

School District of Philadelphia Quarterly School Manager Report

FOR THE PERIOD ENDED DECEMBER 31, 2020



THE SCHOOL DISTRICT OF
PHILADELPHIA

February 12, 2021

The School District of Philadelphia's Quarterly School Manager Report for the period ended December 31, 2020 represents forward-looking statements and any such statements inherently are subject to a variety of risks and uncertainties that could cause actual results to differ materially from those that have been projected. Such risks and uncertainties which could affect the revenues and obligations of the School District include, among others, reduced governmental allocations, changes in economic conditions, mandates from other governments, and various other events, conditions and circumstances, many of which are beyond the control of the School District. Such forward-looking statements speak only as of the date of this presentation, February 12, 2021. The School District disclaims any obligation or undertaking to release publicly any updates or revisions to any forward-looking statement contained herein to reflect any changes in the School District's expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

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School District of Philadelphia
QUARTERLY SCHOOL MANAGER REPORT
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Overview of the Quarterly School Manager Report

The Quarterly School Manager Report is a summary report on the finances and management of the School District of Philadelphia. It is prepared by the Office of Finance.

The purpose of the Quarterly School Manager Report is to provide senior management of the School District of Philadelphia with a summary of the District's progress in implementing the financial and management goals of the current fiscal year on both a "Year-to-date Actual" basis and on a "Forecast for Full Year" basis.

While the Quarterly School Manager Report focuses narrowly on the financial management of the District, it is important to keep in mind the real educational impacts to children and families of the District's financial status. Many schools lack a full array of resources and educational opportunities. Our financial plans are only effective to the extent that they provide for an adequate education of all public school children in Philadelphia.

The Quarterly School Manager Report contains the following reports and schedules:

Operating Funds: The Quarterly School Manager Report presents a combined presentation of revenues and expenses for the principal operating funds, in addition to detailed revenue categories in the general, intermediate unit, and debt service funds; and expenditure and current budget information divided according to the District's functional hierarchy.

The principal operating funds of the District consist of a General Fund, Intermediate Unit (IU) Fund, and a Debt Service Fund. The District is required, as a result of its covenants to holders of fixed rate bonds of the School District, to deposit funds into its sinking funds during the current fiscal year to pay some of the debt service due in the next fiscal year.

For all quarters except the fourth quarter, the operating reports present quarterly year-to-date actuals for the current fiscal year and prior two fiscal years; the current full year projection and full year actuals or latest projection for the prior two years; and the year-to-date actuals as a percentage of the total year. The fourth quarter report presents the current year amended budget, current full year projection, the current year projected budget variance, and full year obligations for the prior two years.

Cash Flow: The Cash Flow section includes year-to-date cash flow and vendor payment information. The School District's adopted cash flow is based on the current fiscal year's adopted budget. The cash flow projections are updated to reflect actual year-to-date results and changes to assumptions as to the timing of revenues and the payment of expense which are made as a result of actual events. The vendor payments report includes the cash payments made to date in the fiscal year to the District's vendors. The list contains payments inclusive of operating and grants expenditures.

Personnel Reports: The Position Summary Report contains budgeted and projected Full Time Equivalent positions and current On-Board actual employees. Budgeted and projected positions are derived from the Office of Management and Budget personnel projection system reconciled to the Staffing Management System for school-based positions. Current On-Board employees are taken from the District's Advantage HR Staffing system and include On-Board employees at months-end with status codes 1 (Active), 2 (Acting), 3 (Long-Term Substitutes), and other codes for certain employee groups. There may be instances when the Count (Filled column) is fractional which represents an employee in a part-time position. The Quarterly School Manager Report also includes a Vacancy Report which is a listing of teacher vacancies by school for operating and grant funds.

The Position Report and Vacancy Report may vary due to timing differences, different definitions of what constitutes a vacancy, and different definitions of when a vacancy is considered filled.

Supplementary Materials: This section of the Quarterly School Manager Report contains additional materials related to the operations of the School District.

The Debt Service Schedule is the District's current fiscal year projected operating debt service budget (net of refunding), which depicts each bond series outstanding broken down by principal and interest due in the current fiscal year. "Trapped funds¹" reserved or released in the current year are shown separately.

The Capital Projects reports include a listing of the District's activities related to capital projects, in addition to detailing the monthly year-to-date cash balances for all bond funds held to pay capital projects.

The documentation also includes information regarding the school allocation methodology, major grants funds and corresponding descriptions, school-by-school Title I budgets and spend, a summary of minority and women business enterprise participation, and a listing of the data posted on the District's website as part of the Open Data Initiative.

¹ In order to be compliant with Local Government Unit Debt Act (LGUDA) guidelines that all debt be amortized, bonds with a bullet maturity must have debt service payments set aside to pay the future principal and interest when it comes due as if there were an amortization schedule. Those funds that are set aside are considered trapped and are released when the payment is due.

School District of Philadelphia
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Introduction

Overview

The School District of Philadelphia's Quarterly School Manager Report for the period ended December 31, 2020 represents forward-looking statements and any such statements are subject to a variety of risks and uncertainties that could cause actual results to differ materially from those that have been projected. Please note that the FY20 actuals contained in this report are based on the District's current FY20 unaudited financial statements.

For FY21, the District currently projects operating revenues of \$3,356.4 million and operating expenditures of \$3,501.3 million, resulting in an operating deficit of (\$144.9) million excluding changes in reserves and an operating deficit of (\$145.7) million including changes in reserves². The District projects to end FY21 with a \$27.1 million positive ending fund balance.

This represents a (\$6.7) million decrease compared to the FY21 Adopted operating ending fund balance of \$33.8 million. This decrease is attributable to a (\$20.5) million unfavorable variance in FY21 and a \$13.8 million better than projected performance in FY20 (as compared to the FY20 Amended budget), which resulted in a higher starting fund balance.

Second Quarter Report Revised Projections

The District's currently projected year-end fund balance of \$27.1 million, as of December 31, 2020, represents a \$60.2 million increase from the September 30, 2020 projection and is due primarily to a (\$102.1) million reduction in projected expenditures, offset by a (\$36.3) million reduction in projected revenues, and a (\$5.6) million decrease in the unaudited FY20 ending fund balance (i.e. the FY21 beginning fund balance). FY21 adjustments include:

- **Revised FY21 projected revenues:**
 - (\$32.6) million reduction in local tax and non-tax revenues due to (\$20.0) million decrease in Liquor Sales Tax, (\$10.0) million decrease in Business Use and Occupancy Tax, (\$1.3) million net decrease in Real Estate Taxes; and a (\$1.3) million net decrease in Local Non-Tax Revenue;
 - (\$15.4) million reduction in State revenues due to (\$11.2) million decrease in Transportation reimbursement associated with the reduction in expense; (\$4.4) million decrease in state classified retirement and social security reimbursement related to a shift in classification of reimbursements related

² Transfers from Reserves are not included in the total expenditures. FY21 transfers from reserves are an unfavorable net (\$13.3) million for trapped funds related to debt service and the release of a \$12.5 million reserve for facilities.

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to spending on federal stimulus funds; and a net increase of \$0.2 million in all other State revenue;

- \$0.1 million increase in the Federal Debt Service Subsidy;
- \$11.6 million increase in federal stimulus funds due to \$6.9 million increase from the State's allocation of Federal Stimulus dollars and a \$4.7 million³ increase in retirement and social security reimbursement associated with the CARES Act funding.

Revised FY21 projected expenditures:

- - (\$91.8) million reduction in District-Operated Schools, primarily due to a (\$26.7) million reduction in Food Services due to additional funding made available to the Food Services Fund, resulting in operating no longer needing to support food services operations; a (\$25.2) million decrease in District transportation expenditures and a (\$17.0) million decrease in substitute service expenditures due to remote learning; an (\$8.0) million decrease in Educational Technology expenditures due to shifts of expenditures to new grants; (\$3.6) million decrease in Utilities expenditures; and a (\$11.3) million net decrease in all other expenditures;
 - \$0.7 million increase in debt expenditures related to short-term borrowing;
 - (\$7.1) million decrease in Charter Transportation expenditures; offset by a \$2.3 million increase in charter school expenditures, primarily due to increases in cyber charter school enrollment;
 - (\$5.6) million decrease in expenditures for Non Public Schools Transportation expenditures; and (\$1.7) million decrease in expenditures for students in other out of district placements;
 - \$2.1 million net increase in Administration expenditures primarily due to an increase in outside counsel costs;
 - (\$1.0) million reduction in Undistributed Budgetary Adjustments.

³ Includes \$3.9 million in projected PSERS and \$0.9 million in projected Social Security revenue associated with CARES Act spend that was previously classified as State revenues.

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Year Over Year Comparison

Revenues – Year over Year

	FY21 YTD December 31 Revenues	FY20 YTD December 31 Revenues	FY19 YTD December 31 Revenues
A. Local Tax Revenue	225,688,999	268,451,850	253,063,341
B. Local Non Tax Revenue	131,094,009	116,295,200	96,502,767
C. State Revenue	705,200,422	701,446,336	655,646,735
D. Federal Revenue	8,351,830	8,335,207	6,175,024
E. Other Financing Sources	17,842,043	3,911,592	112,916
Total Operating Revenues	1,088,177,303	1,098,440,184	1,011,500,783

Year-to-date revenue variances are primarily driven by the following:

- FY21 year-to-date Local Tax revenue as compared to FY20 is (\$42.8) million lower due to a (\$43.4) million reduction in Real Estate Tax, Liquor Sales Tax, Business Use and Occupancy Tax, Cigarette Tax, Sales Tax, Ridesharing Revenue, and Payments in Lieu of Taxes collections, offset by a \$0.6 million increase in the School Income Tax and Public Utility Realty Tax collections; FY20 year-to-date local tax revenue as compared to FY19 is \$15.4 million higher due to a \$17.7 million increase in Real Estate Tax, School Income Tax, Liquor Sales Tax, Use and Occupancy Tax, Sales Tax, Ridesharing Revenue, and Payments in Lieu of Taxes, partially offset by (\$2.3) million decrease in Cigarette Tax and Public Utility Realty Tax collections;
- Local Non-Tax year-to-date revenue in FY21 is higher than in FY20 by \$14.8 million, primarily due to a \$18.3 million increase in the City grant, other Miscellaneous Non-Tax revenue, Voluntary Contributions, and Gaming Revenue collections, offset by a (\$3.5) million net decrease in collections associated with investments. Local Non-Tax year-to-date revenue in FY20 is higher than FY19 primarily due to the timing of the City grant. Note: prior to FY19, these payments were not made quarterly and received later in the year. FY20 year-to-date local non-tax revenue also includes a net decrease of other local non-tax revenue totaling (\$1.2) million;
- FY21 year-to-date State revenues compared to FY20 are higher as a result of \$9.4 million in increased reimbursement for higher retirement and social security expenditures and Vocational Education subsidies collections, offset by a net (\$5.6) million in reductions to the Basic Education and Special Education Subsidies and Transportation reimbursement collections. FY20 year-to-date State revenues compared to FY19 are higher as a result of increased reimbursement for higher retirement and social security expenditures, and greater basic education and special education subsidies,

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transportation, and vocational education revenues, offset by a reduction in Act 89 funding for Non-Public School Programs;

- FY21 year-to-date Federal revenues are relatively even with FY20 year-to-date totals. Federal revenues year-to-date are higher in FY20 and FY21 compared to FY19 due to an increase in the Federal Debt Subsidy starting in FY20. For FY20, Congress authorized a higher reimbursement rate for Bond interest than in prior years, but below the rates “guaranteed” when the Bonds were issued;
- Other Financing Sources year-to-date vary each year due to the sale of property or debt financing. FY21 year-to-date collections are \$13.9 million greater than FY20, reflecting the premium related to the District’s short-term borrowing. FY20 also included a refunding reflecting a \$3.9 million increase over FY19 year-to-date collections.

Expenditures – Year over Year

	FY21 YTD December 31 Expenditures	FY20 YTD December 31 Expenditures	FY19 YTD December 31 Expenditures
A. Salaries	382,580,331	382,828,496	373,256,333
B. Benefits	303,552,293	267,286,100	261,250,019
C. Non-Personnel Services	973,941,424	959,337,181	817,107,259
Total	1,660,074,048	1,609,451,777	1,451,613,611

Significant differences in year-to-date expenditures in FY21 compared with prior years include:

- Salaries – FY21 year-to-date salaries compared to FY20 are relatively flat. FY20 year-to-date salaries as compared to FY19 are \$9.6 million higher due to the combined effect of an increase in total staffing complement and salary increases.
- Benefits – FY21 year-to-date benefits as compared to FY20 are \$36.3 million higher due to the timing of an accounting adjustment. FY20 year-to-date benefits as compared to FY19 are \$6.0 million higher due to the increase in total staffing and salary increases noted above.
- Non-Personnel Services (NPS) – FY21 year-to-date non-personnel services as compared to FY20 are \$14.6 million higher, primarily due to increased charter payments given the growth in cyber charter school enrollment. FY20 year-to-date non-personnel services as compared to FY19 are \$142.2 million higher primarily due to the timing of charter school tuition payments and increases in facilities expenditures. FY20 charter expenditures through December 31, 2019 included one additional month of charter payments due to the January payment occurring in December, which did not occur in FY19.

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Prior Year Unaudited Actuals

Based on the District's unaudited actuals, the District projects operating revenues of \$3,274.5 million and operating expenditures of \$3,284.1 million in FY20, resulting in an operating deficit of (\$9.6) million excluding transfers from reserves and (\$49.8) million including transfers from reserves⁴. With an FY20 beginning fund balance of \$222.6 million, the District is projected to end FY20 with a \$172.8 million positive ending fund balance. This represents a \$13.8 million increase over the FY20 Amended operating ending fund balance of \$159.0 million. The FY20 unaudited actual fund balance represents 5.3% of FY20 operating expenditures and other uses, or less than three weeks of operating expense.

Issues and Risks

The Quarter 2 report reflects the half-year mark of the fiscal year and is a better depiction of the District's spend than the Quarter 1 report. The Quarter 3 report will refine these projections as we move further through the school year.

COVID-19 Impacts

The COVID-19 pandemic has impacted both District revenues and expenditures beyond what was originally anticipated in the FY21 Adopted Budget. The District is projecting a net revenue loss of approximately (\$45.5) million as compared to the Adopted budget, primarily due to reductions in Liquor Sales Tax and Business Use and Occupancy Tax revenue. This loss includes the projected receipt of an additional \$6.9 million in Federal stimulus funding, that was not projected as of Q1. The additional stimulus funding in combination with the Federal CARES Act funding puts the District in a position to end FY21 and enter FY22 with a positive fund balance. However, this additional funding does not solve the District's structural deficit or the longer-term impacts of COVID-19 on District revenue.

Overall expenditures are now projected to be lower than the Adopted Budget, but the District continues to face increases in technology costs, expenditures associated with the six new Regional Centers, readying facilities for reopening, and future year costs associated with recent labor agreements.

