# School District of Philadelphia Quarterly School Manager Report

FOR THE PERIOD ENDED MARCH 31, 2018



May 15, 2018

The School District of Philadelphia's Quarterly School Manager Report for the period ended March 31, 2018 represents forward-looking statements and any such statements inherently are subject to a variety of risks and uncertainties that could cause actual results to differ materially from those that have been projected. Such risks and uncertainties which could affect the revenues and obligations of the School District include, among others, reduced governmental allocations, changes in economic conditions, mandates from other governments, and various other events, conditions and circumstances, many of which are beyond the control of the School District. Such forward-looking statements speak only as of the date of this presentation, May 15, 2018. The School District disclaims any obligation or undertaking to release publicly any updates or revisions to any forward-looking statement contained herein to reflect any changes in the School District's expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

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# **Overview of the Quarterly School Manager Report**

The Quarterly School Manager Report is a summary report on the finances and management of the School District of Philadelphia. It is prepared by the Office of Finance.

The purpose of the Quarterly School Manager Report is to provide senior management of the School District of Philadelphia with a summary of the District's progress in implementing the financial and management goals of the current fiscal year on both a "Year-to-date Actual" basis and on a "Forecast for Full Year" basis.

While the Quarterly School Manager Report focuses narrowly on the financial management of the District, it is important to keep in mind the real educational impacts to children and families of the District's financial status. Many schools lack a full array of resources and educational opportunities. Our financial plans are only effective to the extent that they provide for an adequate education of all public school children in Philadelphia.

The Quarterly School Manager Report contains the following reports and schedules:

**Operating Funds:** The Quarterly School Manager Report presents a combined presentation of revenues and expenses for the principal operating funds, in addition to detailed revenue categories in the general, intermediate unit, and debt service funds; and expenditure and current budget information divided according to the District's functional hierarchy.

The principal operating funds of the District consist of a General Fund, Intermediate Unit (IU) Fund, and a Debt Service Fund. The District is required, as a result of its covenants to holders of fixed rate bonds of the School District, to deposit funds into its sinking funds during the current fiscal year to pay some of the debt service due in the next fiscal year.

For all quarters except the fourth quarter, the operating reports present quarterly yearto-date actuals for the current fiscal year and prior two fiscal years; the current full year projection and full year actuals for the prior two years; and the year-to-date actuals as a percentage of the total year. The fourth quarter report presents the current year amended budget, current full year projection, the current year projected budget variance, and full year obligations for the prior two years.

**Cash Flow:** The Cash Flow section includes year-to-date cash flow and vendor payment information. The School District's adopted cash flow is based on the current fiscal year's adopted budget. The cash flow projections are updated to reflect actual year-to-date results and changes to assumptions as to the timing of revenues and the payment of expense which are made as a result of actual events. The vendor payments report includes the cash payments made to date in the fiscal year to the District's vendors. The list contains payments inclusive of operating and grants expenditures.

**Personnel Reports:** The Position Summary Report contains budgeted and projected Full Time Equivalent positions and current On-Board actual employees. Budgeted and projected positions are derived from the Office of Management and Budget personnel projection system reconciled to the Staffing Management System for school-based positions. Current On-Board employees are taken from the District's Advantage HR Staffing system and include On-Board employees at months-end with status codes 1 (Active), 2 (Acting), 3 (Long-Term Substitutes), and other codes for certain employee groups. There may be instances when the Count (Filled column) is fractional which represents an employee in a part-time position. The Quarterly School Manager Report also includes a Vacancy Report which is a listing of teacher vacancies by school for operating and grant funds.

The Position Report and Vacancy Report may vary due to timing differences, different definitions of what constitutes a vacancy, and different definitions of when a vacancy is considered filled.

**Supplementary Materials:** This section of the Quarterly School Manager Report contains additional materials related to the operations of the School District.

The Debt Service Schedule is the District's current fiscal year projected operating debt service budget (net of refunding), which depicts each bond series outstanding broken down by principal and interest due in the current fiscal year. Current year "trapped funds" reserved in the current year are shown separately.

The Capital Projects reports include a listing of the District's activities related to capital projects, in addition to detailing the monthly year-to-date cash balances for all bond funds held to pay capital projects.

The documentation also includes information regarding the school allocation methodology, major grants funds and corresponding descriptions, school-by-school Title I budgets and spend, a summary of minority and women business enterprise participation, and a listing of the data posted on the District's website as part of the Open Data Initiative.

## Introduction

### Overview

The School District of Philadelphia's Quarterly School Manager Report for the period ended March 31, 2018 represents forward-looking statements and any such statements are subject to a variety of risks and uncertainties that could cause actual results to differ materially from those that have been projected.

As of the end of the third quarter of FY 2018, the District projects operating revenues of \$3,015.4 million and operating expenditures of \$2,984.4 million, resulting in an operating surplus of \$30.9 million excluding transfers from reserves and \$16.2 million including transfers from reserves<sup>1</sup>. The District is projected to end FY 2018 with a \$140.9 million positive fund balance.

Overall, this represents a \$51.1 million increase over the FY 2018 Adopted operating ending fund balance of \$89.8 million. This increase is attributable to a \$16.6 million better than projected performance in FY 2017 (as compared to the FY 2017 Amended budget) resulting in a higher starting fund balance; and a \$34.5 million better than projected performance in FY 2018.

### **Third Quarter Report Revised Projections**

As of March 31, 2018, the District is now projecting a year-end fund balance of \$140.9 million. This represents a \$2.2 million increase from the December 31, 2017 projection and is due primarily to the following changes: an (\$8.9) million decrease in FY 2018 projected revenues, and a (\$11.0) million reduction in FY 2018 projected expenditures. Specifically these changes include:

### • Revised FY 2018 projected revenues:

- (\$14.1) million decrease in state revenue primarily driven by a shift of State Debt Service PlanCon<sup>2</sup> funding from FY 2018 to FY 2019;
- \$3.5 million increase in local taxes driven by higher projected revenues from Liquor Sales Tax, Business Use and Occupancy Tax receipts, and Ridesharing revenue;
- \$1.3 million increase in local non-tax revenue primarily due to an increased projected parking authority contribution;
- \$0.4 million net increase in Federal and Other Financing sources.
- Revised FY 2018 projected expenditures:
  - (\$31.3) million reduction in projected expenditures primarily driven by lower projected charter school payments, a reduction of the projected Title

<sup>&</sup>lt;sup>1</sup> Transfers from Reserves are not included in the total expenditures. FY18 transfers from reserves are \$14.7 million for trapped funds related to debt service.

<sup>&</sup>lt;sup>2</sup> PlanCon is the Planning and Construction Workbook fund, which is administered by the state Department of Education and reimburses school districts for school construction projects.

Il reserve, a reduction in salary and benefit costs, and an increased credit for services to other funds; and

 \$20.3 million of increased projected expenditures in transportation, investments in education technology and facilities, payments in out of district placements, and other areas.

### Year Over Year Comparison

Revenues – Year over Year

The following table shows a year over year comparison of year-to-date revenues from FY 2016 to FY 2018.

	FY18 YTD March 31 Revenues	FY17 YTD March 31 Revenues	FY16 YTD March 31 Revenues
A. Local Tax Revenue	1,024,145,037	917,850,932	906,234,959
B. Local Non Tax Revenue	7,182,189	3,884,279	39,011,165
C. State Revenue	958,191,628	942,392,417	746,815,429
D. Federal Revenue	14,651,699	9,097,905	5,796,538
E. Other Financing Sources	115,081	747,095	5,354,714
Total Operating Revenues	2,004,285,634	1,873,972,628	1,703,212,805

Year-to-date revenue variances are primarily driven by the following:

- FY 2018 year-to-date local tax revenue is approximately \$106.3 million higher than FY 2017, primarily due to a \$70.4 million increase in Real Estate Tax and School Income Tax collections and a \$29.4 million increase in Business Use and Occupancy Tax collections. FY 2017 year-to-date revenue is \$11.6 million higher than FY 2016 due to a net increase in all taxes.
- Local Non Tax year-to-date revenue in FY 2018 is slightly higher than FY 2017 due to increased interest on temporary investments and increased basis swap earnings. FY 2018 and FY 2017 year-to-date revenues are significantly lower than FY 2016 due to \$35.0 million in advances received from the City in FY 2016, which were not received in FY 2017 or FY 2018. The City advanced these funds in FY 2016 to help address the District's cash flow concerns.
- FY 2018 year-to-date State revenues compared to FY 2017 include greater basic education and special education subsidies, retirement, and transportation revenues, offset by a reduction in projected State Debt Service PlanCon reimbursements. FY 2017 year-to-date State revenue is significantly higher than FY 2016 because FY 2016 does not include a February Basic Education subsidy payment due to the State budget impasse.

- The variance in year-to-date Federal revenue is due to changes in the federal debt service subsidy which increased from \$5.6 million in FY 2016 to \$8.8 million in FY 2017 and \$14.5 million in FY 2018.
- Other Financing Sources year-to-date, which vary each year due to the sale of property, were \$0.1 million in FY 2018, \$0.7 million in FY 2017, and \$5.4 million in FY 2016.

### Expenditures – Year over Year

The following table shows a year over year comparison of year-to-date expenditures from FY 2016 to FY 2018.

	FY18 YTD March 31 Expenditures	FY17 YTD March 31 Expenditures	FY16 YTD March 31 Expenditures
A. Salaries	585,566,848	531,640,507	520,129,363
B. Benefits	395,743,189	387,192,956	361,841,697
C. Non-Personnel Services	1,080,168,791	1,013,674,247	930,604,073
Total	2,061,478,828	1,932,507,711	1,812,575,134

Significant differences in year-to-date expenditures in FY 2018 compared with prior years include:

- A. Salaries Year-to-date salaries were higher in FY 2018 due to one-time payments associated with new labor contracts and adjustments related to the accelerated recognition of salary expense in FY 2018 for 10-month employees paid over 12 months compared to prior years. From FY 2016 to FY 2017, expenditures increased due to fewer vacancies.
- B. Benefits Year-to-date benefits were higher in FY 2018 due to increases in the retirement contribution rate and benefit payments associated with the higher year-to-date salary expenditures. These payments were partially offset by the elimination of certain benefit payments as a result of the accounting adjustments described above. Between FY 2016 and FY 2017, continued increases in retirement expenditures were partially offset by decreases in other benefits.
- C. Non-Personnel Services (NPS) In FY 2018, year-to-date NPS expenditures were higher compared to FY 2017 primarily due to higher debt service, charters and other non-district operated school costs, transportation payments, contracts for per diem substitute teachers and alternative education, and other District Operated School costs. These increases were partially offset by increased FY 2018 year-to-date credits from Categorical for overhead costs and lower FY 2018 year-to-date temporary borrowing expenditures. FY 2016 year-to-date spend is proportionally lower compared to the other years due to timing differences.

### **Issues and Risks**

The third quarter report has been adjusted to reflect the three-quarter mark of the fiscal year, incorporating a better depiction of the District's spend. The fourth quarter report will refine these projections as we end the school year and begin the fiscal year closing process.

### Conclusion

The FY 2018 third quarter projection reflects a marginal operating surplus, and currently projects that FY 2018 will be the District's fourth year with a positive ending fund balance. Although the District continues its progress toward fiscal stability, persistent long-term challenges remain, which will continue to be addressed in the District's current year and long-term planning. The District will need continued support from its funders to ensure additional, recurring funding to maintain current programs and implement necessary investments in future years.

Uri Z. Monson Chief Financial Officer Office of Finance School District of Philadelphia May 15, 2018

### FY 2018 Current Projection Summary

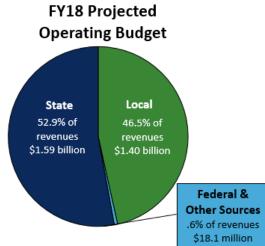
(as included in the FY 2019 Consolidated Budget Book)

### FY 2018 Current Projection

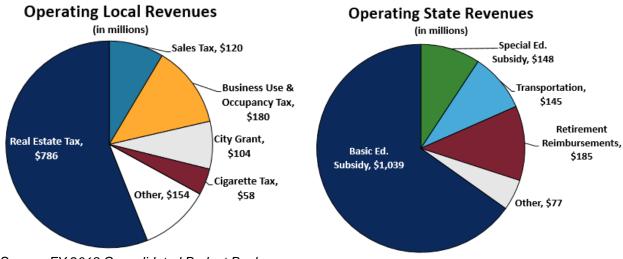
The District's budget consists of multiple funds: Operating, Categorical, Capital, Print, and Food Services. The current projection for the Operating budget includes a \$3.02 billion revenue budget and a \$2.98 billion expenditure budget.

### **Operating Revenues**

The District does not have the power to authorize taxes directly. Funding is provided by the state, city, federal governments, and other sources.



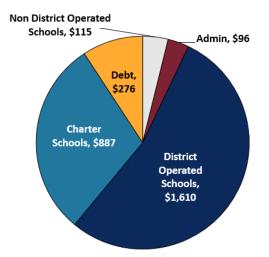
Approximately 56.0 percent of local revenues are generated from real estate tax. The remaining 44.0 percent of local revenues come from other taxes and fees and a City grant. Approximately 65.2 percent of state revenues are provided through the basic education subsidy. The remaining 34.8 percent of State revenues come from other subsidies and reimbursements.



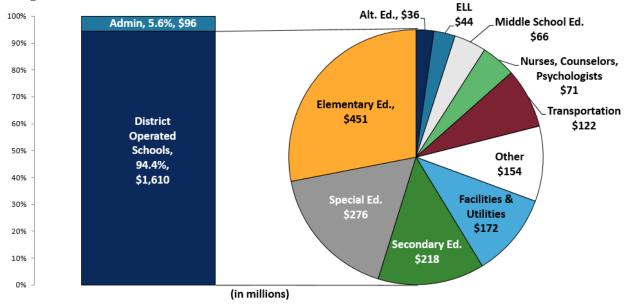
Source: FY 2018 Consolidated Budget Book

### **Operating Expenditures**

The District's FY 2018 adopted operating budget includes operating expenditures of \$2.98 billion. The District spends 87.6 percent of its operating budget directly on District, charter, and other non-District schools, with the remainder of the budget expended on debt service (9.2 percent) and District administration (3.2 percent).



Approximately 57 percent of the operating budget goes to District operated schools (including District administration). Of this amount, 94.4 percent goes to instruction, instructional support and other direct supports to schools. The remaining 5.6 percent is budgeted for District administration.



The remaining 42.8 percent is budgeted for charter schools (29.7 percent), other non-District operated schools (3.9 percent), and debt service (9.2 percent).

Source: FY 2018 Consolidated Budget Book

# FY 2018 Key School Budget Dates

The following table summarizes the key budget dates for FY 2018:

Month	District	City	State
July	• July 6, 2017- SRC Authorizes the issuance and sale of Tax and Revenue Anticipation Notes for FY18		
August	• Aug. 14, 2017- FY17 Q4 Quarterly School Manager Report released		
September			
October	• <i>Oct. 16, 2017-</i> FY18 leveling finalized and staff in buildings		October 30, 2017- Enactment of FY18 State budget
November	• <i>Nov. 14, 2017-</i> FY18 Q1 Quarterly School Manager Report released		
December			
January			
February	• <i>February 14, 2018-</i> FY18 Q2 Quarterly School Manager Report released		• <i>Feb. 6, 2018-</i> Governor's FY19 Budget Address and proposed budget
March	<ul> <li>March 22, 2018- SRC approves FY19 Lump Sum Statement</li> <li>March 28, 2018- School budgets for FY19 submitted</li> </ul>	• <i>March 1, 2018-</i> Mayor's FY19 Budget Address and proposed budget	
April	<ul> <li>April 17, 2018-</li> <li>FY19 Consolidated and School</li> <li>Budget Books released online</li> <li>April 19, 2018-</li> <li>SRC Budget Hearing for FY19</li> </ul>		
Мау	<ul> <li>May 15, 2018-</li> <li>FY18 Q3 Quarterly School Manager Report released</li> <li>May 24, 2018-</li> <li>SRC adoption of FY19 Budget and FY18 Amended Budget</li> </ul>	<ul> <li>May 9, 2018- City Council School District Budget Hearing for FY19</li> <li>May 2018- City Council adoption of FY19 Budget</li> <li>May 2018- City Council passes bill to authorize District to levy FY19 taxes</li> </ul>	
June	• June 2018- SRC approves authority to levy and assess FY19 taxes		• June 2018- Enactment of FY19 State budget

\* Future dates are subject to change and may be revised in subsequent reports.

Source: School District of Philadelphia Finance Staff

# **School District of Philadelphia**

# **Quarterly School Manager Report**

FOR THE PERIOD ENDED MARCH 31, 2018

OPERATING FUND REPORTS

#### TABLE OF-1 QUARTERLY SCHOOL MANAGER REPORT FUND BALANCE SUMMARY OPERATING FUNDS FOR THE PERIOD ENDED MARCH 31, 2018

r	A	В	С	D	E	F	G	н	1	К	
			FISCAI	YEAR 2018			FISCAL YEAR 2017			FISCAL YEAR 2016	
				YTD				YTD			YTD
	Category	Adopted	YTD	As % of	Current	Full Yr	YTD	As % of	Full Yr	YTD	As % of
		Budget	March 31, 2018	Adopted Budget	Projection	Actual	March 31, 2017	Full Yr Actuals	Actual	March 31, 2016	Full Yr Actuals
ſ	REVENUES										
1	Local Tax Revenue	1,236,963,000	1,024,145,037	82.8%	1,268,437,000	1,157,577,259	917,850,932	79.3%	1,120,731,344	906,234,959	80.9%
2	Local Non Tax Revenue	122,892,000	7,182,189	5.8%	134,436,000	139,474,218	3,884,279	2.8%	143,556,031	39,011,165	27.2%
3	State Revenue	1,572,651,000	958,191,628	60.9%	1,594,343,000	1,534,924,954	942,392,417	61.4%	1,443,194,347	746,815,429	51.7%
4	Federal Revenue	16,713,000	14,651,699	87.7%	16,976,000	13,104,121	9,097,905	69.4%	11,386,612	5,796,538	50.9%
5	Subtotal Operating Revenues	2,949,219,000	2,004,170,553	68.0%	3,014,192,000	2,845,080,552	1,873,225,533	65.8%	2,718,868,334	1,697,858,091	62.4%
6	Total Other Financing Sources (excluding Refunding)	289,000	115,081	39.8%	1,169,000	6,798,566	747,095	11.0%	6,690,640	5,354,714	80.0%
	Total Operating Revenues & Other Sources (excluding Refunding)	2,949,508,000	2,004,285,634	68.0%	3,015,361,000	2,851,879,118	1,873,972,628	65.7%	2,725,558,974	1,703,212,805	62.5%
			FISCAI	YEAR 2018			FISCAL YEAR 2017			FISCAL YEAR 2016	
				YTD				YTD			YTD
	Category	Adopted	YTD	As % of	Current	Full Yr	YTD	As % of	Full Yr	YTD	As % of
		Budget	March 31, 2018	Adopted Budget	Projection	Actual	March 31, 2017	Full Yr Actuals	Actual	March 31, 2016	Full Yr Actuals
	EXPENDITURES										
	A. District Operated Schools	1,578,220,185	1,095,223,994	69.4%	1,625,746,334	1,487,996,398	1,026,389,138	69.0%	1,484,405,165	974,560,425	65.7%
	B. Debt Service	271,890,545	225,026,957	82.8%	274,064,376	267,858,639	200,338,416	74.8%	260,604,416	195,969,716	75.2%
	C. Charter Schools	847,688,799	618,616,271	73.0%	850,338,416	779,382,024	602,305,489	77.3%	711,273,846	541,658,949	76.2%
	D. Charter Transportation	37,334,937	27,682,302	74.1%	37,119,567	35,012,076	23,631,904	67.5%	33,543,964	25,413,200	75.8%
	E. Other Non District Operated Schools	110,720,160	38,731,217	35.0%	115,010,664	107,852,583	29,375,349	27.2%	107,812,880	28,646,598	26.6%
	F. Administration	96,580,163	60,526,765	62.7%	97,249,406	82,858,605	51,104,830	61.7%	75,277,132	46,433,708	61.7%
	G. Undistributed Budgetary Adjustments <sup>1</sup>	8,041,623	(6,019,412)	-74.9%	(18,513,165)	(14,858,069)	(637,415)	4.3%	(8,533,503)	(140,823)	1.7%
15	Subtotal Operating Expenditures	2,950,476,412	2,059,788,095	69.8%	2,981,015,598	2,746,102,255	1,932,507,711	70.4%	2,664,383,902	1,812,541,774	68.0%
16	Other Financing Uses (excluding Refunding)	2,627,349	1,690,734	64.4%	3,432,891	9,750,067	0	0.0%	1,661,939	33,360	2.0%
17	Total Obligations & Other Uses	2,953,103,761	2,061,478,828	69.8%	2,984,448,489	2,755,852,322	1,932,507,711	70.1%	2,666,045,841	1,812,575,134	68.0%
	(excluding Refunding)										
18	Operating Surplus (Deficit)	(3,595,761)			30,912,511	96,026,795			59,513,133		
ľ											
19	Refunding Revenues and Sources	0	0	N/A	0	1,306,746,400	1,306,746,400	100.0%	349,960,000	0	0.0%
20	Refunding Expenditures and Uses	0	0	N/A	0	1,315,876,153	1,315,876,153	100.0%	349,730,949	0	0.0%
	OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS										
	Net Impact of Refunding Sources and Uses	0				(9,129,753)			229.051		
	Change in Reserves	(14,701,738)			- (14,701,738)	(9,701,738)			(16,561,719)		
	Operating Surplus/(Deficit) including Refunding & Change in Reserves	(18,297,498)			16,210,773	77,195,305			43,180,465		
	Prior Year Fund Balance	108,136,506			124,696,690	131,228,426			88,047,961		
	Adjustment of Prior Year Balance Prior Year Fund Balance after Adjustment	0 108,136,506			0 124,696,690	(83,727,041) 47,501,385			0 88,047,961		
27	Year End Fund Balance	89,839,008			140,907,463	124,696,690			131,228,426		

<sup>1</sup> Fiscal Year 2018 Adopted Budget includes \$17.5 million as a reserve against the proposed elimination of Title II funding. The FY 2018 Current Projection reduces that reserve to \$0.0 million.

Source: School District of Philadelphia Budget System; School District of Philadelphia Finance Staff Estimates

#### TABLE OF-2 QUARTERLY SCHOOL MANAGER REPORT REVENUE DETAIL OPERATING FUNDS FOR THE PERIOD ENDED MARCH 31, 2018

	А	в	с	D	E	F	G	н	I.	к	
			FISCAL Y	EAR 2018			FISCAL YEAR 2017			FISCAL YEAR 2016	
				YTD				YTD			YTD
	Category	Adopted	YTD	As % of	Current	Full Yr	YTD	As % of	Full Yr	YTD	As % of
		Budget	March 31, 2018	Adopted Budget	Projection	Actual	March 31, 2017	Full Yr Actuals	Actual	March 31, 2016	Full Yr Actuals
	LOCAL TAX REVENUE										
	GENERAL FUND										
1	Real Estate Tax -Current	732,130,000	674,203,560	92.1%	739,190,000	660,222,978	607,919,276	92.1%	633,998,515	590,846,774	93.2%
2	Real Estate Tax -Delinquent	59,990,000	29,144,055	48.6%	46,612,000	54,989,521	32,114,817	58.4%	63,409,950	39,728,737	62.7%
3	Liquor Sales Tax	73,800,000	48,108,700	65.2%	78,300,000	74,640,376	45,808,522	61.4%	65,830,679	40,432,792	61.4%
4	School (Non-Business) Income Tax	41,450,000	15,593,277	37.6%	42,300,000	42,250,885	8,548,072	20.2%	40,344,731	8,849,378	21.9%
5	Business Use and Occupancy Tax	148,400,000	130,114,617	87.7%	180,282,000	144,876,666	100,684,444	69.5%	137,333,346	102,892,216	74.9%
6	Cigarette Tax	58,000,000	29,622,292	51.1%	58,000,000	58,000,000	31,556,899	54.4%	58,766,316	39,041,256	66.4%
7 8	Sales Tax Ridesharing Revenue	120,000,000 2,000,000	94,100,542 2,100,199	78.4% 105.0%	120,000,000 2,600,000	120,000,000 1,399,170	89,252,265 768,974	74.4% 55.0%	120,000,000	83,395,999	69.5% N/A
9	Payments in Lieu of Taxes	2,000,000	4,619	N/A	2,000,000	4,619	4,619	100.0%	4,619	4,619	100.0%
10	Public Utility Realty Tax	1,193,000	1,153,176	96.7%	1,153,000	1,193,044	1,193,044	100.0%	1,043,188	1,043,188	100.0%
	TOTAL OPERATING FUNDS - LOCAL TAX REVENUE	1,236,963,000	1,024,145,037	82.8%	1,268,437,000	1,157,577,259	917,850,932	79.3%	1,120,731,344	906,234,959	80.9%
	LOCAL NON TAX REVENUE										
	GENERAL FUND										
12	Interest on Temp. Investments	600,000	1,566,824	261.1%	1,455,000	905,771	259,151	28.6%	583,204	355,166	60.9%
13	Grant from City of Philadelphia	104,348,000	-	0.0%	104,348,000	104,263,617	-	0.0%	104,184,673	35,000,000	33.6%
14	Casino Settlement	-	-	N/A		3,856,874	-	0.0%	1,928,437	-	0.0%
15	Stadium Agreements	2,744,000	1,646,100	60.0%	2,744,000	2,743,500	1,646,100	60.0%	2,743,500	1,646,100	60.0%
16 17	Voluntary Contribution Program Parking Authority Contribution	440,000 3,606,000	100,725	22.9% 0.0%	487,000 11,495,000	1,326,619 10,274,136	63,952	4.8% 0.0%	442,492 10,279,437	73,228	16.5% 0.0%
18	Gaming Revenue	5,000,000	- 858,960	17.2%	5,000,000	4,716,264	- 575,224	12.2%	4,810,097	- 385,321	8.0%
19	Reimb. from Other Funds	14,000	-	0.0%	14,000	13,860	-	0.0%	13,860	-	0.0%
20	Miscellaneous Non Tax	4,850,000	729,709	15.0%	5,503,000	9,158,694	1,158,988	12.7%	7,885,729	898,192	11.4%
21	TOTAL - LOCAL NON TAX REVENUE	121,602,000	4,902,318	4.0%	131,046,000	137,259,335	3,703,415	2.7%	132,871,429	38,358,007	28.9%
	INTERMEDIATE UNIT FUND										
22	Special Education Tuition	470,000	81,985	17.4%	284,000	212,835	6,489	3.0%	787,506	3,857	0.5%
23	Special Education Trans. Interest	3,000	-	0.0%	15,000	15,289	-	0.0%	-	-	N/A
24	Act 89 - Non-Pub. School Interest	17,000	-	0.0%	19,000	18,887	-	0.0%	5,684	-	0.0%
25	TOTAL - LOCAL NON TAX REVENUE	490,000	81,985	16.7%	318,000	247,011	6,489	2.6%	793,190	3,857	0.5%
	DEBT SERVICE FUND										
26	Interest and Investment Earnings	800,000	1,449,236	181.2%	2,255,000	1,300,975	174,375	13.4%	824,435	504,247	61.2%
27	Basis Swap	-	748,650	N/A	817,000	447,203	-	0.0%	1,921,225	-	0.0%
28	Miscellaneous	-	-	N/A	-	219,694	-	0.0%	7,145,752	145,054	2.0%
29	TOTAL - LOCAL NON TAX REVENUE	800,000	2,197,886	274.7%	3,072,000	1,967,872	174,375	8.9%	9,891,412	649,301	6.6%
30	TOTAL OPERATING FUNDS - LOCAL NON TAX REVENUE	122,892,000	7,182,189	5.8%	134,436,000	139,474,218	3,884,279	2.8%	143,556,031	39,011,165	27.2%
	STATE REVENUE										
	GENERAL FUND										
31	Gross Basic Education	1,088,828,000	599,561,790	55.1%	1,097,364,000	1,066,992,656	586,367,900	55.0%	1,019,962,761	422,332,851	41.4%
32	Less: Reimb. of Prior Year's										
	Intermediate Unit Advances	(59,479,000)	-	0.0%	(58,242,000)	(55,578,417)	-	0.0%	(53,385,249)	-	0.0%
33	Net Basic Education	1,029,349,000	599,561,790	58.2%	1,039,122,000	1,011,414,239	586,367,900	58.0%	966,577,512	422,332,851	43.7%
34	Debt Service School Health Programs:-	9,440,000	-	0.0%	8,892,000	12,447,768	12,447,767	100.0%	-	-	N/A
35	Nurse Services	1,128,000	-	0.0%	1,228,000	2,158,512	1,011,234	46.8%	_	-	N/A
36	Medical & Dental	1,940,000	-	0.0%	2,083,000	3,660,885	1,714,903	46.8%	-	-	N/A
37	Tuition	1,105,000	-	0.0%	1,105,000	114,562	-	0.0%	658,689	-	0.0%
38	Vocational Education	5,194,000	3,327,879	64.1%	5,546,000	5,206,814	3,186,624	61.2%	5,157,398	3,127,967	60.7%
39	Transportation	67,819,000	47,652,375	70.3%	64,709,000	67,212,145	45,940,904	68.4%	65,706,342	46,343,025	70.5%
40	Special Education	142,749,000	106,711,258	74.8%	142,529,000	138,756,999	103,807,610	74.8%	135,435,122	101,889,480	75.2%

