs - Bond Funds

Cash Fund Balances as of 11/30/2017

| Bond Designation | Deposit To CIP | Positive Adjustments | Total Capital Funds | Expenditures | Fund Balances |
|-------------------|-----------------------|----------------------|-----------------------|----------------------|-----------------------|
| 8E08 | \$ 270,977,509 | \$ 4,521,336 | \$ 275,498,845 | \$ 275,157,494 | \$ 341,351 |
| 8B10 | \$ 219,752,594 | \$ 978,695 | \$ 220,731,289 | \$ 220,731,276 | \$ 13 |
| 8A15 ¹ | \$ 52,399,382 | \$ 94,788 | \$ 52,494,170 | \$ 52,494,160 | \$ 10 |
| 8Q16 | \$ 146,568,468 | \$ 302,897 | \$ 146,871,365 | \$ 88,083,304 | \$ 58,788,061 |
| 8D16 | \$ 103,704,780 | \$ 253,770 | \$ 103,958,549 | \$ 35,338,426 | \$ 68,620,123 |
| Capital | \$ 646,834,264 | \$ 5,848,589 | \$ 652,682,854 | \$ 583,721,356 | \$ 68,961,498 |
| QSCAB | \$ 146,568,468 | \$ 302,897 | \$ 146,871,365 | \$ 88,083,304 | \$ 58,788,061 |
| Total | \$ 793,402,733 | \$ 6,151,487 | \$ 799,554,219 | \$ 671,804,660 | \$ 127,749,559 |

| | |
|---------------------------|------------------|
| Monthly Capital Draw | 1,291,532 |
| Monthly QSCAB Draw | 3,006,379 |
| Total Monthly Cash Draw | 4,297,911 |

| | |
|-------------------------------------|----------------|
| FY2018 Earned Interest Capital | 127,991 |
| FY2018 Earned Interest QSCAB | 139,155 |
| FY2018 Earned Interest | 267,146 |

| | |
|--------------------------|-------------------|
| FY2018 Capital Draw | 19,459,478 |
| FY2018 QSCAB Draw | 50,063,313 |
| FY2018 Total Cash Draw | 69,522,791 |

Note:

1. 8D16 balance includes \$60,956.90 of unused expense credits.

Source: School District of Philadelphia Finance and Capital Programs Staff

QUARTERLY SCHOOL MANAGER REPORT
CAPITAL PROJECTS - DECEMBER 2017
 FOR THE PERIOD ENDED DECEMBER 31, 2017

The following summarizes the District's activities related to capital projects from December 1 through December 31, 2017:

- Zero (0) new proposal was executed to begin design phase.
- There are fourteen (14) projects in various stages of design; ten (10) projects are on schedule and four (4) projects are behind schedule.
- Ten (10) projects completed design during the month.
- One (1) project was submitted and approved by the SRC at the December 14, 2017, Public Action Meeting.
- There are thirty-two (32) active projects under construction at thirty-two (32) locations, thirty-one (31) projects remain on schedule.
- Substantial completion was reached on twelve (12) projects.

As of December 31, 2017, the Office of Capital Programs had cash balances of \$121,706,944 across all bond funds of which 100% is committed for design and construction contracts, project contingencies, and staffing.

Office of Capital Programs - Bond Funds

Cash Fund Balances as of 12/31/2017

| Bond Designation | Deposit To CIP | Positive Adjustments | Total Capital Funds | Expenditures | Fund Balances |
|-------------------|----------------|----------------------|---------------------|----------------|----------------|
| 8E08 | \$ 270,977,509 | \$ 4,521,486 | \$ 275,498,995 | \$ 275,157,494 | \$ 341,501 |
| 8B10 | \$ 219,752,594 | \$ 978,695 | \$ 220,731,289 | \$ 220,731,289 | \$ 0 |
| 8A15 ¹ | \$ 52,399,382 | \$ 94,788 | \$ 52,494,170 | \$ 52,494,170 | \$ - |
| 8Q16 | \$ 146,568,468 | \$ 327,992 | \$ 146,896,460 | \$ 93,028,033 | \$ 53,868,427 |
| 8D16 | \$ 103,704,780 | \$ 283,664 | \$ 103,988,443 | \$ 36,491,427 | \$ 67,497,016 |
| Capital | \$ 594,434,882 | \$ 5,783,845 | \$ 600,218,727 | \$ 532,380,210 | \$ 67,838,517 |
| QSCAB | \$ 146,568,468 | \$ 327,992 | \$ 146,896,460 | \$ 93,028,033 | \$ 53,868,427 |
| Total | \$ 741,003,351 | \$ 6,111,837 | \$ 747,115,188 | \$ 625,408,244 | \$ 121,706,944 |

| | |
|-------------------------|-----------|
| Monthly Capital Draw | 1,153,024 |
| Monthly QSCAB Draw | 4,944,729 |
| Total Monthly Cash Draw | 6,097,753 |

| | |
|--------------------------------|---------|
| FY2018 Earned Interest Capital | 158,034 |
| FY2018 Earned Interest QSCAB | 164,250 |
| FY2018 Earned Interest | 322,284 |

| | |
|------------------------|------------|
| FY2018 Capital Draw | 20,612,502 |
| FY2018 QSCAB Draw | 55,008,042 |
| FY2018 Total Cash Draw | 75,620,544 |

Source: School District of Philadelphia Finance and Capital Programs Staff

QUARTERLY SCHOOL MANAGER REPORT SCHOOL BUDGET ALLOCATION METHODOLOGY

A school's budget consists of school-based allocations and centrally-allocated resources. The school-based allocations include both operating and grant resources. The operating resources are allocated for administration, teachers (enrollment driven + prep), school support positions, and discretionary funds. Grant resources are provided by Title I and Title II, SIG, and other grants. The centrally-allocated resources include positions such as special education, nurses, ESOL teachers, facilities, and security.

The following outlines the allocation methodology used for the School Basic Operating Funds in FY 2018:

| Position/ Resource | Allocation Method |
|---|---|
| Teachers | Schools are allotted a sufficient number of regular education teachers to meet specified class size limits and to provide prep time for each teacher. Class size limits are: Grades K-3: 30 students Grades 4-12: 33 students Career and Technical Education Schools: 24 students Kindergarten teachers are entirely funded by grants. |
| Principal | One principal per school |
| Assistant Principals | 0-699 students: No assistant principal 700-1,349 students: One assistant principal 1,350-1,999 students: Two assistant principals 2,000-2,649: Three assistant principals Over 2,649 students: Four assistant principals Neighborhood high schools are provided one assistant principal to support ninth grade. |
| Counselors | All schools are provided at least one counselor 0-949 students: One counselor 950-1,599 students: Two counselors 1,600-2,249 students: Three counselors 2,250-2,899 students: Four counselors Over 2,899 students: Five counselors |
| Secretaries | 0-1,149 students: One secretary 1,150-2,249 students: Two secretaries Over 2,249 students: Three secretaries |
| Student Climate Support (SCS) 3 hour | 0-299 students: Two SCS 300-449 students: Three SCS 450-599 students: Four SCS 600-749 students: Five SCS 750-949 students: Six SCS 950-1,249 students: Seven SCS 1,250-1,599 students: Eight SCS 1,600-1,999 students: Ten SCS Over 1,999 students: Twelve SCS Additional student climate staff are provided to schools with more than one building: 2 buildings: Two SCS 3 buildings: Four SCS |
| \$100 Teacher Allotment | \$100 per teacher and counselor |
| Summer Reorganization | Schools must pay staff for a specific number of days of Summer Registration/ Reorganization. <u>Elementary Schools</u> 10 days for secretaries (daily rate=\$249.53) <u>Middle and High Schools</u> 10 days for secretaries (daily rate=\$249.53) 10 days for roster chair (daily rate=\$455.31) |
| Discretionary Funds | - \$140 per student for schools identified as Model or Reinforce according to SDP's School Progress Report (SPR) - \$165 per student for schools identified as Watch or Intervene according to SDP's School Progress Report (SPR) These funds may be used for staff, supplies, textbooks, computers, extra-curricular activities, parent outreach, etc. |
| School Redesign Initiative | \$50,000 for each school selected for the School Redesign Initiative |
| Special Programs | Arts programs: Schools with designated arts programs receive an additional \$50,000 International Baccalaureate (IB) programs: Schools with IB programs receive an additional 1.6 teachers |