The projection presumes continued operation of the District's six Regional Centers through the remainder of the school year, and the District's current reopening plan, which assumes that approximately one-third of students in grades pre-K through 2nd grade resume in a hybrid model beginning February 22nd, and an assumption that students with complex needs will be the next to return in-person. Future projections will be revised to reflect the most up to date District reopening plans.

⁴ Transfers from Reserves are not included in total expenditures. FY20 transfers from reserves include a (\$1.9) million net impact of refunding, (13.3) million of trapped funds, and an (\$25.0) million reserve for facilities.

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Conclusion

The pandemic has continued to create a dynamic fiscal challenge for the School District. The combination of the impacts of the pandemic on revenues and expenditures, coupled with unbudgeted expenses related to new labor agreements, has resulted in a significant, long term structural budget deficit. Federal grant funds from the CARES Act, combined with cost-reduction efforts at the District have enabled the District to avoid significant cuts in the current year, despite a projected operating deficit of over (\$145.7) million for FY21. The significant additional Federal stimulus funding from the Elementary and Secondary School Emergency Relief Fund (ESSER) will allow the District to enter FY22 and FY23 with some stability and hopefully provide time for revenues to return to pre-pandemic growth levels, while the District identifies and implements strategies to reduce the structural deficit.



Uri Z. Monson
Chief Financial Officer
Office of Finance
School District of Philadelphia
February 12, 2021

**School District of Philadelphia
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FY21 Adopted Operating Budget Summary

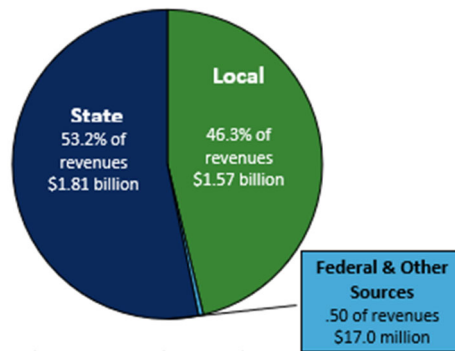
FY21 Adopted Budget

The District's budget consists of multiple funds: operating, categorical, capital, print, and food services. The adopted operating budget includes a \$3.40 billion revenue budget and a \$3.53 billion expenditure budget.

Operating Revenues

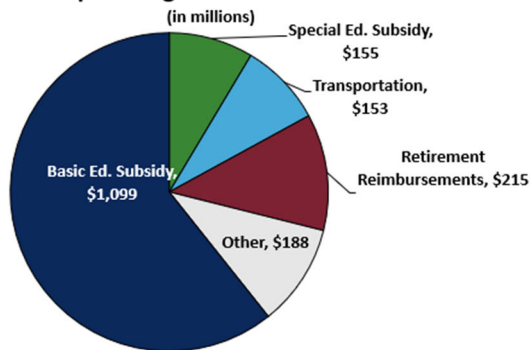
District revenues are provided by the state, city, federal governments, and other sources.

**FY21 Adopted
Operating Budget**

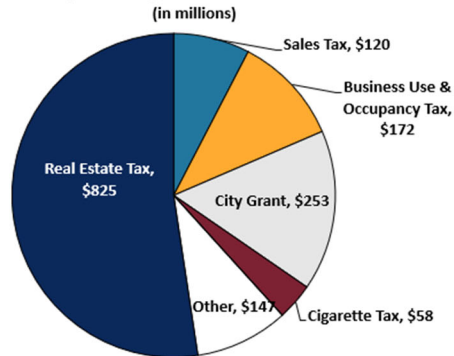


Approximately 52.4 percent of local revenues are generated from real estate tax. The remaining 47.6 percent of local revenues come from other taxes and fees and a City grant. Approximately 60.7 percent of state revenues are provided through the basic education subsidy. The remaining 39.3 percent of State revenues come from other subsidies and reimbursements.

Operating State Revenues



Operating Local Revenues



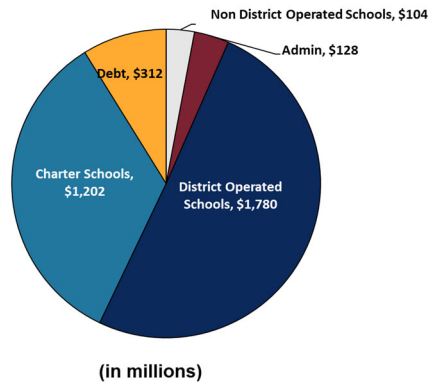
Source: FY20-21 Adopted Budget

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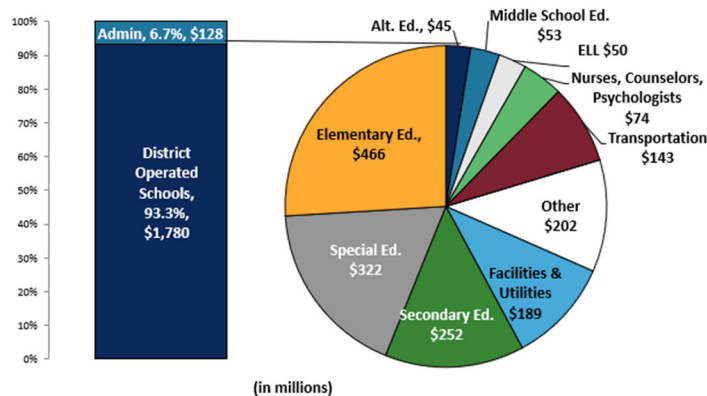
Operating Expenditures

The District's FY21 projected operating budget includes operating expenditures of \$3.53 billion. The District spends 87.5 percent of its operating budget directly on District, charter, and other non-District schools, with the remainder of the budget expended on debt service (8.8 percent) and District administration (3.6 percent).

FY21 Adopted Operating Budget



Approximately 54.1 percent of the operating budget goes to District operated schools (including District administration). Of this amount, 93.3 percent goes to instruction, instructional support and other direct supports to schools. The remaining 6.7 percent is budgeted for District administration.



The remaining 45.9 percent is budgeted for charter schools (34.1 percent), other non-District operated schools (3.0 percent), and debt service (8.8 percent).

Source: FY20-21 Adopted Budget

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FY21 Key Budget Dates

The following table summarizes the key budget dates for FY21:

Month	District	City	State
July	<ul style="list-style-type: none"> • July 1, 2020- Board of Education authorizes the issuance and sale of Tax and Revenue Anticipation Notes for FY21 		
August	<ul style="list-style-type: none"> • Aug. 14, 2020- FY20 Q4 Quarterly School Manager Report released 		
September			
October			
November	<ul style="list-style-type: none"> • Nov. 13, 2020- FY20 Q1 Quarterly School Manager Report released 		
December			
January			
February	<ul style="list-style-type: none"> • February 12, 2021- FY20 Q2 Quarterly School Manager Report released 		<ul style="list-style-type: none"> • Feb. 3, 2021- Governor's FY22 Budget Address and proposed budget
March	<ul style="list-style-type: none"> • March 2021- School budgets for FY22 submitted • March 25, 2021- Board of Education approves FY22 Lump Sum Statement 		
April	<ul style="list-style-type: none"> • April 2021- FY22 Consolidated and School Budget Books released online • April 22, 2021- Board of Education Budget Hearing for FY22 	<ul style="list-style-type: none"> • April 2021- Mayor's FY22 Budget Address and proposed budget 	
May	<ul style="list-style-type: none"> • May 14, 2021- FY21 Q3 Quarterly School Manager Report released • May 27, 2021- Board of Education adoption of FY21 Budget and FY20 Amended Budget 	<ul style="list-style-type: none"> • May 2021- City Council School District Budget Hearing for FY22 • May 2021- City Council adoption of FY22 Budget • May 2021- City Council passes bill to authorize District to levy FY22 taxes 	
June	<ul style="list-style-type: none"> • June 24, 2021- Board of Education approves authority to levy and assess FY22 taxes 		<ul style="list-style-type: none"> • June 2021- Enactment of FY22 State budget

* Future dates are subject to change and may be revised in subsequent reports.

Source: School District of Philadelphia Finance Staff

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**OPERATING FUND
REPORTS**

TABLE OF-1
QUARTERLY SCHOOL MANAGER REPORT
FUND BALANCE SUMMARY
OPERATING & FEDERAL COVID-19 STIMULUS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2020

	A	B	C	D	E	F	G	H	I	J	K
	Category	FISCAL YEAR 2021				FISCAL YEAR 2020			FISCAL YEAR 2019		
		Adopted Budget	YTD Dec. 31, 2020	YTD As % of Adopted Budget	Current Projection	Unaudited Actual	YTD Dec. 31, 2019	YTD As % of Unaudited Actual	Full Yr Actual	YTD Dec. 31, 2018	YTD As % of Full Yr Actuals
	REVENUES										
1	Local Tax Revenue	1,304,821,659	225,688,999	17.3%	1,240,746,563	1,317,092,381	268,451,850	20.4%	1,346,789,457	253,063,341	18.8%
2	Local Non Tax Revenue	269,171,964	131,094,009	48.7%	268,265,598	267,796,276	116,295,200	43.4%	224,539,676	96,502,767	43.0%
3	State Revenue	1,693,361,752	705,200,422	41.6%	1,683,341,287	1,665,072,794	701,446,336	42.1%	1,600,822,943	655,646,735	41.0%
4	Federal Revenue	16,721,836	8,351,830	49.9%	16,792,851	17,014,807	8,335,207	49.0%	16,847,394	6,175,024	36.7%
5	Subtotal Operating Revenues	3,284,077,211	1,070,335,260	32.6%	3,209,146,299	3,266,976,258	1,094,528,593	33.5%	3,188,999,470	1,011,387,867	31.7%
6	Federal CARES and COVID-19 Stimulus Revenue ¹	117,500,000	-	0.0%	129,137,278	-	-	N/A	-	-	N/A
7	Total Other Financing Sources (excluding Refunding)	289,000	17,842,043	6173.7%	18,131,043	7,552,591	3,911,592	51.8%	402,384	112,916	28.1%
8	Total Operating Revenues & Other Sources (excluding Refunding)	3,401,866,211	1,088,177,303	32.0%	3,356,414,620	3,274,528,849	1,098,440,184	33.5%	3,189,401,854	1,011,500,783	31.7%
	EXPENDITURES										
9	A. District Operated Schools	1,783,109,960	719,522,655	40.4%	1,751,581,898	1,719,832,225	728,798,056	42.4%	1,661,284,146	698,849,120	42.1%
10	B. Debt Service	323,102,075	200,896,710	62.2%	333,393,258	295,949,026	198,110,513	66.9%	308,217,548	199,542,490	64.7%
11	C. Charter Schools	1,158,263,235	670,476,608	57.9%	1,168,563,235	1,049,430,968	593,311,531	56.5%	968,360,760	470,084,290	48.5%
12	D. Charter Transportation	43,538,054	4,761,517	10.9%	35,926,544	35,515,182	21,096,923	59.4%	38,410,748	20,535,525	53.5%
13	E. Other Non District Operated Schools	104,123,673	6,941,134	6.7%	100,902,299	89,118,278	14,110,581	15.8%	95,901,279	16,895,069	17.6%
14	F. Administration	129,530,160	57,435,015	44.3%	127,410,693	119,285,910	52,336,545	43.9%	104,409,166	45,120,415	43.2%
15	G. Undistributed Budgetary Adjustments	(17,172,574)	40,409	-0.2%	(18,134,927)	(26,908,640)	1,687,628	-6.3%	(28,275,917)	586,702	-2.1%
16	Subtotal Operating Expenditures	3,524,494,583	1,660,074,048	47.1%	3,499,643,000	3,282,222,950	1,609,451,777	49.0%	3,148,307,730	1,451,613,611	46.1%
17	Other Financing Uses (excluding Refunding)	1,683,471	-	0.0%	1,683,471	1,904,295	-	0.0%	1,830,639	-	0.0%
18	Total Obligations & Other Uses (excluding Refunding)	3,526,178,054	1,660,074,048	47.1%	3,501,326,471	3,284,127,245	1,609,451,777	49.0%	3,150,138,369	1,451,613,611	46.1%
19	Operating Surplus (Deficit)	(124,311,843)			(144,911,851)	(9,598,396)			39,263,485		
20	Refunding Revenues and Sources	-	-	N/A	-	350,941,922	186,913,950	53.3%	-	-	N/A
21	Refunding Expenditures and Uses	-	-	N/A	-	352,801,652	30,616,146	8.7%	-	-	N/A
	REFUNDING & CHANGE IN RESERVES										
22	Net Impact of Refunding Sources and Uses	-			-	(1,859,730)			-		
23	Transfers from Reserves	(13,320,667)			(13,320,667)				-		
24	Reserve for Facilities	12,500,000			12,500,000	(25,000,000)			4,633,256		
25	Operating Surplus/(Deficit) including Refunding & Change in Reserves	(125,132,510)			(145,732,518)	(49,778,793)			43,896,741		
26	Prior Year Fund Balance	158,957,533			172,827,779	222,606,572			169,466,348		
27	Adjustment of Prior Year Balance	-			-	-			9,243,483		
28	Prior Year Fund Balance after Adjustment	158,957,533			172,827,779	222,606,572			178,709,831		
29	Year End Fund Balance	33,825,023			27,095,261	172,827,779			222,606,572		

¹ Current Projection includes projected retirement and social security reimbursement associated with CARES Act funding.
 Note: Federal Stimulus funding also included in the Major Grant Funds Summary.