#### TABLE OF-2 QUARTERLY SCHOOL MANAGER REPORT REVENUE DETAIL OPERATING FUNDS FOR THE PERIOD ENDED MARCH 31, 2018

_	А	В	С	D	E	F	G	н	I	J	К
			FISCAL Y	EAR 2018			FISCAL YEAR 2017			FISCAL YEAR 2016	
				YTD				YTD			YTD
	Category	Adopted	YTD	As % of	Current	Full Yr	YTD	As % of	Full Yr	YTD	As % of
		Budget	March 31, 2018	Adopted Budget	Projection	Actual	March 31, 2017	Full Yr Actuals	Actual	March 31, 2016	Full Yr Actuals
41	Retirement	145,397,000	98,964,810	68.1%	151,790,000	129,451,255	89,316,679	69.0%	115,259,347	58,905,179	51.1%
42	Social Security	33,754,000	18,706,184	55.4%	35,733,000	34,459,584	18,455,459	53.6%	33,896,566	27,380,678	80.8%
43	TOTAL - STATE REVENUE	1,437,875,000	874,924,296	60.8%	1,452,737,000	1,404,882,763	862,249,080	61.4%	1,322,690,976	659,979,180	49.9%
	NTERMEDIATE UNIT FUND										
44	Special Education Program	5,343,000	5,215,704	97.6%	5,490,000	5,367,802	5,075,442	94.6%	5,245,101	4,728,956	90.2%
45	Special Education Transportation	79,687,000	59,764,934	75.0%	80,654,000	74,478,120	56,865,000	76.4%	71,360,204	51,523,325	72.2%
46	Act 89 - Non-Public School Prog.	14,423,000	14,526,126	100.7%	14,526,000	14,423,329	14,423,329	100.0%	14,407,334	14,497,334	100.6%
47	Retirement	28,283,000	-	0.0%	33,215,000	28,327,462	-	0.0%	22,421,172	10,756,817	48.0%
48	Social Security	7,040,000	3,760,568	53.4%	7,721,000	7,445,478	3,779,566	50.8%	7,069,560	5,329,817	75.4%
49	TOTAL - STATE REVENUE	134,776,000	83,267,332	61.8%	141,606,000	130,042,191	80,143,337	61.6%	120,503,371	86,836,249	72.1%
50	TOTAL OPERATING FUNDS - STATE REVENUE	1,572,651,000	958,191,628	60.9%	1,594,343,000	1,534,924,954	942,392,417	61.4%	1,443,194,347	746,815,429	51.7%
	FEDERAL REVENUE										
	GENERAL FUND										
51	Federal Debt Service Subsidy	-	-	N/A	-	-	-	N/A	11,158,002	5,593,243	50.1%
52	Impacted Area Aid	167,000	134,582	80.6%	192,000	297,905	257,436	86.4%	228,610	203,295	88.9%
53	TOTAL - FEDERAL REVENUE	167,000	134,582	80.6%	192,000	297,905	257,436	86.4%	11,386,612	5,796,538	50.9%
	DEBT SERVICE FUND										
54	Federal Debt Service Subsidy	16,546,000	14,517,117	87.7%	16,784,000	12,806,216	8,840,469	69.0%	-	-	N/A
55	TOTAL - FEDERAL REVENUE	16,546,000	14,517,117	87.7%	16,784,000	12,806,216	8,840,469	69.0%	-	-	N/A
56	TOTAL OPERATING FUNDS - FEDERAL REVENUE	16,713,000	14,651,699	87.7%	16,976,000	13,104,121	9,097,905	69.4%	11,386,612	5,796,538	50.9%
57	SUBTOTAL OPERATING REVENUES	2,949,219,000	2,004,170,553	68.0%	3,014,192,000	2,845,080,552	1,873,225,533	65.8%	2,718,868,334	1,697,858,091	62.4%
58	Fotal Other Financing Sources (excluding Refunding)	289,000	115,081	39.8%	1,169,000	6,798,566	747,095	11.0%	6,690,640	5,354,714	80.0%
59	FOTAL OPERATING REVENUES (EXCLUDING REFUNDING)	2,949,508,000	2,004,285,634	68.0%	3,015,361,000	2,851,879,118	1,873,972,628	65.7%	2,725,558,974	1,703,212,805	62.5%

Source: School District of Philadelphia Budget System; School District of Philadelphia Finance Staff Estimates

#### TABLE OF-3 QUARTERLY SCHOOL MANAGER REPORT FUNCTIONAL EXPENDITURE SUMMARY OPERATING FUNDS FOR THE PERIOD ENDED MARCH 31, 2018

A	В	С	D	E	F	G	н	1	J	к
		FISCAL Y	EAR 2018			FISCAL YEAR 2017			FISCAL YEAR 2016	
		HOUAL	YTD			TIOGAL TEARLET	YTD	ľ ľ	IOGAL TEAR LOTO	YTD
DEPARTMENT	Adopted	YTD	As % of	Current	Full Yr	YTD	As % of	Full Yr	YTD	As % of
	Budget	March 31, 2018	Adopted Budget	Projection	Actual	March 31, 2017	Full Yr Actuals	Actual	March 31, 2016	Full Yr Actuals
A. District Operated Schools										
1 004 - Elementary - K-8 Education	451,847,150	321,111,054	71.1%	451,399,884	427,036,184	308,402,166	72.2%	456,571,075	309,779,068	67.8%
2 005 - Middle School Education	63,588,466	44,246,213	69.6%	65,742,852	59,736,754	41,406,407	69.3%	58,721,174	39,517,549	67.3%
3 006 - Secondary Education	182,278,221	131,444,401	72.1%	191,550,632	170,399,975	119,709,144	70.3%	160,569,143	112,652,555	70.2%
4 007 - Secondary Education - Career and Technical	26,121,743	17,272,788	66.1%	25,020,349	25,667,419	18,269,937	71.2%	25,188,659	17,780,842	70.6%
5 008 - Special Ed High Incidence	92,610,595	64,878,019	70.1%	93,885,929	88,720,868	63,672,753	71.8%	91,121,020	64,382,827	70.7%
6 009 - Special Education Low Incidence 7 010 - Special Education Gifted Education	164,495,022 1,089,875	120,844,072 464,538	73.5% 42.6%	181,197,595 1,051,818	151,800,620 679,266	103,231,742 23,118	68.0% 3.4%	132,302,157	91,234,485	69.0% N/A
8 011 - Turnaround Schools	14,342,227	9,378,668	65.4%	14,159,142	11,766,663	7,405,159	62.9%	4,867,962	3,261,697	67.0%
9 012 - Early Childhood Programs		38,668	N/A	-	-	-	N/A	56,224	109,021	193.9%
10 014 - Summer Programs	2,892,001	1,981,773	68.5%	2,681,889	2,771,990	2,124,408	76.6%	2,302,952	440,201	19.1%
11 015 - English Language Learners - Instruction	39,179,796	28,626,444	73.1%	40,899,851	36,991,976	26,442,408	71.5%	35,645,752	25,526,373	71.6%
12 016 - Per Diem Substitute Service	29,737,274	16,230,422	54.6%	30,585,079	26,442,382	12,671,464	47.9%	14,596,460	7,822,610	53.6%
13 017 - Desegregation 14 018 - Itinerant Instrumental Music	- 7,696,188	- 5,550,421	N/A 72.1%	- 8,927,347	- 7,485,298	- 5,363,319	N/A 71.7%	- 7,549,603	4,104 5,410,515	N/A 71.7%
15 019 - Alternative Education - Transition Programs	7,090,188	4,312,691	57.9%	7,028,523	6,754,723	3,730,829	55.2%	5,256,045	3,017,795	57.4%
16 020 - Alternative Education - Multiple Pathways	29,136,225	19,184,545	65.8%	29,447,878	24,287,346	15,693,087	64.6%	21,050,039	14,115,917	67.1%
17 021 - Supplemental Teachers	-	-	N/A	-	538	-	0.0%	-	3,555	N/A
18 024 - Professional Development	6,264,852	4,176,992	66.7%	6,254,534	9,565,441	5,602,184	58.6%	3,410,617	2,378,061	69.7%
19 028 - Educational Technology	3,159,094	2,933,894	92.9%	10,240,112	4,690,570	1,735,892	37.0%	15,653,958	2,658,071	17.0%
20 030 - Supplementary Principals and Assistant Principals 21 031 - Central Book Allotment	8,325,249 1,288,132	8,926,648	107.2%	10,885,402 7,304,376	8,059,170	6,959,772	86.4% 60.9%	5,407,869	4,842,031 231,365	89.5% 0.6%
22 032 - Hospital - Homebound Instruction	714,585	1,674,019 366,046	130.0% 51.2%	853,377	747,519 566,833	455,098 330,840	58.4%	35,900,489 604,288	341,853	56.6%
23 033 - Other Instructional Support	2,634,786	1,131,000	42.9%	1,690,000	1.963.861	1,274,988	64.9%	700,436	475	0.1%
24 036 - Counselors and Related Positions	20,741,801	15,269,325	73.6%	21,170,883	22,315,246	15,949,576	71.5%	24,109,528	17,190,427	71.3%
25 037 - School Health - Nurses	31,994,850	22,476,028	70.2%	32,926,818	30,165,469	20,138,995	66.8%	23,824,063	16,630,015	69.8%
26 039 - Psychologists	17,280,388	11,977,061	69.3%	16,897,232	15,633,222	11,313,482	72.4%	15,938,961	11,208,770	70.3%
27 040 - Athletics - Sports - Health - Safety and Physical Educa	8,288,725	5,952,570	71.8%	9,006,149	7,933,485	5,517,338	69.5%	8,177,954	5,510,349	67.4% 71.2%
28 041 - Librarians 29 042 - Extra Curricular Activities - Clubs	155,140 2,713,364	115,408 1,738,398	74.4% 64.1%	153,498 3,667,166	224,076 2,717,534	160,328 1,622,332	71.6% 59.7%	212,396 2,059,280	151,200 989,464	48.0%
30 043 - English Language Learners Support Services	3,311,746	1,942,426	58.7%	2,832,580	1,934,917	1,405,364	72.6%	1,926,839	1,403,131	72.8%
31 047 - Facilities Custodians and Building Engineers	93,233,710	60,821,289	65.2%	87,155,099	86,019,317	59,747,235	69.5%	81,209,642	55,481,106	68.3%
32 048 - Facilities Maintenance and Repair Services	37,342,984	23,827,474	63.8%	44,017,985	36,390,218	22,502,840	61.8%	35,016,316	21,315,789	60.9%
33 049 - Transportation Special Education Services	79,689,579	-	0.0%	84,320,454	74,493,408	-	0.0%	70,171,903	-	0.0%
34 050 - Transportation Regular Services	24,562,641	56,812,046	231.3%	24,461,987	21,744,420	50,283,621	231.2%	20,489,855	50,473,854	246.3% 200.3%
35 051 - Transportation Bus Attendants - Special Ed 36 052 - Transportation Maintenance	11,015,693 5,181,209	18,703,784 2,856,537	169.8% 55.1%	8,934,438 4,581,160	9,817,059 5,177,617	18,101,228 3,317,903	184.4% 64.1%	8,224,914 7,659,785	16,473,549 3,551,150	200.3% 46.4%
37 054 - Utilities	45,977,663	26,484,469	57.6%	40,560,359	40,709,592	27,811,345	68.3%	41,765,392	29,190,413	69.9%
38 055 - Food Service	(3,150,000)		0.0%	(6,150,000)	(3,150,000)		0.0%	(3,000,000)	-	0.0%
39 056 - School Safety - School Police	26,285,337	17,844,237	67.9%	27,655,319	25,052,640	17,982,083	71.8%	24,013,812	17,453,998	72.7%
40 057 - School Safety - Mobile Security	3,279,345	2,444,066	74.5%	3,427,837	2,995,347	2,173,294	72.6%	3,252,346	2,360,110	72.6%
41 059 - Losses and Judgments	17,956,812	15,681,468	87.3%	24,900,000	30,146,871	16,936,674	56.2% 90.9%	30,553,781	12,999,919	42.5% 82.8%
42 060 - Insurance and Self Insurance Reserves 43 061 - Postal Services	2,015,362 1,910,202	1,863,823 807,395	92.5% 42.3%	1,980,969 1,586,908	1,799,918 1,332,043	1,636,132 709,382	90.9% 53.3%	2,059,118 1,522,431	1,704,026 791,091	82.8% 52.0%
44 063 - Space Rental	4,245,032	2,699,613	63.6%	4,233,032	4,115,331	2,879,817	70.0%	3,755,140	2,716,142	72.3%
45 064 - Temporary Borrowing	9,340,000	133,262	1.4%	6,619,891	4,293,271	1,695,455	39.5%	3,985,791	1,454,950	36.5%
46 Sum:	1,578,220,185	1,095,223,994	69.4%	1,625,746,334	1,487,996,398	1,026,389,138	69.0%	1,484,405,165	974,560,425	65.7%
47 B. Debt Service	271,890,545	225,026,957	82.8%	274,064,376	267,858,639	200,338,416	74.8%	260,604,416	195,969,716	75.2%
48 C. Charter Schools										
49 067 - Renaissance Charters	203,199,515	150,414,130	74.0%	205,833,348	183,159,477	139,776,528	76.3%	169,593,168	129,264,305	76.2%
50 068 - All Other Philadelphia Charters	561,535,227	401,231,365	74.0%	548,532,552	517,954,530	402,924,934	70.3%	471,126,341	359,823,351	76.4%
51 069 - Non-Philadelphia Charters - Cyber Charters	82,954,057	66,970,776	80.7%	95,972,516	78,268,017	59,604,026	76.2%	70,554,337	52,571,293	74.5%
52 Sum:	847,688,799	618,616,271	73.0%	850,338,416	779,382,024	602,305,489	77.3%	711,273,846	541,658,949	76.2%

#### TABLE OF-3 QUARTERLY SCHOOL MANAGER REPORT FUNCTIONAL EXPENDITURE SUMMARY OPERATING FUNDS FOR THE PERIOD ENDED MARCH 31, 2018

	A	В	С	D	E	F	G	н	1	J	к
			FISCAL Y				FISCAL YEAR 2017		F	FISCAL YEAR 2016	
				YTD				YTD			YTD
	DEPARTMENT	Adopted	YTD	As % of	Current	Full Yr	YTD	As % of	Full Yr	YTD	As % of
_		Budget	March 31, 2018	Adopted Budget	Projection	Actual	March 31, 2017	Full Yr Actuals	Actual	March 31, 2016	Full Yr Actuals
53 <b>D</b>	. Charter Transportation	37,334,937	27,682,302	74.1%	37,119,567	35,012,076	23,631,904	67.5%	33,543,964	25,413,200	75.8%
54 <b>E</b>	. Other Non District Operated Schools										
55 0	71 - Education of Students in Institutional Placements <sup>1</sup>	73,950,867	16,152,229	21.8%	78,044,559	72.290.741	7,922,350	11.0%	72,638,237	6,402,276	8.8%
	72 - Services to Non-Public Schools Regular	14,009,904	7,092,534	50.6%	14,104,790	13,912,451	7,544,800	54.2%	14,229,948	7,268,508	51.1%
	73 - Services to Non-Public Schools Transportation	22,759,389	15,486,454	68.0%	22,861,315	21,649,391	13,908,199	64.2%	20,944,695	14,975,814	71.5%
58 <b>S</b>	um:	110,720,160	38,731,217	35.0%	115,010,664	107,852,583	29,375,349	27.2%	107,812,880	28,646,598	26.6%
F	Administration										
59 0	77 - Chief Academic Support Office	2,176,270	1,325,684	60.9%	2,050,523	1,959,193	1,275,855	65.1%	1,314,513	849,348	64.6%
	78 - Multilingual Curriculum & Programs Office	927,690	650,552	70.1%	945,708	860,922	658,996	76.5%	660,934	478,081	72.3%
	79 - Curriculum & Assessment Office	2,232,854	1,795,000	80.4%	2,481,882	2,312,805	1,308,183	56.6%	1,416,981	884,757	62.4%
	80 - Career & Technical Education Office 81 - Instructional Enrichment & Support Office	715,694 1,292,768	581,083 1,025,428	81.2% 79.3%	704,386 1,488,003	645,476 1,055,995	356,881 701,928	55.3% 66.5%	665,481 1,222,700	316,652 869,795	47.6% 71.1%
	82 - Specialized Services Office	422,623	470,955	111.4%	624,045	436,397	260,683	59.7%	234,130	197,034	84.2%
	83 - Early Childhood Education Office	1,293,127	824,087	63.7%	1,288,414	1,147,331	849,401	74.0%	1,090,072	751,854	69.0%
	86 - Chief Student Support Services Office	424,540	326,246	76.8%	465,376	387,223	275,271	71.1%	345,325	234,482	67.9%
	87 - Student Placement & Enrollment	981,875	680,181	69.3%	1,091,271	745,294	525,000	70.4%	646,589	471,213	72.9%
	88 - Student Rights & Responsibilities	1,557,793	1,047,427	67.2%	1,549,817	1,396,775	975,550	69.8%	1,307,551	931,577	71.2%
	89 - Prevention & Intervention	652,610	354,132	54.3%	741,711	765,617	360,950	47.1%	390,065	224,629	57.6%
	91 - Student Records	710,202	463,443 57,880	65.3% 92.3%	769,079 242,970	593,538	411,212	69.3%	564,695 300	360,136 6,494	63.8% 2163.9%
	92 - School Safety, Climate & Culture 94 - Parent & Family Engagement	62,682 2,906,367	2,042,331	92.3% 70.3%	2,951,683	15,769 2,604,863	11,259 1,749,575	71.4% 67.2%	2,344,438	6,494 1,616,016	2163.9%
	97 - CFO Office	591,009	229,920	38.9%	446,646	613,233	283,463	46.2%	129,445	42,802	33.1%
	98 - Management and Budget Office	2,333,437	1,311,338	56.2%	2,332,593	1,944,257	1,179,975	60.7%	1,580,018	963,397	61.0%
	99 - Accounting & Audit Coordination	2,337,943	1,152,006	49.3%	2,380,280	2,161,859	959,597	44.4%	2,134,769	911,474	42.7%
	00 - Financial Services	3,688,568	2,482,582	67.3%	3,657,952	3,122,080	2,152,114	68.9%	2,863,171	2,026,286	70.8%
	01 - Grant Compliance and Fiscal Services	1,374,430	173,621	12.6%	1,842,293	1,629,726	208,299	12.8%	1,300,606	172,220	13.2%
	04 - Procurement Office	1,173,448	775,210	66.1%	1,165,283	941,161	714,806	75.9%	1,334,574	947,827	71.0%
79 1	05 - Facilities & Operations	7,280,271	5,112,309	70.2%	7,995,979	6,091,381	4,119,006	67.6%	5,201,155	3,450,298	66.3%
	07 - Transportation Administration	4,251,109	2,574,585	60.6%	4,013,935	3,907,993	2,735,363	70.0%	2,880,681	1,974,353	68.5%
	08 - Warehouse - Distribution	1,198,177	549,756	45.9%	1,129,181	1,238,978	674,628	54.5%	1,062,369	686,849	64.7%
82 1	12 - Office of Chief Talent Officer	1,252,481	782,442	62.5%	932,122	1,254,697	1,053,679	84.0%	1,118,175	751,388	67.2%
83 1	14 - Educator Effectiveness	805,432	700,118	86.9%	1,017,930	728,980	395,492	54.3%	523,633	414,571	79.2%
84 1	15 - Organizational Development	-	-	N/A	-		-	N/A	-	2,950	N/A
85 1	16 - Strategic Placement	4,593,443	2,980,536	64.9%	4,281,470	3,103,414	2,093,819	67.5%	2,186,187	1,468,417	67.2%
86 1	17 - Employee Relations	619,221	623,114	100.6%	908,005	425,568	279,266	65.6%	501,245	373,033	74.4%
87 1	18 - Employee Supports	3,542,207	2,422,426	68.4%	2,736,829	2,919,174	2,010,340	68.9%	2,917,049	2,020,587	69.3%
88 1	22 - Office of Chief IT Officer	367,642	262,112	71.3%	365,030	356,876	253,717	71.1%	344,682	246,626	71.6%
89 1	23 - Information Systems	4,815,006	3,362,209	69.8%	4,595,816	4,567,846	3,266,878	71.5%	3,889,724	2,793,329	71.8%
	25 - Technology Services	10,071,877	5,350,836	53.1%	10,132,868	9,534,926	4,684,658	49.1%	8,537,192	4,198,113	49.2%
	26 - Information Technology	-	-	N/A	-	-	-	N/A	-	1,103	N/A
	27 - IT Help Desk & Tech Support	1,590,191	1,110,889	69.9%	1,596,490	1,435,806	943,613	65.7%	1,382,132	897,590	64.9%
	28 - Office of Education Technology	792,155	642,199	81.1%	859,406	767,450	514,137	67.0%	1,123,302	683,381	60.8%
	29 - Research & Evaluation	652,030	716,296	109.9%	829,622	441,673	517,672	117.2%	357,812	792,298	221.4%
	31 - Office of the Superintendent - CEO	4,018,332	2,111,937	52.6%	3,779,417	2,935,034	1,834,041	62.5%	2,415,386	1,419,218	58.8%
	32 - Chief Safety Officer	556,928	358,820	64.4%	551,272	402,561	307,920	76.5%	499,056	354,230	71.0%
	33 - Strategy Delivery Unit	290,052	86,416	29.8%	166,255	240,798	180,767	75.1%	337,146	257,563	76.4%
	34 - Strategic Partnerships Office	885,729	396,074	44.7%	959,350	815,174	304,605	37.4%	1,365,387	276,120	20.2%
99 1	35 - District Performance Office	1,389,464	1,229,659	88.5%	1,968,098	1,102,260	628,681	57.0%	734,400	473,362	64.5%

#### TABLE OF-3 QUARTERLY SCHOOL MANAGER REPORT FUNCTIONAL EXPENDITURE SUMMARY OPERATING FUNDS FOR THE PERIOD ENDED MARCH 31, 2018

	A	В	С	D	E	F	G	н	1	J	к		
			FISCAL Y	EAR 2018			FISCAL YEAR 2017		1	FISCAL YEAR 2016			
				YTD				YTD			YTD		
	DEPARTMENT	Adopted	YTD	As % of	Current	Full Yr	YTD	As % of	Full Yr	YTD	As % of		
		Budget	March 31, 2018	Adopted Budget	Projection	Actual	March 31, 2017	Full Yr Actuals	Actual	March 31, 2016	Full Yr Actuals		
100	136 - General Counsel's Office	9,115,278	4,532,771	49.7%	8,451,068	7,580,667	3,798,261	50.1%	9,679,413	5,049,989	52.2%		
101	140 - SRC/Board of Education	1,083,272	507,822	46.9%	1,116,513	668,686	449,413	67.2%	661,934	457,734	69.2%		
102	141 - Auditing Services	508,484	272,014	53.5%	392,941	327,922	238,088	72.6%	326,665	234,353	71.7%		
103	142 - Inspector General's Office	952,884	711,805	74.7%	1,031,779	826,876	524,003	63.4%	461,586	278,471	60.3%		
104	143 - Charter Schools Office	1,885,202	1,029,276	54.6%	1,632,339	1,106,436	754,353	68.2%	1,003,105	695,357	69.3%		
105	151 - Learning Network Schools	3,340,042	2,098,974	62.8%	3,164,498	2,514,061	1,845,072	73.4%	1,930,945	1,360,206	70.4%		
106	153 - New School Models	-	-	N/A	-	-	-	N/A	-	14,098	N/A		
107	154 - Alternative Education Admin	1,517,478	982,021	64.7%	1,626,945	1,410,832	916,641	65.0%	1,338,745	902,572	67.4%		
108	155 - Chief of Schools Office	1,349,849	1,250,241	92.6%	1,794,331	813,023	561,715	69.1%	951,671	649,478	68.2%		
109	Sum:	96,580,163	60,526,765	62.7%	97,249,406	82,858,605	51,104,830	61.7%	75,277,132	46,433,708	61.7%		
110	G. Undistributed Budgetary Adjustments <sup>2</sup>	8,041,623	(6,019,412)	-74.9%	(18,513,165)	(14,858,069)	(637,415)	4.3%	(8,533,503)	(140,823)	1.7%		
111	Total Operating Expenditures	2,950,476,412	2,059,788,095	69.8%	2,981,015,598	2,746,102,255	1,932,507,711	70.4%	2,664,383,902	1,812,541,774	68.0%		
112	Other Financing Uses (excluding Refunding)	2,627,349	1,690,734	64.4%	3,432,891	9,750,067	-	0.0%	1,661,939	33,360	2.0%		
113	Total Obligations & Other Uses (excluding Refunding)	2,953,103,761	2,061,478,828	69.8%	2,984,448,489	2,755,852,322	1,932,507,711	70.1%	2,666,045,841	1,812,575,134	68.0%		

<sup>1</sup> Fiscal Year 2016 YTD expenditures are understated primarily due to a (\$2.6) million negative accrual made for an anticipated late charge from the State for Private Residential Rehabilitative Institutions (PRRI). <sup>2</sup> Fiscal Year 2018 Adopted Budget includes \$17.5 million as a reserve against the proposed elimination of Title II funding. The FY 2018 Current Projection reduces that reserve to \$0.0 million.