QUARTERLY SCHOOL MANAGER REPORT
SUMMARY OF MAJOR GRANT FUNDS BY CATEGORY
FY2018 ADOPTED

| Fund # | Grant | Source | 2018 Adopted Budget | |
|--------------------------|--|--------------------------|---------------------|--------------------|
| | | | FTE | \$ |
| 1 201XL6 | Title I Basic | Federal Grants | 1,876 | 168,954,971 |
| 2 242XL6 | IDEA-B | Federal Grants | 149 | 46,164,524 |
| 3 216XL6 | Pre-K Basic | Federal Grants | 195 | 42,094,750 |
| 4 49AXL6 | Ready to Learn | State Grants | 356 | 42,029,241 |
| 5 4E1XL6 | Pa Pre-K Counts | State Grants | 78 | 28,970,192 |
| 6 334XL6 | Title II(A) – Investing In Teacher Quality | Federal Grants | 27 | 29,298,187 |
| 7 4A0XL6 | Head Start Supplemental Assist | State Grants | 70 | 15,752,182 |
| 8 206XL6 | Title I School Imprvmt | Federal Grants | 186 | 8,098,869 |
| 9 401XL6 | Access | State Grants | 31 | 5,933,858 |
| 10 270XL6 | Perkins Voc Ed | Federal Grants | 31 | 5,123,867 |
| 11 237XL6 | Title III Lang Instr Lep & Immigrant Stud | Federal Grants | 34 | 4,423,003 |
| 12 38BXL6 | Philadelphia Gear Up Project | Federal Grants | 15 | 6,380,916 |
| 13 246XL6 | JROTC | Federal Grants | 24 | 2,934,572 |
| 14 267XL6 | Nutrition Education | Federal Grants | 19 | 3,107,080 |
| 15 236XL6 | Elect & Tanf | Federal Grants | 4 | 3,116,712 |
| 16 6ZQXL6 | William Penn Foundation - Early Literacy | Local / Private Grants | - | 2,179,232 |
| 17 6G2XL6 | University of Penn - Penn Assisted | Local / Private Grants | 6 | 1,856,501 |
| 18 3G0XL6 | SIG - Cohort 4 | Federal Grants | 6 | 1,200,246 |
| Other Grant Funds | | Federal Grants | 24 | 6,389,907 |
| Other Grant Funds | | Local / Private Grants | 9 | 1,752,224 |
| Other Grant Funds | | State Grants | - | 875,345 |
| Other Grant Funds | | Grants Clearing Accounts | 62 | - |
| Total Grant Funds | | | 3,202 | 426,636,376 |
| Summary by Category | | | FTE | \$ |
| Federal Grants | | | 2,590 | 327,287,601 |
| State Grants | | | 535 | 93,560,818 |
| Local / Private Grants | | | 15 | 5,787,957 |
| Grants Clearing Accounts | | | 62 | - |
| Total | | | 3,202 | 426,636,376 |

Notes:

- a. The School Reform Commission does not adopt grant budgets. The SRC does approve the receipt of grant revenues and the expenditure of grant funds.
- b. Grant revenues and related expenditures are not included in the general operating fund.
- c. The FY 2018 budgets represent funds estimated to be spent during the year on a fiscal year basis which may be different than the grant award which represents resources provided during a grant period. In addition, the budget estimates include reimbursements from the State for retirement and social security costs for State grants, and retirement costs for Federal grants.

Source: Revenue and Expenditure Estimates at the Time of the FY 2018 SRC Adopted Budget

QUARTERLY SCHOOL MANAGER REPORT
SUMMARY OF MAJOR GRANT FUNDS BY CATEGORY

| Grant | Source | Program Description |
|--|------------------------------|--|
| 1 Title I Basic | Federal Grants - Indirect | Title I, Part A – Basic Grant Provides supplementary educational services, especially in reading/language arts and math, to students who are educationally disadvantaged or at risk of failing to meet state requirements; provides funds for school-wide projects that create an overall plan for school improvement; and provides resources to strengthen the core academic program and improve student achievement. Funds are also provided to private schools and the Archdiocese. |
| 2 IDEA-B | Federal Grants - Indirect IU | IDEA – Individuals with Disabilities Education Act Provides funding to supplement and/or increase the level of special education and related services provided to students with eligible disabilities ages 5 through 21 who are enrolled in special education programs. In alignment with the Act, Philadelphia Intermediate Unit 26 focuses IDEA expenditures on staffing, contractual services, and materials that support supplementary aids and services for students with disabilities and those who are experiencing barriers to learning. |
| 3 Pre-K Basic | Federal Grants - Direct | Pre-Kindergarten Head Start Basic Grant / Head Start Supplemental Assistance For pre-school education and family services, medical and dental care, breakfast, lunch and snacks, nutrition and social services, diagnostic and therapeutic services for children with special needs as well as for parent involvement in decision-making and program implementation. Also used to support the District's Head Start program which provides health, education, nutrition, social and other services to pre-school children and their families. Supplemental funds are used to increase the availability of Head Start program slots for low-income children and families in high-need neighborhoods through the School District. |
| 4 Ready to Learn | State Grants | Ready to Learn To attain or maintain academic performance targets through such activities as pre-kindergarten, full-day kindergarten, class-size reduction, tutoring, teacher coaching and professional development, incentives for teachers in academically challenged schools, and social and health services. These funds are also used to support full-day kindergarten. |
| 5 Pa Pre-K Counts | State Grants | PA Pre-K Counts To provide high-quality preschool programming for children between age three and the entry age for kindergarten who are at considerable risk of delayed cognitive development and academic underperformance due to socioeconomic and/or other factors. The District uses this funding to support the delivery of center-based early childhood educational services designed to promote school readiness in a manner compliant with state and local standards. This programming is accomplished through close contractual partnerships with well-established community childcare agencies. |
| 6 Title II(A) – Investing In Teacher Quality | Federal Grants - Indirect | Title II, Part A - Improving Teacher Quality Grant To prepare, train, and recruit high-quality teachers and principals capable of ensuring increased academic achievement for all students and to provide in-service and retraining for teacher leaders and support staff through workshops, conferences, higher education credits and professional development sessions in elementary, middle and high schools in the areas of math and science. |
| 7 Head Start Supplemental Assist | State Grants | Same as - Pre-Kindergarten Head Start Basic Grant / Head Start Supplemental Assistance (216X) |
| 8 Title I School Imprvmt | Federal Grants - Indirect | Title I, School Improvement Accountability Grant To improve educational opportunities for students in low-performing schools and to facilitate compliance with school improvement requirements. Funds used to assist Title I schools in helping all children reach high standards of learning and help low-performing schools provide high-quality education for all children. Funds also used to support full and part-time positions including extra curricular and professional development, textbooks, instructional aids, educational software and other educational supplies at schools on the school improvement list. |
| 9 Access | State Grants | ACCESS – Medical Assistance Grant Partial Reimbursement of the costs incurred by the District for providing medically related services to eligible special education students and specialized transportation to special education students who receive medically related services as part of their IEP. Reimbursement is generated when the District and/or intermediate unit submit health related claims for Chapter 14 Medicaid eligible students and the claims are processed for these students. Medical Assistance reimbursement for transportation is reimbursed only on dates when health related services are claimed. |
| 10 Perkins Voc Ed | Federal Grants - Indirect | Perkins Vocational Education Grant To upgrade approved Career and Technical Education (CTE) Programs of Study (POS) and to ensure that the CTE POS are in compliance with both state (Chapter 339) and federal (Perkins IV) standards and guidelines. The expectation is that students will be better prepared for post-high school education and careers. The District uses these funds to support Career and Technical Education (CTE) Programs of Study (POS) that serve high concentrations of special students. |
| 11 Title III Lang Instr Lep & Immigrant Stud | Federal Grants - Indirect | Title III – Language Instruction for Limited English Proficient and Immigrant Students Grant To help students who have a primary language other than English attain English proficiency and meet the State academic content and achievement standards, and to develop language instruction educational programs. |
| 12 Philadelphia Gear Up Project | Federal Grants - Direct | Philadelphia Gear Up Project To improve the chances for post secondary success for a target cohort of students in some of Philadelphia's highest poverty and at-risk schools. To increase the academic performance and preparation for post secondary education for GEAR UP students, increase the rate of high school graduation and enrollment in post secondary education for GEAR UP students, and increase students' and their families' knowledge of post secondary education options, preparation and financing. |
| 13 JROTC | Federal Grants - Indirect | JROTC To implement Junior Reserve Officer Training Corp (JROTC) programs to promote patriotism, develop informed and responsible citizens, develop respect for constituted authority and develop a high degree of personal honor, self respect, individual discipline and leadership. Funds are also used to implement JROTC after school and summer enrichment programs for at-risk students. |
| 14 Nutrition Education | Federal Grants - Direct | Nutrition Education Grant To offered nutrition education to eligible schools to increase knowledge of healthy food choices, improve food selections and eating habits while making healthier dietary choices and developing an understanding of the nutritional value of the school breakfast and lunch programs. Parents are to receive nutrition workshops to reinforce concepts taught to the students. |