Source: School District of Philadelphia Budget System; School District of Philadelphia Finance Staff Estimates

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QUARTERLY SCHOOL MANAGER REPORT
REVENUE DETAIL
OPERATING & FEDERAL COVID-19 STIMULUS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2020

	A	B	C	D	E	F	G	H	I	J	K
		FISCAL YEAR 2021				FISCAL YEAR 2020			FISCAL YEAR 2019		
	Category	Adopted Budget	YTD Dec. 31, 2020	YTD As % of Adopted Budget	Current Projection	Unaudited Actual	YTD Dec. 31, 2019	YTD As % of Unaudited Actual	Full Yr Actual	YTD Dec. 31, 2018	YTD As % of Full Yr Actuals
	LOCAL TAX REVENUE										
	GENERAL FUND										
1	Real Estate Tax -Current	780,847,000	48,066,326	6.2%	787,710,000	816,826,483	49,617,529	6.1%	800,298,689	34,580,253	4.3%
2	Real Estate Tax -Delinquent	43,870,000	8,891,258	20.3%	35,694,540	28,620,699	12,676,888	44.3%	47,427,013	15,382,578	32.4%
3	Liquor Sales Tax	76,820,823	11,813,834	15.4%	36,546,866	58,845,024	32,921,891	55.9%	79,300,071	29,335,026	37.0%
4	School (Non-Business) Income Tax	48,405,724	4,345,326	9.0%	48,405,724	51,560,082	3,873,548	7.5%	49,434,148	3,298,644	6.7%
5	Business Use and Occupancy Tax	171,782,100	81,274,770	47.3%	150,151,786	177,150,056	91,110,251	51.4%	186,532,175	90,992,125	48.8%
6	Cigarette Tax	58,000,000	14,686,061	25.3%	58,000,000	57,770,885	15,916,640	27.6%	58,153,785	18,203,369	31.3%
7	Sales Tax	120,000,000	54,755,966	45.6%	120,000,000	120,000,000	58,608,541	48.8%	120,000,000	57,998,330	48.3%
8	Ridesharing Revenue	3,915,000	537,430	13.7%	2,915,000	5,138,140	2,545,549	49.5%	4,461,419	2,090,857	46.9%
9	Payments in Lieu of Taxes	4,619	-	0.0%	4,619	4,619	4,619	100.0%	-	-	N/A
10	Public Utility Realty Tax	1,176,393	1,318,028	112.0%	1,318,028	1,176,393	1,176,393	100.0%	1,182,157	1,182,157	100.0%
11	TOTAL OPERATING FUNDS - LOCAL TAX REVENUE	1,304,821,659	225,688,999	17.3%	1,240,746,563	1,317,092,381	268,451,850	20.4%	1,346,789,457	253,063,341	18.8%
	LOCAL NON TAX REVENUE										
	GENERAL FUND										
12	Interest on Temp. Investments	560,870	455,172	81.2%	560,870	3,655,790	1,770,417	48.4%	6,445,138	3,895,232	60.4%
13	Grant from City of Philadelphia	252,578,558	126,289,279	50.0%	252,578,558	227,356,410	111,228,205	48.9%	180,870,541	90,435,271	50.0%
14	Stadium Agreements	2,743,500	-	0.0%	2,743,500	2,743,500	-	0.0%	2,743,500	-	0.0%
15	Voluntary Contribution Program	2,880,557	200,822	7.0%	3,117,128	1,830,502	200,385	10.9%	2,832,435	32,585	1.2%
16	Parking Authority Contribution	-	-	N/A	-	14,694,955	-	0.0%	15,416,639	-	0.0%
17	Gaming Revenue	5,291,619	488,462	9.2%	5,748,682	5,731,577	31,399	0.5%	5,000,000	-	0.0%
18	Reimb. from Other Funds	13,860	-	0.0%	13,860	13,860	-	0.0%	13,860	-	0.0%
19	Miscellaneous Non Tax	4,500,000	3,322,477	73.8%	2,900,000	4,140,605	500,554	12.1%	5,555,446	453,609	8.2%
20	TOTAL - LOCAL NON TAX REVENUE	268,568,964	130,756,213	48.7%	267,662,598	260,167,199	113,730,961	43.7%	218,877,559	94,816,697	43.3%
	INTERMEDIATE UNIT FUND										
21	Special Education Tuition	72,000	-	0.0%	72,000	150,212	-	0.0%	86,675	-	0.0%
22	Special Education Trans. Interest	10,000	-	0.0%	10,000	161,430	-	0.0%	122,067	-	0.0%
23	TOTAL - LOCAL NON TAX REVENUE	82,000	-	0.0%	82,000	311,642	-	0.0%	208,742	-	0.0%
	DEBT SERVICE FUND										
24	Interest and Investment Earnings	521,000	304,183	58.4%	521,000	2,897,963	1,651,773	57.0%	3,836,225	1,686,070	44.0%
25	Basis Swap	-	-	N/A	-	4,410,456	912,467	20.7%	1,611,037	-	0.0%
26	Miscellaneous	-	33,613	N/A	-	9,016	-	0.0%	6,114	-	0.0%
27	TOTAL - LOCAL NON TAX REVENUE	521,000	337,797	64.8%	521,000	7,317,435	2,564,239	35.0%	5,453,376	1,686,070	30.9%
28	TOTAL OPERATING FUNDS - LOCAL NON TAX REVENUE	269,171,964	131,094,009	48.7%	268,265,598	267,796,276	116,295,200	43.4%	224,539,676	96,502,767	43.0%
	STATE REVENUE										
	GENERAL FUND										
29	Gross Basic Education	1,158,327,606	474,406,920	41.0%	1,158,317,839	1,158,317,839	475,988,412	41.1%	1,113,038,036	458,384,020	41.2%
30	Less: Reimb. of Prior Year's										
	Intermediate Unit Advances	(59,027,766)	-	0.0%	(59,027,766)	(72,798,642)	-	0.0%	(65,393,552)	-	0.0%
31	Net Basic Education	1,099,299,840	474,406,920	43.2%	1,099,290,073	1,085,519,197	475,988,412	43.8%	1,047,644,483	458,384,020	43.8%

	Category	FISCAL YEAR 2021				FISCAL YEAR 2020			FISCAL YEAR 2019		
		Adopted Budget	YTD Dec. 31, 2020	YTD As % of Adopted Budget	Current Projection	Unaudited Actual	YTD Dec. 31, 2019	YTD As % of Unaudited Actual	Full Yr Actual	YTD Dec. 31, 2018	YTD As % of Full Yr Actuals
32	Debt Service	7,500,000	-	0.0%	7,500,000	-	-	N/A	-	-	N/A
	School Health Programs:-										
33	Nurse Services	1,015,484	-	0.0%	1,129,747	1,015,484	-	0.0%	935,441	-	0.0%
34	Medical & Dental	1,673,755	-	0.0%	1,781,999	1,673,755	-	0.0%	1,643,438	-	0.0%
35	Tuition	42,000	-	0.0%	42,000	86,735	-	0.0%	42,384	-	0.0%
36	Vocational Education	7,031,788	3,230,234	45.9%	7,150,298	7,041,501	3,066,495	43.5%	6,207,276	2,960,019	47.7%
37	Transportation	59,578,309	36,810,421	61.8%	57,026,283	69,860,197	36,222,470	51.8%	66,854,927	35,042,859	52.4%
38	Special Education	155,389,753	69,267,285	44.6%	154,227,298	154,220,929	69,785,173	45.3%	146,860,118	65,484,611	44.6%
39	Retirement	173,048,658	59,203,047	34.2%	172,005,433	167,299,288	57,187,637	34.2%	155,790,011	36,557,269	23.5%
40	Social Security	38,616,814	12,146,261	31.5%	38,129,283	36,072,085	5,888,053	16.3%	37,737,677	8,742,342	23.2%
41	TOTAL - STATE REVENUE	1,543,196,401	655,064,169	42.4%	1,538,282,414	1,522,789,171	648,138,240	42.6%	1,463,715,756	607,171,120	41.5%
	INTERMEDIATE UNIT FUND										
42	Special Education Program	5,798,000	5,526,826	95.3%	5,817,712	5,817,713	5,508,060	94.7%	5,553,576	5,287,996	95.2%
43	Special Education Transportation	93,787,846	42,284,190	45.1%	85,160,294	85,515,762	46,405,660	54.3%	85,328,308	40,942,564	48.0%
44	Retirement	41,611,545	-	0.0%	44,267,806	41,646,663	-	0.0%	37,461,504	-	0.0%
45	Social Security	8,967,960	2,325,237	25.9%	9,813,061	9,303,485	1,394,376	15.0%	8,763,798	2,245,055	25.6%
46	TOTAL - STATE REVENUE	150,165,351	50,136,253	33.4%	145,058,873	142,283,623	53,308,096	37.5%	137,107,186	48,475,615	35.4%
47	TOTAL OPERATING FUNDS - STATE REVENUE	1,693,361,752	705,200,422	41.6%	1,683,341,287	1,665,072,794	701,446,336	42.1%	1,600,822,943	655,646,735	41.0%
	FEDERAL REVENUE										
	GENERAL FUND										
48	Impacted Area Aid	124,933	-	0.0%	124,933	317,229	-	0.0%	92,351	45,569	49.3%
49	TOTAL - FEDERAL REVENUE	124,933	-	0.0%	124,933	317,229	-	0.0%	92,351	45,569	49.3%
	DEBT SERVICE FUND										
50	Federal Debt Service Subsidy	16,596,903	8,351,830	50.3%	16,667,918	16,697,578	8,335,207	49.9%	16,755,043	6,129,455	36.6%
51	TOTAL - FEDERAL REVENUE	16,596,903	8,351,830	50.3%	16,667,918	16,697,578	8,335,207	49.9%	16,755,043	6,129,455	36.6%
52	TOTAL OPERATING FUNDS - FEDERAL REVENUE	16,721,836	8,351,830	49.9%	16,792,851	17,014,807	8,335,207	49.0%	16,847,394	6,175,024	36.7%
53	SUBTOTAL OPERATING REVENUES	3,284,077,211	1,070,335,260	32.6%	3,209,146,299	3,266,976,258	1,094,528,593	33.5%	3,188,999,470	1,011,387,867	31.7%
54	Federal CARES Act	117,500,000	-	0.0%	104,423,369	-	-	N/A	-	-	N/A
55	Federal COVID-19 Stimulus	-	-	N/A	20,000,000	-	-	N/A	-	-	N/A
56	Retirement - CARES Act	-	-	N/A	3,858,563	-	-	N/A	-	-	N/A
57	Social Security - CARES Act	-	-	N/A	855,346	-	-	N/A	-	-	N/A
58	FEDERAL CARES AND COVID-19 STIMULUS REVENUES	117,500,000	-	-	129,137,278	-	-	-	-	-	-
59	Total Other Financing Sources (excluding Refunding)	289,000	17,842,043	6173.7%	18,131,043	7,552,591	3,911,592	51.8%	402,384	112,916	28.1%
60	TOTAL OPERATING REVENUES (EXCLUDING REFUNDING)	3,401,866,211	1,088,177,303	32.0%	3,356,414,620	3,274,528,849	1,098,440,184	33.5%	3,189,401,854	1,011,500,783	31.7%

Note: Federal Stimulus funding also included in the Major Grant Funds Summary.

Source: School District of Philadelphia Budget System; School District of Philadelphia Finance Staff Estimates

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QUARTERLY SCHOOL MANAGER REPORT
FUNCTIONAL EXPENDITURE SUMMARY
OPERATING & FEDERAL COVID-19 STIMULUS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2020

A	B	C	D	E	F	G	H	I	J	K
DEPARTMENT	FISCAL YEAR 2021				FISCAL YEAR 2020			FISCAL YEAR 2019		
	Adopted Budget	YTD Dec. 31, 2020	YTD As % of Adopted Budget	Current Projection	Unaudited Actual	YTD Dec. 31, 2019	YTD As % of Unaudited Actual	Full Yr Actual	YTD Dec. 31, 2018	YTD As % of Full Yr Actuals
District Operated Schools										
1 Elementary K to 8 Education	466,049,078	214,551,828	46.0%	478,563,982	464,942,909	201,573,013	43.4%	453,372,386	203,312,439	44.8%
2 Middle School Education	52,624,567	24,317,036	46.2%	55,084,311	70,288,083	28,162,840	40.1%	68,739,268	28,701,262	41.8%
3 Secondary Education	224,875,523	100,088,890	44.5%	232,931,184	209,346,231	87,987,245	42.0%	198,869,648	85,603,948	43.0%
4 Secondary Education CTE	26,982,454	11,897,181	44.1%	27,498,544	26,914,567	11,573,692	43.0%	26,993,326	11,736,926	43.5%
5 Special Education High Incidence	96,590,923	43,464,602	45.0%	103,783,593	97,423,970	38,841,782	39.9%	91,828,174	38,060,174	41.4%
6 Special Education Low Incidence	224,190,949	93,632,443	41.8%	218,801,106	211,087,256	84,689,088	40.1%	192,647,182	81,256,233	42.2%
7 Special Education Gifted Education	1,122,027	215,831	19.2%	1,123,615	741,843	370,615	50.0%	966,799	347,113	35.9%
8 Acceleration Schools	14,270,137	5,706,760	40.0%	13,983,909	12,377,699	4,854,146	39.2%	14,893,522	6,026,902	40.5%
9 Early Childhood Programs	286,330	108,895	38.0%	-	-	115,364	N/A	22,373	21,753	97.2%
10 Summer Programs	1,397,546	202,577	14.5%	753,717	1,340,900	1,066,706	79.6%	1,870,823	1,063,354	56.8%
11 English Language Learners Instruction	50,467,115	22,671,063	44.9%	51,351,970	46,661,852	19,661,550	42.1%	43,032,760	19,181,079	44.6%
12 Per Diem Substitute Service	31,885,895	5,893,435	18.5%	14,913,210	19,770,860	8,659,537	43.8%	27,792,103	7,669,463	27.6%
13 Itinerant Instrumental Music	8,601,743	3,818,677	44.4%	8,687,505	8,460,939	3,556,278	42.0%	7,946,257	3,458,508	43.5%
14 Alternative Education Transition Programs	13,490,743	4,937,282	36.6%	13,860,349	8,199,803	2,547,001	31.1%	6,817,416	2,155,172	31.6%
15 Alternative Education Multiple Pathways	31,067,196	11,829,170	38.1%	30,609,009	31,875,233	10,466,340	32.8%	31,623,250	11,719,479	37.1%
16 Professional Development	12,981,570	2,784,805	21.5%	10,029,158	6,882,142	3,115,267	45.3%	13,138,560	2,888,389	22.0%
17 Educational Technology	10,029,122	1,764,235	17.6%	9,040,933	21,151,584	1,909,812	9.0%	6,854,589	1,524,600	22.2%
18 Supplementary Principals and Supports	7,117,914	3,328,367	46.8%	6,032,943	7,203,659	3,896,973	54.1%	6,242,446	3,355,808	53.8%
19 Central Book Allotment	926,000	13,258	1.4%	564,711	2,376,550	372,844	15.7%	6,336,149	163,535	2.6%
20 Hospital Homebound Instruction	693,863	201,318	29.0%	556,229	566,136	280,387	49.5%	726,397	260,185	35.8%
21 Other Instructional Support	4,337,800	-	0.0%	1,668,900	1,557,453	1,000,000	64.2%	2,209,000	818,000	37.0%
22 Counselors and Related Positions	21,261,216	9,483,023	44.6%	21,539,877	19,297,074	8,296,369	43.0%	20,528,910	8,968,242	43.7%
23 School Health Nurses	34,690,064	8,274,747	23.9%	36,151,828	34,167,285	14,414,767	42.2%	33,224,092	14,049,505	42.3%
24 Psychologists	18,027,530	4,092,292	22.7%	18,378,026	18,122,319	7,791,683	43.0%	17,681,477	7,643,642	43.2%
25 Athletics Sports Health Safety and Physical Education	9,345,036	2,941,782	31.5%	8,833,086	7,546,283	4,188,171	55.5%	9,042,368	4,024,803	44.5%
26 Extra Curricular Activities Clubs	3,033,003	708,196	23.3%	3,085,835	2,687,252	1,038,133	38.6%	4,032,192	1,426,125	35.4%
27 English Language Learners Support Services	4,936,027	2,061,728	41.8%	5,006,592	4,306,354	1,320,370	30.7%	2,945,817	1,350,766	45.9%
28 Facilities Custodians and Building Engineers	104,723,891	44,719,052	42.7%	108,022,364	105,708,643	48,011,043	45.4%	97,234,254	43,281,066	44.5%
29 Facilities Maintenance and Repair Services	42,469,242	17,973,983	42.3%	44,851,642	45,582,914	27,534,658	60.4%	45,818,540	16,245,885	35.5%
30 Transportation Special Education Services	93,797,846	-	0.0%	92,081,766	85,677,191	-	0.0%	85,450,376	-	0.0%
31 Transportation Regular Services	31,693,869	20,852,650	65.8%	9,730,560	17,682,619	39,366,357	222.6%	26,360,435	39,093,231	148.3%
32 Transportation Bus Attendants Special Ed	11,383,707	10,440,573	91.7%	8,050,560	9,797,498	9,597,562	98.0%	11,116,993	12,136,281	109.2%
33 Transportation Maintenance	6,463,170	2,452,722	37.9%	6,316,367	6,148,061	2,689,801	43.8%	6,439,875	2,462,846	38.2%
34 Utilities	41,751,132	11,542,778	27.6%	38,123,332	35,617,259	13,522,306	38.0%	40,378,659	10,577,573	26.2%
35 Food Service	(5,600,000)	-	0.0%	(5,600,000)	(4,877,347)	-	0.0%	(5,000,000)	-	0.0%
36 School Safety School Police	27,285,785	11,590,048	42.5%	25,546,202	26,774,784	12,013,857	44.9%	25,961,589	11,519,205	44.4%
37 School Safety Mobile Security	3,806,056	1,627,088	42.7%	3,481,244	3,925,552	1,837,171	46.8%	3,385,700	1,569,130	46.3%
38 Losses and Judgments	28,582,200	10,372,842	36.3%	28,082,200	25,242,927	10,042,550	39.8%	25,310,292	10,814,228	42.7%
39 Insurance and Self Insurance Reserves	3,893,301	3,178,211	81.6%	3,317,178	2,631,997	2,599,197	98.8%	2,197,043	2,075,059	94.4%
40 Postal Services	1,874,238	290,260	15.5%	1,494,654	1,394,224	491,742	35.3%	1,558,642	296,445	19.0%
41 Capital Programs Support Services	16,614,478	3,949,010	23.8%	12,160,033	18,258,076	7,000,000	38.3%	-	-	N/A
42 Space Rental	3,089,674	1,544,017	50.0%	3,089,674	4,971,589	2,341,839	47.1%	4,694,464	1,990,766	42.4%
43 Sum:	1,783,109,960	719,522,655	40.4%	1,751,581,898	1,719,832,225	728,798,056	42.4%	1,661,284,146	698,849,120	42.1%