Source: School District of Philadelphia Budget System; School District of Philadelphia Finance Staff Estimates

# **School District of Philadelphia**

# **Quarterly School Manager Report**

FOR THE PERIOD ENDED MARCH 31, 2018

CASH FLOW REPORTS FOR FY 2018

### TABLE CF-1 QUARTERLY SCHOOL MANAGER REPORT ADOPTED CASH FLOW FOR FY 2018

	(in thousands)													
		JUL	AUG	SEP	ОСТ	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL
1	Balance, Beginning of Month	279,536	142,654	186,844	38,043	14,685	(138,515)	(108,066)	(166,391)	195,653	236,954	271,433	136,585	279,536
	Receipts Gross Commonwealth													
2 3	Subsidies Less: Debt Service Withheld	20,534 0	183,105 (11,142)	59,234 0	172,172 (23,465)	29,527 0	218,261 0	20,534 0	169,982 (11,142)	73,290 0	161,730 (23,465)	8,274 0	290,544 0	1,407,188 (69,215)
4	Net Commonwealth Subsidies	20,534	171,963	59,234	148,707	29,527	218,261	20,534	158,840	73,290	138,265	8,274	290,544	1,337,973
5 6	Intermediate Unit Local Receipts	0 48,322	43,135 36,673	17,953 43,965	0 46,361	4,280 41,620	6,125 46,935	26,278 95,935	3,081 431,091	7,745 233,021	0 112,586	21,821 58,707	6,883 159,267	137,301 1,354,483
о 7	Categorical Grants	29,248	20,303	43,905 35,031	40,301 41,440	32,499	40,935 70,570	95,935 49,151	23,713	30,593	27,778	22,256	37,958	420,540
8	Other	10,419	8,771	9,085	1,702	2,298	21,189	17,564	2,476	24,775	2,319	11,469	13,309	125,377
												100 505		
9	Total Receipts	108,523	280,846	165,268	238,211	110,224	363,080	209,462	619,200	369,424	280,949	122,527	507,961	3,375,674
	Disbursements													
10	Salaries	95,249	78,563	79,919	81,304	80,330	102,612	95,812	80,264	80,264	80,421	80,264	104,747	1,039,750
11	Retirement - employer	0	0	78,555	0	0	68,179	0	0	86,210	0	0	73,643	306,587
12	Debt Service - Deposits	16,379	30,045	16,516	40,806	16,516	16,519	17,345	27,229	18,262	41,727	19,131	18,263	278,738
13	Debt Service - Withheld	0	(11,142)	0	(23,465)	0	0	0	(11,142)	0	(23,465)	0	0	(69,215)
14	Accounts Payable	133,777	139,190	139,079	162,924	166,577	145,322	154,631	160,805	143,387	147,787	157,979	147,492	1,798,950
15	Total Disbursements	245,405	236,655	314,069	261,569	263,423	332,631	267,788	257,156	328,123	246,470	257,375	344,146	3,354,809
16	Balance, End of Month	142,654	186,844	38,043	14,685	(138,515)	(108,066)	(166,391)	195,653	236,954	271,433	136,585	300,401	300,401
17	Notes, outstanding end of month	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	0	0
18	Sinking Fund Deposits/Principal	0	0	0	0	0	0	0	0	0	0	0	400,000	400,000
19	Balance, End of Month, Including Notes	542,654	586,844	438,043	414,685	261,485	291,934	233,609	595,653	636,954	671,433	536,585	300,401	300,401

Source: FY 2018 Adopted Budget with Adjustments By Finance Staff for Timing of Related Revenues and Expenditures, Receivables, Payables, and Non-budgeted Receipt and Disbursement Items

#### TABLE CF-2 QUARTERLY SCHOOL MANAGER REPORT YEAR TO DATE CASH FLOW FOR THE PERIOD ENDED MARCH 31, 2018

	(in thousands)	ACTUAL	ACTUAL	ACTUAL	ACTUAL			ACTUAL		ACTUAL					ACTUAL THRU	ADOPTED BUDGET THRU	VARIANCE FAV / (UNFAV)
		JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL	March 31, 2018	March 31, 2018	VS. ADOPTED
1	Balance, Beginning of Month	287,426	112,864	166,376	13,196	(28,231)	(171,967)	(173,620)	(193,374)	205,485	235,061	239,282	120,143	287,426	287,426	279,536	7,890
2	Receipts Gross Commonwealth Subsidies	21,369	167,361	54,672	149,978	24,828	223,482	19,397	160,996	72,170	153,362	9,966	361,600	1,419,181	894,253	946,640	(52,387)
3	Less: Debt Service Withheld	0	(11,142)	0	(23,465)	0	0	0	(11,142)	0	(23,465)	0	0	(69,215)	(45,750)	(45,750)	0
4	Net Commonwealth Subsidies	21,369	156,219	54,672	126,513	24,828	223,482	19,397	149,854	72,170	129,897	9,966	361,600	1,349,966	848,503	900,890	(52,387)
5	Intermediate Unit	0	40,700	17,817	0	7,479	8,371	24,332	3,535	7,937	0	22,810	7,358	140,338	110,170	108,597	1,573
6	Local Receipts	38,897	63,017	48,108	46,102	39,216	74,886	124,402	419,046	223,204	98,253	64,811	166,251	1,406,194	1,076,878	1,023,923	52,955
7	Categorical Grants	15,772	30,339	33,290	20,467	18,422	44,696	67,456	37,565	48,117	22,175	38,088	32,637	409,022	316,123	332,548	(16,425)
8	Other	7,264	4,988	3,139	4,760	11,837	13,261	9,735	16,955	11,076	10,384	10,016	18,173	121,588	83,015	98,280	(15,266)
9	Total Receipts	83,302	295,263	157,025	197,841	101,782	364,696	245,322	626,955	362,503	260,709	145,692	586,018	3,427,108	2,434,689	2,464,238	(29,549)
	Disbursements																
10	Salaries	126,865	96,697	98,537	85,125	84,980	102,940	100,615	79,486	78,995	80,864	82,384	107,448	1,124,936	854,240	774,317	(79,923)
11	Retirement - Employer	0	0	74,519	0	0	90,027	0	0	86,048	0	0	82,201	332,794	250,593	232,944	(17,650)
12	Debt Service - Deposits Debt Service - Withheld	16,381 0	30,040 (11,142)	16,507 0	40,809 (23,465)	16,653 0	16,531 0	17,355 0	27,223 (11,142)	18,346	42,584 (23,465)	21,193 0	20,232 0	283,854 (69,215)	199,845 (45,750)	199,616 (45,750)	(228)
13 14	Accounts Payable	0 114.618	126,156	120.642	(23,465) 136,798	143.886	156,853	0 147,104	132,529	0 149.540	(23,465) 156,506	161.253	195.872	1.741.758	(45,750) 1,228,126	(45,750) 1,345,692	117,566
14	Accounts rayable	114,010	120,100	120,042	100,700	143,000	100,000	147,104	102,020	140,040	100,000	101,200	155,072	1,741,750	1,220,120	1,040,002	117,500
15	Total Disbursements	257,864	241,750	310,205	239,267	245,519	366,349	265,075	228,096	332,928	256,488	264,831	405,754	3,414,126	2,487,054	2,506,819	19,766
16	Balance, End of Month	112,864	166,376	13,196	(28,231)	(171,967)	(173,620)	(193,374)	205,485	235,061	239,282	120,143	300,407	300,407	235,061	236,954	(1,894)
17	Notes, outstanding end of month	400,000	400,000	400,000	400.000	400,000	400.000	400.000	400.000	400.000	400.000	400.000	0	0	400,000	400,000	0
17	notes, outstanding the of month	100,000	100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-700,000	-700,000	0	0	400,000	400,000	0
18	Sinking Fund Deposits/Principal	0	0	0	0	0	0	0	0	0	0	0	400,000	400,000	0	0	0
19	Balance, End of Month, Including Notes	512,864	566,376	413,196	371,769	228,033	226,380	206,626	605,485	635,061	639,282	520,143	300,407	300,407	635,061	636,954	(1,894)

Source: FY 2018 Adopted Cash Flow; Actual Transactions from District's Financial Systems; Finance Staff Estimates Based on Known and Assumed Changes for Timing and Future Cash Receipts and Disbursement Amounts

### TABLE CF-3

## QUARTERLY SCHOOL MANAGER REPORT VENDOR PAYMENTS YTD IN EXCESS OF \$100,000 CASH ACTIVITY

VENDOR #	VENDOR NAME	VOUCHER-AMT
0096351	INDEPENDENCE BLUE CROSS	64,537,564
0044603	KEYSTONE HEALTH PLAN EAST INC	57,876,561
0096338	PHILA FEDERATION OF TEACHERS	39,623,845
0080945	SOUTHEASTERN PA TRANSPORTATION	35,112,469
1017489	BUILDING SERVICE 32BJ BENEFIT	22,336,820
C100004	PHILA PERFORMING ARTS CHARTER	20,303,202
C100093	OLNEY CHARTER HIGH SCHOOL	18,333,244
C100025	FIRST PHILADELPHIA CHARTER	16,406,888
C100095	MASTERY CHARTER SCHOOLS- GRATZ	15,163,986
C100061	AGORA CYBER CHARTER SCHOOL	13,800,408
1023700	KELLY SERVICES INC	13,292,045
1022085	DURHAM SCHOOL SERVICES LP	12,331,425
1024726	PREFERRED MEAL SYSTEMS, INC	12,104,654
C100008	NUEVA ESPERANZA CHARTER SCH	11,970,552
1003843	BANK OF AMERICA NA -VOID-	11,650,090
C100040	COMMONWEALTH CHARTER	11,122,919
C024011	COMMUNITY ACADEMY OF PHILA	10,902,157
C100059	MASTERY CHARTER AT THOMAS	10,854,496
C028008	PHILADELPHIA ACADEMY	10,722,155
C100009	NEW FOUNDATIONS CHARTER SCH	10,516,933
C028006	MAST MATH SCIENCE & TECHNOLOGY	10,430,376
1017943	HERMAN GOLDNER CO INC	10,334,275
1011691	PHILLY TRANSPORTATION LLC	10,080,144
C100003	MARIANA BRACETTI ACADEMY	10,038,543
C028009	MASTERY CHARTER SCHOOL - HARDY	10,009,376
1016134	PMA MANAGEMENT CORPORATION	9,740,709
1012407	ERNEST BOCK & SONS INC	9,704,760
1022937	MAT BUS CORP	9,338,015
C100007	FRANKLIN TOWNE CHARTER	9,289,015
C100081	TACONY ACADEMY CHARTER SCHOOL	9,007,357
C100101	PHILA. CHARTER FOR THE ARTS	9,006,748
C100088	ASPIRA STETSON CHARTER SCH INC	8,971,472
C100024	WISSAHICKON CHARTER SCHOOL	8,697,744
C028002	FREIRE CHARTER SCHOOL	8,525,187
0015426	CHILDREN'S LITERACY INITIATIVE	8,456,278
C100030	KIPP CHARTER SCHOOL	8,316,886
C024045	WEST OAK LANE CHARTER SCHOOL	8,309,080
1002532	ALL CITY TRANSPORTATION	8,297,040
1017132	TE CONSTRUCTION SERVICES LLC	7,974,311
1024216	CALPINE COPORATION	7,750,525
1008008	THE CAMELOT SCHOOLS OF PA	7,674,853
C100102	MEMPHIS ST ACADEMY CHARTER AT	7,657,913
0005782	CHESTER COUNTY INTERMEDIATE	7,556,610
C100067	MASTERY CHARTER- PICKETT	7,537,865
C100084	MASTERY CHARTER SCHOOL- HARRITY	7,427,855
C100056	THE ARCHWAY CHARTER SCHOOL OF	7,083,724
C100078	FRANKLIN TOWNE ELEMENTARY	7,077,860
C100073	ANTONIA PANTOJA CHARTER SCHOOL	7,015,902
C100063	MASTERY CHARTER SCHOOL- SHOEMAKER	6,828,055

VENDOR #	VENDOR NAME	VOUCHER-AMT
C028007	MATHEMATICS CIVICS & SCIENCES	6,777,992
C100071	PAN AMERICAN ACADEMY CHARTER	6,728,995
C100057	NORTHWOOD ACADEMY CHARTER SCH	6,696,611
C100083	MASTERY CHARTER SCHOOL- SMEDLEY	6,692,896
0012225	BUCKS COUNTY INTERMEDIATE	6,670,176
C100037	MARITIME ACADEMY CHARTER SCH	6,623,906
C028001	CHRISTOPHER COLUMBUS CHARTER	6,588,673
C100104	GROVER CLEVELAND MASTERY	6,485,324
C100012	INDEPENDENCE CHARTER SCHOOL	6,425,771
C100065	BOYS LATIN OF PHILADELPHIA	6,370,316
C100097	BIRNEY PREPARATORY ACADEMY	6,085,558
1019622	FIRST STUDENT INC	6,076,864
C100089	MASTERY CHARTER SCHOOL- F. DOUGLAS	6,037,200
0017878	CORA SERVICES INC	5,896,783
0096343	LOCAL 32BJ DISTRICT 1201	5,884,161
C100103	UNIVERSAL CREIGHTON CHARTER	5,818,135
C100027	BELMONT ELEMENTARY CHARTER	5,815,643
C100087	UNIVERSAL DAROFF	5,651,760
C100017	MASTERY CHARTER HIGH SCHOOL	5,442,580
0014768	CATAPULT LEARNING LLC	5,409,649
C100068	KEYSTONE ACADEMY CHARTER SCH	5,405,127
C100022	PHILADELPHIA ELECTRICAL AND	5,371,415
C100111	MASTERY- FRANCIS D PASTORIUS	5,310,063
C100091	UNIVERSAL AUDENRIED CHARTER	5,290,384
C100043	THE PENNSYLVANIA CYBER	5,208,488
C100005	GLOBAL LEADERSHIP ACADEMY	5,172,517
C024096	ARCHITECTURE & DESIGN	5,100,010
C100080	SANKOFA ACADEMY CHARTER SCHOOL	5,097,151
C100113	KIPP DUBOIS CHARTER SCHOOL	5,002,445
C100096	MASTERY CHARTER SCHOOLS- CLYMER	4,985,862
1011086	ROBERT GANTER CONTRACTORS INC	4,985,350
C100010	PEOPLE FOR PEOPLE CHARTER SCH	4,959,736
C100032	DISCOVERY CHARTER SCHOOL	4,938,927
0092721	KEN CREST SERVICES	4,930,927
C100026	GREEN WOODS CHARTER SCHOOL	4,868,983
C028012	UNIVERSAL INSTITUTE CHARTER	4,800,983
C026026	IMHOTEP CHARTER HIGH SCHOOL	4,823,303
0013806	CAD ELECTRIC INC	
C100086	UNIVERSAL BLUFORD	4,811,969
C024014	PREPARATORY CHARTER SCHOOL	4,703,487
C024014 C026024	EUGENIO MARIA DEHOSTOS	4,683,200 4,664,482
C100110		4,594,098
C100018	RUSSELL BYERS CHARTER SCHOOL	4,577,997
0051954		4,567,937
0007406		4,466,607
C100121		4,429,170
C100085	MASTERY CHARTER SCHOOL- MANN	4,362,758
1008629	INTERNATIONAL EDUCATION &	4,295,585
1024137		4,240,925
C100120	MASTERY CHARTER SCHOOL	4,165,323
C100042	PENNSYLVANIA VIRTUAL CHARTER	4,037,800

VENDOR #	VENDOR NAME	VOUCHER-AMT
C100058	FOLK ARTS CULTURAL TREASURES	4,034,544
C100069	SOUTHWEST LEADERSHIP ACADEMY	4,003,078
C100116	MAST COMMUNITY CHARTER	3,975,838
C100048	AD PRIMA CHARTER SCHOOL	3,960,102
1024457	SHOEMAKER CONSTRUCTION CO	3,956,931
1022999	ROHRER ENTERPRISES INC	3,891,525
1021646	BRIGHTSIDE ACADEMY INC	3,785,200
C024001	HARAMBEE INSTITUTE OF SCIENCE	3,765,470
C024048	ALLIANCE FOR PROGRESS	3,721,448
1004586	CARNEGIE LEARNING INC	3,699,175
C100118	TECH FREIRE CHARTER SCHOOL	3,649,599
0099509	YELLOWBIRD BUS CO INC	3,585,544
1021789	PETROLEUM TRADERS CORP	3,545,398
1023692	PERFORMANCE FOOD GROUP INC DBA	3,542,332
0004529	APPLE COMPUTER	3,513,320
1007205	EBS HEALTHCARE	3,483,636
C100092	UNIVERSAL VARE CHARTER	3,363,708
C100006	RICHARD ALLEN PREPARATORY	3,342,760
C100052	PA LEADERSHIP CHARTER SCHOOL	3,333,460
C024094	LABORATORY CHARTER SCHOOL OF	3,268,209
0013136	COMMUNITY COUNCIL EDUCATION	3,211,973
0025454	ELWYN INC	3,191,448
C100090	ASPIRA BILINGUAL CYBER CHARTER	3,172,787
0092532	VISUAL SOUND INC	3,168,830
C100023	WEST PHILADELPHIA ACHIEVEMENT	3,163,277
1006971	PROGRESSUS THERAPY INC	3,145,155
0053922	MULHERN ELECTRIC CO	3,137,313
C100117	INDEPENDENCE CHARTER	3,135,531
0010318	ASOCIACION DE PUERTORRIQUENOS	3,123,628
0005215	ASPIRA INC OF PENNSYLVANIA	3,005,048
C100122	REACH CYBER CHARTER SCHOOL	2,954,402
0007159	DELL MARKETING LP	2,928,877
0063354	PHILADELPHIA GAS WORKS	2,882,643
0081240	SPECIAL PEOPLE IN	2,855,982
0063330	PECO	2,847,244
C100079	KIPP WEST PHILADELPHIA PREP	2,839,702
0025456	ELWYN INSTITUTE	2,812,728
1019669	CPC MANAGEMENT INC	2,804,106
1006677	GEM MECHANICAL SERVICES INC	2,683,446
0020647	MCGRAW-HILL SCHOOL EDUCATION	2,669,172
C100046	KHEPERA CHARTER SCHOOL	2,638,577
C100046	EASTERN UNIVERSITY ACADEMY	
1023752	MPC BUS CORP	2,629,126 2,563,935
0016807	BANCROFT NEUROHEALTH	
1023684	ALLSTATES MECHANICAL LTD	2,520,148
		2,429,115
1023204		2,421,235
1021943		2,396,139
1020151	YOUR CHILD'S WORLD LEARNING	2,287,820
1016628	WORLDGATE LLC	2,235,488
0014408		2,188,405
0039309	HYDE ELECTRIC CORPORATION	2,138,730