**QUARTERLY SCHOOL MANAGER REPORT
SUMMARY OF MAJOR GRANT FUNDS BY CATEGORY**

| Grant | Source | Program Description |
|---|---------------------------|--|
| 15 Elect & Tanf | Federal Grants - Indirect | Education Leading to Employment and Training (ELECT) and TANF Grant To assist parents of minor children to return to or remain in school, obtain their high school diplomas or GEDs, develop responsible parenting skills, become positive role models for their children and become productive members of their communities. The District funds year-round intensive individualized and group prevention, intervention and sustaining programs and services for pregnant and parenting teens. |
| 16 William Penn Foundation - Early Literacy | Private Grant | William Penn Foundation - Early Literacy To provide training, support, and aligned materials to all early elementary school teachers and to improve literacy instruction in the early grades with the goal that students are reading on grade-level by third grade. The funding supports summer training for grades K-3 teachers in evidence-based literacy instructional practices, teacher coaches, and the purchase and set-up of leveled classroom libraries. |
| 17 University of Penn - Penn Assisted | Private Grant | University of Penn - Penn Assisted - Lea & Alexander University of Penn provides funding to the Penn Alexander School. University of Penn and The School District of Philadelphia have collaboratively initiated the development of a K-8 neighborhood school. The goals of the partnership are to obtain the highest quality education for West Philadelphian children and to achieve the mission of providing an instructional program of superior quality and state-of-the-art teacher training opportunities in an urban school district. |
| 18 SIG - Cohort 4 | Federal Grants - Indirect | School Improvement Grant To implement an intensive school reform model which includes remediation and enrichment for students, identification and purchase of instructional materials, and training necessary to implement new or revised instructional programs and strategies. |

Source: School District of Philadelphia Finance Staff

QUARTERLY SCHOOL MANAGER REPORT
TITLE I: SCHOOL BY SCHOOL BUDGET TO ACTUAL OBLIGATIONS TO DATE
(Excludes Full Time Positions and All Benefits)
FOR THE PERIOD ENDED DECEMBER 31, 2017

The following report details, for each District school in the current school year, a portion of the Title I budget and the amounts encumbered and expended through December 31, 2017. As of December 31, 2017, Title I full-time positions at schools were budgeted at \$71.1 million and year-to-date spend was \$32.0 million; Title I benefits for all school positions were budgeted at \$51.9 million and year-to-date spend was \$21.1 million. There is a proactive effort to assist schools in purchasing on an on-going basis. Further, as the year progresses, Finance staff identify those schools that are slow to spend their funds and contact them to identify roadblocks and assist in the spending process consistent with their Schoolwide Plan.