	DEPARTMENT	FISCAL YEAR 2021				FISCAL YEAR 2020			FISCAL YEAR 2019		
		Adopted Budget	YTD Dec. 31, 2020	YTD As % of Adopted Budget	Current Projection	Unaudited Actual	YTD Dec. 31, 2019	YTD As % of Unaudited Actual	Full Yr Actual	YTD Dec. 31, 2018	YTD As % of Full Yr Actuals
44	Debt Service										
45	Short Term Debt Service	11,587,449	1,066,112	9.2%	21,878,632	7,819,077	1,704,133	21.8%	7,885,336	151,500	1.9%
46	Long Term Debt Service	311,514,626	199,830,598	64.1%	311,514,626	288,129,949	196,406,380	68.2%	300,332,212	199,390,990	66.4%
47	Sum:	323,102,075	200,896,710	62.2%	333,393,258	295,949,026	198,110,513	66.9%	308,217,548	199,542,490	64.7%
48	Charter Schools										
49	Renaissance Charters	245,667,632	136,531,768	55.6%	237,367,632	228,142,157	132,059,339	57.9%	218,354,117	108,507,893	49.7%
50	All Other Philadelphia Charters	760,469,141	432,323,345	56.8%	751,169,141	685,342,963	397,154,099	57.9%	623,497,923	307,270,573	49.3%
51	Non Philadelphia Charters Cyber Charters	152,126,462	101,621,495	66.8%	180,026,462	135,945,848	64,098,093	47.1%	126,508,720	54,305,824	42.9%
52	Sum:	1,158,263,235	670,476,608	57.9%	1,168,563,235	1,049,430,968	593,311,531	56.5%	968,360,760	470,084,290	48.5%
53	Charter Transportation	43,538,054	4,761,517	10.9%	35,926,544	35,515,182	21,096,923	59.4%	38,410,748	20,535,525	53.5%
54	Other Non District Operated Schools										
55	Education of Students Outside of District	79,703,003	3,082,146	3.9%	82,340,719	69,213,307	3,338,104	4.8%	72,131,717	6,001,381	8.3%
56	Services to Non Public Schools Regular	80,000	-	0.0%	80,000	8,000	8,000	100.0%	36,000	-	0.0%
57	Services to Non Public Schools Transportation	24,340,670	3,858,988	15.9%	18,481,580	19,896,971	10,764,477	54.1%	23,733,562	10,893,688	45.9%
58	Sum:	104,123,673	6,941,134	6.7%	100,902,299	89,118,278	14,110,581	15.8%	95,901,279	16,895,069	17.6%
	Administration										
59	Chief Academic Support Office	3,792,847	1,406,291	37.1%	3,281,417	3,433,306	1,583,992	46.1%	1,899,245	796,131	41.9%
60	Multilingual Curriculum and Programs Office	1,242,701	475,223	38.2%	1,020,150	1,185,151	607,413	51.3%	962,280	509,292	52.9%
61	Curriculum and Assessment Office	2,948,100	1,161,261	39.4%	3,215,288	2,989,871	1,422,047	47.6%	3,092,400	1,278,979	41.4%
62	Career and Technical Education Office	713,889	127,008	17.8%	596,223	435,391	174,212	40.0%	690,815	178,869	25.9%
63	Instructional Enrichment and Support Office	1,862,595	787,874	42.3%	1,820,844	1,726,416	814,642	47.2%	1,463,898	672,496	45.9%
64	Specialized Services Office	730,321	306,293	41.9%	632,033	817,151	285,062	34.9%	669,910	253,896	37.9%
65	Early Childhood Education Office	1,540,892	537,212	34.9%	1,438,032	1,346,662	632,568	47.0%	1,299,972	624,809	48.1%
66	Chief Student Support Services Office	452,466	196,265	43.4%	457,653	431,789	209,599	48.5%	521,395	236,583	45.4%
67	Student Placement and Enrollment	936,042	349,475	37.3%	1,011,227	915,576	363,488	39.7%	895,026	452,627	50.6%
68	Student Rights and Responsibilities	4,113,860	1,172,623	28.5%	2,767,838	2,486,539	1,146,453	46.1%	2,028,345	919,694	45.3%
69	Prevention and Intervention	1,481,734	650,248	43.9%	1,496,087	990,808	594,558	60.0%	764,216	386,115	50.5%
70	Student Records	770,256	313,378	40.7%	774,611	681,105	325,423	47.8%	652,308	291,530	44.7%
71	School Safety Climate and Culture	2,943,034	813,808	27.7%	1,888,324	1,633,344	638,779	39.1%	931,229	347,438	37.3%
72	Parent and Family Engagement	3,553,953	1,592,937	44.8%	3,348,572	3,111,653	1,430,996	46.0%	2,964,499	1,368,798	46.2%
73	CFO Office	2,994,371	1,320,980	44.1%	2,097,905	3,248,782	921,747	28.4%	2,125,781	1,033,941	48.6%
74	Management and Budget Office	3,047,239	1,060,044	34.8%	2,937,735	2,880,447	1,095,050	38.0%	2,665,592	923,066	34.6%
75	Accounting and Audit Coordination	4,072,670	1,400,045	34.4%	4,167,562	3,762,892	1,216,780	32.3%	2,619,482	792,724	30.3%
76	Financial Services	3,847,855	1,650,300	42.9%	3,855,441	3,690,648	1,778,530	48.2%	3,667,287	1,744,296	47.6%
77	Grant Compliance and Fiscal Services	1,750,618	-	0.0%	2,060,068	2,060,050	-	0.0%	2,256,741	-	0.0%
78	Procurement Office	1,520,431	537,529	35.4%	1,330,500	1,328,304	547,040	41.2%	1,446,117	596,832	41.3%
79	Facilities and Operations	8,571,384	3,683,900	43.0%	8,610,142	8,833,593	3,818,198	43.2%	7,494,704	3,428,374	45.7%
80	Transportation Administration	4,617,614	2,366,898	51.3%	4,894,949	4,121,899	2,172,239	52.7%	4,052,363	1,786,510	44.1%
81	Warehouse Distribution	1,086,044	569,645	52.5%	1,109,225	1,193,723	531,966	44.6%	900,742	377,634	41.9%
82	Office of Chief Talent Officer	1,179,368	584,484	49.6%	1,064,212	1,029,429	659,855	64.1%	1,018,641	478,168	46.9%
83	Educator Effectiveness	2,084,025	519,937	24.9%	1,298,577	1,673,543	700,019	41.8%	1,284,296	506,590	39.4%
84	Strategic Placement	5,124,751	2,108,824	41.1%	5,102,090	4,535,696	2,138,412	47.1%	4,277,783	2,089,999	48.9%
85	Employee Relations	931,421	370,389	39.8%	846,873	846,213	369,801	43.7%	1,014,954	391,065	38.5%
86	Employee Supports	3,148,629	4,217,694	134.0%	3,057,411	2,906,124	2,163,582	74.4%	2,737,716	2,067,155	75.5%
87	Office of Chief IT Officer	896,382	460,527	51.4%	901,414	903,605	244,287	27.0%	881,181	180,871	20.5%
88	Information Systems	5,429,394	2,942,813	54.2%	5,826,918	5,033,299	2,451,007	48.7%	4,693,046	2,252,582	48.0%
89	Technology Services	11,952,162	4,031,065	33.7%	12,076,351	11,320,664	3,757,203	33.2%	10,542,315	3,943,489	37.4%
90	IT Help Desk and Tech Support	1,808,090	957,724	53.0%	1,845,868	1,850,465	787,344	42.5%	1,623,156	752,836	46.4%

DEPARTMENT	FISCAL YEAR 2021				FISCAL YEAR 2020			FISCAL YEAR 2019		
	Adopted Budget	YTD Dec. 31, 2020	YTD As % of Adopted Budget	Current Projection	Unaudited Actual	YTD Dec. 31, 2019	YTD As % of Unaudited Actual	Full Yr Actual	YTD Dec. 31, 2018	YTD As % of Full Yr Actuals
91 Office of Education Technology	1,396,000	734,305	52.6%	1,551,309	1,093,138	406,645	37.2%	913,987	442,312	48.4%
92 Office of the Superintendent	5,256,066	2,059,062	39.2%	5,341,425	5,743,333	3,082,330	53.7%	3,617,697	1,458,079	40.3%
93 Chief Safety Officer	507,982	211,741	41.7%	505,795	494,808	266,160	53.8%	542,819	255,618	47.1%
94 Strategic Partnerships Officer	1,431,102	483,469	33.8%	1,406,101	1,321,675	502,023	38.0%	1,307,231	455,564	34.8%
95 General Counsels Office	9,047,336	5,042,668	55.7%	10,323,279	8,670,984	3,707,331	42.8%	7,742,163	3,132,577	40.5%
96 Board of Education	1,192,170	482,232	40.4%	1,250,143	1,111,118	473,886	42.6%	957,399	456,236	47.7%
97 Auditing Services	480,991	154,342	32.1%	370,599	450,804	222,869	49.4%	408,837	185,699	45.4%
98 Inspector Generals Office	1,189,160	449,165	37.8%	1,153,935	1,139,585	542,217	47.6%	817,951	316,660	38.7%
99 Charter Schools Office	2,286,402	963,950	42.2%	2,392,067	2,078,659	861,475	41.4%	2,126,769	962,226	45.2%
100 Chief of Schools Office	4,626,564	2,020,988	43.7%	4,868,195	4,484,111	1,846,135	41.2%	4,124,909	1,813,003	44.0%
101 Learning Network Schools	4,435,398	1,738,010	39.2%	4,264,061	4,003,911	1,824,721	45.6%	3,650,172	1,896,092	51.9%
102 Alternative Education Admin	1,849,827	728,278	39.4%	1,732,006	1,439,966	644,688	44.8%	1,528,948	697,740	45.6%
103 Chief Evaluation Research and Accountability	603,929	1,243,260	205.9%	1,933,708	583,749	320,264	54.9%	-	-	N/A
104 Research and Evaluation	879,238	1,088,696	123.8%	725,047	726,643	796,567	109.6%	729,351	601,640	82.5%
105 District Performance Office	2,471,945	900,956	36.4%	2,081,097	2,101,837	1,064,516	50.6%	1,803,498	783,580	43.4%
106 Assessment and Data Governance Office	730,912	461,199	63.1%	680,386	437,452	192,426	44.0%	-	-	N/A
107 Sum:	129,530,160	57,435,015	44.3%	127,410,693	119,285,910	52,336,545	43.9%	104,409,166	45,120,415	43.2%
108 Undistributed Budgetary Adjustments	(17,172,574)	40,409	-0.2%	(18,134,927)	(26,908,640)	1,687,628	-6.3%	(28,275,917)	586,702	-2.1%
109 Total Operating Expenditures	3,524,494,583	1,660,074,048	47.1%	3,499,643,000	3,282,222,950	1,609,451,777	49.0%	3,148,307,730	1,451,613,611	46.1%
110 Other Financing Uses (excluding Refunding)	1,683,471	-	0.0%	1,683,471	1,904,295	-	0.0%	1,830,639	-	0.0%
111 Total Obligations & Other Uses (excluding Refunding)	3,526,178,054	1,660,074,048	47.1%	3,501,326,471	3,284,127,245	1,609,451,777	49.0%	3,150,138,369	1,451,613,611	46.1%

Source: School District of Philadelphia Budget System; School District of Philadelphia Finance Staff Estimates

School District of Philadelphia
Quarterly School Manager Report
FOR THE PERIOD ENDED DECEMBER 31, 2020

CASH FLOW REPORTS

TABLE CF-1
QUARTERLY SCHOOL MANAGER REPORT
ADOPTED CASH FLOW FOR FY 2021

(in thousands)

	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL
1 Balance, Beginning of Month	342,084	116,834	143,703	(9,737)	(105,459)	(306,700)	(238,042)	(298,144)	115,828	163,439	149,339	15,350	342,084
Receipts													
2 Gross Commonwealth													
3 Subsidies	25,259	174,919	67,436	169,878	32,358	222,347	22,589	170,408	74,564	158,345	9,559	384,425	1,512,088
Less: Debt Service Withheld		(10,700)		(23,389)				(10,700)		(23,389)			(68,180)
4 Net Commonwealth Subsidies	25,259	164,219	67,436	146,488	32,358	222,347	22,589	159,707	74,564	134,956	9,559	384,425	1,443,908
5 Intermediate Unit	620	48,140	11,799	0	5,187	10,111	28,057	2,973	12,171	0	25,970	10,269	155,297
6 Local Receipts	20,822	60,830	104,485	46,827	42,316	126,642	106,500	499,433	278,562	108,394	62,050	113,107	1,569,969
7 Categorical Grants	30,404	43,091	46,786	56,954	25,411	77,580	61,987	49,261	58,935	42,442	72,998	48,817	614,666
8 Other	4,118	1,813	7,853	2,449	11,308	15,929	10,770	10,269	19,005	17,547	6,583	12,719	120,366
9 Total Receipts	81,224	318,093	238,358	252,718	116,581	452,610	229,903	721,644	443,238	303,339	177,160	569,338	3,904,206
Disbursements													
10 Salaries	92,321	91,590	89,067	117,130	102,257	89,723	88,317	88,131	88,131	115,789	102,423	90,840	1,155,721
11 Retirement - employer	0	0	100,313	0	0	88,714	0	0	103,016	0	0	87,800	379,843
12 Debt Service - Deposits	24,551	32,750	21,646	45,036	19,585	22,668	19,575	30,197	23,494	44,841	20,338	22,246	326,928
13 Debt Service - Withheld	0	(10,700)	0	(23,389)	0	0	0	(10,700)	0	(23,389)	0	0	(68,180)
14 Accounts Payable	189,602	177,584	180,772	209,663	195,980	182,846	182,113	200,044	180,986	180,198	188,387	190,678	2,258,853
15 Total Disbursements	306,474	291,224	391,799	348,440	317,822	383,951	290,004	307,672	395,627	317,439	311,148	391,564	4,053,165
16 Balance, End of Month	116,834	143,703	(9,737)	(105,459)	(306,700)	(238,042)	(298,144)	115,828	163,439	149,339	15,350	193,124	193,124
17 Notes, outstanding end of month	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	450,000	265,000	0	
18 Sinking Fund Deposits/Principal	0	0	0	0	0	0	0	0	0	100,000	185,000	265,000	
19 Balance, End of Month, Including Notes	666,834	693,703	540,263	444,541	243,300	311,958	251,856	665,828	713,439	499,339	95,350	(71,876)	193,124

Source: FY21 Adopted Cash Flow; Actual Transactions from District's Financial Systems; Finance Staff Estimates Based on Known and Assumed Changes for Timing and Future Cash Receipts and Disbursement Amounts.