0025453         ELWYN INSTITUTE         2,100           C100107         ESPERANZA CYBER CHARTER         2,004           1014052         CONNER STRONG & BUCKELEW         2,050           C024021         INQUIRY CHARTER SCHOOL         2,040           00328289         HOUGHTON MIFFLIN HARCOURT         2,030           1022722         EDA ROOFING CORPORATION DBA         2,000           C100028         SCHOOL LANE CHARTER SCHOOL         1997           C024000         PHILA YOUTH FOR CHANNE CHARTER         1,937           0050605         MARAMONT CORP         1,924           1021532         SMITH CONSTRUCTION CO OF         1,827           C028088         CHE GAS HOLDINGS INC         1,806           0017869         RICOH USA INC         1,807           0027102         KINDER ACADEMY, INC         1,806           0017869         RICOH USA INC         1,806           0017869         RICOH USA INC         1,801           0017869         RICOH USA INC         1,827           C100053         DENNYL VAINA DISTANCE         1,680           0017869         RICOH USA INC         1,624           0012552         LIGHTHOUSE         1,625           0014337         NORTHIS SQUARECOMUN	VENDOR #	VENDOR NAME	VOUCHER-AMT
C100107         ESPERANZA CYBER CHARTER         2.094           1017916         SOLD WASTE SERVICES INC DBA         2.065           1014052         CONNER STRONG & BUCKELEW         2.030           0036289         HOUGHTON MIFFLIN HARCOURT         2.030           1022722         EDA ROOFING CORPORATION DBA         2.000           C100028         SCHOOL LANE CHARTER SCHOOL         1.997           C024000         PHILA YOUTH FOR CHANGE CHARTER         1.933           0050605         MARAMONT CORP         1.924           1020888         CNE GAS HOLDINGS INC         1.902           1021532         SMITH CONSTRUCTION CO OF         1.827           C0260017         KINDER ACADEMY, INC         1.806           0017899         RICOH USA INC         1.721           C100053         PENNSYLVANIA DISTANCE         1.689           1011080         Y.A.L.E. SCHOOL INC         1.652           00269075         CNI SALES INC         1.631           0012652         LICHTHOUSE         1.622           0026898         NORRIS SQUARECOMMUNITY         1.537           0013937         NORTHWESTERN WOODHAVEN         1.535           0026589         NORTHWESTERN WOODHAVEN         1.535           101305	C024013	MULTI-CULTURAL ACADEM	2,101,484
1017916         SOLID WASTE SERVICES INC DBA         2,065           1014052         CONNER STRONG & BUCKELEW         2,040           0038289         HOUGHTON MIFFLIN HARCOURT         2,030           1022722         EDA ROOFING CORPORATION DBA         2,000           C100028         SCHOOL LANE CHARTER SCHOOL         1,997           C024000         PHILA YOUTH FOR CHANGE CHARTER         1,937           0050605         MARAMONT CORP         1,922           1021532         SMITH CONSTRUCTION CO OF         1,827           0028013         YOUNG SCHOLARS CHARTER SCHOOL         1,807           0027102         KINDER ACADEMY, INC         1,806           0017869         RICOH USA INC         1,721           C100053         PENNSYLVANIA DISTANCE         1,689           1011080         Y.A.L.E. SCHOOL INC         1,655           0012852         LIGHTHOUSE         1,625           0013937         NORTHINESTEN WOODHAVEN         1,625           0036509         PHILA FEDERATION OF TEACHERS         1,555           003653         ROBERT MICHAELS & ASSOCIATES         1,565           0013937         NORTHINS SQUARECOMMUNITY         1,539           10146422         BIG PICTURE PHILADELPHIA         1,576     <	0025453	ELWYN INSTITUTE	2,100,000
1014052         CONNER STRONG & BUCKELEW         2,050           C024021         INQUIRY CHARTER SCHOOL         2,040           0038289         HOUGHTON MIFFLIN HARCOURT         2,030           1022722         EDA ROOFING CORPORATION DBA         2,000           C100028         SCHOOL LANE CHARTER SCHOOL         1,997           C024000         PHILA YOUTH FOR CHANGE CHARTER         1,937           0050605         MARAMONT CORP         1,924           1020888         CNE GAS HOLDINGS INC         1,902           1021532         SMTH CONSTRUCTION CO OF         1,827           C028013         YOUNG SCHOLARS CHARTER SCHOOL         1,807           0027102         KINDER ACADEMY, INC         1,806           0017669         RICOH USA INC         1,807           0017669         RICOH USA INC         1,867           0017669         RICOH USA INC         1,865           0017650         PENNSYLVANIA DISTANCE         1,683           0012652         LIGHTHOUSE         1,624           0012652         LIGHTHOUSE         1,625           0013337         NORTH WESTERN WOODHAVEN         1,624           0026589         NORRIS SQUARECOMMUNITY         1,539           0106422	C100107	ESPERANZA CYBER CHARTER	2,094,870
C024021         INQUIRY CHARTER SCHOOL         2,040           0038289         HOUGHTON MIFFLIN HARCOURT         2,030           1022722         EDA ROCING CORPORATION DBA         2,000           C100028         SCHOOL LANE CHARTER SCHOOL         1,997           C024000         PHILA YOUTH FOR CHANGE CHARTER         1,937           1020886         CNE GAS HOLDINGS INC         1,922           1021532         SMITH CONSTRUCTION CO OF         1,827           0027102         KINDER ACADEMY, INC         1,866           0017669         RICOH USA INC         1,721           C100053         PENNSYLVANIA DISTANCE         1,650           0026975         CNI SALES INC         1,651           0012652         LIGHTHOUSE         1,625           0013937         NORTHWESTERN WOODHAVEN         1,624           0026699         PORIS SQUARECOMMUNITY         1,537           C100119         KIP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,552           0008313         SCHOOL SPECIALTY         1,533           1016422         ALGEN HOLDING COMPANY DBA         1,516           1015452         ALGEN HOLDING COMPANY DBA         1,516           1	1017916	SOLID WASTE SERVICES INC DBA	2,065,014
0038289         HOUGHTON MIFFLIN HARCOURT         2,030           1022722         EDA ROOFING CORPORATION DBA         2,000           C100028         SCHOOL LANE CHARTER SCHOOL         1,997           C026000         PHILA YOUTH FOR CHANGE CHARTER         1,937           005665         MARAMONT CORP         1,922           1021532         SMITH CONSTRUCTION CO OF         1,827           C028013         YOUNG SCHOLARS CHARTER SCHOOL         1,807           0037669         RICOH USA INC         1,806           0017669         RICOH USA INC         1,806           0017669         RICOH USA INC         1,776           1004991         COMMUNITIES IN SCHOOLS         1,727           1004991         COMMUNITIES IN SCHOOLS         1,727           1004991         COMMUNITIES IN SCHOOLS         1,631           0012652         LIGHTHOUSE         1,635           0012652         LIGHTHOUSE         1,632           00026975         CIN SALES INC         1,634           0002689         NORTHWESTERN WOODHAVEN         1,635           0002689         NORTHWESTERN WOODHAVEN         1,635           0002689         PHILA FEDERATION OF TEACHERS         1,552           0003133 <td< td=""><td>1014052</td><td>CONNER STRONG &amp; BUCKELEW</td><td>2,050,959</td></td<>	1014052	CONNER STRONG & BUCKELEW	2,050,959
1022722         EDA ROOFING CORPORATION DBA         2,000           C100028         SCHOOL LANE CHARTER SCHOOL         1,997           C024000         PHILA YOUTH FOR CHANGE CHARTER         1,337           0050605         MARAMONT CORP         1,922           1020888         CNE GAS HOLDINGS INC         1,902           1021532         SMITH CONSTRUCTION CO OF         1,827           C022013         YOUNG SCHOLARS CHARTER SCHOOL         1,807           0027102         KINDER ACADEMY, INC         1,806           0017869         RICOH USA INC         1,776           1004991         COMMUNTIES IN SCHOOLS         1,771           1010053         PENNSYLVANIA DISTANCE         1,663           1011080         Y.A.LE. SCHOOL INC         1,650           00226975         CNI SALES INC         1,631           0012652         LIGHTHOUSE         1,625           0013937         NORTHWESTERN WOODHAVEN         1,624           0025699         NORRIS SQUARECOMMUNITY         1,597           C100119         KIPP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,552           0096291         SCHOAL SA SASCIATES         1,515           011442 <td>C024021</td> <td>INQUIRY CHARTER SCHOOL</td> <td>2,040,186</td>	C024021	INQUIRY CHARTER SCHOOL	2,040,186
C100028         SCHOOL LANE CHARTER SCHOOL         1,997           C024000         PHILA YOUTH FOR CHARDE CHARTER         1,937           0050605         MARAMONT CORP         1,942           1020888         CNE GAS HOLDINGS INC         1,902           1021532         SMITH CONSTRUCTION CO OF         1,827           C028013         YOUNG SCHOLARS CHARTER SCHOOL         1,807           0027102         KINDER ACADEMY, INC         1,806           0017869         RICOH USA INC         1,776           1004991         COMMUNITIES IN SCHOOLS         1,771           C100053         PENISYLVANIA DISTANCE         1,689           1011080         Y.A.LE. SCHOOL INC         1,650           0022975         CNI SALES INC         1,625           0013937         NORTHWESTERN WOODHAVEN         1,624           0026589         NORRIS SQUARECOMMUNITY         1,597           C100119         KIPP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,555           0016422         BIG PICTURE PHILADELPHIA         1,535           1015462         ALGEN HOLDING COMPANY DBA         1,516           1016422         BIG PICTURE PHILADELPHIA         1,515	0038289	HOUGHTON MIFFLIN HARCOURT	2,030,578
C024000         PHILA YOUTH FOR CHANGE CHARTER         1,937           0050605         MARAMONT CORP         1,924           1020888         CNE GAS HOLDINGS INC         1,902           1021532         SMITH CONSTRUCTION CO OF         1,827           C028013         YOUNG SCHOLARS CHARTER SCHOOL         1,807           0027102         KINDER ACADEMY, INC         1,806           0017869         RICCH USA INC         1,806           0017869         RICCH USA INC         1,669           10104991         COMMUNITIES IN SCHOOLS         1,721           C100053         PENNSYLVANIA DISTANCE         1,659           1011080         YALE SCHOOL INC         1,650           00126975         CNI SALES INC         1,625           0012652         LIGHTHOUSE         1,625           0012659         NORRIS SQUARECOMMUNITY         1,597           C100119         KIPP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,552           0096290         PHILA FEDERATION OF TEACHERS         1,515           1016422         BIG PICTURE PHILADELPHIA         1,515           1016422         BIG PICTURE PHILADELPHIA         1,515           1015465	1022722	EDA ROOFING CORPORATION DBA	2,000,030
0050605         MARAMONT CORP         1,924           1020688         CNE GAS HOLDINGS INC         1,902           1021532         SMITH CONSTRUCTION CO OF         1,807           C028013         YOUNG SCHOLARS CHARTER SCHOOL         1,807           0027102         KINDER ACADEMY, INC         1,806           0017869         RICOH USA INC         1,721           C100053         PENNSYLVANIA DISTANCE         1,650           1011080         Y,ALE. SCHOOL INC         1,650           10026975         CNI SALES INC         1,631           0017852         LIGHTHOUSE         1,625           0017852         LIGHTHOUSE         1,625           0017853         SCHOOL SPECIALTY         1,537           0017853         SCHOOL SPECIALTY         1,533           1016422         BIG PICTURE PHILADELPHIA         1,557           0009633         SCHOOL SPECIALTY         1,533           1016422         BIG PICTURE PHILADELPHIA         1,555           0013651         SCHOOL SPECIALTY         1,434           0034266         GREEN TREE SCHOOL         1,441           0034266         GREEN TREE SCHOOL         1,441           0034266         GREEN TREE SCHOOL DIST         1,441 </td <td>C100028</td> <td>SCHOOL LANE CHARTER SCHOOL</td> <td>1,997,789</td>	C100028	SCHOOL LANE CHARTER SCHOOL	1,997,789
1020888         CNE GAS HOLDINGS INC         1,902           1021532         SMITH CONSTRUCTION CO OF         1,827           C028013         YOUNG SCHOLARS CHARTER SCHOOL         1,807           0027102         KINDER ACADEMY, INC         1,806           0017869         RICOH USA INC         1,776           1004991         COMMUNITIES IN SCHOOLS         1,721           C100053         PENNSYLVANIA DISTANCE         1,689           1011080         Y A.L.E. SCHOOL INC         1,681           0017852         LIGHTHOUSE         1,623           0013937         NORTHWESTERN WOODHAVEN         1,624           001652         LIGHTHOUSE         1,652           0013937         NORTHWESTERN WOODHAVEN         1,624           0026589         NORRIS SQUARECOMMUNITY         1,557           C100119         KIPP WEST PHILADELPHIA         1,552           0096290         PHILA FEDERATION OF TEACHERS         1,552           0096313         SCHOOL SPECIALTY         1,532           1016422         BIG PICTURE PHILADELPHIA         1,553           1015452         CHOLDING COMPANY DBA         1,516           1014420         CHOLDING COMPANY DBA         1,516           1015452         E	C024000	PHILA YOUTH FOR CHANGE CHARTER	1,937,295
1021532         SMITH CONSTRUCTION CO OF         1,827           C028013         YOUNG SCHOLARS CHARTER SCHOOL         1,806           0027102         KINDER ACADEMY, INC         1,806           0017869         RICOH USA INC         1,776           1004991         COMMUNITIES IN SCHOOLS         1,721           C100053         PENNSYLVANIA DISTANCE         1,689           1011080         Y.A.L.E. SCHOOL INC         1,681           0026975         CNI SALES INC         1,631           0012652         LIGHTHOUSE         1,625           0013937         NORTHWESTERN WOODHAVEN         1,625           00126589         NORRIS SQUARECOMMUNITY         1,537           C100119         KIPP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,552           0008513         SCHOOL SPECIALTY         1,533           1016422         BIG PICTURE PHILADELPHIA         1,553           1016422         BIG PICTURE PHILADELPHIA         1,516           1016422         BIG PICTURE PHILADELPHIA         1,516           1016422         ALGEN HOLDING COMPANY DBA         1,516           101642         ALGEN HOLDING COMPANY DBA         1,516           101454	0050605	MARAMONT CORP	1,924,835
C028013         YOUNG SCHOLARS CHARTER SCHOOL         1,807           0027102         KINDER ACADEMY, INC         1,806           0017869         RICOH USA INC         1,776           1004991         COMMUNITIES IN SCHOOLS         1,721           C100053         PENNSYLVANIA DISTANCE         1,669           1011080         Y.A.LE. SCHOOL INC         1,650           0026975         CNI SALES INC         1,621           0012652         LIGHTHOUSE         1,622           0013337         NORTHWESTERN WOODHAVEN         1,624           0026589         NORRIS SQUARECOMMUNITY         1,597           C100119         KIPP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,552           009813         SCHOOL SPECIALTY         1,539           1016422         BIG PICTURE PHILADELPHIA         1,515           1014418         CARR & DUFF INC         1,442           1013057         GRACE NEIGHBORHOOD DEV CORP         1,444           C100047         PHILADELPHIA MONTESSORI         1,441           0034266         GREEN TREE SCHOOL         1,466           0024052         E         J ELECTRIC INC         1,362           1024527	1020888	CNE GAS HOLDINGS INC	1,902,165
0027102         KINDER ACADEMY, INC         1,806           0017869         RICOH USA INC         1,776           1004991         COMMUNITIES IN SCHOOLS         1,771           C100053         PENNSYLVANIA DISTANCE         1,689           1011080         Y.A.L.E. SCHOOL INC         1,680           0026975         CNI SALES INC         1,631           0012652         LIGHTHOUSE         1,625           0013937         NORTHWESTERN WOODHAVEN         1,624           0026589         NORRIS SQUARECOMMUNITY         1,537           0096290         PHILA FEDERATION OF TEACHERS         1,552           0098213         SCHOOL SPECIALTY         1,539           1016422         BIG PICTURE PHILADELPHIA         1,515           0014418         CARR & DUFF INC         1,481           1013057         GRACE NEIGHBORHOOD DEV CORP         1,484           1013057         GRACE NEIGHBORHOOD DEV CORP         1,484           00044052         E J ELECTRIC INC         1,481           00324266         GREEN TREE SCHOOL         1,466           0024052         E J ELECTRIC INC         1,481           0007517         BALFORD FARMS         1,347           0099476         CHILDRENS VILLAGE DAY	1021532	SMITH CONSTRUCTION CO OF	1,827,141
0017869         RICOH USA INC         1,776           1004991         COMMUNITIES IN SCHOOLS         1,721           C100033         PENNSYLVANIA DISTANCE         1,669           1011080         Y.A.LE. SCHOOL INC         1,650           0026975         CNI SALES INC         1,621           0012652         LIGHTHOUSE         1,625           0013937         NORTHWESTERN WOODHAVEN         1,624           0026898         NORRIS SQUARECOMMUNITY         1,537           C100119         KIPP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,552           0008613         SCHOOL SPECIALTY         1,539           1016422         BIG PICTURE PHILADELPHIA         1,575           1015462         ALGEN HOLDING COMPANY DBA         1,515           1015462         ALGEN HOLDING COMPANY DBA         1,515           101418         CARR & DUFF INC         1,492           1013057         GRACE NEIGHBORHOOD DEV CORP         1,484           C100047         PHILADELPHIA MONTESSORI         1,419           0034266         GREEN TREE SCHOOL         1,464           00024052         E J ELECTRIC INC         1,347           10024527         REV	C028013	YOUNG SCHOLARS CHARTER SCHOOL	1,807,526
1004991         COMMUNITIES IN SCHOOLS         1,721           C100053         PENNSYLVANIA DISTANCE         1,669           1011080         Y.A.LE. SCHOOL INC         1,650           0026975         CNI SALES INC         1,623           0012652         LIGHTHOUSE         1,624           0012658         NORTHWESTERN WOODHAVEN         1,624           0026975         ON RIS SQUARECOMMUNITY         1,597           C100119         KIPP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,552           0008513         SCHOOL SPECIALTY         1,539           01016422         BIG PICTURE PHILADELPHIA         1,555           1023053         ROBERT MICHAELS & ASSOCIATES         1,516           1015462         ALGEN HOLDING COMPANY DBA         1,515           1013057         GRACE NEIGHBORHOOD DEV CORP         1,443           0034266         GREEN TREE SCHOOL         1,466           0024052         E J ELECTRIC INC         1,420           1003447         GROVE CITY AREA SCHOOL DIST         1,407           1024527         REVOLUTION FOODS INC         1,362           0007517         BALFORD FARMS         1,347           0099476	0027102	KINDER ACADEMY, INC	1,806,320
C100053         PENNSYLVANIA DISTANCE         1,669           1011080         Y.A.L.E. SCHOOL INC         1,650           0026975         CNI SALES INC         1,631           0012652         LIGHTHOUSE         1,625           0013937         NORTHWESTERN WOODHAVEN         1,624           0026589         NORRIS SQUARECOMMUNITY         1,597           C100119         KIPP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,552           0008513         SCHOOL SPECIALTY         1,539           1016422         BIG PICTURE PHILADELPHIA         1,535           1023053         ROBERT MICHAELS & ASSOCIATES         1,516           1015462         ALGEN HOLDING COMPANY DBA         1,515           0014418         CARR & DUFF INC         1,482           1013057         GRACE NEIGHBORHOOD DEV CORP         1,484           C100047         PHILADELPHIA MONTESSORI         1,441           0034266         GREEN TREE SCHOOL         1,466           0024052         E J ELECTRIC INC         1,420           0034487         GROVE CITY AREA SCHOOL DIST         1,401           0034487         GROVE CITY AREA SCHOOL DIST         1,240           102452	0017869	RICOH USA INC	1,776,703
1011080         Y.A.L.E. SCHOOL INC         1,650           0026975         CNI SALES INC         1,631           0012652         LIGHTHOUSE         1,625           0013937         NORTIN WESTERN WOODHAVEN         1,624           0026589         NORRIS SQUARECOMMUNITY         1,597           C100119         KIPP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,552           0008513         SCHOOL SPECIALTY         1,539           1016422         BIG PICTURE PHILADELPHIA         1,553           1023053         ROBERT MICHAELS & ASSOCIATES         1,516           1015462         ALGEN HOLDING COMPANY DBA         1,515           0014418         CARR & DUFF INC         1,484           C100047         PHILADELPHIA MONTESSORI         1,484           0034266         GREEN TREE SCHOOL         1,443           0034266         GREEN TREE SCHOOL DIST         1,407           1024527         REVOLUTION FOODS INC         1,322           0007517         BALFORD FARMS         1,324           0007517         BALFORD FARMS         1,324           000142         PA SCDU - VOID         1,240           102461         UNION ROOFING INC	1004991	COMMUNITIES IN SCHOOLS	1,721,623
0026975         CNI SALES INC         1,631           0012652         LIGHTHOUSE         1,625           0013937         NORTHWESTERN WOODHAVEN         1,624           0026589         NORRIS SQUARECOMMUNITY         1,597           C100119         KIPP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,552           0008513         SCHOOL SPECIALTY         1,539           1016422         BIG PICTURE PHILADELPHIA         1,535           1023053         ROBERT MICHAELS & ASSOCIATES         1,516           1015462         ALGEN HOLDING COMPANY DBA         1,515           0014418         CARR & DUFF INC         1,484           C100047         PHILADELPHIA MONTESSORI         1,443           0034266         GREEN TREE SCHOOL         1,443           0034266         GREEN TREE SCHOOL DIST         1,407           1024527         REVOLUTION FOODS INC         1,362           0007517         BALFORD FARMS         1,347           0099476         CHILDRENS VILLAGE DAY CARE         1,321           00099476         CHILDRENS VILLAGE DAY CARE         1,324           0007517         BALFORD FARMS         1,347           0099476         <	C100053	PENNSYLVANIA DISTANCE	1,669,413
0026975         CNI SALES INC         1,631           0012652         LIGHTHOUSE         1,625           0013937         NORTHWESTERN WOODHAVEN         1,624           0026589         NORRIS SQUARECOMMUNITY         1,537           C100119         KIPP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,552           0008513         SCHOOL SPECIALTY         1,539           1016422         BIG PICTURE PHILADELPHIA         1,535           1023053         ROBERT MICHAELS & ASSOCIATES         1,516           1015462         ALGEN HOLDING COMPANY DBA         1,515           0014418         CARR & DUFF INC         1,484           C100047         PHILADELPHIA MONTESSORI         1,484           0034266         GREEN TREE SCHOOL         1,466           0024052         E J ELECTRIC INC         1,443           0002261         PEARSON EDUCATION         1,419           0034266         GROVE CITY AREA SCHOOL DIST         1,367           0007517         BALFORD FARMS         1,347           0002261         PEARSON EDUCATION         1,420           0104487         GROVE CITY AREA SCHOOL DIST         1,407           1024527         R	1011080	Y.A.L.E. SCHOOL INC	1,650,074
0012652         LIGHTHOUSE         1,625           0013937         NORTHWESTERN WOODHAVEN         1,624           0026589         NORRIS SQUARECOMMUNITY         1,597           C100119         KIPP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,552           0008513         SCHOOL SPECIALTY         1,539           1016422         BIG PICTURE PHILADELPHIA         1,535           1023053         ROBERT MICHAELS & ASSOCIATES         1,516           1015462         ALGEN HOLDING COMPANY DBA         1,515           0014418         CARR & DUFF INC         1,484           C100047         PHILADELPHIA MONTESSORI         1,443           0034266         GREEN TREE SCHOOL         1,443           0034266         GREEN TREE SCHOOL         1,443           0002261         PEARSON EDUCATION         1,443           0002261         PEARSON EDUCATION         1,362           0007517         BALFORD FARMS         1,324           0007517         BALFORD FARMS         1,324           0007517         BALFORD FARMS         1,220           0100182         PA SCDU - VOID         1,240           1024527         REVOLUTION FOODS INC	0026975	CNI SALES INC	1,631,767
0013937         NORTHWESTERN WOODHAVEN         1,624           0026589         NORRIS SQUARECOMMUNITY         1,597           C100119         KIPP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,552           0008513         SCHOOL SPECIALTY         1,539           1016422         BIG PICTURE PHILADELPHIA         1,535           1023053         ROBERT MICHAELS & ASSOCIATES         1,516           1015462         ALGEN HOLDING COMPANY DBA         1,515           0014418         CARR & DUFF INC         1,492           1013057         GRACE NEIGHBORHOOD DEV CORP         1,484           C100047         PHILADELPHIA MONTESSORI         1,443           0034266         GREEN TREE SCHOOL         1,466           0024052         E J ELECTRIC INC         1,443           0003261         PEARSON EDUCATION         1,419           0034487         GROVE CITY AREA SCHOOL DIST         1,362           0007517         BALFORD FARMS         1,347           0099476         CHILDREN'S VILLAGE DAY CARE         1,321           1000182         PA SCDU - VOID         1,240           1024461         UNION ROOFING INC         1,240           1017200<	0012652	LIGHTHOUSE	1,625,620
0026589         NORRIS SQUARECOMMUNITY         1,597           C100119         KIPP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,552           0008513         SCHOOL SPECIALTY         1,539           1016422         BIG PICTURE PHILADELPHIA         1,535           1023053         ROBERT MICHAELS & ASSOCIATES         1,516           1015462         ALGEN HOLDING COMPANY DBA         1,515           0014418         CARR & DUFF INC         1,492           1013057         GRACE NEIGHBORHOOD DEV CORP         1,484           C100047         PHILADELPHIA MONTESSORI         1,443           0034266         GREEN TREE SCHOOL         1,443           0032261         PEARSON EDUCATION         1,443           000251         PEARSON EDUCATION         1,347           0007517         BALFORD FARMS         1,347           0009476         CHILDREN'S VILLAGE DAY CARE         1,220           0101252         PA SCDU - VOID         1,220           100182         PA SCDU - VOID         1,220           0017517         BALFORD FARMS         1,218           00194461         UNION ROOFING INC         1,220           100182         PA SCD	0013937	NORTHWESTERN WOODHAVEN	1,624,019
C100119         KIPP WEST PHILADELPHIA         1,578           0096290         PHILA FEDERATION OF TEACHERS         1,552           0008513         SCHOOL SPECIALTY         1,539           1016422         BIG PICTURE PHILADELPHIA         1,535           1023053         ROBERT MICHAELS & ASSOCIATES         1,516           1015462         ALGEN HOLDING COMPANY DBA         1,515           0014418         CARR & DUFF INC         1,492           1013057         GRACE NEIGHBORHOOD DEV CORP         1,484           C100047         PHILADELPHIA MONTESSORI         1,443           0034266         GREEN TREE SCHOOL         1,443           0002261         PEARSON EDUCATION         1,419           0034487         GROVE CITY AREA SCHOOL DIST         1,362           0007517         BALFORD FARMS         1,347           0009476         CHILDREN'S VILLAGE DAY CARE         1,321           1000182         PA SCDU - VOID         1,240           1024461         UNION ROOFING INC         1,240           1024461         UNION ROOFING INC         1,220           C100126         INSIGHT PA CYBER CHARTER SCHL         1,218           0013541         UNITE HERE SCH CAFETERIA         1,214 <t< td=""><td>0026589</td><td>NORRIS SQUARECOMMUNITY</td><td>1,597,000</td></t<>	0026589	NORRIS SQUARECOMMUNITY	1,597,000
0096290         PHILA FEDERATION OF TEACHERS         1,552           0008513         SCHOOL SPECIALTY         1,539           1016422         BIG PICTURE PHILADELPHIA         1,535           1023053         ROBERT MICHAELS & ASSOCIATES         1,516           1015462         ALGEN HOLDING COMPANY DBA         1,515           0014418         CARR & DUFF INC         1,492           1013057         GRACE NEIGHBORHOOD DEV CORP         1,484           C100047         PHILADELPHIA MONTESSORI         1,443           0034266         GREEN TREE SCHOOL         1,443           0002261         PEARSON EDUCATION         1,443           0002261         PEARSON EDUCATION         1,362           0007517         BALFORD FARMS         1,347           0009476         CHILDREN'S VILLAGE DAY CARE         1,321           1000182         PA SCDU - VOID         1,240           1024461         UNION ROOFING INC         1,240           1024461         UNION ROOFING INC         1,213           0017200         PA DEPT OF LABOR & INDUSTRY         1,213           0017200         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           00	C100119	KIPP WEST PHILADELPHIA	1,578,551
0008513         SCHOOL SPECIALTY         1,539           1016422         BIG PICTURE PHILADELPHIA         1,535           1023053         ROBERT MICHAELS & ASSOCIATES         1,516           1015462         ALGEN HOLDING COMPANY DBA         1,515           0014418         CARR & DUFF INC         1,492           1013057         GRACE NEIGHBORHOOD DEV CORP         1,484           C100047         PHILADELPHIA MONTESSORI         1,481           0034266         GREEN TREE SCHOOL         1,443           002261         PEARSON EDUCATION         1,443           0002261         PEARSON EDUCATION         1,443           0002261         PEARSON EDUCATION         1,362           0007517         BALFORD FARMS         1,347           0099476         CHILDREN'S VILLAGE DAY CARE         1,321           1000182         PA SCDU - VOID         1,220           C100126         INSIGHT PA CYBER CHARTER SCHL         1,213           1001351         UNITE HERE SCH CAFETERIA         1,213           10013541         UNITE HERE SCH CAFETERIA         1,213           1001700         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           <			1,552,287
1016422         BIG PICTURE PHILADELPHIA         1,535           1023053         ROBERT MICHAELS & ASSOCIATES         1,516           1015462         ALGEN HOLDING COMPANY DBA         1,515           0014418         CARR & DUFF INC         1,492           1013057         GRACE NEIGHBORHOOD DEV CORP         1,484           C100047         PHILADELPHIA MONTESSORI         1,481           0034266         GREEN TREE SCHOOL         1,466           0024052         E J ELECTRIC INC         1,443           0002261         PEARSON EDUCATION         1,419           0034487         GROVE CITY AREA SCHOOL DIST         1,407           1024527         REVOLUTION FOODS INC         1,362           0007517         BALFORD FARMS         1,347           0099476         CHILDREN'S VILLAGE DAY CARE         1,321           1000182         PA SCDU - VOID         1,220           C100126         INSIGHT PA CYBER CHARTER SCHL         1,218           0017200         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           0097357         WORDSWORTH ACADEMY         1,176           1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176 <td>0008513</td> <td></td> <td>1,539,587</td>	0008513		1,539,587
1023053         ROBERT MICHAELS & ASSOCIATES         1,516           1015462         ALGEN HOLDING COMPANY DBA         1,515           0014418         CARR & DUFF INC         1,492           1013057         GRACE NEIGHBORHOOD DEV CORP         1,484           C100047         PHILADELPHIA MONTESSORI         1,481           0034266         GREEN TREE SCHOOL         1,466           0024052         E J ELECTRIC INC         1,443           0002261         PEARSON EDUCATION         1,419           0034487         GROVE CITY AREA SCHOOL DIST         1,407           1024527         REVOLUTION FOODS INC         1,362           0007517         BALFORD FARMS         1,347           0099476         CHILDREN'S VILLAGE DAY CARE         1,321           1000182         PA SCDU - VOID         1,220           C100126         INSIGHT PA CYBER CHARTER SCHL         1,219           0013541         UNITE HERE SCH CAFETERIA         1,213           0017200         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           0097357         WORDSWORTH ACADEMY         1,176	1016422	BIG PICTURE PHILADELPHIA	1,535,746
1015462       ALGEN HOLDING COMPANY DBA       1,515         0014418       CARR & DUFF INC       1,492         1013057       GRACE NEIGHBORHOOD DEV CORP       1,484         C100047       PHILADELPHIA MONTESSORI       1,481         0034266       GREEN TREE SCHOOL       1,466         0024052       E J ELECTRIC INC       1,443         0002261       PEARSON EDUCATION       1,443         00034487       GROVE CITY AREA SCHOOL DIST       1,407         1024527       REVOLUTION FOODS INC       1,362         0007517       BALFORD FARMS       1,347         0099476       CHILDREN'S VILLAGE DAY CARE       1,321         1000182       PA SCDU - VOID       1,240         102461       UNION ROOFING INC       1,220         C100126       INSIGHT PA CYBER CHARTER SCHL       1,219         0013541       UNITE HERE SCH CAFETERIA       1,218         0017200       PA DEPT OF LABOR & INDUSTRY       1,213         1008910       PORTER'S DAY CARE & EDU CTR       1,207         0097357       WORDSWORTH ACADEMY       1,176	1023053	ROBERT MICHAELS & ASSOCIATES	1,516,250
0014418         CARR & DUFF INC         1,492           1013057         GRACE NEIGHBORHOOD DEV CORP         1,484           C100047         PHILADELPHIA MONTESSORI         1,481           0034266         GREEN TREE SCHOOL         1,466           0024052         E J ELECTRIC INC         1,443           0002261         PEARSON EDUCATION         1,443           0002261         PEARSON EDUCATION         1,443           00034487         GROVE CITY AREA SCHOOL DIST         1,407           1024527         REVOLUTION FOODS INC         1,362           0007517         BALFORD FARMS         1,347           0099476         CHILDREN'S VILLAGE DAY CARE         1,321           1000182         PA SCDU - VOID         1,220           C100126         INSIGHT PA CYBER CHARTER SCHL         1,219           0013541         UNITE HERE SCH CAFETERIA         1,218           0017200         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           0097357         WORDSWORTH ACADEMY         1,176           1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176	1015462		1,515,540
1013057       GRACE NEIGHBORHOOD DEV CORP       1,484         C100047       PHILADELPHIA MONTESSORI       1,481         0034266       GREEN TREE SCHOOL       1,466         0024052       E J ELECTRIC INC       1,443         0002261       PEARSON EDUCATION       1,419         0034487       GROVE CITY AREA SCHOOL DIST       1,407         1024527       REVOLUTION FOODS INC       1,362         0007517       BALFORD FARMS       1,347         0099476       CHILDREN'S VILLAGE DAY CARE       1,321         1000182       PA SCDU - VOID       1,220         C100126       INSIGHT PA CYBER CHARTER SCHL       1,218         0013541       UNITE HERE SCH CAFETERIA       1,213         1008910       PORTER'S DAY CARE & EDU CTR       1,207         0097357       WORDSWORTH ACADEMY       1,176         1012006       18 SOUTH SEVENTH ST ASSOC LP       1,176	0014418	CARR & DUFF INC	1,492,354
C100047       PHILADELPHIA MONTESSORI       1,481         0034266       GREEN TREE SCHOOL       1,466         0024052       E J ELECTRIC INC       1,443         0002261       PEARSON EDUCATION       1,419         0034487       GROVE CITY AREA SCHOOL DIST       1,407         1024527       REVOLUTION FOODS INC       1,362         0007517       BALFORD FARMS       1,347         0099476       CHILDREN'S VILLAGE DAY CARE       1,321         1000182       PA SCDU - VOID       1,220         C100126       INSIGHT PA CYBER CHARTER SCHL       1,218         0017200       PA DEPT OF LABOR & INDUSTRY       1,213         1008910       PORTER'S DAY CARE & EDU CTR       1,207         0097357       WORDSWORTH ACADEMY       1,176         1012006       18 SOUTH SEVENTH ST ASSOC LP       1,176	1013057	GRACE NEIGHBORHOOD DEV CORP	1,484,875
0034266         GREEN TREE SCHOOL         1,466           0024052         E J ELECTRIC INC         1,443           0002261         PEARSON EDUCATION         1,419           0034487         GROVE CITY AREA SCHOOL DIST         1,407           1024527         REVOLUTION FOODS INC         1,362           0007517         BALFORD FARMS         1,347           0099476         CHILDREN'S VILLAGE DAY CARE         1,321           1000182         PA SCDU - VOID         1,220           1024611         UNION ROOFING INC         1,220           C100126         INSIGHT PA CYBER CHARTER SCHL         1,218           0017200         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           0097357         WORDSWORTH ACADEMY         1,176           1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176	C100047	PHILADELPHIA MONTESSORI	1,481,386
0024052       E J ELECTRIC INC       1,443         0002261       PEARSON EDUCATION       1,419         0034487       GROVE CITY AREA SCHOOL DIST       1,407         1024527       REVOLUTION FOODS INC       1,362         0007517       BALFORD FARMS       1,347         0099476       CHILDREN'S VILLAGE DAY CARE       1,321         1000182       PA SCDU - VOID       1,240         1024611       UNION ROOFING INC       1,220         C100126       INSIGHT PA CYBER CHARTER SCHL       1,218         0017500       PA DEPT OF LABOR & INDUSTRY       1,213         1008910       PORTER'S DAY CARE & EDU CTR       1,207         0097357       WORDSWORTH ACADEMY       1,197         1012006       18 SOUTH SEVENTH ST ASSOC LP       1,176	0034266	GREEN TREE SCHOOL	1,466,910
0002261         PEARSON EDUCATION         1,419           0034487         GROVE CITY AREA SCHOOL DIST         1,407           1024527         REVOLUTION FOODS INC         1,362           0007517         BALFORD FARMS         1,347           0099476         CHILDREN'S VILLAGE DAY CARE         1,321           1000182         PA SCDU - VOID         1,240           1024461         UNION ROOFING INC         1,220           C100126         INSIGHT PA CYBER CHARTER SCHL         1,219           0013541         UNITE HERE SCH CAFETERIA         1,213           0017200         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           0097357         WORDSWORTH ACADEMY         1,197           1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176	0024052		1,443,338
0034487         GROVE CITY AREA SCHOOL DIST         1,407           1024527         REVOLUTION FOODS INC         1,362           0007517         BALFORD FARMS         1,347           0099476         CHILDREN'S VILLAGE DAY CARE         1,321           1000182         PA SCDU - VOID         1,240           1024461         UNION ROOFING INC         1,220           C100126         INSIGHT PA CYBER CHARTER SCHL         1,219           0013541         UNITE HERE SCH CAFETERIA         1,213           0017200         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           0097357         WORDSWORTH ACADEMY         1,197           1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176	0002261	PEARSON EDUCATION	1,419,758
1024527         REVOLUTION FOODS INC         1,362           0007517         BALFORD FARMS         1,347           0099476         CHILDREN'S VILLAGE DAY CARE         1,321           1000182         PA SCDU - VOID         1,240           1024461         UNION ROOFING INC         1,220           C100126         INSIGHT PA CYBER CHARTER SCHL         1,219           0013541         UNITE HERE SCH CAFETERIA         1,213           0017200         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           0097357         WORDSWORTH ACADEMY         1,197           1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176	0034487	GROVE CITY AREA SCHOOL DIST	1,407,851
0007517         BALFORD FARMS         1,347           0099476         CHILDREN'S VILLAGE DAY CARE         1,321           1000182         PA SCDU - VOID         1,240           1024461         UNION ROOFING INC         1,220           C100126         INSIGHT PA CYBER CHARTER SCHL         1,219           0013541         UNITE HERE SCH CAFETERIA         1,213           0017200         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           0097357         WORDSWORTH ACADEMY         1,197           1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176	1024527	REVOLUTION FOODS INC	1,362,143
0099476         CHILDREN'S VILLAGE DAY CARE         1,321           1000182         PA SCDU - VOID         1,240           1024461         UNION ROOFING INC         1,220           C100126         INSIGHT PA CYBER CHARTER SCHL         1,219           0013541         UNITE HERE SCH CAFETERIA         1,213           0017200         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           0097357         WORDSWORTH ACADEMY         1,197           1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176	0007517		1,347,698
1000182         PA SCDU - VOID         1,240           1024461         UNION ROOFING INC         1,220           C100126         INSIGHT PA CYBER CHARTER SCHL         1,219           0013541         UNITE HERE SCH CAFETERIA         1,213           0017200         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           0097357         WORDSWORTH ACADEMY         1,197           1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176	0099476		1,321,600
1024461         UNION ROOFING INC         1,220           C100126         INSIGHT PA CYBER CHARTER SCHL         1,219           0013541         UNITE HERE SCH CAFETERIA         1,218           0017200         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           0097357         WORDSWORTH ACADEMY         1,197           1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176	1000182	PA SCDU - VOID	1,240,900
C100126         INSIGHT PA CYBER CHARTER SCHL         1,219           0013541         UNITE HERE SCH CAFETERIA         1,218           0017200         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           0097357         WORDSWORTH ACADEMY         1,197           1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176			1,220,367
0013541         UNITE HERE SCH CAFETERIA         1,218           0017200         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           0097357         WORDSWORTH ACADEMY         1,197           1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176			1,219,943
0017200         PA DEPT OF LABOR & INDUSTRY         1,213           1008910         PORTER'S DAY CARE & EDU CTR         1,207           0097357         WORDSWORTH ACADEMY         1,197           1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176	0013541		1,218,823
1008910         PORTER'S DAY CARE & EDU CTR         1,207           0097357         WORDSWORTH ACADEMY         1,197           1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176		PA DEPT OF LABOR & INDUSTRY	1,213,572
0097357         WORDSWORTH ACADEMY         1,197           1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176			1,207,050
1012006         18 SOUTH SEVENTH ST ASSOC LP         1,176			1,197,282
			1,176,778
1023025 SEASHORE FRUIT & PRODUCE CO 1 172	1023025	SEASHORE FRUIT & PRODUCE CO	1,172,537
			1,170,955
			1,151,158
			1,150,305