| Org.# | School | Learning Network | A Budget 2017-18 | B Encumbered YTD 12/31/17 | C Expended YTD 12/31/17 | D Balance A-B-C | E % Obligated (B+C)/A | F % Bal. Remaining D/A |
|--------------------|---|------------------------|------------------------|---------------------------------|-------------------------------|-----------------------|--------------------------------|---------------------------------|
| GRAND TOTAL | | | 8,512,722 | 1,743,177 | 2,110,964 | 4,658,582 | 45% | 55% |
| 6050 | Philadelphia High School for Girls | Autonomy | 5,203 | 0 | (1,030) | 6,233 | 0% | 100% |
| 2020 | Creative and Performing Arts | Autonomy | 16,640 | 0 | 100 | 16,540 | 1% | 99% |
| 6400 | Widener Memorial School | Autonomy | 9,062 | 0 | 100 | 8,962 | 1% | 99% |
| 5230 | Conwell, Russell | Autonomy | 3,879 | 0 | 54 | 3,825 | 1% | 99% |
| 6040 | Saul, Walter B. | Autonomy | 2,536 | 0 | 40 | 2,496 | 2% | 98% |
| 6460 | Hill-Freedman World Academy | Autonomy | 4,155 | 0 | 100 | 4,055 | 2% | 98% |
| 5150 | Bodine, William W. | Autonomy | 3,937 | 0 | 100 | 3,837 | 3% | 97% |
| 2620 | Academy at Palumbo | Autonomy | 4,854 | 0 | 138 | 4,716 | 3% | 97% |
| 4480 | Overbrook Educational Center | Autonomy | 2,553 | 0 | 233 | 2,320 | 9% | 91% |
| 6480 | AMY Northwest | Autonomy | 8,870 | 0 | 813 | 8,057 | 9% | 91% |
| 5050 | Philadelphia Military Academy | Autonomy | 2,493 | 0 | 328 | 2,165 | 13% | 87% |
| 2290 | Franklin Learning Center | Autonomy | 13,322 | 0 | 2,458 | 10,865 | 18% | 82% |
| 4030 | Carver High School of Engineering and Sci | Autonomy | 4,449 | 0 | 901 | 3,548 | 20% | 80% |
| 6230 | Fitler, Edwin H. | Autonomy | 8,532 | 2,000 | 230 | 6,302 | 26% | 74% |
| 2140 | Masterman, Julia R. | Autonomy | 2,284 | 0 | 664 | 1,620 | 29% | 71% |
| 1580 | Middle Years Alternative School | Autonomy | 4,044 | 1,131 | 100 | 2,813 | 30% | 70% |
| 5080 | Parkway Center City Middle College High S | Autonomy | 4,210 | 0 | 1,324 | 2,886 | 31% | 69% |
| 8090 | Swenson Arts and Technology High School | Autonomy | 47,640 | 0 | 17,170 | 30,470 | 36% | 64% |
| 5430 | Alternative Middle Years at James Martin | Autonomy | 10,763 | 0 | 3,918 | 6,845 | 36% | 64% |
| 6010 | Central High School | Autonomy | 11,333 | 6,830 | 350 | 4,153 | 63% | 37% |
| 8040 | Arts Academy at Benjamin Rush | Autonomy | 13,556 | 10,000 | 215 | 3,341 | 75% | 25% |
| 1190 | Motivation High School | Autonomy | 25,274 | 13,600 | 5,755 | 5,918 | 77% | 23% |
| 2410 | Girard Academic Music Program | Autonomy | 24,053 | 0 | 22,600 | 1,453 | 94% | 6% |
| 6540 | Lankenau High School | Autonomy | 50,692 | 12,312 | 35,902 | 2,478 | 95% | 5% |
| Total | | | 284,334 | 45,873 | 92,563 | 145,898 | 49% | 51% |
| 5180 | Vaux High School | Innovation | 1,486 | 0 | 0 | 1,486 | 0% | 100% |
| 5660 | the LINC | Innovation | 5,818 | 0 | 0 | 5,818 | 0% | 100% |
| 8560 | The Workshop School | Innovation | 17,558 | 0 | 60 | 17,498 | 0% | 100% |
| 8780 | Philadelphia Virtual Academy | Innovation | 9,889 | 0 | 100 | 9,789 | 1% | 99% |
| 2650 | Science Leadership Academy | Innovation | 5,393 | 0 | 55 | 5,338 | 1% | 99% |
| 5620 | The U School | Innovation | 2,213 | 0 | 94 | 2,119 | 4% | 96% |
| 2680 | Science Leadership Academy at Beeber | Innovation | 37,450 | 0 | 2,885 | 34,565 | 8% | 92% |
| 2050 | Science Leadership Academy Middle Scho | Innovation | 1,043 | 0 | 319 | 724 | 31% | 69% |
| 5610 | Building 21 | Innovation | 8,056 | 4,020 | 0 | 4,036 | 50% | 50% |
| Total | | | 88,906 | 4,020 | 3,513 | 81,373 | 8% | 92% |
| 1130 | Tilden, William | Neighborhood Network 1 | 7,771 | 0 | 240 | 7,531 | 3% | 97% |
| 1440 | Penrose School | Neighborhood Network 1 | 4,858 | 0 | 220 | 4,638 | 5% | 95% |
| 2240 | Bregy, F. Amedee | Neighborhood Network 1 | 5,039 | 0 | 322 | 4,717 | 6% | 94% |
| 1380 | Morton, Thomas G. | Neighborhood Network 1 | 7,659 | 0 | 671 | 6,988 | 9% | 91% |
| 2450 | Stanton, Edwin M. | Neighborhood Network 1 | 3,678 | 0 | 360 | 3,318 | 10% | 90% |
| 2520 | Jenks, A.S. | Neighborhood Network 1 | 2,860 | 0 | 280 | 2,580 | 10% | 90% |
| 2260 | Childs, George W. | Neighborhood Network 1 | 6,978 | 0 | 937 | 6,041 | 13% | 87% |
| 1400 | Patterson, John M. | Neighborhood Network 1 | 14,975 | 2,394 | 850 | 11,731 | 22% | 78% |
| 1250 | Catherine, Annex | Neighborhood Network 1 | 14,073 | 3,011 | 330 | 10,732 | 24% | 76% |
| 2320 | Girard, Stephen | Neighborhood Network 1 | 25,764 | 0 | 8,077 | 17,688 | 31% | 69% |
| 2000 | South Philadelphia High School | Neighborhood Network 1 | 45,179 | 11,048 | 3,459 | 30,672 | 32% | 68% |
| 1350 | Longstreth, William | Neighborhood Network 1 | 10,207 | 3,425 | 300 | 6,483 | 36% | 64% |
| 2480 | Arthur, Chester A. | Neighborhood Network 1 | 4,627 | 0 | 2,350 | 2,277 | 51% | 49% |
| 2190 | Fell, D. Newlin | Neighborhood Network 1 | 16,686 | 2,850 | 6,433 | 7,403 | 56% | 44% |
| 2370 | McDaniel, Delaplaine | Neighborhood Network 1 | 22,886 | 0 | 13,469 | 9,417 | 59% | 41% |
| 1010 | Bartram, John | Neighborhood Network 1 | 42,091 | 8,813 | 16,298 | 16,980 | 60% | 40% |
| 2540 | Key, Francis Scott | Neighborhood Network 1 | 11,423 | 789 | 6,387 | 4,247 | 63% | 37% |
| 1260 | Comegys, Benjamin B. | Neighborhood Network 1 | 523 | 0 | 355 | 168 | 68% | 32% |
| 2640 | Southwark School | Neighborhood Network 1 | 180,649 | 174,617 | 320 | 5,712 | 97% | 3% |
| Total | | | 427,926 | 206,946 | 61,658 | 159,322 | 63% | 37% |