TABLE CF-2
QUARTERLY SCHOOL MANAGER REPORT
YEAR TO DATE CASH FLOW
 FOR THE PERIOD ENDED DECEMBER 31, 2020

(in thousands)

	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL								ACTUAL	ADOPTED	VARIANCE
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL	THRU Dec. 31, 2020	BUDGET THRU Dec. 31, 2020	FAV / (UNFAV) VS. ADOPTED
1 Balance, Beginning of Month	348,014	149,642	196,044	(19,287)	(36,618)	(225,864)	(197,814)	(288,622)	(246,843)	94,354	188,685	59,460	348,014	348,014	342,084	5,930
Receipts																
Gross Commonwealth																
2 Subsidies	23,624	173,577	66,437	159,176	31,740	229,857	22,589	170,046	73,685	158,665	9,559	408,840	1,527,795	684,411	692,198	(7,787)
3 Less: Debt Service Withheld	0	(10,700)	0	(23,389)	0	0	0	(10,700)	0	(23,389)	0	0	(68,180)	(34,090)	(34,090)	0
4 Net Commonwealth Subsidies	23,624	162,877	66,437	135,787	31,740	229,857	22,589	159,345	73,685	135,275	9,559	408,840	1,459,615	650,321	658,108	(7,787)
5 Intermediate Unit	124	47,526	10,476	0	4,627	9,594	18,593	2,973	12,171	0	24,063	10,270	140,417	72,347	75,858	(3,510)
6 Local Receipts	42,564	60,283	36,385	111,604	42,063	124,862	75,323	89,746	533,857	223,476	71,379	106,175	1,517,717	417,761	401,922	15,840
7 Categorical Grants	30,164	33,330	21,299	27,455	32,600	40,739	63,240	77,678	102,292	35,820	70,177	45,162	579,956	185,587	280,226	(94,639)
8 Other	20,316	5,411	3,937	3,807	2,496	14,432	11,478	10,269	19,018	17,547	6,583	29,533	144,828	50,399	43,471	6,928
9 Total Receipts	116,792	309,426	138,534	278,653	113,526	419,484	191,223	340,011	741,024	412,118	181,762	599,980	3,842,533	1,376,415	1,459,584	(83,169)
Disbursements																
10 Salaries	88,969	87,048	90,560	119,573	106,472	99,549	91,434	92,233	92,286	121,246	107,234	100,543	1,197,148	592,172	582,089	(10,083)
11 Retirement - Employer	0	0	98,250	0	0	85,574	0	0	107,758	0	0	91,747	383,329	183,824	189,027	5,204
12 Debt Service - Deposits	24,553	32,742	21,638	45,027	19,577	22,660	19,575	30,197	23,494	44,841	20,338	22,286	326,928	166,196	166,236	40
13 Debt Service - Withheld	0	(10,700)	0	(23,389)	0	0	0	(10,700)	0	(23,389)	0	0	(68,180)	(34,090)	(34,090)	0
14 Accounts Payable	201,642	153,934	143,417	154,773	176,723	183,651	171,023	186,502	176,289	175,089	183,416	264,542	2,171,000	1,014,140	1,136,448	122,308
15 Total Disbursements	315,164	263,024	353,865	295,984	302,772	391,433	282,031	298,232	399,827	317,786	310,988	479,118	4,010,224	1,922,243	2,039,710	117,468
16 Balance, End of Month	149,642	196,044	(19,287)	(36,618)	(225,864)	(197,814)	(288,622)	(246,843)	94,354	188,685	59,460	180,322	180,322	(197,814)	(238,042)	40,229
17 Notes, outstanding end of month	533,235	533,235	533,235	533,235	533,235	533,235	533,235	533,235	533,235	433,235	248,235	0		533,235	550,000	(16,765)
18 Sinking Fund Deposits/Principal	0	0	0	0	0	0	0	0	0	100,000	185,000	248,235		0	0	0
19 Balance, End of Month, Including Notes	682,877	729,279	513,948	496,617	307,371	335,421	244,613	286,392	627,589	621,920	307,695	180,322	180,322	335,421	311,958	23,464

Source: FY21 Adopted Cash Flow; Actual Transactions from District's Financial Systems; Finance Staff Estimates Based on Known and Assumed Changes for Timing and Future Cash Receipts and Disbursement Amounts.

TABLE CF-3
QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY
FOR THE PERIOD ENDED DECEMBER 31, 2020

VENDOR NAME	VOUCHER-AMT
Keystone Health Plan East Inc	40,129,207
Independence Blue Cross	33,203,709
Phila Performing Arts Charter School	17,922,083
Agora Cyber Charter School	15,740,947
Commonwealth Charter Academy Charter School	15,662,792
Olney Charter High School	14,727,838
First Philadelphia Charter School For Literacy	12,944,453
Nueva Esperanza Charter Sch	12,130,662
Mastery Charter Schools- Gratz Campus	11,206,104
Johnson Controls Inc	11,033,682
Mariana Bracetti Academy Charter School	10,825,420
New Foundations Charter Sch	9,642,249
Mast Math Science & Technology Community Charter School	9,601,893
Community Academy Of Phila Charter School	9,358,006
The Archway Charter School Of Chester Inc	9,309,501
Mastery Charter At Thomas	9,281,168
Mast Community Charter School Ii	9,264,391
Mastery Charter School - Hardy Williams Academy	9,072,413
Weatherproofing Technologies, Inc.	8,610,117
Franklin Towne Charter High School	8,155,914
City of Philadelphia	8,082,638
Philadelphia Academy Charter School	8,009,273
Phila. Charter For The Arts And Sciences At H R Edmunds	8,007,960
Dell Marketing Lp C/O Dell Usa Lp	7,793,613
Tacony Academy Charter School	7,599,539
Freire Charter School	7,524,127
West Oak Lane Charter School	7,453,528
Preferred Meal Systems, Inc.	7,449,068
Reach Cyber Charter School	7,424,040
Wissahickon Charter School	7,369,174
Belmont Elementary Charter School	7,365,776
Mastery Charter At Pickett Campus	7,065,078
Insight Pa Cyber Charter Schl	6,944,022
Aspira Stetson Charter Sch Inc	6,903,276
Mast Community Charter School Iii	6,762,952
Ernest Bock & Sons Inc	6,648,507
Franklin Towne Elementary Charter School	6,627,893
Kipp Charter School	6,402,033
Visual Sound, Inc.	6,323,060
Mastery Charter School Harrity Elementary Inc	6,098,683
Boys Latin Of Philadelphia Charter School	6,079,068
Mastery Charter School- Shoemaker Campus	6,028,614
Mathematics Civics & Sciences Charter School	6,004,062
Pan American Academy Charter School	5,955,607

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY
FOR THE PERIOD ENDED DECEMBER 31, 2020

VENDOR NAME	VOUCHER-AMT
Christopher Columbus Charter School	5,910,775
Maritime Academy Charter Sch	5,852,262
Mastery Charter School Smedley Elementary Inc	5,805,590
Independence Charter School	5,749,408
Antonia Pantoja Charter School	5,643,552
Northwood Academy Charter Sch	5,493,871
Lindley Academy Charter School At Birney	5,385,378
Esperanza Cyber Charter School	5,367,040
Independence Charter School-West	5,352,871
Grover Cleveland Mastery Charter School	5,293,057
Mastery Charter School Frederick Douglas Mastery	5,242,962
Pma Management Corporation	5,149,730
Russell Byers Charter School	5,131,602
Universal Creighton Charter School	5,019,439
The Pennsylvania Cyber Charter School	5,009,880
Mastery Charter High School	4,889,273
Universal Daroff Charter School Inc	4,870,559
Francis D Pastorius Mastery Charter School	4,727,796
Southwest Leadership Academy	4,640,088
Laboratory Charter School Of Community & Languages	4,636,236
Memphis St Academy Charter At Jp Jones	4,623,217
Sankofa Academy Charter School	4,622,184
Keystone Academy Charter Sch	4,608,613
Aspira Bilingual Cyber Charter School	4,587,363
Green Woods Charter School	4,572,656
Universal Audenried Charter School	4,522,575
Philadelphia Electrical And Technology Charter Hs	4,492,901
Global Leadership Academy Academy Charter	4,402,942
Universal Institute Charter School	4,314,794
Ad Prima Charter School	4,287,770
Kipp Dubois Charter School	4,254,997
People For People Charter Sch	4,197,278
Global Leadership Academy Charter School Southeast@Huey	4,141,827
Preparatory Charter School	4,128,227
Pa Leadership Charter School	4,125,921
Discovery Charter School	4,119,042
Cherryroad Technologies, Inc.	4,093,069
Imhotep Charter High School	4,088,399
Bank of America NA	3,979,125
PECO Energy Company	3,963,831
Mastery Charter School John Wister Campus	3,942,897
Mastery Charter School Mann Elementary Inc	3,906,882
KenCrest Services	3,901,835
Tech Freire Charter School	3,855,327
Alliance For Progress Charter School	3,807,309

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY

FOR THE PERIOD ENDED DECEMBER 31, 2020

VENDOR NAME	VOUCHER-AMT
Eugenio Maria Dehostos Charter School	3,781,396
Philly Transportation, LLC	3,767,321
Universal Alcorn Charter School	3,639,781
Pennsylvania Virtual Charter School	3,628,404
Universal Bluford Charter School	3,568,130
Allstates Mechanical, Ltd.	3,534,018
Mastery Charter Schools Clymer Elementary	3,510,906
Kipp West Philadelphia Charter School	3,430,333
TE Construction Services, LLC	3,317,778
Folk Arts-Cultural Treasures Charter School	3,271,167
Conner Strong & Buckelew Companies, LLC	3,267,068
Brightside Academy Philadelphia LLC	3,104,238
Harambee Institute Of Science & Technology Charter	3,097,538
GEM Mechanical Services, Inc.	3,054,136
Temco Bldg Maintenance Inc Atalian Global Services	3,047,337
Richard Allen Preparatory Charter School	3,047,306
International Education & Community Initiatives dba One Bright Ray, In	2,837,477
Mastery Prep Elementary Charter School	2,814,736
Kipp North Philadelphia Charter School	2,798,575
West Philadelphia Achievement Charter School	2,773,722
Deep Roots Charter School	2,680,317
Kipp West Philadelphia Prep Charter School	2,558,969
Durham School Services	2,494,645
Asociacion De Puertorriquenos En Marcha Inc	2,461,279
Cpc Management Inc	2,269,333
The Bedwell Company	2,238,539
Lorenzon Brothers Company	2,232,988
Bsi Construction Llc	2,224,963
McGoldrick Electric, Inc.	2,218,305
Young Scholars Charter School	2,163,459
Inquiry Charter School	1,977,764
Edward J. Meloney, Inc.	1,958,129
Multi-Cultural Academ Charter School	1,898,455
ASPIRA Inc of Pennsylvania	1,889,764
Johnson, Mirmiran & Thompson (JMT)	1,885,636
Pennsylvania Distance Learning Charter School	1,850,687
Philadelphia Hebrew Public Charter School	1,774,775
City of Phila: Water Revenue Bureau	1,774,570
Grace Neighborhood Dev Corp Dbal Grace Neighborhood Academy	1,773,056
The Camelot Schools of Philadelphia, LLC	1,769,518
Big Picture Philadelphia	1,712,165
Kinder Academy, Inc	1,704,736
Devine Brothers Inc	1,680,554
Universal Vare Charter School	1,635,200
E.J. Electric, Inc.	1,630,241

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY

FOR THE PERIOD ENDED DECEMBER 31, 2020

VENDOR NAME	VOUCHER-AMT
City Cab Co	1,546,741
Special People In Northeast Inc	1,540,184
Your Child's World Learning	1,533,525
Kelly Services Inc	1,524,818
Office Depot	1,498,406
Home Depot Pro	1,333,970
School Lane Charter School	1,316,666
MAT Bus Corp	1,253,826
21st Century Cyber Charter School	1,251,750
Norris Square Community Alliance	1,197,333
Philadelphia Montessori Charter School	1,194,226
Lighthouse	1,194,008
Phila Youth For Change Charter Phila Youth Build Charter Sch	1,191,013
Apple Computer	1,127,891
Paramount Electrical Services, LLC	1,125,765
Yellowbird Bus Company Inc	1,125,432
Madden Electric Associates Inc	1,125,423
Hyde Electric Corporation	1,105,711
CORA Services, Inc.	1,098,650
Children'S Village Day Care	1,074,518
EDA Contractors, Inc.	1,071,533
NCS Pearson	1,055,399
Baker Botts L.L.P.	1,017,800
Magnum, Inc	992,182
Dolan Mechanical, Inc.	987,780
Achievement House Cyber Charter School	981,998
Robert Michaels & Associates Inc	927,798
Murphy Quigley Company, Inc.	916,163
PORTER'S DAY CARE & EDUACTIONAL CENTER	891,870
MULHERN ELECTRIC COMPANY, INC.	889,362
Smith Construction Inc.	877,715
Communities In Schools Philadelphia	824,514
The Quaker School at Horsham	816,762
Pt Mechanical Group, Llc	813,606
Solid Waste Services, Inc.	812,065
AlGen Holding Company	807,975
Renaissance Learning, Inc.	801,288
City Apparel	796,463
Curriculum Associates, LLC	785,251
Chester County Intermediate Unit	781,807
Ricoh USA, INC	769,258
Modular Genius, Inc	721,490
Today's Child Learning Centers	720,358
Pratt Street Learning Center	709,223
Worldgate Llc	705,200