VENDOR #	VENDOR NAME	VOUCHER-AMT
0037754	HERTZ FURNITURE SYS CORP	1,138,916
0020779	DELAWARE COUNTY INTERMEDIATE	1,132,270
1014907	CARING PEOPLE ALLIANCE INC	1,109,145
1001024	SCHOLASTIC INC	1,101,497
1017430	GRABOYES COMMERCIAL WINDOW CO	1,050,004
1023411	OFFICE SOLUTIONS INC	1,021,968
1024462	ARMOR MASONRY RESTORATION INC	1,014,326
0018741	CURRICULUM ASSOCIATES LLC	1,009,960
0062530	PENNSYLVANIA SCHOOL FOR	1,008,826
1002610	AETNA LIFE INSURANCE CO	1,004,765
1000395	OPPORTUNITIES INDUSTRIALIZAT'N	994,330
0062410	COMMONWEALTH OF PENNA	979,505
1002703	PHILADELPHIA FREEDOM	970,440
1021644	TODAY'S CHILD LEARNING CENTERS	958,477
1004266	CDW GOVERNMENT INC	957,990
1003341	UNITED CONCORDIA LIFE & HEALTH	955,847
1002799	THE SHEWARD PARTNERSHIP	944,080
C100108	ACHIEVING COMMUNITY TRANSFORM.	942,891
1023858	INPROCESS CONSULTING	937,271
0022394	J MANN R FINLEY INC	930,983
1009298	2114 ARCH STREET ASSOC L P	929,771
1010681	ELLIOTT-LEWIS CORPORATION	927,998
C100036	21ST CENTURY CYBER CHARTER	924,242
1024545	AFFORDABLE FIRE PROTECTION INC	920,640
1011073	SCHOLARCHIP CARD LLC	904,690
C100051	ACHIEVEMENT HOUSE CYBER	900,073
0025591	THALHEIMER & PALUMBO PC	897,797
1000750	DIVERSIFIED COMMUNITY SERVICES	892,500
0002703	CLASS 1 BUS COMPANY INC	890,708
0004314	WOODS SERVICES	866,523
1011374	LORENZON BROTHERS COMPANY	850,326
1005191	WYNCOTE ACADEMY	844,738
1002455	TYSON FOODS INC	841,908
1020150	LITTLE PEOPLE'S VILLAGE	824,000
1019876	A-1 SCHOOL BUS LLC	809,173
1021878	THE MCCLOUD GROUP LLC	807,871
1014910	DSM SERVICES LLC	790,360
0012579	KEM PARTNERS INC	790,300
1021645	CREATIVE LEARNING ENVIRONMENTS	778,940
1022481	TRUST FUND FOR PUBLIC LAND	778,940
0016364	JACK COHEN & CO INC	
	PITTSTON AREA SCHOOL DISTRICT	769,429
1009275		762,323
1018268		760,353
0024118		754,524
1023712	FIDELITY INFORMATION SERVICES	750,800
0010404	FEDERATION DAY CARE SERVICES	747,500
1024618	CRABTREE ROHRBAUGH & ASSOC INC	743,750
1015446	STRATFORD FRIENDS SCHOOL	739,235
0026768	CITY YEAR INC	733,600
1000730	BUTLER AREA SCHOOL DISTRICT	731,881
1014051	THE QUAKER SCHOOL AT HORSHAM	721,571

<b>VENDOR #</b>	VENDOR NAME	VOUCHER-AMT
1001877	NAPA AUTO PARTS	718,557
0027497	YOUTH EMPOWERMENT SERVICES	706,458
1024619	OPPORTUNITIES INDUSTRIALZATION	706,250
1022148	BWA ARCHITECTURE + PLANNING PC	699,318
1022520	METHODIST FAMILY SVCS OF PHILA	684,480
0080037	SINGER EQUIPMENT CO	676,241
0017331	COMMUNITY COLLEGE OF PHILA	674,248
1003673	COMMUNITY EDUCATION ALLIANCE	672,000
1024620	LIGUORI ACADEMY	664,250
1024950	FIELD TURF USA, INC	663,907
1018555	THE COMPREHENSIVE LEARNING CTR	649,740
0083499	SYNERTECH INC	635,679
0016615	THE COLLEGE BOARD	626,897
1006528	PUBLIC CONSULTING GROUP	617,650
0022020	DOLAN MECHANICAL INC	605,642
1008988	REYNOLDS CONSTRUCTION MGMT	604,781
0074925	SETTLEMENT MUSIC SCHOOL	604,674
1022676	A STEP UP ACADEMY INC	593,668
1004296	CHESTER COUNTY INTERMEDIATE	566,008
0020172	COLONIAL ELECTRIC SUPPLY CO	555,567
0073081	SAGUE AUTO SERVICE INC	554,656
1021709	DENNIS COREN	548,186
1013068	PALMER WATERPROOFING INC	546,418
1024167	TRAPEZE SOFTWARE GROUP INC	545,424
0015684	CITY OF PHILADELPHIA	543,565
1005073	SUNESYS INC	531,960
1004114	NCS PEARSON INC	525,555
0022602	FOUNDATIONS INC	524,145
1019650	DEPENDABILITY COMPANY	523,527
1021155	ARBITERSPORTS LLC	504,999
0022987	FINE KAPLAN & BLACK	501,164
1011289	ARCHER & GREINER	498,602
1011205	INTERNAL REVENUE SERVICE	496,438
0016753	JEWISH FAMILY & CHILDREN'S	496,068
1023932	VISIONQUEST NATIONAL LTD	490,000
1013347	HORIZON SOFTWARE INTL LLC	480,902
0063568	PHILA WAREHOUSING COLD STORAGE	479,785
1018251	NORR DESIGN INC	478,851
1019743		475,224
0027373	SCHOOL HEALTH CORP	471,127
1014779	TEAM TUTOR LLC	470,314
1005594	JENNIE-O TURKEY STORE INC	469,843
0089353	BENSALEM TOWNSHIP SCH DIST	463,127
0061042		457,870
1004369		448,928
1022377	PRATT STREET LEARNING CTR INC	448,000
1016219	CRITERION LABORATORIES INC	444,490
1004762	INTL CTR FOR LEADERSHIP IN EDU	443,750
1021317	SPRINGBOARD COLLABORATIVE	439,450
1001237	MONTGOMERY EARLY LEARNING	438,200
0026532	THE NEW TEACHER PROJECT	435,350

VENDOR #	VENDOR NAME	VOUCHER-AMT
1018793	CENTER SCHOOL	430,655
1006159	INTERNATIONAL BACCALAUREATE	425,994
1008570	ACHIEVE 3000 INC	422,435
0059651	OVERBROOK SCHOOL FOR THE BLIND	414,510
1020690	VALLEY FORGE EDUCATIONAL	410,101
1020182	CHILDSPACE DAYCARE CENTERS INC	408,000
1018760	EDGENUITY INC	396,170
1013839	LAW OFFICE OF DAVID J BERNEY	394,349
0014637	JUST CHILDREN N.E. INC	391,650
0012201	GOVERNMENT FINANCE OFFICERS	389,349
1022869	RELAY GRADUATE SCHOOL OF	389,310
0018434	CONGRESO DE LATINOS UNIDOS INC	389,191
0047726	LEX ELECTRIC CO INC	386,889
1020210	MONTCO TRANSPORTATION	382,392
1024190	MUSCO CORPORATION	379,869
0022352	COZEN & OCONNOR	375,558
1013046	BAMBI DAY CARE CENTER	373,500
1013058	TOTAL CHILDCARE SYSTEMS INC	373,500
0026944	GRACE TRINITY UNITED CHURCH	370,500
0047392	LEGO EDUCATION	369,981
0025208	CGI TECHNOLOGIES & SOLUTIONS	369,541
1024138	RUTTENBERG AUTISM CENTER	367,222
1018017	RCM TECHNOLOGIES USA INC	364,190
1010884	MERCY NEIGHBORHOOD MINISTRIES	363,500
1023796	CHILDREN'S PLAYHOUSE EARLY	363,500
0026868	YOUTH ENRICHMENT PROGRAM INC	361,050
0012716	PITTSBURGH SCHOOL DISTRICT	360,279
1017580	PRECIOUS ANGELS INC	360,000
1018450	EARLY CHILDHOOD ENVIRONMENTS	360,000
1000223	PHILADELPHIA YOUTH NETWORK INC	357,663
1006515	CARRIER RENTAL SYSTEMS	356,349
0069573	REED ASSOCIATES INC	356,094
0075379	SHERWIN WILLIAMS CO	354,260
1010600	SCHRADER GROUP ARCHITECTURE	354,021
0007919	BARNES & NOBLE BOOKSELLERS INC	353,114
1023644	GANNETT FLEMING INC	352,291
1014811	SOUND START/UPSTAR CORP	351,200
1013059	T.Y.L. II INC	348,600
1023019	RELIANT TRANSPORTATION INC	348,221
1005189	WESTERN WAYNE SCHOOL DISTRICT	348,108
0010405	CORESTAFF INC	344,939
1001261	LEXIA LEARNING SYSTEMS INC	344,760
0022294	LOW RISE ELEVATOR CO INC	343,636
1018049	WINDSTREAM CORP	343,282
1024746	151 FOODS	338,432
0063539	VEOLIA ENERGY PHILADELPHIA INC	322,949
1001042	EDUCATIONWORKS INC	322,246
0046666	LAKESHORE	321,849
0018469	DIAMOND HUNTBACH CONSTRUCTION	321,448
1002327	VERIZON BUSINESS	321,136
0014097	BIMBO FOODS INC	317,386

1000295DEVEREUX FOUNDATION1003656AMERICAN READING COMPANY1012594STANTEC CONSULTING SERVICES1023542SMART RADINERS LLC	317,175 315,454 314,469 305,786 304,169
1012594 STANTEC CONSULTING SERVICES	314,469 305,786
	305,786
	-
1022542 SMART PARTNERS LLC	304,169
1015549 PRICE CONTRACTING LLC	
0029967 FRANKLIN AREA SCHOOL DIST	303,562
0041301 INDEPENDENT HARDWARE INC	302,453
1002936 ADVANCE PIERRE FOODS INC	300,490
1024957 SPECIALIZED EDUCATION OF	300,000
1024535 EXTERIOR SERVICES LLC	299,751
1002529 ECONOMY PLUMBING & HEATING	299,394
1007836 USA ARCHITECTS PLANNERS	299,058
1015759 OMBUDSMAN EDUCATIONAL SERVICES	299,045
0020901 DEL-VAL INTERNATL TRUCKING	298,402
1023446 TUSTIN WATER SOLUTIONS LLC	297,700
1024588 SERVICEWEAR APPAREL INC	293,730
1012361 ATG LEARNING ACADEMY	292,948
0020655 HUNT ENGINEERING CO	289,986
1013896 STAR AUTISM SUPPORT LLC	289,051
1024913 BRITON EDUCATION LLC	287,500
1012321 AMERIFLEX LLC	286,610
1013056 THE PARENT INFANT CENTER	286,000
0012511 DEVINE BROTHERS	282,777
1013005 YOUNG WORLD EARLY LEARNING	280,500
0015915 THE TRUSTEES OF THE UNIVERSITY	279,089
1009343 RF DESIGN & INTEGRATION INC	277,155
1023762 ST JOHN CANTIUS CHURCH	274,698
0029241 FISHER SCIENTIFIC CO	273,384
1023283 GESSLER CONSTRUCTION CO INC	273,375
0051774 MECHANICAL TRADES INC	270,916
1023541 BELMONT BEHAVIORAL HOSP LLC	270,855
0014449 RENAISSANCE LEARNING INC	270,192
0022529 UNIVERSITY OF PENNSYLVANIA	270,180
0065186 PROMATECH INC	268,746
1020155 QBS INC	264,800
1005808 GIORGIO FOODS INC	262,342
1008508 SALISBURY TOWNSHIP SCHOO	261,952
1018584 CAROLINA PLUMBING & HEATING	261,541
0070341 HEINEMANN	259,835
1000220 PITNEY BOWES	259,127
1003792 MARIE KATZENBACH SCHOOL	258,864
0073966 SCHOOL DISTRICT OF	255,093
0020207 FOX ROTHSCHILD	253,287
1013045 A STEP AHEAD DAY CARE INC	247,000
1013047 COMMUNITY CONCERN#13 MULTI	247,000
1017416 IMAGINE LEARNING INC	246,750
0006685 B & E BOILER WORKS INC	245,606
1006882 FIVE STAR	245,567
1015274 AT & T	244,287
0015833 URBAN LEAGUE OF PHILADELPHIA	243,750
0026098 D & H DISTRIBUTING CO INC	238,392

VENDOR #	VENDOR NAME	VOUCHER-AMT
1016740	METIS ASSOCIATES INC	238,209
1012347	POTENTIAL INC	235,531
1022256	CENTER FOR EDUCATION	233,020
0096361	SCHOOL EMPLOYEES LOCAL	230,630
1021023	PANNULLA CONST. CO. INC	229,823
0013029	VITETTA GROUP	229,333
1006830	RAPPING ABOUT PREVENTION INC	226,000
0073842	SCHNADER HARRISON SEGAL &	225,331
0012623	CITY OF PHILADELPHIA	225,025
0038438	JOHNS HOPKINS	225,000
0026766	MELMARK HOME INC	223,738
0025861	BENCHMARK EDUCATION CO LLC	217,618
0011511	WAYNESBORO AREA SCHOOL	215,940
1003839	WISS, JANNEY, ELSTNER ASSOC,	213,337
1024155	NEW HOPE ACADEMY	213,063
1007922	TUCKER LAW GROUP LLC	212,979
0025739	TEXAS INSTRUMENTS INC	212,000
1022838	TURNING POINTS FOR CHILDREN	211,351
1001259	PEARSON EDUCATION	208,694
0012440	FREE LIBRARY OF PHILADELPHIA	206,584
0007428	B & H PHOTO VIDEO	206,551
1003642	BARBARA EINHORN	205,540
0010601	EDUCATIONAL TESTING SERVICES	205,154
0020161	VALLEY DAY SCHOOL INC	202,590
1021939	MCKISSACK GROUP INC DBA	200,500
1023212	MEDISCAN INC	199,483
0011149	MCANDREWS LAW OFFICES PC	199,230
0009375	WM BETZ JR INC	199,190
0003976	SCHOLASTIC INC	199,126
1009795	HONEYWELL INTERNATIONAL INC	198,229
1023602	TUNSTALL CORPORATION	197,154
1024414	INTEGRATION PARTNERS CORP	196,928
1021947	DANIEL B COOPER	194,187
1014492	ORTHOPAEDIC SURGERY	194,026
0015902	BUTTONWOOD FARMS INC	193,837
1016048	PHOENIX ENERGY GROUP T/A	193,767
1023679	WHY TRY LLC	193,600
1008904	JTM FOOD GROUP	193,225
1023755	HIGHERSCHOOL PUBLISHING CO DBA	192,263
1013792	C-TECH ASSOCIATES INC	191,069
1007515	PRINCETON ENGINEERING SERVICES	190,806
0092492	VIRCO MFG CORP	189,817
0032432	HATBORO HORSHAM SCH DIST	189,104
1010192	UHS OF PENNSYLVANIA INC	188,686
0012939	CHARTER FAIRMOUNT BEHAVIORAL	186,638
0005797	POSITIVE PROMOTIONS	184,868
1021351	APPLIED DATA SYSTEMS INC	182,282
1014684	GARNET VALLEY SCHOOL DISTRICT	180,221
1014884	WAYNE MOVING & STORAGE CO INC	180,087
1024323	DILWORTH PAXSON LLP	
		180,056
1009017	CHINATOWN LEARNING CENTER	180,000

VENDOR #	VENDOR NAME	VOUCHER-AMT
1014138	LABE SALES INC	179,104
1023289	MILESTONE ACADEMY	177,606
1023018	MAYTAV BUS COMPANY	175,598
0080095	SIXSMITHS SPORTING GOODS INC	175,021
0071556	ROYER GREAVES SCHOOL	174,764
0016776	COLONIAL SCHOOL DISTRICT	174,566
1009527	RESOURCES FOR HUMAN DEVELOP	172,956
1019006	DONALD WILSON CONSULTING GROUP	168,696
1011172	ALLEGHENY-CLARION VALLEY	168,451
0014838	CENTRAL BUCKS SCHOOL DIST	168,375
0017607	SILVER SPRINGS-MARTIN LUTHER	167,823
1016326	FINEMAN KREKSTEIN & HARRIS	167,050
0048605	J LORBER CO	166,753
0085632	THERAPEUTIC CENTER	165,108
1006404	SCHOOL OUTFITTERS LLC	164,145
1001788	GENERAL ASPHALT PAVING CO	162,677
1013879	NAVIANCE INC	162,500
0017142	COMMITTEE FOR CHILDREN	161,928
1023540	LAW OFFICE OF	161,250
1024536	TOWNSCAPES INC	161,204
1018128	ADCON CONSULTANTS INC	159,696
1011974	ACADEMY IN MANAYUNK	158,264
0012578	KLEINFELDER EAST INC	157,276
0015379	ASSIGNED COUNSEL INC	156,018
1019367	EXPERIENCE IN ACTIONEXPERIENCE	155,849
1013307	JOSEPH MONTGOMERY	155,174
1023737	WEST INTERACTIVE SERVICES CORP	155,174
0027219	HUNTINGTON LEARNING CORP	153,090
1010690	ECKERT SEAMANS CHERIN &	152,518
1018109	READING SCHOOL DISTRICT	152,518
1024613	TIMONEY KNOX LLP	148,756
1024534	MGA PARTNERS LLC	
0025224		145,928
		145,513
0053440	MOODY'S INVESTORS SERVICE	144,855
1024663	BRANDYWINE ELEVATOR CO INC	144,098
0025603		141,800
1022630	SIMON & SIMON PC	141,500
0014731	HOME OF THE MERCIFUL SAVIOUR	141,330
0007575	HUDSON CONSTRUCTION CNSLTG	141,157
1023833	IN CLASS TODAY INC	141,000
1021625	INTERBORO PACKAGING CORP	139,702
1009090		139,678
1008246	SUSAN AGARD, ESQ	137,608
1000293	NORTH PENN SCHOOL DISTRICT	136,952
1010074	SHERPA GOVERNMENT SOLUTIONS	135,180
1022881	BATCHIS & NESTLE LLC	134,915
0073833	SCHNEIDER RESTORATIONS INC	133,600
0022935	FUNDS FOR LEARNING LLC	133,102
0022526	HAJOCA CORP	133,097
1021752	WOODLYNDE SCHOOL	130,526
0027171	KAPLAN EARLY LEARNING CO	130,041

VENDOR #	VENDOR NAME	VOUCHER-AMT
0096848	WILSON AREA SCHOOL DISTRICT	129,647
1018661	WENDY C REED	129,585
0006461	MARPLE NEWTOWN SCH DIST	128,444
1004371	TRIUMPH LEARNING LLC	127,621
0028473	DUNBAR ARMORED INC	125,454
1023245	RECOVERY EDUCATIONAL SERVICES	124,540
1008909	THE CARING CENTER	124,500
1023176	KAREN HOLZWARTH	123,973
C100114	VISION ACADEMY CHARTER SCHOOL	123,555
1013051	KOREAN COMMUNITY DEVELOPMENT	123,500
1023797	ANN KIDS INC	123,500
0027138	ALLIED TRANSPORT INC	123,127
1022627	NEW PHILA INVESTMENT LLC	122,610
1010405	WELLS FARGO BANK NA - VOID	122,350
1024178	DATUM FILING SYSTEMS INC	121,894
0069159	RAMOS & ASSOCIATES INC	121,445
0093990	WHS INC	121,379
1022942	JOUNCE PARTNERS INC	120,000
1022950	HAKS LLC	119,428
0006031	CDW GOVERNMENT INC	117,872
1017517	ARCHDIOCESE OF PHILADELPHIA	117,300
0025779	UNIVERSITY OF PA HEALTH SYS	115,614
1013965	MCCAFFERTY FORD	115,019
0009330	BETHLEHEM AREA SCHOOL DIST	114,911
0050432	MAIN LINE AUDIOLOGY	114,589
0086360	TRANSAXLE LLC	114,251
1011267	PEARSON EDUCATION	113,640
1022390	TECHNOLOGY RESOURCES ASSOC INC	113,487
1000692	GROVE SUPPLY INC	113,456
0003365	FOLLETT SCHOOL SOLUTIONS INC	112,792
0013007	CARYL ANDREA OBERMAN ESQ	112,566
1022488	THE ACHIEVEMENT NETWORK, LTD	112,450
0026075	TEACH FOR AMERICA-PHILA	111,500
1017884	PLAYWORKS EDUCATION ENERGIZED	111,500
0027514	JOSEPH J PETERS INSTITUTE	111,088
1002773	PHOENIX CAPITAL PARTNERS LLP	110,000
1014143	MAID RITE SPECIALTY FOODS LLC	109,032
1011921	ENVIRONMENTAL MANAGEMENT	109,002
1007633	SECURITY AND DATA TECHNOLOGIES	107,697
0014000	ROSE TREE MEDIA SCHOOL DIST	107,236
0020629	DEAF & HEARING COMMUNICATIONS	106,524
0073293	SALVATION ARMY	106,162
1023929	NEW TECH NETWORK INC	106,100
1023379	PARTNERS IN SCHOOL INNOVATION	105,900
1022004	COMPASSLEARNING.INC	105,795
1006809	OUTWARD BOUND	104,612
1019958	PENNONI ASSOCIATES INC	104,539
0025330	ELIZABETHTOWN AREA SCH DIST	103,293
0007471	THACKRAY CRANE RENTAL INC	103,277
1021674	KOLBER & RANDAZZO PC	102,371
1009834	JIM THORPE AREA SCHOOL	102,072

FOR THE PERIOD ENDED MARCH 31, 2018

VENDOR #	VENDOR NAME	VOUCHER-AMT
0017226	COMMONWEALTH OF PENNSYLVANIA	101,833
1024058	INTERACTIVE ACCESSIBILITY INC	101,748
1008078	SOUTH PARK SCHOOL DISTRICT	100,940
1001430	CONAGRA FOOD SALES INC	100,570
SUBTOTA	_	\$1,311,583,790
	OTHER PAYMENTS TO VENDORS (LESS THAN \$100,000 YTD)	26,199,920
GRAND TOTA	L	\$1,337,783,710

Source: School District of Philadelphia Financial System

# **School District of Philadelphia**

# **Quarterly School Manager Report**

FOR THE PERIOD ENDED MARCH 31, 2018

PERSONNEL REPORTS

### TABLE P-1 QUARTERLY SCHOOL MANAGER REPORT BUDGETED FTE TO ON-BOARD COUNT POSITION REPORT ALL FUNDS

### FOR THE PERIOD ENDED MARCH 31, 2018

А	В	с	D	E
Budget Group	Adopted Budget FTEs	Currently Projected FTEs	Filled FTEs	Difference (Filled FTEs vs Projected FTEs
School Budgets including Non-District Operated Schools				
District Operated Schools - Instructional and Instructional Support	13,698.3	13,489.6	12,954.6	(535.1
District Operated Schools - Operational Support	3,454.5	3,456.0	3,103.3	(352.7
District Operated Schools - Pupil - Family Support	746.9	777.4	727.0	(50.4
Non-District Operated Schools	15.0	24.0	24.0	0.0
School Budgets including Non-District Operated Schools Total:	17,914.6	17,747.0	16,808.9	(938.2
Administrative Support Operations				
Chief Academic Support Officer	202.3	205.3	188.0	(17.3
Chief Financial Officer	125.0	123.0	115.0	(8.0
Chief Information Officer	105.0	106.0	99.0	(7.0
Chief of Schools Officer	43.5	48.5	41.0	(7.5
Chief Operations Officer	164.0	165.5	143.0	(22.5
Chief Student Support Services	104.2	113.1	103.0	(10.1
Chief Talent Officer	95.0	123.0	112.0	(11.0
Office of the Superintendent/CEO	77.0	78.0	69.0	(9.0
SRC/Board of Education	35.0	35.0	27.0	(8.0
Administrative Support Operations Total:	951.0	997.4	897.0	(100.4
School District Total:	18.865.6	18.744.4	17,705.9	(1,038.5

Summary by Staffing Group - All Funds						
А	В	С	D	E		
Staffing Group	Adopted Budget FTEs	Currently Projected FTEs	Filled FTEs	Difference (Filled FTEs vs. Projected FTEs)		
Teachers <sup>1</sup>	8,479.2	8,436.1	8,282.0	(154.1)		
Principals	366.6	385.5	378.0	(7.5)		
School Support	4,399.1	4,262.1	3,905.6	(356.5)		
Counselors and Other Social Supports	354.0	355.6	352.0	(3.6)		
Secretaries	269.5	272.0	270.0	(2.0)		
Nurses and Health-related Services	350.0	344.0	329.0	(15.0)		
Facilities	1,518.0	1,523.0	1,345.0	(178.1)		
Transportation	779.3	786.9	685.4	(101.5)		
Food Service	763.2	765.6	704.9	(60.7)		
School Police	386.0	386.0	367.0	(19.0)		
Other	1,200.7	1,227.7	1,087.0	(140.7)		
School District Total:	18,865.6	18,744.4	17,705.9	(1,038.5)		

<sup>1</sup> The filled number of teachers includes certain staff that are on leave but are still considered active employees.