| Org.# | School | Learning Network | A Budget 2017-18 | B Encumbered YTD 12/31/17 | C Expended YTD 12/31/17 | D Balance A-B-C | E % Obligated (B+C)/A | F % Bal. Remaining D/A |
|--------------|---------------------------|------------------------|------------------------|---------------------------------|-------------------------------|-----------------------|--------------------------------|---------------------------------|
| 5090 | Parkway West High School | Neighborhood Network 2 | 1,842 | 0 | 0 | 1,842 | 0% | 100% |
| 1100 | Sayre, William L. | Neighborhood Network 2 | 85,254 | 0 | 405 | 84,849 | 0% | 100% |
| 1410 | Rhoads, James | Neighborhood Network 2 | 37,221 | 0 | 310 | 36,911 | 1% | 99% |
| 1420 | Washington, Martha | Neighborhood Network 2 | 39,798 | 0 | 460 | 39,338 | 1% | 99% |
| 4320 | Lamberton, Robert | Neighborhood Network 2 | 27,256 | 0 | 320 | 26,936 | 1% | 99% |
| 1340 | Lea, Henry C. | Neighborhood Network 2 | 18,616 | 34,281 | (33,831) | 18,166 | 2% | 98% |
| 1050 | Robeson, Paul | Neighborhood Network 2 | 7,864 | 0 | 215 | 7,649 | 3% | 97% |
| 4020 | Overbrook High School | Neighborhood Network 2 | 11,884 | 0 | 348 | 11,536 | 3% | 97% |
| 1300 | Harrington, Avery D. | Neighborhood Network 2 | 7,051 | 0 | 250 | 6,801 | 4% | 96% |
| 4240 | Cassidy, Lewis C. | Neighborhood Network 2 | 5,425 | 0 | 198 | 5,227 | 4% | 96% |
| 1030 | High School of the Future | Neighborhood Network 2 | 4,391 | 0 | 164 | 4,227 | 4% | 96% |
| 1470 | Locke, Alain | Neighborhood Network 2 | 13,882 | 0 | 629 | 13,253 | 5% | 95% |
| 1390 | Powel, Samuel | Neighborhood Network 2 | 10,717 | 0 | 1,112 | 9,605 | 10% | 90% |
| 4280 | Gompers, Samuel | Neighborhood Network 2 | 4,816 | 0 | 535 | 4,281 | 11% | 89% |
| 1290 | Hamilton, Andrew | Neighborhood Network 2 | 12,160 | 1,421 | 200 | 10,539 | 13% | 87% |
| 1460 | Anderson, Add B. | Neighborhood Network 2 | 7,932 | 1,635 | 970 | 5,327 | 33% | 67% |
| 4370 | Overbrook Elementary | Neighborhood Network 2 | 18,837 | 0 | 7,562 | 11,275 | 40% | 60% |
| 1280 | Penn Alexander School | Neighborhood Network 2 | 66,781 | 6,258 | 39,311 | 21,212 | 68% | 32% |
| Total | | | 381,727 | 43,594 | 19,159 | 318,974 | 16% | 84% |
| 2390 | Morris, Robert | Neighborhood Network 3 | 8,419 | 0 | 70 | 8,349 | 1% | 99% |
| 2720 | Vare-Washington School | Neighborhood Network 3 | 6,890 | 0 | 100 | 6,790 | 1% | 99% |
| 2690 | Taggart, John H. | Neighborhood Network 3 | 16,247 | 0 | 380 | 15,867 | 2% | 98% |
| 5480 | Kearny, General Phillip | Neighborhood Network 3 | 3,855 | 0 | 160 | 3,695 | 4% | 96% |
| 5160 | Penn Treaty High School | Neighborhood Network 3 | 6,896 | 0 | 370 | 6,526 | 5% | 95% |
| 2340 | McCall, General George | Neighborhood Network 3 | 3,644 | 0 | 310 | 3,334 | 9% | 91% |
| 2510 | Jackson, Andrew | Neighborhood Network 3 | 27,010 | 1,944 | 470 | 24,596 | 9% | 91% |
| 4570 | Meade, General George G. | Neighborhood Network 3 | 53,308 | 4,000 | 3,104 | 46,204 | 13% | 87% |
| 2490 | Waring, Laura W. | Neighborhood Network 3 | 5,933 | 0 | 974 | 4,959 | 16% | 84% |
| 2630 | Sharswood, George W. | Neighborhood Network 3 | 32,743 | 0 | 6,699 | 26,044 | 20% | 80% |
| 5200 | Adaire, Alexander | Neighborhood Network 3 | 15,152 | 2,891 | 250 | 12,011 | 21% | 79% |
| 2380 | Meredith, William M. | Neighborhood Network 3 | 1,215 | 0 | 333 | 882 | 27% | 73% |
| 5370 | Moffet, John | Neighborhood Network 3 | 5,529 | 0 | 1,542 | 3,987 | 28% | 72% |
| 2210 | Bache-Martin School | Neighborhood Network 3 | 49,829 | 0 | 20,402 | 29,428 | 41% | 59% |
| 2590 | Nebinger, George W. | Neighborhood Network 3 | 39,079 | 18,081 | 1,017 | 19,980 | 49% | 51% |
| 2580 | Kirkbride, Elizabeth | Neighborhood Network 3 | 14,280 | 4,320 | 3,614 | 6,346 | 56% | 44% |
| 5340 | Ludlow, James R. | Neighborhood Network 3 | 17,546 | 10,358 | 1,590 | 5,598 | 68% | 32% |
| 2160 | Furness, Horace | Neighborhood Network 3 | 44,559 | 0 | 33,137 | 11,422 | 74% | 26% |
| 5560 | Spring Garden School | Neighborhood Network 3 | 4,916 | 0 | 3,809 | 1,107 | 77% | 23% |
| 2670 | Constitution High School | Neighborhood Network 3 | 43,322 | 30,052 | 5,580 | 7,690 | 82% | 18% |
| 2470 | Greenfield, Albert M. | Neighborhood Network 3 | 9,198 | 0 | 8,168 | 1,030 | 89% | 11% |
| 2010 | Franklin, Benjamin | Neighborhood Network 3 | 68,135 | 60,800 | 520 | 6,815 | 90% | 10% |
| Total | | | 477,705 | 132,447 | 92,600 | 252,658 | 47% | 53% |
| 5410 | Sheppard, Isaac | Neighborhood Network 4 | 32,795 | 0 | 515 | 32,280 | 2% | 98% |
| 5260 | Elkin, Lewis | Neighborhood Network 4 | 15,008 | 0 | 680 | 14,328 | 5% | 95% |
| 6390 | Steel, Edward | Neighborhood Network 4 | 10,075 | 0 | 465 | 9,610 | 5% | 95% |
| 5060 | Mastbaum, Jules E. | Neighborhood Network 4 | 10,356 | 0 | 500 | 9,856 | 5% | 95% |
| 4470 | Wright, Richard R. | Neighborhood Network 4 | 5,565 | 0 | 293 | 5,272 | 5% | 95% |
| 5170 | de Burgos, Julia | Neighborhood Network 4 | 23,073 | 1,321 | 430 | 21,322 | 8% | 92% |
| 4380 | Peirce, Thomas M. | Neighborhood Network 4 | 7,277 | 0 | 590 | 6,687 | 8% | 92% |
| 6090 | Randolph, A. Phillip | Neighborhood Network 4 | 73,985 | 331 | 5,689 | 67,965 | 8% | 92% |
| 4530 | Gideon, Edward | Neighborhood Network 4 | 6,942 | 0 | 590 | 6,352 | 8% | 92% |
| 4360 | Kenderton | Neighborhood Network 4 | 4,405 | 827 | 478 | 3,100 | 30% | 70% |
| 4060 | Dobbins, Murrell | Neighborhood Network 4 | 7,665 | 468 | 1,927 | 5,270 | 31% | 69% |
| 4220 | Blaine, James G. | Neighborhood Network 4 | 77,757 | 12,169 | 15,359 | 50,229 | 35% | 65% |
| 7440 | Taylor, Bayard | Neighborhood Network 4 | 2,188 | 0 | 832 | 1,356 | 38% | 62% |
| 4460 | Duckrey, Tanner | Neighborhood Network 4 | 184,033 | 80,000 | 478 | 103,555 | 44% | 56% |
| 5490 | Cayuga School | Neighborhood Network 4 | 37,833 | 8,255 | 16,915 | 12,663 | 67% | 33% |
| 4560 | Kelley, William D. | Neighborhood Network 4 | 110,685 | 80,000 | 416 | 30,269 | 73% | 27% |
| 7510 | Bethune, Mary M. | Neighborhood Network 4 | 40,115 | 27,401 | 2,175 | 10,539 | 74% | 26% |
| 5470 | Cramp, William | Neighborhood Network 4 | 134,729 | 101,463 | 15,303 | 17,963 | 87% | 13% |
| 4270 | Dick, William | Neighborhood Network 4 | 613 | 0 | 550 | 63 | 90% | 10% |
| 7380 | McClure, Alexander | Neighborhood Network 4 | 102,327 | 90,000 | 3,656 | 8,671 | 92% | 8% |
| Total | | | 887,426 | 402,236 | 67,841 | 417,349 | 53% | 47% |