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY

FOR THE PERIOD ENDED DECEMBER 31, 2020

VENDOR NAME	VOUCHER-AMT
Herman Goldner Co Inc	670,369
Lex Electric Company, Inc.	662,675
Petroleum Traders Corporation	649,647
Jack Cohen & Co Inc	646,395
Bancroft Neurohealth	642,325
18 South Seventh St Assoc Lp	638,894
Little People'S Village	628,425
Diversified Community Services	613,856
Federation Day Care Services, Inc.	613,218
Creative Learning Environments Inc	612,106
Edgenuity Inc.	603,627
Arbitrpay LLC DBA Arbitr Pay Trust Account	600,000
Pepper Environmental Services	597,956
Caring People Alliance Inc	592,515
C&B general contractors inc	577,879
Bucks County Intermediate Unit	576,725
Fidelity Information Services Llc	563,100
Cni Sales Inc (Dba Corporate Networking)	546,803
Mercy Neighborhood Ministries Of Philadelphia Inc	538,650
Greater Philadelphia Ymca	528,203
Chadwick Service Company	527,464
Methodist Services	525,831
Keystone Realty Advisors Llc	514,117
Community Education Alliance West Phila	502,740
THE COMPREHENSIVE LEARNING CEN	497,250
Blink Marketing	460,269
Children's Playhouse	448,875
Settlement Music School	444,386
Opportunities Industrialization Centers of America, Inc.	431,100
Youth Empowerment Services	427,918
Milk Industry Management Corp	424,993
University City Science Center	421,296
Cozen O'Connor	420,067
Eagle I. Electric, Inc.	414,540
Horizon Software Intl Llc	409,609
ALC Schools LLC	393,626
Crown Castle Fiber Llc	391,587
Fluidics Inc.	378,726
CDW Government LLC	362,792
Trapeze Software Group, Inc	362,244
Cgi Technologies & Solutions Inc	360,203
Ann Kids Inc	359,100
Precious Angels Inc Precious Angels Community Ctr	359,100
Total Childcare Systems, Inc. dba Prodigy Learning Center	359,100
Liguori Academy	356,850

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY

FOR THE PERIOD ENDED DECEMBER 31, 2020

VENDOR NAME	VOUCHER-AMT
Wayne Moving & Storage Co., Inc.	348,166
Infinite Campus Inc	344,493
Abm Industry Groups Llc	343,183
The McKissack Group, Inc.	337,120
Law Offices of David J. Berney	331,482
Blackney Hayes Architects	328,831
Hcc Life Insurance Company	328,270
EwingCole	328,004
Wonderspring	315,963
Cengage Learning, Inc.	299,458
The Mccloud Group Llc	287,115
Clark Associates Inc	277,366
Campus Copy Center, Inc.	276,979
Congreso de Latinos Unidos, Inc.	274,860
Lexia Learning Systems Inc	272,170
Academy In Manayunk	270,782
Bambi Day Care Center	269,325
Community Concern#13 Multi Purpose Learning Center	269,325
GRACE - TRINITY UNITED CHURCH OF CHRIST	269,325
Center School	262,415
Class 1 Bus Company Inc	261,738
Youth Enrichment Programs	260,348
Opportunities Industrialization Center Inc	259,825
The Window Group Inc	258,210
Jewish Family and Children's Service of Greater Philadelphia	254,709
Potential Inc	251,278
Center For Student Learning At Pennsbury Charter School	249,640
Stratford Friends School	249,240
Certica Solutions Inc	243,425
WEBCO Construction, LLC	238,203
Eagles Taxi Llc 215 Get-A-Cab	237,801
Sague Auto Service	235,739
The Parent Infant Center	233,188
Cintas Corporation	232,200
Imagine Learning, Inc.	223,538
Philadelphia Gas Works	220,157
Delaware County Intermediate Unit	217,138
Mobilease Modular Space Inc	210,695
Young World Early Learning Center Inc	206,483
Education Law Partners PC	206,145
St John Cantius Church	205,895
Fox Rothschild LLP	203,278
AUTOMOTIVE RENTALS INC	200,025
McAndrews, Mehalick, Connolly, Hulse, Ryan & Marone, P.C.	200,012
Fund for School District of Phila	200,000

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY

FOR THE PERIOD ENDED DECEMBER 31, 2020

VENDOR NAME	VOUCHER-AMT
Levin Legal Group, P.C.	197,384
Kronos Incorporated	192,697
The Pathway School	188,958
Colonial Electric Supply Company	186,928
Bright Horizons Children's Centers LLC	186,550
U-Combination Technology	180,382
A Step Ahead Day Care, inc	179,550
Early Childhood Environments, LLC Designs For Living and Learning	179,550
SCHOOL SPECIALTY INC	178,291
MileStone Academy	175,000
Central Bucks School Dist	172,955
Simon & Simon	172,500
Achieve3000, Inc.	171,330
Wm.Betz jr.inc.	171,298
Childspace Daycare Centers Inc	170,573
Scholarchip Card Llc	167,500
Marshall Dennehey Warner Coleman Goggin	167,215
Sherwin Williams Co *Epay*	165,706
Lakeshore Learning Materials	164,519
Batchis, Nestle & Reimann, Llc	160,145
CARSTENS, INC	158,675
Townscapes, Inc	157,734
Center For Education Centra Pc	157,050
Timoney Knox, LLP	154,700
Community College of Philadelphia	154,500
Korean Community Development Services Center Rising Sun	153,900
Prime Group Remediation, Inc.	150,820
Triumphant Faith Ministries Inc	147,444
A-1 School Bus LLC	146,628
School Health Corporaiton	145,117
Teach For America	143,000
Hill Top Preparatory School	141,825
General Asphalt Paving Co.	141,128
Vision Academy Charter School	134,836
Chinatown Learning Center	134,663
Catapult	134,179
Amerihealth Hmo	134,038
Napa Auto Parts	131,871
Airline Hydraulics Corporation	131,392
Marple Newtown Sch Dist	129,987
Trustees of the University of Pennsylvania	123,775
Independent Hardware Inc	123,510
Carrier Rental Systems	123,504
The Goodheart-Willcox Company, Inc.	122,469
B & E Boiler Works Inc	122,167

QUARTERLY SCHOOL MANAGER REPORT
VENDOR PAYMENTS YTD IN EXCESS OF \$100,000
CASH ACTIVITY
FOR THE PERIOD ENDED DECEMBER 31, 2020

VENDOR NAME	VOUCHER-AMT
Woodlynde School	122,017
Communications Test Design, Inc	120,250
ATANE Engineers, Architects and Land Surveyors, P.C.	119,112
Sp Behavioral Llc Sandypines	116,820
National Association Of School Resource Officers, Inc.	116,200
Penn Electric Motor Co	115,397
KJR Consulting, LLC	114,805
Battle'S Transportation, Inc.	113,518
Applied Data Systems Inc	113,493
Lindamood-Bell Learning Processes	112,025
Turning Points for Children	111,172
Excel, Elevator & Escalator	110,860
W.B Mason Company Inc.	110,557
ROBERT GANTER CONTRACTORS INC	108,784
Language Line Services (Language Line Solutions Sm)	108,389
Daniel B Cooper	106,934
Brookaire Company	104,041
Pitney Bowes Reserve Account	100,000
	\$862,543,621
OTHER PAYMENTS TO VENDORS (LESS THAN \$100,000 YTD)	9,740,560
	\$872,284,182

School District of Philadelphia
Quarterly School Manager Report
FOR THE PERIOD ENDED DECEMBER 31, 2020

**PERSONNEL
REPORTS**

TABLE P-1
QUARTERLY SCHOOL MANAGER REPORT
BUDGETED FTE TO ON-BOARD COUNT POSITION REPORT
ALL FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2020

Summary by Budget Group - All Funds				
A	B	C	D	E
Budget Group	Adopted Budget FTEs	Currently Projected FTEs	Filled FTEs	Difference (Filled FTEs vs. Projected FTEs)
School Budgets including Non-District Operated Schools				
District Operated Schools - Instructional and Instructional Support ¹	14,254	14,216	13,856	(360)
District Operated Schools - Pupil - Family Support	969	978	974	(4)
District Operated Schools - Operational Support	3,606	3,622	3,245	(377)
Non-District Operated Schools	1	1	1	0
School Budgets including Non-District Operated Schools Total:	18,830	18,817	18,076	(741)
Administrative Support Operations				
Board of Education	40	40	33	(7)
Chief Academic Support Officer	222	208	182	(26)
Chief Financial Officer	139	137	133	(4)
Chief Information Officer	97	97	89	(8)
Chief of Evaluation, Research & Accountability	47	41	37	(4)
Chief of Schools Officer	63	63	60	(3)
Chief Operations Officer	182	184	148	(36)
Chief Student Support Services	200	196	154	(42)
Chief Talent Officer	108	109	100	(9)
Office of the Superintendent/CEO	72	75	70	(5)
Administrative Support Operations Total:	1,171	1,150	1,006	(144)
School District Total:	20,000	19,967	19,082	(885)

Summary by Staffing Group - All Funds				
A	B	C	D	E
Staffing Group	Adopted Budget FTEs	Currently Projected FTEs	Filled FTEs	Difference (Filled FTEs vs. Projected FTEs)
Teachers ¹	8,602	8,679	8,735	56
Principals	413	420	413	(7)
School Support	4,811	4,700	4,330	(370)
Counselors and Other Social Supports	397	395	398	3
Secretaries	277	276	274	(2)
Nurses and Health-related Services	370	371	353	(18)
Facilities	1,680	1,753	1,597	(156)
Transportation	762	742	605	(137)
Food Service	773	766	693	(73)
School Police	384	352	347	(5)
Other	1,532	1,513	1,337	(176)
School District Total:	20,000	19,967	19,082	(885)

¹ The filled number of teachers includes certain staff that are on leave but are still considered active employees.

Source: School District of Philadelphia Budgeting and Staffing Systems

TABLE P-2
QUARTERLY SCHOOL MANAGER REPORT
TEACHER VACANCY LISTING BY SCHOOL
OPERATING AND GRANTS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2020

NETWORK	SCHOOL NAME	CODE	GRADE LEVEL	VACANCIES	NUMBER OF VACANCIES
1	Academy at Palumbo	2620	9 - 12	None	0
1	Arts Academy at Benjamin Rush	8040	9 - 12	None	0
1	Bodine, William W.	5150	9 - 12	None	0
1	Carver High School of Engineering and Science	4030	9 - 12	None	0
1	Central High School	6010	9 - 12	Health and Physical Ed. K-12 (1)	1
1	Constitution High School	2670	9 - 12	ESOL Program Specialist/English 7-12 (0.5)	0.5
1	Creative and Performing Arts	2020	9 - 12	None	0
1	Franklin Learning Center	2290	9 - 12	None	0
1	Girard Academic Music Program	2410	5 - 12	None	0
1	Hill-Freedman World Academy	6460	6 - 11	None	0
1	Lankenau High School	6540	9 - 12	None	0
1	Masterman, Julia R.	2140	5 - 12	None	0
1	Motivation High School	1190	9 - 12	Biology 7-12 (1)	1
1	Northeast High School	8020	9 - 12	None	0
1	Parkway Center City Middle College High School	5080	9 - 12	None	0
1	Philadelphia High School for Girls	6050	9 - 12	None	0
1	Robeson, Paul	1050	9 - 12	None	0
1	Saul, Walter B.	6040	9 - 12	None	0
1	Widener Memorial School	6400	K - 12	None	0
2	Anderson, Add B.	1460	K - 8	None	0
2	Bregy, F. Amedee	2240	K - 8	None	0
2	Cassidy, Lewis C.	4240	K - 8	None	0
2	Gompers, Samuel	4280	K - 8	None	0
2	Hamilton, Andrew	1290	K - 8	Elementary Pre-4 (1)	1
2	Lamberton, Robert	4320	K - 8	None	0
2	Lea, Henry C.	1340	K - 8	None	0
2	Locke, Alain	1470	K - 8	None	0
2	Middle Years Alternative School	1580	5 - 8	None	0
2	Overbrook Educational Center	4480	K - 8	None	0
2	Overbrook Elementary	4370	K - 8	None	0
2	Penn Alexander School	1280	K - 8	None	0
2	Powel, Samuel	1390	K - 4	None	0
2	Washington, Martha	1420	K - 8	None	0
3	Adaire, Alexander	5200	K - 8	None	0
3	de Burgos, Julia	5170	K - 8	None	0
3	Greenfield, Albert M.	2470	K - 8	None	0
3	Kearny, General Phillip	5480	K - 8	None	0
3	Ludlow, James R.	5340	K - 8	None	0
3	McCall, General George	2340	K - 8	None	0
3	Meade, General George G.	4570	K - 8	None	0
3	Meredith, William M.	2380	K - 8	Elementary 4-6 (1)	1
3	Moffet, John	5370	K - 5	None	0
3	Morris, Robert	2390	K - 8	None	0

TABLE P-2
QUARTERLY SCHOOL MANAGER REPORT
TEACHER VACANCY LISTING BY SCHOOL
OPERATING AND GRANTS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2020