Source: School District of Philadelphia Budgeting and Staffing Systems

NETWORK SCHOOL NAME CODE GRADE LEVEL **HIGH NEEDS** VACANCIES NUMBER OF VACANCIES ARTHUR 2480 K - 8 0 1 none 9 - 12 2 1 BARTRAM 1010 **HIGH NEEDS** Math, Learning Support/English 1 BREGY 2240 K - 8 **HIGH NEEDS** none 0 CATHARINE 1250 K - 5 0 1 none 1 CHILDS 2260 K - 8 0 none COMEGYS 1260 K - 8 0 1 **HIGH NEEDS** none 1 FELL 2190 K - 8 0 none GIRARD 2320 K - 4 **HIGH NEEDS** 0 1 none JENKS, A.S. K - 5 0 1 2520 none KEY 2540 K - 6 0.4 Elementary (K-4 Writing) 0.4 1 1 LONGSTRETH 1350 K - 8 **HIGH NEEDS** Elementary (6th), Middle Years Science/Middle Years English 2 **HIGH NEEDS** 1 McDANIEL 2370 K - 8 Elementary (4th) 1 MORTON 1380 K - 5 HIGH NEEDS none 0 1 0.5 ESOL PATTERSON 1400 K - 4 **HIGH NEEDS** 0.5 1 1 PENROSE 1440 K - 8 **HIGH NEEDS** none 0 SOUTH PHILADELPHIA 2000 9 - 12 **HIGH NEEDS** 0 1 none K - 8 SOUTHWARK 2640 **HIGH NEEDS** none 0 1 2450 K - 8 1 STANTON, E.M. 0 none 1 TILDEN 1130 5 - 8 REDESIGN Middle Years Math. Art 2 2 ANDERSON 1460 K - 8 **HIGH NEEDS** Deaf/Hearing Impaired 1 2 CASSIDY 4240 K - 7 **HIGH NEEDS** Elementary (2nd) 1 2 GOMPERS 4280 K - 6 **HIGH NEEDS** 0 none 2 HAMILTON 1290 K - 8 **HIGH NEEDS** Middle Year English 1 2 1300 K - 8 **HIGH NEEDS** (2) Elementary (4th)(5th); Kindergarten; Middle Years Social Studies 3 HARRINGTON 2 HIGH SCHOOL OF THE FUTURE 9 - 12 **HIGH NEEDS** 0 1030 none 2 4320 K - 8 HIGH NEEDS 2 LAMBERTON Middle Year English; Middle Year Social Studies 2 LEA 1340 K - 8 **HIGH NEEDS** ESOL 1 2 LOCKE 1470 K - 8 **HIGH NEEDS** Elementary (4-6 Prep) 1 2 K - 6 OVERBROOK ELEM 4370 **HIGH NEEDS** none 0 2 OVERBROOK HIGH 4020 9 - 12 **HIGH NEEDS** Spanish; Learning Support/Math; English; Math 4 2 PARKWAY WEST 5090 9 - 12 **HIGH NEEDS** Music 1 2 PENN ALEXANDER 1280 K - 8 0 none 2 POWEL 1390 K - 4 0 none 2 RHOADS, J 1410 K - 8 **HIGH NEEDS** 0 none 2 ROBESON 1050 9 - 12 HIGH NEEDS 0 none 2 SAYRE 1100 9 - 12 **HIGH NEEDS** Spanish; Emotional Support; Learning Support/English 3 2 1420 K - 8 **HIGH NEEDS** 0 WASHINGTON, M none

NETWORK	SCHOOL NAME	CODE	GRADE LEVEL	HIGH NEEDS	VACANCIES	NUMBER OF VACANCIES
3	ADAIRE	5200	K - 8		none	0
3	BACHE-MARTIN	2210	K - 8	HIGH NEEDS	Middle Years Science	1
3	CONSTITUTION HIGH SCHOOL	2670	9 - 12		none	0
3	FRANKLIN HIGH	2010	9 - 12		English (9th)	1
3	FURNESS	2160	9 - 12	HIGH NEEDS	none	0
3	GREENFIELD	2470	K - 8		none	0
3	JACKSON	2510	K - 8		none	0
3	KEARNY	5480	K - 8		none	0
3	KIRKBRIDE	2580	K - 8		none	0
3	LUDLOW	5340	K - 8	HIGH NEEDS	none	0
3	McCALL	2340	K - 8		(.4) French	0.4
3	MEADE	4570	K - 8	HIGH NEEDS	Health & Physical Education, Music	2
3	MEREDITH	2380	K - 8		none	0
3	MOFFET	5370	K - 5		none	0
3	MORRIS	2390	K - 8	HIGH NEEDS	Middle Years English/Social Studies, Middle Years English	2
3	NEBINGER	2590	K - 8		0.2 Elementary (K-4)	0.2
3	PENN TREATY	5160	6 - 12	HIGH NEEDS	English	1
3	SHARSWOOD	2630	K - 8	HIGH NEEDS	none	0
3	SPRING GARDEN	5560	K - 8	HIGH NEEDS	none	0
3	TAGGART	2690	K - 8	HIGH NEEDS	none	0
3	VARE-WASHINGTON	2720	K - 8	HIGH NEEDS	none	0
3	WARING	2490	K - 8	HIGH NEEDS	none	0
4	BETHUNE	7510	K - 8	HIGH NEEDS	Elementary (K-6 Prep)	1
4	BLAINE	4220	K - 8		Middle Years Math	1
4	CAYUGA	5490	K - 5	HIGH NEEDS	none	0
4	CRAMP	5470	K - 5	HIGH NEEDS	none	0
4	DEBURGOS	5170	K - 8	HIGH NEEDS	Elementary (4th Grade)	1
4	DICK	4270	K - 8	HIGH NEEDS	none	0
4	DOBBINS	4060	9 - 12		none	0
4	DUCKREY	4460	K - 8	HIGH NEEDS	none	0
4	ELKIN	5260	K - 4	HIGH NEEDS	none	0
4	GIDEON	4530	K - 8	HIGH NEEDS	Middle Years English/Middle Years Social Studies	1
4	KELLEY, W.D.	4560	K - 8		none	0
4	KENDERTON	4360	K - 8		0.6 French	0.6
4	MASTBAUM	5060	9 - 12		none	0
4	McCLURE	7380	K - 5		Vocal Music, Elementary (3rd grade)	2
4	PEIRCE, TM	4380	K - 6	HIGH NEEDS	none	0

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NETWORK	SCHOOL NAME	CODE	GRADE LEVEL	HIGH NEEDS	VACANCIES	NUMBER OF VACANCIES
4	RANDOLPH	6090	9 - 12		none	0
4	SHEPPARD	5410	K - 4	HIGH NEEDS	none	0
4	STEEL	6390	K - 8	HIGH NEEDS	MIddle Years English	1
4	TAYLOR	7440	K - 5	HIGH NEEDS	Learning Support	1
4	WRIGHT	4470	K - 5	HIGH NEEDS	Elementary (1st grade)	1
5	BROWN, H.A.	5210	K - 8	HIGH NEEDS	none	0
5	HACKETT	5300	K - 5		none	0
5	HARTRANFT	5320	K - 8	HIGH NEEDS	none	0
5	HOPKINSON	7300	K - 8	HIGH NEEDS	none	0
5	HUNTER	5330	K - 8	HIGH NEEDS	Music, Life Skills Support	2
5	JUNIATA PARK ACADEMY	7150	K - 8	HIGH NEEDS	Middle Years Science, Elementary (4-6 Prep)	2
5	KENSINGTON CAPA	5520	9 - 12	HIGH NEEDS	none	0
5	KENSINGTON HEALTH SCIENCES	5550	9 - 12	HIGH NEEDS	none	0
5	KENSINGTON HIGH	5700	9 - 12	HIGH NEEDS	2 - ESOL/English, Health & Physical Education	3
5	MCKINLEY	5350	K - 8	HIGH NEEDS	Middle Years English	1
5	RICHMOND	5400	K - 5	HIGH NEEDS	none	0
5	SHERIDAN	5530	K - 4	HIGH NEEDS	none	0
5	WEBSTER	5590	K - 5	HIGH NEEDS	none	0
5	WELSH	5420	K - 8		Middle Years Math, Health and Physical Education, Art	3
5	WILLARD	5440	K - 4		none	0
6	COOK - WISSAHICKON	6410	K - 8		none	0
6	DAY	6200	K - 8		none	0
6	DOBSON	6450	K - 8		none	0
6	EDMONDS, F.S.	6210	K - 5		none	0
6	EMLEN	6220	K - 5		none	0
6	HENRY	6250	K - 8		none	0
6	HOUSTON	6260	K - 8		Middle Years English/Middle Years Social Studies	1
6	JENKS, J.S.	6270	K - 8		none	0
6	KELLY, J.B.	6470	K - 5	HIGH NEEDS	Elementary (Grade 2)	1
6	LINGELBACH	6440	K - 8		none	0
6	LOGAN	6300	K - 5	HIGH NEEDS	none	0
6	McCLOSKEY	6310	K - 8		Middle Years Science	1
6	MIFFLIN	6320	K - 8	HIGH NEEDS	Elementary (5th)	1
6	PARKWAY NORTHWEST	5070	9 - 12		none	0
6	PENNYPACKER	6350	K - 5		Elementary (4-6)	1
6	ROXBOROUGH	6030	9 - 12	HIGH NEEDS	none	0
6	SHAWMONT	6380	K - 8		none	0

NETWORK SCHOOL NAME CODE GRADE LEVEL **HIGH NEEDS** VACANCIES NUMBER OF VACANCIES 7 BARTON 7200 K - 2 0 none CARNELL 7220 K - 5 7 Elementary (3rd grade) 1 7 ELLWOOD 7260 K - 6 **HIGH NEEDS** none 0 7 FELS 7120 9 - 12 **HIGH NEEDS** Learning Support/English 1 7 **FELTONVILLE ARTS & SCI** 7500 6 - 8 HIGH NEEDS 0 none 7 FELTONVILLE INTERMEDIATE 7310 K - 5 0 **HIGH NEEDS** none 7 FINLETTER 7270 K - 8 **HIGH NEEDS** none 0 7 FRANKLIN ELEM 7280 K - 8 **HIGH NEEDS** Elementary (6th grade English/Literacy) 1 0.6 Elementary (K-4 Prep) 7 HOWE 7320 K - 5 **HIGH NEEDS** 0.6 7 7350 K - 4 LOWELL **HIGH NEEDS** 0 none 7 MARSHALL. T 5500 K - 8 **HIGH NEEDS** Elementary (K-6 Literacy Prep) 1 7 MORRISON K - 8 **HIGH NEEDS** 7390 none 0 7 OLNEY 7400 K - 8 HIGH NEEDS none 0 7 PENNELL 6340 K - 5 **HIGH NEEDS** none 0 7 PRINCE HALL 7490 K - 5 **HIGH NEEDS** Elementary (4-6 writing prep) 1 7 ROWEN 7530 K - 5 0.4 Elementary (k-6) 0.5 7 WAGNER 7130 6 - 8 Middle Years English (7th) 1 7 WASHINGTON, GROVER 7370 5 - 8 **HIGH NEEDS** Middle Years Math 1 8 BALDI 8160 6 - 8 none 0 8 COMLY 8370 K - 5 0 none 8 CROSSAN 8230 K - 5 0 none 8 8420 K - 8 0 DECATUR none 8 FARRELL 8380 K - 8 0 none 8 FITZPATRICK 8390 K - 8 0 none 8 FOX CHASE 8260 K - 5 0 none 8 8400 K - 5 0 FRANK, ANNE none 8 GREENBERG 8430 K - 8 none 0 8 8770 K - 8 Demo HANCOCK (DEMO) Deaf/Hearing Impaired 1 8 LOESCHE K - 5 8440 none 0 8 MOORE 8310 K - 5 HIGH NEEDS 0 none 8 NORTHEAST 8020 9 - 12 **HIGH NEEDS** Vocational Marketing 1 8 RHAWNHURST 8360 K - 5 **HIGH NEEDS** 0 none 8 SOLIS-COHEN 8340 K - 5 **HIGH NEEDS** 0 none 8 SPRUANCE 8350 K-8 **HIGH NEEDS** Middle Years Math 1 HIGH NEEDS 8 WASHINGTON HIGH 8030 9 - 12 Learning Support/Math 1 8 WILSON MIDDLE 8120 6 - 8 **HIGH NEEDS** Middle Years English, Middle Years English/Social Studies 2 9 8200 K - 8 **HIGH NEEDS** Middle Years Math ALLEN, ETHAN 1

NETWORK SCHOOL NAME CODE GRADE LEVEL HIGH NEEDS VACANCIES NUMBER OF VACANCIES 9 BRIDESBURG 7470 K - 5 0 none 8210 K - 6 0 9 BROWN, J.H **HIGH NEEDS** none 9 DISSTON 8240 K - 8 **HIGH NEEDS** 0 none 9 FORREST 8250 K - 6 .4 computer science 0.4 9 FRANKFORD 7010 9 - 12 HIGH NEEDS 2 Learning Support/Math; Life Skills; ESOL/English 4 Vocal Music, Middle Years Math, Middle Years English/ Social Studies, 9 HARDING **HIGH NEEDS** 7110 6 - 8 Middle Years Math/ Science, Elementary (6), Middle Years Social Studies; 8 Learning Support; Middle years Science/Math HOLME 8270 9 K - 6 none 0 9 LAWTON 7330 K - 5 **HIGH NEEDS** 0 none 9 LINCOLN 8010 9 - 12 **HIGH NEEDS** English, vocational Horticulture 2 9 MAYFAIR 8300 K - 8 .2 Computer Science 0.2 9 7 - 8 0 MEEHAN 8140 **HIGH NEEDS** none 9 8410 K - 6 0 POLLOCK None 9 STEARNE K - 8 **HIGH NEEDS** 0 7290 none 9 SULLIVAN 7430 K - 5 HIGH NEEDS Special Education Teacher (Autistic Support) 1 9 ZIEGLER 7460 K - 8 **HIGH NEEDS** none 0 2620 9 - 12 0 Autonomy ACADEMY AT PALUMBO none Autonomy AMY at J. MARTIN 5430 6 - 8 Middle Years English 1 AMY NORTHWEST 6480 6 - 8 0 Autonomy none Autonomy ARTS ACADEMY AT RUSH 8040 9 - 12 none 0 BODINE 5150 9 - 12 Autonomy Biology 1 CENTRAL 6010 9 - 12 0 Autonomy None CONWELL 5230 5 - 8 0 Autonomy none **CREATIVE & PERFORMING ARTS** 2020 9 - 12 Autonomy none 0 Autonomy ENGINEERING AND SCIENCE 4030 9 - 12 0 none FITLER 6230 K - 8 0 Autonomy none FRANKLIN LEARNING CENTER 2290 9 - 12 0 Autonomy none 2410 5 - 12 0 Autonomy GIRARD ACADEMIC MUSIC PROGRAM none 9 - 12 0 Autonomy **GIRLS HIGH** 6050 none HILL - FREEDMAN 6460 6 - 11 Autonomy Music (Vocal) 1 LANKENAU 6540 9 - 12 0 Autonomy none 5 - 12 DEMO 0 Autonomy MASTERMAN HS/MS(DEMO) 2140 none Autonomy MIDDLE YEARS ALTERNATIVE 1580 5 - 8 none 0 1190 9 - 12 Health/Physical Education/English Autonomy MOTIVATION 1 K - 8 Autonomy OVERBROOK ED CTR 4480 none 0 9 - 12 Autonomy PARKWAY CENTER CITY 5080 none 0 Autonomy PHILADELPHIA MILITARY ACADEMY 5050 9 - 12 0.5 ESOL, Spanish 1.5

NETWORK	SCHOOL NAME	CODE	GRADE LEVEL	HIGH NEEDS	VACANCIES	NUMBER OF VACANCIES
Autonomy	SAUL	6040	9 - 12		none	0
Autonomy	SWENSON	8090	9 - 12		none	0
Autonomy	WIDENER MEMORIAL	6400	K - 12		none	0
Innovation	BIG PICTURE AT VAUX	5180	9		Health & Physical Education	1
Innovation	BUILDING 21	5610	9 - 11		none	0
Innovation	PHILADELPHIA VIRTUAL ACADEMY	8780	9 - 10		none	0
Innovation	SCIENCE LEADERSHIP ACADEMY	2650	9 - 12		none	0
Innovation	SLA @ BEEBER	2680	9 - 12		Chemistry	1
Innovation	SLA MIDDLE	2050	5 - 6		none	0
Innovation	THE LINC	5660	9 - 11		none	0
Innovation	THE WORKSHOP SCHOOL	8560	9 - 12		none	0
Innovation	U SCHOOL	5620	9 - 11		none	0
Opportunity	CROSSROADS @ HUNTING PARK	3190	3 - 6	HIGH NEEDS	none	0
Opportunity	CROSSROADS ACCELERATED ACADEMY	8690	8 - 9	HIGH NEEDS	none	0
Opportunity	PENNYPACK HOUSE	8540	9 - 12	HIGH NEEDS	none	0
Opportunity	PHILA JUVENILE JUSTICE SERVICES CTR	2530	9 - 12	HIGH NEEDS	2-Learning Support, Health & Physical Education, Math/Science	4
Opportunity	PHILA LEARNING ACAD- NORTH	8470	9 - 12	HIGH NEEDS	Learning Support	1
Opportunity	PHILA LEARNING ACAD- SOUTH	8460	7 - 12	HIGH NEEDS	none	0
Turnaround	ALLEN, ETHEL	4440	K - 8	HIGH NEEDS	Art	1
Turnaround	BARRY	1200	K-8	HIGH NEEDS	Middle Years Math	1
Turnaround	BLANKENBURG	1490	K - 8	HIGH NEEDS	Elementary Vocal Music, Middle Years English	2
Turnaround	BRYANT	1230	K - 8	HIGH NEEDS	2 - Middle Years English/Social Studies, Elementary (5th), Elementary (6th)	4
Turnaround	CLEMENTE	7730	6 - 8	HIGH NEEDS	Middle Years Math (Coach), (2) Middle Years Math, Biology	4
Turnaround	COOKE	7100	K - 8	HIGH NEEDS	none	0
Turnaround	DUNBAR	5250	K - 8	HIGH NEEDS	Music	1
Turnaround	EDISON	5020	9 - 12	HIGH NEEDS	Biology (Bilingual), (2) English, Learning Support/Social Studies, Learning Support/Math, Learning Support/Biology, Math, Spanish	8
Turnaround	HESTON	4300	K - 8	HIGH NEEDS	Middle Years English, Vocal Music, Elementary (3rd), Elemenatry (5th), and Elementary (1st)	5
Turnaround	KING	6060	9 - 12	HIGH NEEDS	English	1
Turnaround	MARIN	5680	K - 8	HIGH NEEDS	none	0
Turnaround	MARSHALL, J	7360	K - 5	HIGH NEEDS	NEEDS none	
Turnaround	MCMICHAEL	1360	K - 8	HIGH NEEDS	I NEEDS English	
Turnaround	MITCHELL	1370	K - 8	HIGH NEEDS	none	0
Turnaround	POTTER THOMAS	5390	K - 8	HIGH NEEDS	0.5 ESOL, Middle Years English, Middle Years Math	2.5
Turnaround	RHODES, EW	4350	K - 8	HIGH NEEDS	2 - Middle Years Math, Music, Learning Support, English/Studies	5

#### TABLE P-2 QUARTERLY SCHOOL MANAGER REPORT TEACHER VACANCY LISTING BY SCHOOL OPERATING AND GRANTS FUNDS

#### FOR THE PERIOD ENDED MARCH 31, 2018<sup>1</sup>

NETWORK	SCHOOL NAME	CODE GRADE LEVEL		HIGH NEEDS	VACANCIES	NUMBER OF VACANCIES
Turnaround	ROOSEVELT	6360	K - 8	HIGH NEEDS	Middle Years English, Elementary (6th), Music, Emotional Support, Learning Support	5
Turnaround	STRAWBERRY MANSION	4140	9 - 12	HIGH NEEDS	Math (Coach), Social Studies	2
Turnaround	WEST PHILADELPHIA	1020	9 - 12	HIGH NEEDS	Emotional Support, Autistic Support	2
	TOTAL VACANCIES					146.8

 $^{1}$  Due to the frequency that this report is generated, the report date is as of March 29, 2018.

#### Additional Note:

a. The Position Report and Vacancy Report may vary due to timing differences, different definitions of what constitutes a vacancy, and different definitions of when a vacancy is considered filled.

Source: School District of Philadelphia Budget System and Office of Talent Staff Tracking

# **School District of Philadelphia**

## **Quarterly School Manager Report**

FOR THE PERIOD ENDED MARCH 31, 2018

## SUPPLEMENTARY MATERIALS

SM-1 QUARTERLY SCHOOL MANAGER REPORT SCHEDULE OF BONDS OUTSTANDING AND DEBT SERVICE

FOR THE PERIOD ENDED MARCH 31, 2018

	Outstanding	Outstanding		FY18	
Series	Principal <u>7/1/2017</u>	Principal <u>3/31/2018</u>	<b>Principal</b>	Interest	<u>Total</u>
SPSBA 2003B	43,505,000	43,505,000	-	2,392,775	2,392,775
2004E	19,335,000	19,335,000	Trapped, see below	-	-
2005D	10,150,000	10,150,000	2,335,000	558,250	2,893,250
SPSBA 2006B	83,365,000	83,365,000	-	4,168,250	4,168,250
2007A	146,425,000	146,425,000	15,000	7,133,750	7,148,750
2007C	13,510,000	13,510,000	Trapped, see below	-	-
2007D	28,160,000	28,160,000	Trapped, see below	352,000	352,000
2008E	18,915,000	12,445,000	6,000,000	776,981	6,776,981
2008F	30,210,000	19,640,000	10,505,000	1,246,250	11,751,250
2009B	12,260,000	12,260,000	5,980,000	582,700	6,562,700
2010B	214,655,000	214,655,000	6,240,000	13,879,263	20,119,263
2010C	135,755,000	109,760,000	25,995,000	6,137,875	32,132,875
2010D	49,365,000	42,120,000	7,245,000	2,156,759	9,401,759
2010E	105,805,000	101,700,000	4,105,000	5,407,775	9,512,775
2011A	144,035,000	144,035,000	Trapped, see below	8,634,898	8,634,898
2011B	9,165,000	7,430,000	1,735,000	240,763	1,975,763
2011C	20,775,000	17,025,000	3,750,000	945,000	4,695,000
2011D	9,805,000	8,005,000	1,800,000	342,438	2,142,438
SPSBA 2012B	231,295,000	231,295,000	10,720,000	11,564,750	22,284,750
SPSBA 2015A	79,995,000	79,995,000	8,065,000	3,886,600	11,951,600
2015A	45,320,000	43,820,000	1,500,000	2,189,150	3,689,150
2015C	40,060,000	36,115,000	3,945,000	1,299,974	5,244,974
2015D	112,260,000	95,065,000	17,195,000	5,183,125	22,378,125
SPSBA 2016A	550,360,000	549,770,000	900,000	27,488,500	28,388,500
2016D	92,345,000	86,455,000	5,890,000	4,470,000	10,360,000
2016E	147,245,000	147,245,000	Trapped, see below	7,450,597	7,450,597
2010E 2016F	582,155,000	581,460,000	560,000	29,090,375	29,650,375
2018A	302,133,000	176,820,000	500,000	29,090,373	29,030,373
2018A 2018B		78,130,000	_	-	
CURRENT DEBT SERVICE PRINCIPAL & INTEREST	\$2,976,230,000	\$3,139,695,000	\$124,480,000	\$147,578,797	\$272,058,797
	\$2,010,200,000	\$6,100,000,000	¢121,100,000	\$111,010,101	φ <u>2</u> 12,000,101
Other Debt Service Costs <sup>1</sup>					2,005,579
CURRENT DEBT SERVICE PROJECTION (EXCL. TRAPPED FUNDS )					\$274,064,376
Trapped Funds					
2004E			1,381,071		1,381,071
2007C			900,667		900,667
2007D			5,000,000		5,000,000
2011A			7,415,000		7,415,000
2016E			5,000		5,000
SUBTOTAL TRAPPED FUNDS			\$14,701,738		\$14,701,738
	\$0.070.000.000	<u><u></u></u>	\$100 101 <b>7</b> 00	¢4.47.570.707	\$000 700 444
TOTAL DEBT SERVICE PROJECTION (INCL. TRAPPED FUNDS)	\$2,976,230,000	\$3,139,695,000	\$139,181,738	\$147,578,797	\$288,766,114

<sup>1</sup> Other debt service costs include Letter of Credit costs, issuance costs, defeasance costs, and other fees.