| Org.# | School | Learning Network | A | B | C | D | E | F |
|--------------|---|------------------------|-------------------|----------------------------|--------------------------|------------------|---------------------------|----------------------------|
| | | | Budget 2017-18 | Encumbered YTD 12/31/17 | Expended YTD 12/31/17 | Balance A-B-C | % Obligated (B+C)/A | % Bal. Remaining D/A |
| 5420 | Welsh, John | Neighborhood Network 5 | 41,232 | 0 | 244 | 40,988 | 1% | 99% |
| 5440 | Willard, Frances | Neighborhood Network 5 | 11,231 | 0 | 730 | 10,501 | 6% | 94% |
| 5300 | Hackett, Horatio B. | Neighborhood Network 5 | 4,343 | 0 | 368 | 3,975 | 8% | 92% |
| 5590 | Webster, John | Neighborhood Network 5 | 19,488 | 0 | 2,475 | 17,013 | 13% | 87% |
| 5320 | Hartfrant, John F. | Neighborhood Network 5 | 7,826 | 811 | 207 | 6,808 | 13% | 87% |
| 7150 | Juniata Park Academy | Neighborhood Network 5 | 13,565 | 0 | 1,805 | 11,760 | 13% | 87% |
| 5520 | Kensington High School for Creative and P | Neighborhood Network 5 | 3,321 | 0 | 442 | 2,879 | 13% | 87% |
| 5330 | Hunter, William H. | Neighborhood Network 5 | 56,051 | 547 | 20,164 | 35,340 | 37% | 63% |
| 5700 | Kensington High School | Neighborhood Network 5 | 37,590 | 19,272 | 976 | 17,341 | 54% | 46% |
| 5400 | Richmond School | Neighborhood Network 5 | 8,574 | 1,019 | 3,969 | 3,586 | 58% | 42% |
| 5530 | Sheriden, Phillip | Neighborhood Network 5 | 32,830 | 19,848 | 1,845 | 11,137 | 66% | 34% |
| 5350 | McKinley, William | Neighborhood Network 5 | 124,158 | 90,823 | 641 | 32,695 | 74% | 26% |
| 5210 | Brown, Henry A. | Neighborhood Network 5 | 17,012 | 8,873 | 5,568 | 2,571 | 85% | 15% |
| 7300 | Hopkinson, Francis | Neighborhood Network 5 | 3,466 | 0 | 3,164 | 302 | 91% | 9% |
| 5550 | Kensington Health Sciences Academy | Neighborhood Network 5 | 157,282 | 150,000 | 242 | 7,040 | 96% | 4% |
| Total | | | 537,969 | 291,192 | 42,840 | 203,937 | 62% | 38% |
| 5070 | Parkway Northwest High School | Neighborhood Network 6 | 3,740 | 0 | 0 | 3,740 | 0% | 100% |
| 6210 | Edmonds, Franklin | Neighborhood Network 6 | 29,579 | 0 | 250 | 29,329 | 1% | 99% |
| 6410 | Cook-Wissahickon School | Neighborhood Network 6 | 2,273 | 0 | 70 | 2,203 | 3% | 97% |
| 6320 | Mifflin, Thomas | Neighborhood Network 6 | 3,017 | 0 | 120 | 2,897 | 4% | 96% |
| 6380 | Shawmont School | Neighborhood Network 6 | 14,789 | 0 | 1,476 | 13,313 | 10% | 90% |
| 6470 | Kelly, John B. | Neighborhood Network 6 | 9,195 | 0 | 1,605 | 7,590 | 17% | 83% |
| 6300 | Logan, James | Neighborhood Network 6 | 7,634 | 2,420 | 200 | 5,014 | 34% | 66% |
| 6440 | Lingelbach, Anna L. | Neighborhood Network 6 | 8,853 | 3,195 | 300 | 5,358 | 39% | 61% |
| 6270 | Jenks, John S. | Neighborhood Network 6 | 33,307 | 12,956 | 220 | 20,132 | 40% | 60% |
| 6260 | Houston, Henry | Neighborhood Network 6 | 2,960 | 0 | 1,484 | 1,476 | 50% | 50% |
| 6310 | McCloskey, John F. | Neighborhood Network 6 | 18,448 | 0 | 9,379 | 9,069 | 51% | 49% |
| 6350 | Pennypacker, Samuel | Neighborhood Network 6 | 4,983 | 2,217 | 359 | 2,407 | 52% | 48% |
| 6450 | Dobson, James | Neighborhood Network 6 | 18,100 | 2,490 | 7,830 | 7,780 | 57% | 43% |
| 6200 | Day, Anna B. | Neighborhood Network 6 | 14,777 | 7,590 | 1,170 | 6,017 | 59% | 41% |
| 6030 | Roxborough High School | Neighborhood Network 6 | 21,860 | 1,828 | 11,815 | 8,217 | 62% | 38% |
| 6250 | Henry, Charles W. | Neighborhood Network 6 | 7,138 | 0 | 5,204 | 1,934 | 73% | 27% |
| 6220 | Emlen, Eleanor | Neighborhood Network 6 | 15,907 | 39 | 15,881 | (13) | 100% | 0% |
| Total | | | 216,560 | 32,734 | 57,362 | 126,463 | 42% | 58% |
| 7260 | Ellwood School | Neighborhood Network 7 | 25,786 | 0 | 687 | 25,099 | 3% | 97% |
| 7390 | Morrison, Andrew J. | Neighborhood Network 7 | 10,416 | 0 | 500 | 9,916 | 5% | 95% |
| 6340 | Pennell, Joseph | Neighborhood Network 7 | 9,013 | 0 | 520 | 8,493 | 6% | 94% |
| 7530 | Rowen, William | Neighborhood Network 7 | 13,357 | 0 | 938 | 12,420 | 7% | 93% |
| 7220 | Carnell, Laura H. | Neighborhood Network 7 | 7,566 | 0 | 920 | 6,646 | 12% | 88% |
| 7280 | Franklin, Benjamin Elementary | Neighborhood Network 7 | 3,780 | 0 | 470 | 3,310 | 12% | 88% |
| 7320 | Howe, Julia W. | Neighborhood Network 7 | 11,864 | 0 | 2,151 | 9,713 | 18% | 82% |
| 7350 | Lowell, James R. | Neighborhood Network 7 | 7,463 | 0 | 1,655 | 5,809 | 22% | 78% |
| 7200 | Barton, Clara | Neighborhood Network 7 | 3,449 | 0 | 850 | 2,599 | 25% | 75% |
| 7310 | Feltonville Intermediate School | Neighborhood Network 7 | 79,970 | 7,520 | 13,800 | 58,650 | 27% | 73% |
| 7130 | Wagner, General Louis | Neighborhood Network 7 | 8,733 | 3,500 | 220 | 5,013 | 43% | 57% |
| 7500 | Feltonville School of Arts and Sciences | Neighborhood Network 7 | 123,060 | 34,167 | 18,610 | 70,283 | 43% | 57% |
| 7270 | Finletter, Thomas K. | Neighborhood Network 7 | 83,416 | 46,809 | 19,947 | 16,660 | 80% | 20% |
| 7490 | Prince Hall School | Neighborhood Network 7 | 16,383 | 4,940 | 8,264 | 3,179 | 81% | 19% |
| 5500 | Marshall, Thurgood | Neighborhood Network 7 | 8,213 | 6,118 | 680 | 1,415 | 83% | 17% |
| 7370 | Washington Jr., Grover | Neighborhood Network 7 | 97,512 | 92,400 | 200 | 4,912 | 95% | 5% |
| 7120 | Fels, Samuel | Neighborhood Network 7 | 30,505 | 29,000 | 540 | 965 | 97% | 3% |
| 7400 | Olney School | Neighborhood Network 7 | 57,132 | 48,652 | 8,375 | 105 | 100% | 0% |
| Total | | | 597,618 | 273,107 | 79,325 | 245,187 | 59% | 41% |
| 8370 | Comly, Watson | Neighborhood Network 8 | 11,037 | 0 | 270 | 10,767 | 2% | 98% |
| 8160 | Baldi School | Neighborhood Network 8 | 8,442 | 0 | 250 | 8,192 | 3% | 97% |
| 8390 | Fitzpatrick, Aloysius L. | Neighborhood Network 8 | 9,155 | 0 | 320 | 8,835 | 3% | 97% |
| 8400 | Frank, Anne | Neighborhood Network 8 | 14,957 | 0 | 770 | 14,187 | 5% | 95% |
| 8030 | Washington, George | Neighborhood Network 8 | 6,754 | 0 | 357 | 6,397 | 5% | 95% |
| 8440 | Loesche, William H. | Neighborhood Network 8 | 4,385 | 0 | 470 | 3,915 | 11% | 89% |
| 8020 | Northeast High School | Neighborhood Network 8 | 90,757 | 36 | 11,052 | 79,669 | 12% | 88% |
| 8120 | Wilson, Woodrow | Neighborhood Network 8 | 10,107 | 4,286 | 0 | 5,821 | 42% | 58% |
| 8230 | Crossan, Kennedy C. | Neighborhood Network 8 | 10,634 | 2,278 | 3,199 | 5,157 | 52% | 48% |
| 8360 | Rhawnhurst School | Neighborhood Network 8 | 33,486 | 19,941 | 521 | 13,024 | 61% | 39% |
| 8260 | Fox Chase School | Neighborhood Network 8 | 4,645 | 0 | 2,845 | 1,800 | 61% | 39% |
| 8770 | Hancock, John | Neighborhood Network 8 | 7,862 | 3,192 | 2,330 | 2,341 | 70% | 30% |
| 8380 | Farrell, Louis H. | Neighborhood Network 8 | 51,931 | 358 | 37,604 | 13,970 | 73% | 27% |
| 8420 | Decatur, Stephen | Neighborhood Network 8 | 5,399 | 0 | 4,011 | 1,388 | 74% | 26% |
| 8340 | Solis-Cohen, Solomon | Neighborhood Network 8 | 34,803 | 15,200 | 10,748 | 8,855 | 75% | 25% |
| 8350 | Spruance, Gilbert | Neighborhood Network 8 | 56,379 | 16,615 | 28,872 | 10,892 | 81% | 19% |
| 8430 | Greenberg, Joseph | Neighborhood Network 8 | 55,550 | 9,640 | 37,836 | 8,074 | 85% | 15% |
| 8310 | Moore, J. Hampton | Neighborhood Network 8 | 30,153 | 21,315 | 8,409 | 428 | 99% | 1% |
| Total | | | 446,436 | 92,861 | 149,864 | 203,711 | 54% | 46% |