NETWORK	SCHOOL NAME	CODE	GRADE LEVEL	VACANCIES	NUMBER OF VACANCIES
3	Nebinger, George W.	2590	K - 8	None	0
3	Sheppard, Isaac	5410	K - 4	None	0
3	Spring Garden School	5560	K - 8	None	0
3	Taggart, John H.	2690	K - 8	Elementary Pre-4 (1)	1
3	Vare-Washington School	2720	K - 8	None	0
3	Waring, Laura W.	2490	K - 8	Elementary Pre-4/Elementary 4-6 (1)	1
4	Frankford High School	7010	9 - 12	Special Education-7-12 (MDS) (1)	1
4	Franklin, Benjamin	2010	9 - 12	None	0
4	Kensington Health Sciences Academy	5550	9 - 12	None	0
4	Kensington High School	5700	9 - 12	None	0
4	Kensington High School for Creative and Perfor	5520	9 - 12	None	0
	King, Martin Luther	6060	9 - 12	None	0
4	Lincoln, Abraham	8010	9 - 12	None	0
4	Mastbaum, Jules E.	5060	9 - 12	None	0
4	Parkway Northwest High School	5070	9 - 12	None	0
4	Roxborough High School	6030	9 - 12	None	0
4	Strawberry Mansion High School	4140	9 - 12	Special Education-7-12 (AS) (1)	1
4	Washington, George	8030	9 - 12	None	0
5	Barry, John	1200	K - 8	None	0
5	Brown, Henry A.	5210	K - 8	None	0
5	Conwell, Russell	5230	5 - 8	None	0
5	Duckrey, Tanner	4460	K - 8	None	0
5	Dunbar, Paul L.	5250	K - 8	None	0
5	Hackett, Horatio B.	5300	K - 5	None	0
5	Hartranft, John F.	5320	K - 8	None	0
5	Hopkinson, Francis	7300	K - 8	None	0
5	Hunter, William H.	5330	K - 8	None	0
5	Juniata Park Academy	7150	K - 8	None	0
5	McMichael, Morton	1360	K - 8	None	0
5	Mitchell, S. Weir	1370	K - 8	None	0
5	Munoz-Marin, Luis	5680	K - 8	None	0
5	Richmond School	5400	K - 5	None	0
5	Sheridan, Phillip	5530	K - 4	None	0
5	Webster, John	5590	K - 5	ESOL Program Specialist (1)	1
5	Welsh, John	5420	K - 8	None	0
5	Willard, Frances	5440	K - 4	None	0
6	AMY Northwest	6480	6 - 8	None	0
6	Cook-Wissahickon School	6410	K - 8	None	0
6	Dobson, James	6450	K - 8	None	0
6	Edmonds, Franklin	6210	K - 5	None	0
6	Emlen, Eleanor	6220	K - 5	None	0
6	Fitler, Edwin H.	6230	K - 8	None	0
6	Henry, Charles W.	6250	K - 8	None	0

TABLE P-2
QUARTERLY SCHOOL MANAGER REPORT
TEACHER VACANCY LISTING BY SCHOOL
OPERATING AND GRANTS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2020

NETWORK	SCHOOL NAME	CODE	GRADE LEVEL	VACANCIES	NUMBER OF VACANCIES
6	Houston, Henry	6260	K - 8	None	0
6	Jenks, John S.	6270	K - 8	None	0
6	Kelly, John B.	6470	K - 5	None	0
6	Lingelbach, Anna L.	6440	K - 8	None	0
6	Logan, James	6300	K - 5	None	0
6	McCloskey, John F.	6310	K - 8	None	0
6	Mifflin, Thomas	6320	K - 8	None	0
6	Pennypacker, Samuel	6350	K - 5	None	0
6	Shawmont School	6380	K - 8	None	0
7	Barton, Clara	7200	K - 2	None	0
7	Ellwood School	7260	K - 6	None	0
7	Feltonville Intermediate School	7310	K - 5	None	0
7	Feltonville School of Arts and Sciences	7500	6 - 8	None	0
7	Finletter, Thomas K.	7270	K - 8	Bus Computer & It K-12 (1)	1
7	Franklin, Benjamin Elementary	7280	K - 8	None	0
7	Howe, Julia W.	7320	K - 5	None	0
7	Lowell, James R.	7350	K - 4	None	0
7	Marshall, Thurgood	5500	K - 8	None	0
7	Morrison, Andrew J.	7390	K - 8	None	0
7	Olney Elementary School	7400	K - 8	None	0
7	Pennell, Joseph	6340	K - 5	None	0
7	Prince Hall School	7490	K - 5	None	0
7	Rowen, William	7530	K - 5	None	0
8	Baldi School	8160	6 - 8	None	0
8	Comly, Watson	8370	K - 5	None	0
8	Crossan, Kennedy C.	8230	K - 5	None	0
8	Decatur, Stephen	8420	K - 8	None	0
8	Farrell, Louis H.	8380	K - 8	None	0
8	Fitzpatrick, Aloysius L.	8390	K - 8	None	0
8	Fox Chase School	8260	K - 5	None	0
8	Frank, Anne	8400	K - 5	None	0
8	Greenberg, Joseph	8430	K - 8	None	0
8	Hancock, John	8770	K - 8	None	0
8	Harding, Warren G.	7110	6 - 8	None	0
8	Loesche, William H.	8440	K - 5	None	0
8	Moore, J. Hampton	8310	K - 5	None	0
8	Rhawnhurst School	8360	K - 5	None	0
8	Solis-Cohen, Solomon	8340	K - 5	None	0
8	Wilson, Woodrow	8120	6 - 8	None	0
9	Allen, Ethan	8200	K - 8	None	0
9	Bridesburg School	7470	K - 5	None	0
9	Brown, Joseph H.	8210	K - 6	None	0
9	Carnell, Laura H.	7220	K - 5	Elementary Pre-4 (1)	1

TABLE P-2
QUARTERLY SCHOOL MANAGER REPORT
TEACHER VACANCY LISTING BY SCHOOL
OPERATING AND GRANTS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2020

NETWORK	SCHOOL NAME	CODE	GRADE LEVEL	VACANCIES	NUMBER OF VACANCIES
9	Disston, Hamilton	8240	K - 8	None	0
9	Holme, Thomas	8270	K - 6	None	0
9	Lawton, Henry W.	7330	K - 5	None	0
9	Mayfair School	8300	K - 8	ESOL Program Specialist K-12 (1)	1
9	Pollock, Robert B.	8410	K - 6	None	0
9	Spruance, Gilbert	8350	K - 8	None	0
9	Stearne, Allen M.	7290	K - 8	SpEd K-8 (LS) (1)	1
9	Sullivan, James J.	7430	K - 5	None	0
9	Ziegler, William H.	7460	K - 8	None	0
10	Arthur, Chester A.	2480	K - 8	None	0
10	Childs, George W.	2260	K - 8	None	0
10	Fell, D. Newlin	2190	K - 8	None	0
10	Jackson, Andrew	2510	K - 8	None	0
10	Jenks, A.S.	2520	K - 5	None	0
10	Key, Francis Scott	2540	K - 6	None	0
10	Kirkbride, Eliza B.	2580	K - 8	None	0
10	Longstreth, William	1350	K - 8	None	0
10	McDaniel, Delaplaine	2370	K - 8	Elementary Pre-4 - Elementary 4-6 - Grades 7-8 Mathematics (1)	1
10	Patterson, John M.	1400	K - 4	None	0
10	Penrose School	1440	K - 8	None	0
10	Sharswood, George W.	2630	K - 8	ESOL Program Specialist K-12 (1)	1
10	Southwark School	2640	K - 8	ESOL Program Specialist K-12 (1)	1
10	Stanton, Edwin M.	2450	K - 8	None	0
10	Tilden, William	1130	5 - 8	SpEd K-8 (AS) (1)	1
11	Bethune, Mary M.	7510	K - 8	None	0
11	Blaine, James G.	4220	K - 8	None	0
11	Cayuga School	5490	K - 5	None	0
11	Cramp, William	5470	K - 5	None	0
11	Dick, William	4270	K - 8	None	0
11	Elkin, Lewis	5260	K - 4	None	0
11	Gideon, Edward	4530	K - 8	None	0
11	Kelley, William D.	4560	K - 8	K-8 (Reading Specialist) (1)	1
11	Kenderton	4360	K - 8	None	0
11	McClure, Alexander	7380	K - 5	None	0
11	Morton, Thomas G.	1380	K - 5	None	0
11	Peirce, Thomas M.	4380	K - 6	None	0
11	Taylor, Bayard	7440	K - 5	None	0
11	Wright, Richard R.	4470	K - 5	None	0
12	Alternative Middle Years at James Martin	5430	6 - 8	None	0
12	Bache-Martin School	2210	K - 8	None	0
12	Catharine, Joseph W.	1250	K - 5	None	0
12	Comegys, Benjamin B.	1260	K - 8	None	0
12	Day, Anna B.	6200	K - 8	None	0

TABLE P-2
QUARTERLY SCHOOL MANAGER REPORT
TEACHER VACANCY LISTING BY SCHOOL
OPERATING AND GRANTS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2020

NETWORK	SCHOOL NAME	CODE	GRADE LEVEL	VACANCIES	NUMBER OF VACANCIES
12	Forrest, Edwin	8250	K - 6	None	0
12	Girard, Stephen	2320	K - 4	None	0
12	Harrington, Avery D.	1300	K - 8	None	0
12	McKinley, William	5350	K - 8	None	0
12	Meehan, Austin	8140	7 - 8	None	0
12	Wagner, General Louis	7130	6 - 8	None	0
12	Washington Jr., Grover	7370	5 - 8	Elementary 4-6 (1)	1
13	Bartram, John	1010	9 - 12	English 7-12 (1)	1
13	Dobbins, Murrell	4060	9 - 12	None	0
13	Edison, Thomas A.	5020	9 - 12	Biology 7-12 (1), Special Education (LSS) (1)	2
13	Fels, Samuel	7120	9 - 12	None	0
13	Furness, Horace	2160	9 - 12	None	0
13	Overbrook High School	4020	9 - 12	Voc JROTC (1)	1
13	Parkway West High School	5090	9 - 12	None	0
13	Randolph, A. Phillip	6090	9 - 12	None	0
13	Sayre, William L.	1100	9 - 12	None	0
13	South Philadelphia High School	2000	9 - 12	None	0
13	Swenson Arts and Technology High School	8090	9 - 12	None	0
13	West Philadelphia High School	1020	9 - 12	None	0
Acceleration	Allen, Ethel	4440	K - 8	None	0
Acceleration	Blankenburg, Rudolph	1490	K - 8	None	0
Acceleration	Bryant, William	1230	K - 8	7-8 English Lang Arts (1)	1
Acceleration	Clemente, Roberto	7730	6 - 8	SpEd K-8 (LS) (1)	1
Acceleration	Cooke, Jay	7100	K - 8	None	0
Acceleration	Heston, Edward	4300	K - 8	None	0
Acceleration	Marshall, John	7360	K - 5	None	0
Acceleration	Potter-Thomas School	5390	K - 8	SpEd K-8 (LS) (1)	1
Acceleration	Rhoads, James	1410	K - 8	None	0
Acceleration	Rhodes, E. Washington	4350	K - 8	Grades 7-8 Mathematics (1)	1
Acceleration	Roosevelt, Theodore	6360	K - 8	None	0
Acceleration	Steel, Edward	6390	K - 8	None	0
Innovation	Building 21	5610	9 - 11	None	0
Innovation	Crossroads @ Hunting Park	3190	3 - 6	None	0
Innovation	Crossroads Accelerated Academy	8690	8 - 9	None	0
Innovation	High School of the Future	1030	9 - 12	None	0
Innovation	Penn Treaty High School	5160	6 - 12	None	0
Innovation	Pennypack House School	8540	9 - 12	None	0
Innovation	Phila. Juv. Justice Services Ctr.	2530	9 - 12	None	0
Innovation	Phila. Learning Academy North	8470	9 - 12	None	0
Innovation	Phila. Learning Academy South	8460	7 - 12	None	0
Innovation	Philadelphia Military Academy	5050	9 - 12	None	0
Innovation	Philadelphia Virtual Academy	8780	9 - 10	None	0
Innovation	Science Leadership Academy	2650	9 - 12	None	0

TABLE P-2
QUARTERLY SCHOOL MANAGER REPORT
TEACHER VACANCY LISTING BY SCHOOL
OPERATING AND GRANTS FUNDS
 FOR THE PERIOD ENDED DECEMBER 31, 2020

NETWORK	SCHOOL NAME	CODE	GRADE LEVEL	VACANCIES	NUMBER OF VACANCIES
Innovation	Science Leadership Academy at Beeber	2680	9 - 12	None	0
Innovation	Science Leadership Academy Middle School	2050	5 - 6	None	0
Innovation	the LINC	5660	9 - 11	None	0
Innovation	The U School	5620	9 - 11	None	0
Innovation	The Workshop School	8560	9 - 12	None	0
Innovation	Vaux: A Big Picture School	5180	9 - 12	None	0
TOTAL VACANCIES					27.5

Note: The Position Report and Vacancy Report may vary due to timing differences, different definitions of what constitutes a vacancy, and different definitions of when a vacancy is considered filled.

Source: School District of Philadelphia Budget System and Office of Talent Staff Tracking

School District of Philadelphia
Quarterly School Manager Report
FOR THE PERIOD ENDED DECEMBER 31, 2020

SUPPLEMENTARY MATERIALS

QUARTERLY SCHOOL MANAGER REPORT
SCHEDULE OF BONDS OUTSTANDING AND DEBT SERVICE (EXCLUDING REFUNDING)
 FOR THE PERIOD ENDED DECEMBER 31, 2020

Series	Outstanding	Outstanding	FY21		
	Principal 7/1/2020	Principal 12/31/20	Principal	Interest	Total
SPSBA 2003B	43,505,000	43,505,000	-	2,392,775	2,392,775
2005D	2,745,000	2,745,000	2,745,000	150,975	2,895,975
SPSBA 2006B	83,365,000	83,365,000	-	4,168,250	4,168,250
2007A	116,380,000	116,380,000	215,000	5,819,000	6,034,000
2007C	13,510,000	13,510,000	Trapped, see below	-	-
2007D	28,160,000	28,160,000	Trapped, see below	352,000	352,000
2010B	195,975,000	195,975,000	6,550,000	12,892,415	19,442,415
2010C	29,040,000	-	29,040,000	726,000	29,766,000
2010D	8,410,000	-	8,410,000	209,094	8,619,094
2010E	4,775,000	-	4,775,000	119,375	4,894,375
2011A	144,035,000	144,035,000	Trapped, see below	8,634,898	8,634,898
2011B	3,830,000	1,945,000	1,885,000	92,666	1,977,666
2011C	8,935,000	4,580,000	4,355,000	337,875	4,692,875
2011D	4,145,000	2,110,000	2,035,000	110,669	2,145,669
SPSBA 2012B	25,440,000	25,440,000	12,410,000	1,272,000	13,682,000
SPSBA 2015A	54,735,000	54,735,000	9,260,000	2,704,250	11,964,250
2015A	40,635,000	38,935,000	1,700,000	1,989,250	3,689,250
2015C	27,945,000	23,680,000	4,265,000	966,234	5,231,234
2015D	57,985,000	38,005,000	19,980,000	2,399,750	22,379,750
SPSBA 2016A	547,070,000	547,070,000	900,000	27,353,500	28,253,500
2016D	73,755,000	66,910,000	6,845,000	3,516,625	10,361,625
2016E	147,245,000	147,245,000	Trapped, see below	7,450,597	7,450,597
2016F	575,145,000	552,890,000	22,255,000	28,200,875	50,455,875
2018A	171,540,000	165,995,000	5,545,000	8,438,375	13,983,375
2018B	78,130,000	78,130,000	-	3,406,500	3,406,500
2019A	406,820,000	402,875,000	3,945,000	24,521,400	28,466,400
2019B	24,840,000	24,835,000	5,000	1,590,325	1,595,325
2019C	24,420,000	24,415,000	5,000	1,220,875	1,225,875
2019D	25,000,000	25,000,000	-	960,417	960,417
2019A SPSBA	165,795,000	165,795,000	2,210,000	4,866,180	7,076,180
2019B SPSPA	20,755,000	20,755,000	-	642,575	642,575
2020A	123,805,000	123,805,000	-	4,573,907	4,573,907
					-
CURRENT DEBT SERVICE PRINCIPAL & INTEREST	\$3,277,870,000	\$3,162,825,000	\$149,335,000	\$162,079,626	\$311,414,626
Other Debt Service Costs ¹					100,000
CURRENT DEBT SERVICE PROJECTION (EXCL. TRAPPED FUNDS)					\$311,514,626
Trapped Funds					
2007C			900,667	-	900,667
2007D			5,000,000	-	5,000,000
2011A			7,415,000	-	7,415,000
2016E			5,000	-	5,000
SUBTOTAL TRAPPED FUNDS			\$13,320,667		\$13,320,667
TOTAL DEBT SERVICE PROJECTION (INCL. TRAPPED FUNDS)	\$3,277,870,000	\$3,162,825,000	\$162,655,667	\$162,079,626	\$324,835,292

¹ Other debt service costs include Letter of Credit costs, issuance costs, defeasance costs, and other fees.