Source: Phoenix Capital Partners Financial Advisory Firm; School District of Philadelphia Finance Staff

SM-2a

#### QUARTERLY SCHOOL MANAGER REPORT

#### **CAPITAL PROJECTS - JANUARY 2018**

FOR THE PERIOD ENDED MARCH 31, 2018

The following summarizes the District's activities related to capital projects from January 1 through January 31, 2018:

- Zero (0) new proposals executed to begin design phase.
- There are twenty-six (26) projects in various stages of design; twenty-four (24) projects are on schedule.
- Seven (7) projects completed design during the month.

• Seven (7) projects were submitted for action and approved by the SRC at the January 18, 2018, Public Action Meeting.

- There are twenty-nine (29) active projects under construction at twenty-eight (28) locations, twenty-eight (28) projects remain on schedule.
- Substantial completion was reached on three (3) projects.

As of January 31, 2018, the Office of Capital Programs had cash balances of \$106,957,238 across all bond funds of which 100% is committed for design and construction contracts, project contingencies, and staffing.

#### Office of Capital Programs - Bond Funds

Cash Fund Balances as of 01/31/2018

	Bond Designation Deposit To CIP		Positive Adjustments		Total Capital Funds	Expenditures	Fund Balances			
8E08		\$	270,977,509	\$ 4,521,667	\$	275,499,176	\$	275,157,494	\$	341,682
8Q16		\$	146,568,468	\$ 354,237	\$	146,922,705	\$	103,491,165	\$	43,431,539
8D16		\$	103,704,780	\$ 318,301	\$	104,023,080	\$	40,839,064	\$	63,184,016
Capital		\$	374,682,289	\$ 4,839,968	\$	379,522,257	\$	315,996,558	\$	63,525,698
QSCAB	3	\$	146,568,468	\$ 354,237	\$	146,922,705	\$	103,491,165	\$	43,431,539
Total		\$	521,250,757	\$ 5,194,204	\$	526,444,961	\$	419,487,723	\$	106,957,238

Monthly Capital Draw	4,347,637
Monthly QSCAB Draw	10,463,132
Total Monthly Cash Draw	14,810,769
FY2018 Earned Interest Capital	192,853
FY2018 Earned Interest QSCAB	190,494
FY2018 Earned Interest	383,347
FY2018 Capital Draw	24,960,139
FY2018 QSCAB Draw	65,471,174
FY2018 Total Cash Draw	90,431,313

Source: School District of Philadelphia Finance and Capital Programs Staff

SM-2b

#### QUARTERLY SCHOOL MANAGER REPORT

#### **CAPITAL PROJECTS - FEBRUARY 2018**

FOR THE PERIOD ENDED MARCH 31, 2018

The following summarizes the District's activities related to capital projects from February 1 through February 28, 2018:

- Sixteen (16) new proposals executed to begin design phase.
- There are thirty-three (33) projects in various stages of design; thirty-one (31) projects are on schedule.
- Three (3) projects completed design during the month.
- No projects were submitted for action and approval by the SRC at the February 15, 2018, Public Action Meeting.
- There are thirty (30) active projects under construction at twenty-nine (29) locations, twenty-eight (28) projects remain on schedule.
- Substantial completion was reached on one (1) project.

As of February 28, 2018, the Office of Capital Programs had cash balances of \$100,575,347 across all bond funds of which 100% is committed for design and construction contracts, project contingencies, and staffing.

#### Office of Capital Programs - Bond Funds

Cash Fund Balances as of 02/28/2018

Bond Designation Deposit To CIP		Positive Adjustments		Total Capital Funds	Expenditures		Fund Balances			
8E08	\$	270,977,509	\$	4,521,929	\$	275,499,438	\$	275,157,494	\$	341,944
8Q16 🛛 🔾	\$	146,568,468	\$	387,043	\$	146,955,511	\$	106,877,350	\$	40,078,162
8D16	\$	103,704,780	\$	365,977	\$	104,070,757	\$	43,915,516	\$	60,155,241
Capital	\$	374,682,289	\$	4,887,907	\$	379,570,195	\$	319,073,010	\$	60,497,186
QSCAB	\$	146,568,468	\$	387,043	\$	146,955,511	\$	106,877,350	\$	40,078,162
Total	\$	521,250,757	\$	5,274,950	\$	526,525,707	\$	425,950,360	\$	100,575,347

Monthly Capital Draw	3,076,452
Monthly QSCAB Draw	3,386,185
Total Monthly Cash Draw	6,462,636
FY2018 Earned Interest Capital	240,792
FY2018 Earned Interest QSCAB	223,301
FY2018 Earned Interest	464,093
FY2018 Capital Draw	28,036,591
FY2018 QSCAB Draw	68,857,359
FY2018 Total Cash Draw	96,893,950

Source: School District of Philadelphia Finance and Capital Programs Staff

SM-2c

#### QUARTERLY SCHOOL MANAGER REPORT

**CAPITAL PROJECTS - MARCH 2018** 

FOR THE PERIOD ENDED MARCH 31, 2018

The following summarizes the District's activities related to capital projects from March 1 through March 31, 2018:

- Nine (9) new proposal was executed to begin design phase.
- There are twenty-eight (28) projects in various stages of design; twenty-eight (28) projects are on schedule.
- Five (5) projects were submitted for action and approved by the SRC at the March 15, 2018, Public Action Meeting.
- There are thirty (30) active projects under construction at twenty-nine (29) locations, twenty-eight (28) projects remain on schedule.
- Substantial completion was reached on three (3) projects.

As of March 31, 2018, the Office of Capital Programs had cash balances of \$93,478,992 across all bond funds of which 100% is committed for design and construction contracts, project contingencies, and staffing.

#### Office of Capital Programs - Bond Funds

Cash Fund Balances as of 03/31/2018

	Bond Designation		Positive Adjustments		Total Capital Funds	Expenditures	Fund Balances		
8E08		\$	270,977,509	\$ 4,522,215	\$	275,499,724	\$ 275,176,984	\$	322,740
8Q16		\$	146,568,468	\$ 419,275	\$	146,987,743	\$ 111,576,717	\$	35,411,026
8D16		\$	103,704,780	\$ 416,297	\$	104,121,077	\$ 46,375,851	\$	57,745,226
Capital		\$	374,682,289	\$ 4,938,512	\$	379,620,801	\$ 321,552,835	\$	58,067,966
QSCAB	3	\$	146,568,468	\$ 419,275	\$	146,987,743	\$ 111,576,717	\$	35,411,026
Total		\$	521,250,757	\$ 5,357,787	\$	526,608,544	\$ 433,129,552	\$	93,478,992

Monthly Capital Draw	2,479,825
Monthly QSCAB Draw	4,699,367
Total Monthly Cash Draw	7,179,192
FY2018 Earned Interest Capital	291,397
FY2018 Earned Interest QSCAB	255,532
FY2018 Earned Interest	546,929
FY2018 Capital Draw	30,516,416
FY2018 QSCAB Draw	73,556,725
FY2018 Total Cash Draw	104,073,142

Source: School District of Philadelphia Finance and Capital Programs Staff

#### SM-3 QUARTERLY SCHOOL MANAGER REPORT SCHOOL BUDGET ALLOCATION METHODOLOGY

A school's budget consists of school-based allocations and centrally-allocated resources. The school-based allocations include both operating and grant resources. The operating resources are allocated for administration, teachers (enrollment driven + prep), school support positions, and discretionary funds. Grant resources are provided by Title I and Title II, SIG, and other grants. The centrally-allocated resources include positions such as special education, nurses, ESOL teachers, facilities, and security.

The following outlines the allocation methodology used for the School Basic Operating Funds in FY 2018:

Position/	Allessian Method
Resource	Allocation Method
Teachers	Schools are allotted a sufficient number of regular education teachers to meet specified class size limits and to provide prep time for each teacher. Class size limits are: Grades K-3: 30 students Grades 4-12: 33 students Career and Technical Education Schools: 24 students Kindergarten teachers are entirely funded by grants.
Principal	One principal per school
Assistant Principals	0-699 students: No assistant principal 700-1,349 students: One assistant principal 1,350-1,999 students: Two assistant principals 2,000-2,649: Three assistant principals Over 2,649 students: Four assistant principals Neighborhood high schools are provided one assistant principal to support ninth grade.
Counselors	All schools are provided at least one counselor 0-949 students: One counselor 950-1,599 students: Two counselors 1,600-2,249 students: Three counselors 2,250-2,899 students: Four counselors Over 2,899 students: Five counselors
Secretaries	0-1,149 students: One secretary 1,150-2,249 students: Two secretaries Over 2,249 students: Three secretaries
Student Climate Support (SCS) 3 hour	0-299 students: Two SCS950-1,249 students: Seven SCS300-449 students: Three SCS1,250-1,599 students: Eight SCS450-599 students: Four SCS1,600-1,999 students: Ten SCS600-749 students: Five SCSOver 1,999 students: Twelve SCS
	Additional student climate staff are provided to schools with more than one building:         2 buildings: Two SCS       3 buildings: Four SCS
\$100 Teacher Allotment	\$100 per teacher and counselor
Summer Reorganization	Schools must pay staff for a specific number of days of Summer Registration/ Reorganization.         Elementary Schools       Middle and High Schools         10 days for secretaries (daily rate=\$249.53)       10 days for secretaries (daily rate=\$249.53)         10 days for roster chair (daily rate=\$455.31)
Discretionary Funds	<ul> <li>\$140 per student for schools identified as Model or Reinforce according to SDP's School Progress Report (SPR)</li> <li>\$165 per student for schools identified as Watch or Intervene according to SDP's School Progress Report (SPR)</li> <li>These funds may be used for staff, supplies, textbooks, computers, extra-curricular activities, parent outreach, etc.</li> </ul>
School Redesign Initiative	\$50,000 for each school selected for the School Redesign Initiative
Special Programs	Arts programs: Schools with designated arts programs receive an additional \$50,000 International Baccalaureate (IB) programs: Schools with IB programs receive an additional 1.6 teachers

SM-4a

### QUARTERLY SCHOOL MANAGER REPORT SUMMARY OF MAJOR GRANT FUNDS BY CATEGORY

#### FY2018 PROJECTED

			2018 Pr	ojected Budget
Fund #	Grant	Source	FTE	\$
1 201XL6	Title I Basic	Federal Grants	1,903	184,000,502
2 242XL6	IDEA-B	Federal Grants	137	46,327,167
3 49AXL6	Ready to Learn	State Grants	351	44,699,893
4 216XL6	Pre-K Basic	Federal Grants	197	42,789,282
5 334XL6	Title II(A) – Investing In Teacher Quality	Federal Grants	49	31,180,913
6 4E1XL6	Pa Pre-K Counts	State Grants	81	30,664,073
7 4A0XL6	Head Start Supplemental Assist	State Grants	73	16,721,682
8 206XL6	Title I School Imprvmt	Federal Grants	176	8,610,861
9 401XL6	Access	State Grants	30	6,875,002
10 38BXL6	Philadelphia Gear Up Project	Federal Grants	14	6,451,362
11 237XL6	Title III Lang Instr Lep & Immigrant Stud	Federal Grants	43	5,723,527
12 270XL6	Perkins Voc Ed	Federal Grants	32	5,567,647
13 236XL6			5	3,329,994
14 267XL6	Nutrition Education	Federal Grants	5	2,873,740
15 6ZQXL6	William Penn Foundation - Early Literacy	Local / Private Grants	-	2,670,647
16 246XL6	JROTC	Federal Grants	21	2,605,017
17 6THXL6	Philadelphia Pre-K Initiative	Local / Private Grants	3	2,271,951
18 6G2XL6	University of Penn - Penn Assisted	Local / Private Grants	8	2,219,419
19 3G0XL6	SIG - Cohort 4	Federal Grants	14	1,720,544
20 39DXL6	Innovative Approach to Literacy	Federal Grants	1	1,044,132
Other Gra	nt Funds	Federal Grants	46	7,627,044
Other Gra	nt Funds	Local / Private Grants	19	6,359,682
Other Gra	nt Funds	State Grants	-	789,902
Other Gra	nt Funds	Grants Clearing Accounts	63	-
<b>Total Gra</b>	nt Funds		3,271	463,123,983
Summary	y by Category	FTE	\$	
Federal G		2,642	349,851,731	
State Gra	nts		536	99,750,553
Local / Pri	vate Grants		30	13,521,698
	earing Accounts		63	-
Total		3,271	463,123,983	

Notes:

a. The School Reform Commission does not adopt grant budgets. The SRC does approve the receipt of grant revenues and the expenditure of grant funds.

b. Grant revenues and related expenditures are not included in the general operating fund.

c. The FY 2018 budgets represent funds estimated to be spent during the year on a fiscal year basis which may be different than the grant award which represents resources provided during a grant period. In addition, the budget estimates include reimbursements from the State for retirement and social security costs for State grants, and retirement costs for Federal grants.

Source: Revenue and Expenditure Estimates at the Time of the FY 2019 Consolidated Budget Book

#### SM-4b QUARTERLY SCHOOL MANAGER REPORT SUMMARY OF MAJOR GRANT FUNDS BY CATEGORY

	Grant	Source	Program Description
1	Title I Basic	Federal Grants - Indirect	<b>Title I, Part A – Basic Grant</b> Provides supplementary educational services, especially in reading/language arts and math, to students who are educationally disadvantaged or at risk of failing to meet state requirements; provides funds for school-wide projects that create an overall plan for school improvement; and provides resources to strengthen the core academic program and improve student achievement. Funds are also provided to private schools and the Archdiocese.
2	IDEA-B	Federal Grants - Indirect IU	<b>IDEA – Individuals with Disabilities Education Act</b> Provides funding to supplement and/or increase the level of special education and related services provided to students with eligible disabilities ages 5 through 21 who are enrolled in special education programs. In alignment with the Act, Philadelphia Intermediate Unit 26 focuses IDEA expenditures on staffing, contractual services, and materials that support supplementary aids and services for students with disabilities and those who are experiencing barriers to learning.
3	Ready to Learn	State Grants	<b>Ready to Learn</b> To attain or maintain academic performance targets through such activities as pre-kindergarten, full- day kindergarten, class-size reduction, tutoring, teacher coaching and professional development, incentives for teachers in academically challenged schools, and social and health services. These funds are also used to support full-day kindergarten.
4	Pre-K Basic	Federal Grants - Direct	<b>Pre-Kindergarten Head Start Basic Grant / Head Start Supplemental Assistance</b> For pre-school education and family services, medical and dental care, breakfast, lunch and snacks, nutrition and social services, diagnostic and therapeutic services for children with special needs as well as for parent involvement in decision-making and program implementation. Also used to support the District's Head Start program which provides health, education, nutrition, social and other services to pre-school children and their families. Supplemental funds are used to increase the availability of Head Start program slots for low-income children and families in high-need neighborhoods through the School District.
5	Title II(A) – Investing In Teacher Quality	Federal Grants - Indirect	Title II, Part A - Improving Teacher Quality Grant To prepare, train, and recruit high-quality teachers and principals capable of ensuring increased academic achievement for all students and to provide in-service and retraining for teacher leaders and support staff through workshops, conferences, higher education credits and professional development sessions in elementary, middle and high schools in the areas of math and science.
6	Pa Pre-K Counts	State Grants	PA Pre-K Counts To provide high-quality preschool programming for children between age three and the entry age for kindergarten who are at considerable risk of delayed cognitive development and academic underperformance due to socioeconomic and/or other factors. The District uses this funding to support the delivery of center-based early childhood educational services designed to promote school readiness in a manner compliant with state and local standards. This programming is accomplished through close contractual partnerships with well-established community childcare agencies.
7	Head Start Supplemental Assist	State Grants	Same as - Pre-Kindergarten Head Start Basic Grant / Head Start Supplemental Assistance (216X)
8	Title I School Imprvmt	Federal Grants - Indirect	Title I, School Improvement Accountability Grant To improve educational opportunities for students in low- performing schools and to facilitate compliance with school improvement requirements. Funds used to assist Title I schools in helping all children reach high standards of learning and help low-performing schools provide high-quality education for all children. Funds also used to support full and part-time positions including extra curricular and professional development, textbooks, instructional aids, educational software and other educational supplies at schools on the school improvement list.
9	Access	State Grants	ACCESS – Medical Assistance Grant Partial Reimbursement of the costs incurred by the District for providing medically related services to eligible special education students and specialized transportation to special education students who receive medically related services as part of their IEP. Reimbursement is generated when the District and/or intermediate unit submit health related claims for Chapter 14 Medicaid eligible students and the claims are processed for these students. Medical Assistance reimbursement for transportation is reimbursed only on dates when health related services are claimed.
10	Philadelphia Gear Up Project	Federal Grants - Direct	Philadelphia Gear Up Project To improve the chances for post secondary success for a target cohort of students in some of Philadelphia's highest poverty and at-risk schools. To increase the academic performance and preparation for post secondary education for GEAR UP students, increase the rate of high school graduation and enrollment in post secondary education for GEAR UP students, and increase students' and their families' knowledge of post secondary education options, preparation and financing.
11	Title III Lang Instr Lep & Immigrant Stud	Federal Grants - Indirect	Title III – Language Instruction for Limited English Proficient and Immigrant Students Grant To help students who have a primary language other than English attain English proficiency and meet the State academic content and achievement standards, and to develop language instruction educational programs.
12	Perkins Voc Ed	Federal Grants - Indirect	<b>Perkins Vocational Education Grant</b> To upgrade approved Career and Technical Education (CTE) Programs of Study (POS) and to ensure that the CTE POS are in compliance with both state (Chapter 339) and federal (Perkins IV) standards and guidelines. The expectation is that students will be better prepared for post-high school education and careers. The District uses these funds to support Career and Technical Education (CTE) Programs of Study (POS) that serve high concentrations of special students.
13	Elect & Tanf	Federal Grants - Indirect	Education Leading to Employment and Training (ELECT) and TANF Grant To assist parents of minor children to return to or remain in school, obtain their high school diplomas or GEDs, develop responsible parenting skills, become positive role models for their children and become productive members of their communities. The District funds year- round intensive individualized and group prevention, intervention and sustaining programs and services for pregnant and parenting teens.

#### SM-4b QUARTERLY SCHOOL MANAGER REPORT SUMMARY OF MAJOR GRANT FUNDS BY CATEGORY

	Grant	Source	Program Description
14	Nutrition Education	Federal Grants - Direct	<b>Nutrition Education Grant</b> To offer nutrition education to eligible schools to increase knowledge of healthy food choices, improve food selections and eating habits while making healthier dietary choices and developing an understanding of the nutritional value of the school breakfast and lunch programs. Parents are to receive nutrition workshops to reinforce concepts taught to the students.
15	William Penn Foundation - Early Literacy	Private Grant	<b>William Penn Foundation - Early Literacy</b> To provide training, support, and aligned materials to all early elementary school teachers and to improve literacy instruction in the early grades with the goal that students are reading on grade-level by third grade. The funding supports summer training for grades K-3 teachers in evidence-based literacy instructional practices, teacher coaches, and the purchase and set-up of leveled classroom libraries.
16	JROTC	Federal Grants - Direct	<b>JROTC</b> To implement Junior Reserve Officer Training Corp (JROTC) programs to promote patriotism, develop informed and responsible citizens, develop respect for constituted authority and develop a high degree of personal honor, self respect, individual discipline and leadership. Funds are also used to implement JROTC after school and summer enrichment programs for at-risk students.
17	Philadelphia Pre-K Inititative	Local Grant	Philadelphia Pre-K Initiative To provide quality Pre-K programs in Philadelphia that have safe, well equiped classrooms, trained teachers, a challenging proven play-based curriculum, parental engagement and a transition plan to kindergarten. The purpose is to ensure that all children starting kindergarten are ready to learn. Quality Pre-K has been linked to increased graduation rates.
18	University of Penn - Penn Assisted	Private Grant	University of Penn - Penn Assisted - Lea & Alexander University of Penn provides funding to the Penn Alexander School. University of Penn and The School District of Philadelphia have collaboratively initiated the development of a K-8 neighborhood school. The goals of the partnership are to obtain the highest quality education for West Philadelphian children and to achieve the mission of providing an instructional program of superior quality and state-of -the-art teacher training opportunities in an urban school district.
19	SIG - Cohort 4	Federal Grants - Indirect	School Improvement Grant To implement an intensive school reform model which includes remediation and enrichment for students, identification and purchase of instructional materials, and training necessary to implement new or revised instructional programs and strategies.
	Innovative Approach to Literacy	Federal Grants - Direct	Innovative Approach to Literacy To provide high-quality early literacy activities by establishing partnerships with elementary schools and the neighborhood Free Library of Philadelphia (FLP) branches that incorporate print and online reading materials for students as well as parent and family engagement events. Through the purchase of tablets, students will be able to access books via the FLP database and chat with librarians. FLP librarians will also visist schools to provide support to teachers in designing literacy activities. Parent and caregiver workshops are provided to teach skills to support the development of their child's literacy skills.

Source: School District of Philadelphia Finance Staff

SM-5

#### QUARTERLY SCHOOL MANAGER REPORT TITLE I: SCHOOL BY SCHOOL BUDGET TO ACTUAL OBLIGATIONS TO DATE (Excludes Full Time Positions and All Benefits)

FOR THE PERIOD ENDED MARCH 31, 2018

The following report details, for each District school in the current school year, a portion of the Title I budget and the amounts encumbered and expended through March 31, 2018. As of March 31, 2018, Title I full-time positions at schools were budgeted at \$71.5 million and year-to-date spend was \$50.6 million; Title I benefits for all school positions were budgeted at \$52.0 million and year-to-date spend was \$32.2 million. There is a proactive effort to assist schools in purchasing on an on-going basis. Further, as the year progresses, Finance staff identify those schools that are slow to spend their funds and contact them to identify roadblocks and assist in the spending process consistent with their Schoolwide Plan.

			A	в	с 	D	E %	F % Bal.
Org.#	School	Learning Network	Budget 2017-18	Encumbered YTD 3/31/18	Expended YTD 3/31/18	Balance A-B-C	Obligated (B+C)/A	Remaining D/A
	GRAND TOTAL		9,009,604	2,276,018	3,186,476	3,547,111	61%	39%
5230	Conwell, Russell	Autonomy	3,879	0	54	3,825	1%	99%
	Saul, Walter B.	Autonomy	2,536	0	40	2,496	2%	98%
	Hill-Freedman World Academy	Autonomy	4,155	0	100	4,055	2%	98%
5150	Bodine, William W.	Autonomy	3,937	0	100	3,837	3%	97%
2620	Academy at Palumbo	Autonomy	4,854	0	138	4,716	3%	97%
	Widener Memorial School	Autonomy	9,062	714	100	8,248	9%	91%
	Overbrook Educational Center	Autonomy	2,553	0	233	2,320	9%	91%
	Creative and Performing Arts	Autonomy	16,640	1,942	100	14,598	12%	88%
	Philadelphia Military Academy	Autonomy	2,493	0	328	2,165	13%	87%
	Carver High School of Engineering and Sci	Autonomy	4,449	0	901	3,548	20%	80%
	Masterman, Julia R. AMY Northwest	Autonomy Autonomy	2,284 8,803	0 1,934	664 813	1,620 6,056	29% 31%	71% 69%
	Philadelphia High School for Girls	Autonomy	5,203	2,850	(1,030)	3,383	31%	65%
	Parkway Center City Middle College High S	Autonomy	4,210	2,050	1,643	2,567	39%	61%
	Alternative Middle Years at James Martin	Autonomy	10,763	0	5,727	5,036	53%	47%
	Swenson Arts and Technology High School	Autonomy	47,650	Ő	26,170	21,480	55%	45%
	Fitler, Edwin H.	Autonomy	8,512	2,870	2,230	3,412	60%	40%
	Central High School	Autonomy	11,333	1,096	7,151	3,086	73%	27%
	Franklin Learning Center	Autonomy	13,322	7,356	2,458	3,509	74%	26%
8040	Arts Academy at Benjamin Rush	Autonomy	13,556	0	10,215	3,341	75%	25%
1190	Motivation High School	Autonomy	25,274	2,781	16,804	5,689	77%	23%
2410	Girard Academic Music Program	Autonomy	24,053	0	22,600	1,453	94%	6%
	Middle Years Alternative School	Autonomy	4,044	240	3,795	10	100%	0%
6540	Lankenau High School	Autonomy	50,692	2,998	47,675	18	100%	0%
	Total		284,257	24,780	149,009	110,468	61%	39%
	Vaux: A Big Picture School	Innovation	1,486	0	0	1,486	0%	100%
	Science Leadership Academy	Innovation	5,022	0	55	4,967	1%	99%
	The U School	Innovation	2,213	0	94	2,119	4%	96%
	Science Leadership Academy at Beeber	Innovation	37,450	4,253	4,974	28,223	25%	75%
	the LINC	Innovation	5,818	2,865	0	2,953	49%	51%
	Building 21	Innovation	8,056	3,000	1,020	4,036	50%	50%
	Philadelphia Virtual Academy The Workshop School	Innovation Innovation	9,889 17,558	8,521 15,659	100 60	1,268 1,839	87% 90%	13% 10%
	Science Leadership Academy Middle Scho	Innovation	1,043	293	758	(8)	100%	0%
2030	Total		88,535	34,592	7,060	46,883	47%	53%
2240	Bregy, F. Amedee	Neighborhood Network 1	5,039	0	322	4,717	6%	94%
	Stanton, Edwin M.	Neighborhood Network 1	3,678	0	360	3,318	10%	90%
	Jenks, A.S.	Neighborhood Network 1	2,860	0	280	2,580	10%	90%
2260	Childs, George W.	Neighborhood Network 1	6,978	0	937	6,041	13%	87%
2540	Key, Francis Scott	Neighborhood Network 1	26,223	789	6,337	19,097	27%	73%
1380	Morton, Thomas G.	Neighborhood Network 1	7,659	1,890	671	5,098	33%	67%
	South Philadelphia High School	Neighborhood Network 1	45,179	0	17,472	27,707	39%	61%
	Longstreth, William	Neighborhood Network 1	10,207	2,372	2,352	5,484	46%	54%
	Patterson, John M.	Neighborhood Network 1	14,975	0	7,445	7,530	50%	50%
	Arthur, Chester A.	Neighborhood Network 1	4,627	0	2,350	2,277	51%	49%
	McDaniel, Delaplaine	Neighborhood Network 1	44,386	10,730	13,469	20,187	55%	45%
		Neighborhood Network 1	16,686	0	9,183	7,503	55%	45%
	Bartram, John	Neighborhood Network 1	42,091	2 003	26,855	15,236	64%	36%
	Penrose School	Neighborhood Network 1	4,858	2,903	220	1,735	64%	36%
	Comegys, Benjamin B.	Neighborhood Network 1 Neighborhood Network 1	523 14 073	0 6 504	355 3,619	168 3,950	68% 72%	32%
	Catherine, Annex Girard, Stephen	Neighborhood Network 1	14,073 25,764	6,504 0	19,195	3,950 6,569	72% 75%	28% 25%
	Tilden, William	Neighborhood Network 1	25,764 7,771	6,885	240	646	92%	25%
	Southwark School	Neighborhood Network 1	180,649	141,337	33,688	5,624	92 % 97%	3%
_0.0	Total		464,226	173,409	145,350	145,467	69%	31%