| Org.# | School | Learning Network | A Budget 2017-18 | B Encumbered YTD 12/31/17 | C Expended YTD 12/31/17 | D Balance A-B-C | E % Obligated (B+C)/A | F % Bal. Remaining D/A |
|--------------|-----------------------------------|------------------------|------------------------|---------------------------------|-------------------------------|-----------------------|--------------------------------|---------------------------------|
| 8200 | Allen, Ethan | Neighborhood Network 9 | 22,107 | 215 | 345 | 21,547 | 3% | 97% |
| 8300 | Mayfair School | Neighborhood Network 9 | 12,855 | 0 | 700 | 12,155 | 5% | 95% |
| 7290 | Stearne, Allen M. | Neighborhood Network 9 | 57,398 | 6,419 | 680 | 50,299 | 12% | 88% |
| 8210 | Brown, Joseph H. | Neighborhood Network 9 | 16,006 | 0 | 2,423 | 13,583 | 15% | 85% |
| 8240 | Disston, Hamilton | Neighborhood Network 9 | 22,722 | 5,667 | 350 | 16,705 | 26% | 74% |
| 7430 | Sullivan, James J. | Neighborhood Network 9 | 39,094 | 242 | 13,583 | 25,269 | 35% | 65% |
| 8250 | Forrest, Edwin | Neighborhood Network 9 | 73,933 | 15,600 | 12,592 | 45,741 | 38% | 62% |
| 7460 | Ziegler, William H. | Neighborhood Network 9 | 21,782 | 0 | 9,249 | 12,533 | 42% | 58% |
| 8410 | Pollock, Robert B. | Neighborhood Network 9 | 74,327 | 16,138 | 18,933 | 39,257 | 47% | 53% |
| 7470 | Bridesburg School | Neighborhood Network 9 | 53,435 | 20,884 | 10,138 | 22,413 | 58% | 42% |
| 8010 | Lincoln, Abraham | Neighborhood Network 9 | 38,469 | 20,839 | 2,614 | 15,016 | 61% | 39% |
| 7330 | Lawton, Henry W. | Neighborhood Network 9 | 1,152 | 0 | 850 | 302 | 74% | 26% |
| 8270 | Holme, Thomas | Neighborhood Network 9 | 15,938 | 0 | 12,524 | 3,414 | 79% | 21% |
| 7110 | Harding, Warren G. | Neighborhood Network 9 | 103,649 | 42,498 | 39,321 | 21,830 | 79% | 21% |
| 7010 | Frankford High School | Neighborhood Network 9 | 129,907 | 61,406 | 44,715 | 23,787 | 82% | 18% |
| 8140 | Meehan, Austin | Neighborhood Network 9 | 48,798 | 0 | 45,068 | 3,730 | 92% | 8% |
| Total | | | 731,572 | 189,907 | 214,085 | 327,580 | 55% | 45% |
| 8460 | Phila. Learning Academy South | Opportunity | 13,021 | 0 | 0 | 13,021 | 0% | 100% |
| 8470 | Phila. Learning Academy North | Opportunity | 5,645 | 0 | 65 | 5,580 | 1% | 99% |
| 8540 | Pennypack House School | Opportunity | 135,108 | 3,716 | 35,439 | 95,953 | 29% | 71% |
| 2530 | Phila. Juv. Justice Services Ctr. | Opportunity | 154,167 | 0 | 83,930 | 70,237 | 54% | 46% |
| Total | | | 307,941 | 3,716 | 119,434 | 184,791 | 40% | 60% |
| 4140 | Strawberry Mansion High School | Turnaround | 102,953 | 0 | 12,913 | 90,040 | 13% | 87% |
| 6060 | King, Martin Luther | Turnaround | 210,276 | 10,724 | 36,230 | 163,322 | 22% | 78% |
| 1020 | West Philadelphia High School | Turnaround | 183,488 | 0 | 42,052 | 141,436 | 23% | 77% |
| 1230 | Bryant, William | Turnaround | 134,340 | 0 | 36,314 | 98,026 | 27% | 73% |
| 4350 | Rhodes, E. Washington | Turnaround | 133,033 | 8,250 | 30,178 | 94,605 | 29% | 71% |
| 4300 | Heston, Edward | Turnaround | 160,941 | 0 | 52,296 | 108,645 | 32% | 68% |
| 7730 | Clemente, Roberto | Turnaround | 106,399 | 0 | 35,820 | 70,579 | 34% | 66% |
| 1370 | Mitchell, S. Weir | Turnaround | 171,952 | 0 | 58,075 | 113,877 | 34% | 66% |
| 1200 | Barry, John | Turnaround | 255,387 | 0 | 90,071 | 165,316 | 35% | 65% |
| 5020 | Edison, Thomas A. | Turnaround | 399,613 | 2,008 | 142,777 | 254,829 | 36% | 64% |
| 5390 | Potter-Thomas School | Turnaround | 155,394 | 0 | 58,135 | 97,259 | 37% | 63% |
| 4440 | Allen, Ethel | Turnaround | 155,219 | 0 | 59,388 | 95,831 | 38% | 62% |
| 1490 | Blankenburg, Rudolph | Turnaround | 167,407 | 0 | 65,081 | 102,326 | 39% | 61% |
| 5680 | Munoz-Marin, Luis | Turnaround | 193,354 | 2,250 | 79,224 | 111,880 | 42% | 58% |
| 5250 | Dunbar, Paul L. | Turnaround | 120,196 | 0 | 53,414 | 66,782 | 44% | 56% |
| 7100 | Cooke, Jay | Turnaround | 134,536 | 1,312 | 60,539 | 72,685 | 46% | 54% |
| 7360 | Marshall, John | Turnaround | 128,925 | 0 | 60,862 | 68,063 | 47% | 53% |
| 1360 | McMichael, Morton | Turnaround | 122,560 | 0 | 58,337 | 64,223 | 48% | 52% |
| 6360 | Roosevelt, Theodore | Turnaround | 90,629 | 0 | 79,014 | 11,615 | 87% | 13% |
| Total | | | 3,126,602 | 24,543 | 1,110,720 | 1,991,339 | 36% | 64% |

Source: Point-in-time Data from the District's Accounting System for Budget and Expenditures

SM-6
QUARTERLY SCHOOL MANAGER REPORT
MINORITY AND WOMEN BUSINESS ENTERPRISE PARTICIPATION
 FOR THE PERIOD ENDED DECEMBER 31, 2017

In FY 2018 as of December 31, 2017, the District awarded a total of 125 contracts. The following tables summarize the District's Minority and Women Business Enterprise (MWBE) participation by year and category:

OVERALL AWARDS

| Summary | 2015-16 Full Year | 2016-17 Full Year | 2017-18 YTD Dec. 31, 2017 |
|----------------------|----------------------|----------------------|------------------------------|
| Total Awards | 505 | 704 | 125 |
| Total Dollars | \$430.6 M | \$585.4 M | \$49.9 M |
| Dollars to MWBE | \$154.9 M | \$132.9 M | \$20.2 M |
| % of Dollars to MWBE | 36% | 23% | 40% |
| Total MWBE Vendors | 369 | 597 | 121 |

DESIGN AND CONSTRUCTION CONTRACT AWARDS

| Summary | 2015-16 Full Year | 2016-17 Full Year | 2017-18 YTD Dec. 31, 2017 |
|----------------------|----------------------|----------------------|------------------------------|
| Total Awards | 144 | 278 | 81 |
| Total Dollars | \$71.0 M | \$106.2 M | \$35.0 M |
| Dollars to MWBE | \$34.1 M | \$44.0 M | \$15.9 M |
| % of Dollars to MWBE | 48% | 41% | 45% |
| Total MWBE Vendors | 168 | 381 | 99 |