			Α	В	С	D	E %	F % Bal.
Org.#	School	Learning Network	Budget	Encumbered	Expended	Balance		Remaining
			2017-18	YTD 3/31/18	YTD 3/31/18	A-B-C	(B+C)/A	D/A
	Parkway West High School	Neighborhood Network 2	1,842	0	0	1,842	0%	100%
	Overbrook High School	Neighborhood Network 2	34,329	0	348	33,981	1%	99%
	Lamberton, Robert	Neighborhood Network 2	27,256	0	320	26,936	1%	99%
	Robeson, Paul	Neighborhood Network 2	7,864	0	215	7,649	3%	97%
	Harrington, Avery D.	Neighborhood Network 2	7,051	0	250	6,801	4%	96%
	High School of the Future Gompers, Samuel	Neighborhood Network 2 Neighborhood Network 2	4,391 4,816	0	164 535	4,227 4,281	4% 11%	96% 89%
	Lea, Henry C.	Neighborhood Network 2	18,013	36,776	(33,831)	15,068	16%	89% 84%
	Powel, Samuel	Neighborhood Network 2	10,717	0	2,179	8,538	20%	80%
	Cassidy, Lewis C.	Neighborhood Network 2	5,425	1,009	198	4,218	20%	78%
	Locke, Alain	Neighborhood Network 2	13,882	3,315	629	9,938	28%	72%
	Hamilton, Andrew	Neighborhood Network 2	96,060	33,518	1,621	60,922	37%	63%
	Anderson, Add B.	Neighborhood Network 2	7,932	0	3,335	4,597	42%	58%
	Washington, Martha	Neighborhood Network 2	39,798	1,199	18,281	20,318	49%	51%
1100	Sayre, William L.	Neighborhood Network 2	85,254	44,000	405	40,849	52%	48%
4370	Overbrook Elementary	Neighborhood Network 2	18,535	959	8,721	8,855	52%	48%
1410	Rhoads, James	Neighborhood Network 2	37,221	21,660	310	15,251	59%	41%
1280	Penn Alexander School	Neighborhood Network 2	66,781	8,514	48,816	9,451	86%	14%
		Total	487,167	150,950	52,495	283,721	42%	58%
5480	Kearny, General Phillip	Neighborhood Network 3	3,855	0	160	3,695	4%	96%
5160	Penn Treaty High School	Neighborhood Network 3	6,896	0	370	6,526	5%	95%
2510	Jackson, Andrew	Neighborhood Network 3	27,010	1,944	470	24,596	9%	91%
2380	Meredith, William M.	Neighborhood Network 3	1,215	0	333	882	27%	73%
	Adaire, Alexander	Neighborhood Network 3	15,152	1,876	2,546	10,729	29%	71%
	Taggart, John H.	Neighborhood Network 3	16,247	5,187	380	10,680	34%	66%
	Sharswood, George W.	Neighborhood Network 3	32,743	5,796	8,542	18,404	44%	56%
	Bache-Martin School	Neighborhood Network 3	44,068	0	20,402	23,667	46%	54%
	Vare-Washington School	Neighborhood Network 3	6,890	3,190	100	3,600	48%	52%
	Waring, Laura W.	Neighborhood Network 3	5,933	1,990	974	2,969	50%	50%
	Kirkbride, Elizabeth	Neighborhood Network 3	14,280	0	7,934	6,346	56%	44%
	Nebinger, George W.	Neighborhood Network 3	39,881	1,162	21,040	17,679	56%	44%
	Meade, General George G.	Neighborhood Network 3	43,311	19,000	7,869	16,442	62%	38%
	Morris, Robert	Neighborhood Network 3	8,419	3,672	1,763	2,984	65%	35%
	Moffet, John	Neighborhood Network 3	5,529	2,716 0	1,542	1,270	77% 78%	23% 22%
	Furness, Horace Greenfield, Albert M.	Neighborhood Network 3	44,559 9,198	0	34,914 8,168	9,645 1,030	89%	11%
	Constitution High School	Neighborhood Network 3 Neighborhood Network 3	43,322	32,850	5,720	4,752	89%	11%
	Franklin, Benjamin	Neighborhood Network 3	43,322 68,135	1,900	60,446	4,752 5,789	92%	8%
	McCall, General George	Neighborhood Network 3	3,644	3,030	310	304	92%	8%
5560		Neighborhood Network 3	4,916	956	3,809	151	97%	3%
	Ludlow, James R.	Neighborhood Network 3	17,546	13,968	3,540	39	100%	0%
0010		Total	462,749	99,238	191,332	172,179	63%	37%
5060	Mastbaum, Jules E.	Neighborhood Network 4	65,856	0	500	65,356	1%	99%
4380		Neighborhood Network 4	12,207	0	590	11,617	5%	95%
	Wright, Richard R.	Neighborhood Network 4	5,565	ů 0	293	5,272	5%	95%
	Elkin, Lewis	Neighborhood Network 4	15,008	413	680	13,916	7%	93%
	de Burgos, Julia	Neighborhood Network 4	23,073	1,321	430	21,322	8%	92%
4360		Neighborhood Network 4	4,405	0	1,547	2,858	35%	65%
	Taylor, Bayard	Neighborhood Network 4	2,188	0	832	1,356	38%	62%
	Dobbins, Murrell	Neighborhood Network 4	7,665	774	2,295	4,596	40%	60%
4220	Blaine, James G.	Neighborhood Network 4	77,737	14,819	16,310	46,608	40%	60%
6390	Steel, Edward	Neighborhood Network 4	10,075	4,424	465	5,186	49%	51%
5410	Sheppard, Isaac	Neighborhood Network 4	32,795	4,563	15,515	12,717	61%	39%
4530	Gideon, Edward	Neighborhood Network 4	6,942	3,640	669	2,633	62%	38%
6090	Randolph, A. Phillip	Neighborhood Network 4	74,431	7,785	39,180	27,465	63%	37%
	Cayuga School	Neighborhood Network 4	37,833	1,420	23,751	12,663	67%	33%
	Dick, William	Neighborhood Network 4	713	0	550	163	77%	23%
	Bethune, Mary M.	Neighborhood Network 4	40,215	23,321	10,982	5,912	85%	15%
	Cramp, William	Neighborhood Network 4	134,729	98,208	20,539	15,981	88%	12%
	Kelley, William D.	Neighborhood Network 4	138,965	130,220	416	8,329	94%	6%
	Duckrey, Tanner	Neighborhood Network 4	184,033	174,840	478	8,715	95%	5%
7380	McClure, Alexander	Neighborhood Network 4	102,327	98,431	3,656	240	100%	0%
		Total	976,762	564,180	139,678	272,904	72%	28%

			А	в	с	D	Е	F
Org.#	School	Learning Network	Budget 2017-18	Encumbered YTD 3/31/18	Expended YTD 3/31/18	Balance A-B-C	% Obligated (B+C)/A	% Bal. Remaining D/A
							<i>r</i>	
5300	Hackett, Horatio B.	Neighborhood Network 5	4,343	0	941	3,402	22%	78%
5400	Richmond School	Neighborhood Network 5	19,674	0	4,988	14,686	25%	75%
	Hartfranft, John F.	Neighborhood Network 5	7,692	1,337	818	5,537	28%	72%
	Willard, Frances	Neighborhood Network 5	11,231	5,000	730	5,501	51%	49%
	Hunter, William H.	Neighborhood Network 5	56,051	7,138	27,624	21,289	62%	38%
	Kensington High School for Creative and P	Neighborhood Network 5	3,321	1,650	442	1,229	63%	37%
	Sheriden, Phillip	Neighborhood Network 5	40,878	8,310	20,224	12,344	70%	30%
	McKinley, William	Neighborhood Network 5	124,158	11,600	80,068	32,490	74%	26%
	Webster, John	Neighborhood Network 5	42,888	30,673	2,475	9,740	77%	23%
	Welsh, John	Neighborhood Network 5	41,232	35,000	244	5,988	85%	15%
	Juniata Park Academy Kensington High School	Neighborhood Network 5 Neighborhood Network 5	13,565 37,590	9,890 27,025	1,805 7,797	1,870 2,767	86% 93%	14% 7%
	Brown, Henry A.	Neighborhood Network 5	17,332	1,058	15,797	477	97%	3%
	Hopkinson, Francis	Neighborhood Network 5	3,466	1,000	3,377	89	97%	3%
	Kensington Health Sciences Academy	Neighborhood Network 5	157,282	155,824	242	1,216	99%	1%
0000	Total	Neighborhood Network o	580,703	294,506	167,571	118,627	80%	20%
5070	Parkway Northwest High School	Neighborhood Network 6	3,740	0	0	3,740	0%	100%
6410	Cook-Wissahickon School	Neighborhood Network 6	2,373	0	70	2,303	3%	97%
6470	Kelly, John B.	Neighborhood Network 6	9,175	0	1,605	7,570	17%	83%
6380	Shawmont School	Neighborhood Network 6	15,232	1,364	1,476	12,392	19%	81%
	McCloskey, John F.	Neighborhood Network 6	18,448	0	9,379	9,069	51%	49%
	Lingelbach, Anna L.	Neighborhood Network 6	8,988	1,421	3,150	4,417	51%	49%
6350	Pennypacker, Samuel	Neighborhood Network 6	4,983	2,217	359	2,407	52%	48%
	Dobson, James	Neighborhood Network 6	18,072	2,490	7,830	7,752	57%	43%
	Day, Anna B.	Neighborhood Network 6	14,777	6,870	2,118	5,789	61%	39%
	Mifflin, Thomas	Neighborhood Network 6	2,997	2,022	120	855	71%	29%
	Henry, Charles W.	Neighborhood Network 6	7,138	89	5,204	1,845	74%	26%
	Edmonds, Frankin	Neighborhood Network 6	29,439	24,606	250	4,583	84%	16%
	Roxborough High School	Neighborhood Network 6	21,860	5,947	13,444	2,469	89%	11%
	Jenks, John S.	Neighborhood Network 6	46,287	23,686	18,129	4,471	90%	10%
	Logan, James	Neighborhood Network 6	7,632	4,902	2,620	110	99%	1%
	Emlen, Eleanor	Neighborhood Network 6	15,907	39	15,881	(13)		0%
6260	Houston, Henry Total	Neighborhood Network 6	2,960 <b>230,008</b>	2,593 <b>78,247</b>	1,484 <b>83,119</b>	(1,117) 68,643	100% <b>70%</b>	<u> </u>
7260	Ellwood School	Neighborhood Network 7	25,079	0	864	24,215	3%	97%
	Morrison, Andrew J.	Neighborhood Network 7	10,416	0	500	9,916	5%	95%
	Pennell, Joseph	Neighborhood Network 7	9,013	0	520	8,493	6%	94%
	Rowen, William	Neighborhood Network 7	14,111	0	938	13,174	7%	93%
7310	Feltonville Intermediate School	Neighborhood Network 7	79,970	7,520	13,800	58,650	27%	73%
7320	Howe, Julia W.	Neighborhood Network 7	29,064	9,368	2,166	17,530	40%	60%
7350	Lowell, James R.	Neighborhood Network 7	7,463	1,363	2,856	3,244	57%	43%
7130	Wagner, General Louis	Neighborhood Network 7	8,733	1,847	3,720	3,166	64%	36%
7490	Prince Hall School	Neighborhood Network 7	36,243	13,447	12,101	10,695	70%	30%
7220	Carnell, Laura H.	Neighborhood Network 7	10,156	6,500	920	2,736	73%	27%
5500	Marshall, Thurgood	Neighborhood Network 7	8,213	0	6,798	1,415	83%	17%
7270	Finletter, Thomas K.	Neighborhood Network 7	90,816	12,825	66,756	11,235	88%	12%
7370	Washington Jr., Grover	Neighborhood Network 7	97,512	80,140	12,360	5,012	95%	5%
7200	Barton, Clara	Neighborhood Network 7	3,449	2,450	850	149	96%	4%
7120	Fels, Samuel	Neighborhood Network 7	30,505	0	29,540	965	97%	3%
	Franklin, Benjamin Elementary	Neighborhood Network 7	91,680	35,411	56,045	224	100%	0%
7400	Olney School	Neighborhood Network 7	57,132	48,652	8,375	105	100%	0%
7500	Feltonville School of Arts and Sciences Total	Neighborhood Network 7	123,060 732,615	93,854 <b>313,376</b>	29,177 248,284	29 170,955	100% 77%	0% <b>23%</b>
				515,570	240,204	170,955	11/0	
	Baldi School	Neighborhood Network 8	8,442	0	250	8,192	3%	97%
	Washington, George	Neighborhood Network 8	6,754	1,710	357	4,687	31%	69%
	Comly, Watson	Neighborhood Network 8	18,437	6,500	270	11,667	37%	63%
	Northeast High School	Neighborhood Network 8	90,757	31,110	11,052	48,595	46%	54%
	Crossan, Kennedy C.	Neighborhood Network 8	10,634	117	5,478	5,039	53%	47%
	Fox Chase School	Neighborhood Network 8	4,645	0	2,845	1,800	61%	39%
	Fitzpatrick, Aloysius L.	Neighborhood Network 8	10,664	7,706	320	2,638	75%	25%
	Spruance, Gilbert	Neighborhood Network 8	56,380	0	45,430	10,950	81%	19%
	Loesche, William H.	Neighborhood Network 8	4,385	3,125	470	790	82%	18%
	Greenberg, Joseph	Neighborhood Network 8	57,059	9,640	37,836	9,583	83%	17%
	Farrell, Louis H.	Neighborhood Network 8	51,931	3,436	41,709	6,786	87%	13%
	Wilson, Woodrow	Neighborhood Network 8	10,107	4,760	4,232	1,115	89%	11%
	Decatur, Stephen	Neighborhood Network 8	5,399	839	4,011	550	90%	10%
	Solis-Cohen, Solomon	Neighborhood Network 8	34,803	20,200	11,588	3,015	91%	9%
	Rhawnhurst School	Neighborhood Network 8	34,210	12,735	20,462	1,013	97%	3%
	Hancock, John	Neighborhood Network 8	7,862	2,134	5,522	207	97%	3%
	Moore, J. Hampton	Neighborhood Network 8	30,153	20,956	8,769	428	99%	1%
8400	Frank, Anne	Neighborhood Network 8	14,957	14,032	770	155	99%	1%
	Total		457,579	138,999	201,370	117,210	74%	26%

			Α	В	с	D	Е %	F % Bal.
Org.#	School	Learning Network	Budget 2017-18	Encumbered YTD 3/31/18	Expended YTD 3/31/18	Balance A-B-C	Obligated (B+C)/A	Remaining D/A
8300	Mayfair School	Neighborhood Network 9	11,697	0	700	10,997	6%	94%
8240	Disston, Hamilton	Neighborhood Network 9	53,402	0	6,017	47,385	11%	89%
7290	Stearne, Allen M.	Neighborhood Network 9	57,398	2,252	21,899	33,247	42%	58%
7460	Ziegler, William H.	Neighborhood Network 9	21,782	0	13,217	8,565	61%	39%
8200	Allen, Ethan	Neighborhood Network 9	22,107	13,761	540	7,806	65%	35%
8410	Pollock, Robert B.	Neighborhood Network 9	76,740	33,220	18,988	24,532	68%	32%
8010	Lincoln, Abraham	Neighborhood Network 9	38,469	19,699	7,279	11,491	70%	30%
8210	Brown, Joseph H.	Neighborhood Network 9	16,580	6,609	5,380	4,591	72%	28%
7330	Lawton, Henry W.	Neighborhood Network 9	1,152	0	850	302	74%	26%
8250	Forrest, Edwin	Neighborhood Network 9	71,649	23,963	29,787	17,900	75%	25%
7430	Sullivan, James J.	Neighborhood Network 9	39,094	17,040	15,027	7,027	82%	18%
7110	Harding, Warren G.	Neighborhood Network 9	103,045	6,079	78,762	18,204	82%	18%
7010	Frankford High School	Neighborhood Network 9	129,907	36,406	71,741	21,761	83%	17%
7470	Bridesburg School	Neighborhood Network 9	53,435	27,855	20,098	5,482	90%	10%
8140	Meehan, Austin	Neighborhood Network 9	48,798	0	45,268	3,530	93%	7%
8270	Holme, Thomas	Neighborhood Network 9	15,938	0	15,514	424	97%	3%
		Total	761,193	186,884	351,066	223,243	71%	29%
8460	Phila. Learning Academy South	Opportunity	13,021	0	0	13,021	0%	100%
	Phila. Learning Academy North	Opportunity	5,645	0	65	5,580	1%	99%
	Pennypack House School	Opportunity	135,108	22,218	66,253	46,637	65%	35%
	Phila, Juv. Justice Services Ctr.	Opportunity	154.167	42,180	85,424	26,563	83%	17%
		Total	307,941	64,398	151,742	91,801	70%	30%
4140	Strawberry Mansion High School	Turnaround	84,535	269	13,426	70,840	16%	84%
	King, Martin Luther	Turnaround	210,276	11,882	48,868	149,526	29%	71%
	Rhodes, E. Washington	Turnaround	134,713	9,811	33,770	91,132	32%	68%
5020		Turnaround	480,266	19,941	168,041	292,284	39%	61%
	Mitchell, S. Weir	Turnaround	171,952	728	68,346	102,878	40%	60%
	Barry, John	Turnaround	300,891	11,048	110,492	179,351	40%	60%
	Potter-Thomas School	Turnaround	155,394	0	62,840	92,554	40%	60%
	West Philadelphia High School	Turnaround	101,895	0	45,846	56,049	45%	55%
	Clemente, Roberto	Turnaround	115,649	6,386	48,930	60,334	48%	52%
	Allen, Ethel	Turnaround	155,219	5,511	70,630	79,078	49%	51%
	Bryant, William	Turnaround	132,022	3,793	61,632	66,597	50%	50%
	Munoz-Marin, Luis	Turnaround	193,354	12,165	85,298	95,891	50%	50%
	McMichael, Morton	Turnaround	122,710	0	65,157	57,553	53%	47%
	Cooke, Jay	Turnaround	135,593	1,312	70,808	63,473	53%	47%
4300		Turnaround	172,046	39,607	57,782	74,657	57%	43%
	Dunbar, Paul L.	Turnaround	120,196	00,007	68,071	52,125	57%	43%
	Marshall, John	Turnaround	128,593	0	73,440	55,153	57%	43%
1490		Turnaround	169,936	30,006	71,801	68,129	60%	40%
	Roosevelt, Theodore	Turnaround	90.629	00,000	73.221	17,408	81%	19%
		Total	3,175,869	152,459	1,298,400	1,725,010	46%	54%
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Source: Point-in-time Data from the District's Accounting System for Budget and Expenditures

SM-6

## QUARTERLY SCHOOL MANAGER REPORT MINORITY AND WOMEN BUSINESS ENTERPRISE PARTICIPATION

FOR THE PERIOD ENDED MARCH 31, 2018

In FY 2018 as of March 31, 2018, the District awarded a total of 202 contracts. The following tables summarize the District's Minority and Women Business Enterprise (MWBE) participation by year and category:

#### OVERALL AWARDS

Summary	2015-16	2016-17	2017-18
Summary	Full Year	Full Year	YTD March 31, 2018
Total Awards	505	704	202
Total Dollars	\$430.6 M	\$585.4 M	\$343.6 M
Dollars to MWBE	\$154.9 M	\$132.9 M	\$88.9 M
% of Dollars to MWBE	36%	23%	26%
Total MWBE Vendors	369	597	182

#### DESIGN AND CONSTRUCTION CONTRACT AWARDS

Summary	2015-16 Full Year	2016-17 Full Year	2017-18 YTD March 31, 2018
Total Awards	144	278	100
Total Dollars	\$71.0 M	\$106.2 M	\$47.1 M
Dollars to MWBE	\$34.1 M	\$44.0 M	\$18.6 M
% of Dollars to MWBE	48%	41%	39%
Total MWBE Vendors	168	381	134

### **PROFESSIONAL SERVICES CONTRACT AWARDS**

Summony	2015-16	2016-17	2017-18
Summary	Full Year	Full Year	YTD March 31, 2018
Total Awards	238	287	74
Total Dollars	\$175.1 M	\$381.8 M	\$288.2 M
Dollars to MWBE	\$91.5 M	\$78.0 M	\$68.6 M
% of Dollars to MWBE	52%	20%	24%
Total MWBE Vendors	149	151	34

#### PURCHASING SERVICES CONTRACT AWARDS

Summary	2015-16 Full Year	2016-17 Full Year	2017-18 YTD March 31, 2018
Total Awards	123	139	28
Total Dollars	\$184.4 M	\$97.3 M	\$8.3 M
Dollars to MWBE	\$29.1 M	\$10.8 M	\$1.7 M
% of Dollars to MWBE	15%	11%	21%
Total MWBE Vendors	52	65	14

#### Notes:

a. The MWBE expenditure and participation values shown here are from the monthly School Reform Commission Public Action/Approval Meetings. The dollar values are based upon an approved not to exceed amount. The final dollar value may be lower than the amount approved on the School Reform Commission Resolution.

b. The above numbers do not include City, State or Government Contracts; Proprietary Licenses/Sole Sources; Educational Partnerships or Cooperative Agreements.

c. Percentages within charts and total dollar amounts in the Overall Summary may not match due to rounding.

#### SM-7 QUARTERLY SCHOOL MANAGER REPORT OPEN DATA INITIATIVE

The School District of Philadelphia participates in the City of Philadelphia's Open Data Philly. Through this open data initiative, the District publishes longitudinal data sets spanning various operational school and student performance areas. The public release of this data supports our goals to promote greater transparency and community engagement. The following lists the data currently available on the School District's website.

https://www.philasd.org/performance/programsservices/open-data/

## **School Performance**

 School Progress Reports, District Scorecard, PSSA & Keystone Exams, Graduation rates, Average Daily Attendance, Suspensions, Serious Incidents

Data Set	Last Refreshed	Next Update	Description of Data
School Progress Report	Jan 2018	Winter 2019	School-wide file that includes schools' results from the School Progress Report. Example Metrics include: PSSA Math Prof/Adv, Retention, Out of School Suspension, Graduate, Attendance.
District Scorecard	Jan 2018	Winter 2019	PDF file displaying Progress Report for all district schools. Note: this data does not include Charter Schools.
PSSA & Keystone	Sept 2017	Fall 2018	Performance on the Pennsylvania System of School Assessment (PSSA) for all district schools by grade. Performance is provided as counts and percentage for Below Basic, Basic Proficient, Advanced, and Proficient/Advanced scores. The following subgroups are also provided: English Language Learner(ELL), IPE, Gender, Ethnicity, and Economically disadvantaged. Note: this data does not include Charter Schools.
Graduation Rates	Jan 2018	Fall 2018	This file contains counts and percentages of students who have graduated in four years and in six years by school. Figures are broken down by ELL status, IEP status, Economically Disadvantaged Status, Grade and Ethnicity. Students are attributed to the last school they attend in the four-year window, which ends on September 30 of their expected graduation year. Note: this data does not include Charter Schools.
95% Attendance by Grade	Dec 2017	Jan 2018	This file displays the number and percent of enrolled students in each grade that attended at least 95% of instructional days for SY 2014-15 through 2017-18 at the District level. The attendance is calculated cumulatively by month with June providing the percent for the respective school year. Note: This file does not include Charter Schools.
Average Daily Attendance	Nov 2017	Fall 2018	The Average Daily Attendance (ADA) calculation aggregates the absences for all students recorded in the School Computer Network and compares them to the total number of possible attended days based on the enrollment records of each student at the school. All classifications and reasons for student absences are included in calculating the absences used to calculate ADA. Note: this data does not include Charter Schools.
Out-of-School Suspensions	Nov 2017	Fall 2018	Metrics are used to evaluate the number of students at schools with Out of School Suspension. Metrics include: Total OSS, Total Students with 1 OSS, Total Students with 2 OSS, etc. Note: this data does not include Charter Schools.
Serious Incidents	Oct 2017	Fall 2018	The Counts by Incident Type files are used to evaluate the number of incidents that occurred at a school, by incident type. Note: this data does not include Charter Schools.
Serious Incident Report Details	Feb 2018	March 2018	The Incident Report Details provides detailed information about the incidents reported at a school. Moral Offenses are not included. Note: this data does not include Charter Schools.

#### SM-7 QUARTERLY SCHOOL MANAGER REPORT OPEN DATA INITIATIVE

### **School Information**

 Master School List, Longitudinal Master School List, Pre-School Information, School Catchment Areas, Enrollment & Demographics

Data Set	Last Refreshed	Next Update	Description of Data
Master School List	Nov 2017	Fall 2018	A Master file of all District, Charter, and Alternative Schools within operation in the School District. Examples of information within the file includes: School Code, Publication name, school level, governance, CTE Status, etc.
Longitudinal Master School List	Nov 2017	Fall 2018	Longitudinal file of all District and Charter Schools since 2001-2002. Example of information is similar to the Master School List.
School Enrollment/ Demographics	Nov 2017	Nov 2018	Provides School-level enrollment numbers as of Oct 1st, sorted by school and grade. Student subgroups include All Students, Gender, Ethnicity, and ELL, IEP, and CEP status. Note: this data does not include Charter Schools.
District Enrollment/ Demographics	Nov 2017	Nov 2018	Provides District-wide enrollment numbers as of Oct 1st, sorted by grade. Student subgroups include All Students, Gender, Ethnicity, and ELL, IEP, and CEP status. Note: this data does not include Charter Schools.
Pre-School Information	Dec 2017	SY 2018- 2019	Provides information on Pre-K Schools in the Philadelphia School System. Includes School Code, School Name, Address, Phone Number, etc. Note: this data does not include Charter Schools.
School Catchment Areas	Oct 2017	Nov 2018	Includes the catchment areas for Elementary, Middle, and High Schools. Note: this data does not include Charter Schools.
District Wide Surveys	Fall 2017	Fall 2018	Provides student, parent/guardian, and teacher response data from the District-wide survey for those schools that met the response rate thresholds in 2016-2017. The data includes school name, ULCS code, response rate, and percentage of respondents that selected each response to each question at the school level.

## **District Employees and Finance**

• Expenditure Information, Employee Data, Teacher Attendance

Data Set	Last Refreshed	Next Update	Description of Data
Expenditure Information	Jan 2018	Jan 2019	Information includes: Vendor identifier and name, Activity Name, Amount of Expenditures Spent, etc.
Employee Data	Jan 2018	April 2018	These data files include information on all active employees of the School District of Philadelphia, including name, pay rate, title, and location. Note: this data does not include Charter Schools.
Teacher Attendance	Jun 2016	Fall 2017	This provides an average daily attendance (ADA) rate for most teaching positions in a school. Almost all fully paid absences are counted, although sabbatical leave is not included. Therefore, not all absences are counted. Only those that are non-excused are counted. Source is the SDP payroll system, as archived in SDP Data Warehouse. Note: this data does not include Charter Schools.

Source: School District of Philadelphia website