PROFESSIONAL SERVICES CONTRACT AWARDS

| Summary | 2015-16 Full Year | 2016-17 Full Year | 2017-18 YTD Dec. 31, 2017 |
|----------------------|----------------------|----------------------|------------------------------|
| Total Awards | 238 | 287 | 26 |
| Total Dollars | \$175.1 M | \$381.8 M | \$8.6 M |
| Dollars to MWBE | \$91.5 M | \$78.0 M | \$2.6 M |
| % of Dollars to MWBE | 52% | 20% | 30% |
| Total MWBE Vendors | 149 | 151 | 12 |

PURCHASING SERVICES CONTRACT AWARDS

| Summary | 2015-16 Full Year | 2016-17 Full Year | 2017-18 YTD Dec. 31, 2017 |
|----------------------|----------------------|----------------------|------------------------------|
| Total Awards | 123 | 139 | 18 |
| Total Dollars | \$184.4 M | \$97.3 M | \$6.3 M |
| Dollars to MWBE | \$29.1 M | \$10.8 M | \$1.7 M |
| % of Dollars to MWBE | 15% | 11% | 27% |
| Total MWBE Vendors | 52 | 65 | 10 |

Notes:

- a. The MWBE expenditure and participation values shown here are from the monthly School Reform Commission Public Action/Approval Meetings. The dollar values are based upon an approved not to exceed amount. The final dollar value may be lower than the amount approved on the School Reform Commission Resolution.
- b. The above numbers do not include City, State or Government Contracts; Proprietary Licenses/Sole Sources; Educational Partnerships or Cooperative Agreements.
- c. Percentages within charts and total dollar amounts in the Overall Summary may not match due to rounding.

Source: School District of Philadelphia Office of Procurement Services

QUARTERLY SCHOOL MANAGER REPORT OPEN DATA INITIATIVE

The School District of Philadelphia participates in the City of Philadelphia's Open Data Philly. Through this open data initiative, the District publishes longitudinal data sets spanning various operational school and student performance areas. The public release of this data supports our goals to promote greater transparency and community engagement. The following lists the data currently available on the School District's website.

<https://www.philasd.org/performance/programsservices/open-data/>

School Performance

- School Progress Reports, District Scorecard, PSSA & Keystone Exams, Graduation rates, Average Daily Attendance, Suspensions, Serious Incidents

| Data Set | Last Refreshed | Next Update | Description of Data |
|--|----------------|-------------|--|
| School Progress Report | Feb 2017 | Jan 2018 | School-wide file that includes schools' results from the School Progress Report. Example Metrics include: PSSA Math Prof/Adv, Retention, Out of School Suspension, Graduate, Attendance. |
| District Scorecard | Feb 2017 | Jan 2018 | PDF file displaying Progress Report for all district schools. Note: this data does not include Charter Schools. |
| PSSA & Keystone | Sept 2017 | Fall 2018 | Performance on the Pennsylvania System of School Assessment (PSSA) for all district schools by grade. Performance is provided as counts and percentage for Below Basic, Basic Proficient, Advanced, and Proficient/Advanced scores. The following subgroups are also provided: English Language Learner(ELL), IPE, Gender, Ethnicity, and Economically disadvantaged. Note: this data does not include Charter Schools. |
| Graduation Rates | Jan 2018 | Fall 2018 | This file contains counts and percentages of students who have graduated in four years and in six years by school. Figures are broken down by ELL status, IEP status, Economically Disadvantaged Status, Grade and Ethnicity. Students are attributed to the last school they attend in the four-year window, which ends on September 30 of their expected graduation year. Note: this data does not include Charter Schools. |
| 95% Attendance by Grade | Dec 2017 | Jan 2018 | This file displays the number and percent of enrolled students in each grade that attended at least 95% of instructional days for SY 2014-15 through 2017-18 at the District level. The attendance is calculated cumulatively by month with June providing the percent for the respective school year. Note: This file does not include Charter Schools. |
| Average Daily Attendance | Nov 2017 | Fall 2018 | The average daily attendance (ADA) is the standard method of displaying an attendance rate for a school. The calculation aggregates the absences for all students recorded in the School Computer Network and compares them to the total number of possible attended days based on the enrollment records of each student at the school. All classifications and reasons for student absences are included in calculating the absences used to calculate ADA. Source for attendance data is student records on the School Computer Network (SCN) as archived in the SDP Data Warehouse. Attendance rates are calculated from data in SDP Data Warehouse. Note: this data does not include Charter Schools. |
| Out-of-School Suspensions | Nov 2017 | Fall 2018 | Metrics are used to evaluate the number of students at schools with Out of School Suspension. Metrics include: Total OSS, Total Students with 1 OSS, Total Students with 2 OSS, etc. Note: this data does not include Charter Schools. |
| Serious Incidents | Oct 2017 | Fall 2018 | This file is used to evaluate what type of incidents and the number of incidents that occurred at a school. This includes school IDs, incident type, incident counts, and ULCS number. Note: this data does not include Charter Schools. |
| Serious Incident Report Details | Nov 2017 | Dec 2017 | This file provides detailed information about the incidents reported at a school. It includes ULCS number, school ID, school network, school name, school type, incident type, incident sub-type, incident occurrence date and recorded date, and incident report number. Moral Offenses are not included. Note: this data does not include Charter Schools. |

QUARTERLY SCHOOL MANAGER REPORT OPEN DATA INITIATIVE

School Information

- Master School List, Longitudinal Master School List, Pre-School Information, School Catchment Areas, Enrollment & Demographics

| Data Set | Last Refreshed | Next Update | Description of Data |
|--|----------------|--------------|---|
| Master School List | Nov 2017 | Fall 2018 | A Master file of all District, Charter, and Alternative Schools within operation in the School District. Examples of information within the file includes: School Code, Publication name, school level, governance, CTE Status, etc. |
| Longitudinal Master School List | Nov 2017 | Fall 2018 | Longitudinal file of all District and Charter Schools since 2001-2002. Example of information is similar to the Master School List. |
| Pre-School Information | Dec 2017 | SY 2018-2019 | Provides information on Pre-K Schools in the Philadelphia School System. Includes School Code, School Name, Address, Phone Number, etc. Note: this data does not include Charter Schools. |
| School Catchment Areas | Oct 2017 | Nov 2018 | Includes the catchment areas for High, Middle, and Elementary Schools. Note: this data does not include Charter Schools. |
| Enrollment/ Demographics | Nov 2017 | Nov 2018 | Provides the total number of students that were enrolled on Oct 1st, sorted by school and grade. Student subgroups include All Students, ELL, IEP, Gender, Ethnicity, and CEP Rate. Note: this data does not include Charter Schools. |
| District Enrollment/ Demographics | Nov 2017 | Nov 2018 | Provides the total number of students that were enrolled on Oct 1st, sorted by grade. Student subgroups include All Students, ELL, IEP, Gender, Ethnicity, and CEP Rate. Note: this data does not include Charter Schools. |

SDP District Budget and Staff

- Expenditure Information, Employee Data, Teacher Attendance

| Data Set | Last Refreshed | Next Update | Description of Data |
|--------------------------------|----------------|-------------|---|
| Expenditure Information | Jan 2017 | Jan 2018 | Information includes: Vendor identifier and name, Activity Name, Amount of Expenditures Spent, etc. |
| Employee Data | Oct 2017 | Jan 2018 | These data files include information on all active employees of the School District of Philadelphia, including name, pay rate, title, and location. Note: this data does not include Charter Schools. |
| Teacher Attendance | Jun 2016 | Fall 2017 | This provides an average daily attendance (ADA) rate for most teaching positions in a school. Almost all fully paid absences are counted, although sabbatical leave is not included. Therefore, not all absences are counted. Only those that are non-excused are counted. Source is the SDP payroll system, as archived in SDP Data Warehouse. Note: this data does not include Charter Schools. |

Source: School District of Philadelphia website