Source: Phoenix Capital Partners Financial Advisory Firm; School District of Philadelphia Finance Staff

SM-2a
QUARTERLY SCHOOL MANAGER REPORT
CAPITAL PROJECTS - OCTOBER 2020
 FOR THE PERIOD ENDED DECEMBER 31, 2020

The following summarizes the District's activities related to capital projects from October 1 through October 31, 2020:

- Zero (0) requests for proposals were released in the month.
- One (1) project was newly assigned to begin design during the month.
- There are seventy-two (72) projects assigned to a design professional.
- Zero (0) projects were publicly advertised for construction bids during the month.
- One (1) project was submitted for action and approved by the Board of Education at the October 22, 2020 Public Action meeting.
- There are forty-six (46) active construction projects, valued at \$101 million.
- Two (2) construction projects reached substantial completion during the month.
- JMT, program manager, has five (5) active construction projects, valued at \$108 million.
- Two (2) JMT construction projects reached substantial completion during the month.

As of October 31, 2020, the Office of Capital Programs had cash balances of \$446,510,104 across all bond funds of which 100% is committed for design and construction contracts, project contingencies, and staffing.

The Office of Capital Programs also had an outstanding expense credit of \$4,032,504; which was not included in the above cash balance.

As of October 31, 2020, the Office of Capital Programs had an adjusted available balances of \$450,542,607.

Office of Capital Programs - Bond Funds

Cash Fund Balances as of 10/31/2020

Bond Designation	Deposit To CIP	Interest Income	Total Capital Funds	Expenditures	Fund Balances
8D16	\$ 103,704,780	\$ 1,009,558	\$ 104,714,338	\$ 104,714,162	\$ 176
8A18	\$ 195,933,047	\$ 4,562,383	\$ 200,495,430	\$ 190,378,035	\$ 10,117,395
8B18	\$ 79,068,224	\$ 2,385,601	\$ 81,453,825	\$ 76,278,523	\$ 5,175,301
8A19	\$ 500,007,225	\$ 4,322,146	\$ 504,329,371	\$ 94,227,849	\$ 410,101,522
8B19	\$ 30,000,344	\$ 220,587	\$ 30,220,931	\$ 9,105,222	\$ 21,115,709
Capital	\$ 908,713,620	\$ 12,500,275	\$ 921,213,895	\$ 474,703,791	\$ 446,510,104

Total Month Cash Draw	12,662,037
FY2021 Earned Interest	981,311
FY2021 Total Cash Draw	62,041,258

Note:

The following Bond Funds had additional expense credits that are not reflected in the above balances:

8A18 - \$3,478,695, 8B18 - \$543,892, 8B19 - \$9,917.

Source: School District of Philadelphia Finance and Capital Programs Staff

**QUARTERLY SCHOOL MANAGER REPORT
CAPITAL PROJECTS - NOVEMBER 2020**

FOR THE PERIOD ENDED DECEMBER 31, 2020

The following summarizes the District's activities related to capital projects from November 1 through November 30, 2020:

- One (1) request for proposal was released in the month.
- One (1) project was newly assigned to begin design during the month.
- There are seventy-three (73) projects assigned to a design professional.
- Five (5) projects were publicly advertised for construction bids during the month.
- Two (2) projects were submitted for action and approved by the Board of Education at the November 19, 2020 Public Action meeting.
- There are forty-six (46) active construction projects valued at \$101 million.
- One (1) construction project reached substantial completion during the month.
- JMT, program manager, has five (5) active construction projects, valued at \$108 million.
- Zero (0) JMT construction projects reached substantial completion during the month.

As of November 30, 2020, the Office of Capital Programs had cash balances of \$416,153,800 across all bond funds of which 100% is committed for design and construction contracts, project contingencies, and staffing.

The Office of Capital Programs also had an outstanding expense credit of \$2,879,384; which was not included in the above cash balance.

As of November 30, 2020, the Office of Capital Programs had an adjusted available balance of \$419,033,184.

Office of Capital Programs - Bond Funds

Cash Fund Balances as of 11/30/2020

Bond Designation	Deposit To CIP	Interest Income	Total Capital Funds	Expenditures	Fund Balances
8D16	\$ 103,704,780	\$ 1,009,558	\$ 104,714,338	\$ 104,714,338	\$ 0
8A18	\$ 195,933,047	\$ 4,563,062	\$ 200,496,110	\$ 190,378,035	\$ 10,118,075
8B18	\$ 79,068,224	\$ 2,386,184	\$ 81,454,408	\$ 77,054,701	\$ 4,399,707
8A19	\$ 500,007,225	\$ 4,279,683	\$ 504,286,908	\$ 114,579,064	\$ 389,707,844
8B19	\$ 30,000,344	\$ 223,059	\$ 30,223,403	\$ 18,295,229	\$ 11,928,174
Capital	\$ 908,713,620	\$ 12,461,547	\$ 921,175,167	\$ 505,021,367	\$ 416,153,800

Total Month Cash Draw	30,306,516
FY2021 Earned Interest	942,583
FY2021 Total Cash Draw	92,358,833

Note:

The following Bond Funds had additional expense credits that are not reflected in the above balances:

8A18 - \$2,879,384

Source: School District of Philadelphia Finance and Capital Programs Staff

QUARTERLY SCHOOL MANAGER REPORT
CAPITAL PROJECTS - DECEMBER 2020
 FOR THE PERIOD ENDED DECEMBER 31, 2020

The following summarizes the District's activities related to capital projects from December 1 through December 31, 2020:

- One (1) request for proposal was released in the month.
- Zero (0) projects were newly assigned to begin design during the month.
- There are seventy-four (74) projects assigned to a design professional.
- Three (3) projects were publicly advertised for construction bids during the month.
- Two (2) projects were submitted for action and approved by the Board of Education at the December 10, 2020 Public Action meeting.
- There are forty-eight (48) active construction projects, valued at \$101 million.
- Two (2) construction projects reached substantial completion during the month.
- JMT, program manager, has five (5) active construction projects, valued at \$108 million.
- Zero (0) JMT construction projects reached substantial completion during the month.

As of December 31, 2020, the Office of Capital Programs had cash balances of \$381,345,795 across all bond funds of which 100% is committed for design and construction contracts, project contingencies, and staffing.

The Office of Capital Programs also had an outstanding purchased accrued interest credit of \$2,224,721; which was not included in the above cash balance.

As of December 31, 2020, the Office of Capital Programs had an adjusted available balance of \$383,570,516.

Office of Capital Programs - Bond Funds

Cash Fund Balances as of 12/31/2020

Bond Designation	Deposit To CIP	Interest Income	Total Capital Funds	Expenditures	Fund Balances
8D16	\$ 103,704,780	\$ 1,009,558	\$ 104,714,338	\$ 104,714,338	\$ 0
8A18	\$ 195,933,047	\$ 4,563,922	\$ 200,496,969	\$ 190,378,035	\$ 10,118,934
8B18	\$ 79,068,224	\$ 2,386,568	\$ 81,454,792	\$ 78,206,177	\$ 3,248,614
8A19	\$ 500,007,225	\$ 4,334,902	\$ 504,342,127	\$ 146,353,952	\$ 357,988,174
8B19	\$ 30,000,344	\$ 224,180	\$ 30,224,525	\$ 20,234,453	\$ 9,990,072
Capital	\$ 908,713,620	\$ 12,519,131	\$ 921,232,751	\$ 539,886,955	\$ 381,345,795

Total Month Cash Draw	34,245,302
FY2021 Earned Interest	1,000,167
FY2021 Total Cash Draw	127,224,422

Note:

The following Bond Funds had additional expense credits that are not reflected in the above balances:

8A18 - \$2,147,314 & 8B19 - \$77,407

Source: School District of Philadelphia Finance and Capital Programs Staff

SM-3
QUARTERLY SCHOOL MANAGER REPORT
SCHOOL BUDGET ALLOCATION METHODOLOGY

A school's budget consists of school-based allocations and centrally-allocated resources. The school-based allocations include both operating and grant resources. The operating resources are allocated for administration, teachers (enrollment driven + prep), school support positions, and discretionary funds. Grant resources are provided by Title I and Title II, SIG, and other grants. The centrally-allocated resources include positions such as special education, nurses, ESOL teachers, facilities, and security.

The following outlines the allocation methodology used for the School Basic Operating Funds in FY 2021:

Position/ Resource	Allocation Method
Teachers	Schools are allotted a sufficient number of regular education teachers to meet specified class size limits and to provide prep time for each teacher. Class size limits are: Grades K-3: 30 students Grades 4-12: 33 students Career and Technical Education Schools: 24 students Kindergarten teachers are entirely funded by grants.
Principal	One principal per school
Assistant Principals	0-699 students: No assistant principal 700-1,349 students: One assistant principal 1,350-1,999 students: Two assistant principals 2,000-2,649: Three assistant principals 2,650-3,299: Four assistant principals Over 3,299 students: Five assistant principals Neighborhood high schools are provided one assistant principal to support ninth grade.
Counselors	All schools are provided at least one counselor. 0-949 students: One counselor 950-1,599 students: Two counselors 1,600-2,249 students: Three counselors 2,250-2,899 students: Four counselors Over 2,899 students: Five counselors
Secretaries	0-1,149 students: One secretary 1,150-2,249 students: Two secretaries 2,250-3,349 students: Three secretaries Over 3,349 students: Four secretaries
Student Climate Support (SCS) 3 hour	0-449 students: Three SCS 450-599 students: Four SCS 600-749 students: Five SCS 750-949 students: Six SCS 950-1,249 students: Seven SCS 1,250-1,599 students: Eight SCS 1,600-1,999 students: Ten SCS Over 1,999 students: Twelve SCS Additional student climate staff are provided to schools with more than one building: 2 buildings: Two SCS 3 buildings: Four SCS
\$100 Teacher Allotment	\$100 per teacher and counselor
Summer Reorganization	Schools must pay staff for Summer Registration/ Reorganization days. <u>Elementary Schools</u> 10 days for secretaries (daily rate=\$241.54) 2 days for scheduler (daily rate=\$476.38) <u>Middle and High Schools</u> 10 days for secretaries (daily rate=\$241.54) 10 days for roster chair (daily rate=\$476.38)
Discretionary Funds	- \$140 per student for schools identified as Model or Reinforce according to SDP's School Progress Report (SPR) - \$165 per student for schools identified as Watch or Intervene according to SDP's School Progress Report (SPR) These funds may be used for staff, supplies, textbooks, computers, extra-curricular activities, parent outreach, etc.
Extra-Curricular	120 hours per Elementary School (\$7,036 per Elementary School)
Small Schools	Schools with enrollment less than 325 students receive up to an additional \$50,000
Art	\$10 per pupil for Elementary Schools, \$15 per pupil for Middle Schools, \$20 per pupil for High Schools Arts programs: \$50,000 for schools with designated arts programs
International Baccalaureate	International Baccalaureate (IB) programs: Schools with IB programs receive an additional 1.6 teachers

Source: School District of Philadelphia Finance Staff

QUARTERLY SCHOOL MANAGER REPORT
SUMMARY OF MAJOR GRANT FUNDS BY CATEGORY
FY2021 PROJECTED

Fund #	Grant	Source	2021 Projected Budget	
			FTE	\$
1 2001	Title I Basic	Federal Grants	1,923	177,417,244
2 2703	IDEA-B	Federal Grants	128	48,958,939
3 2004	Pre-K Basic	Federal Grants	219	47,546,021
4 2002	Title I School Imprvmt	Federal Grants	317	27,239,753
5 3016	Pa Pre-K Counts	State Grants	90	34,460,446
6 3701	Access	State Grants	162	22,574,551
7 3010	Head Start Supplemental Assist	State Grants	76	20,327,617
8 2025	Title II(A) – Investing In Teacher Quality	Federal Grants	90	17,719,900
9 3703	Act 89	State Grants	2	14,765,087
10 2013	Perkins Voc Ed	Federal Grants	31	5,533,155
11 2008	Title III Lang Instr Lep & Immigrant Stud	Federal Grants	31	4,851,581
12 2030	Philadelphia Gear Up Project	Federal Grants	12	2,621,851
13 2007	Elect & Tanf	Federal Grants	7	4,163,953
14 4004	Community Behavioral Health	Local / Private Grants	79	7,199,773
15 2011	JROTC	Federal Grants	21	2,678,095
16 2012	Nutrition Education	Federal Grants	7	2,831,195
17 4003	Philadelphia Pre-K Initiative	Local / Private Grants	2	2,315,795
18 5047	University of Penn - Penn Assisted	Local / Private Grants	7	1,497,198
19 2098	Elem & Sec School Emergency Relief (CARES)	Federal Grants	195	116,528,467
20 3007	Ready to Learn	State Grants	344	49,145,550
21 3036	PCCD - Phila School Safety	State Grants	11	2,847,993
22 5257	William Penn Schoolyard	Local / Private Grants	-	2,025,000
23 2108	PCCD SDP Health and Safety	Federal Grants	-	7,758,934
24 2109	CEEG-GEER	Federal Grants	-	2,509,399
25 2110	GEER - Continuity of Education	Federal Grants	-	2,254,664
26 2106	Head Start - CARES	Federal Grants	-	4,394,400
27 2103	PKC CARES	Federal Grants	-	1,068,782
28 5246	PHL PRE-K Instructional Coaching	Local / Private Grants	11	1,646,893
Other Grant Funds		Federal Grants	20	6,489,776
Other Grant Funds		Local / Private Grants	9	6,349,690
Other Grant Funds		State Grants	-	1,843,754
Other Grant Funds		Grants Clearing Accounts	65	0
Total Grant Funds			3,857	649,565,457
Summary by Category			FTE	\$
Federal Grants			2,999	482,566,111
State Grants			685	145,964,998
Local / Private Grants			108	21,034,349
Grants Clearing Accounts			65	0
Total			3,857	649,565,457

Notes:

a. The Board of Education does not adopt or amend grant budgets, but does approve the receipt of grant revenues and the expenditure of grant funds.

b. Grant revenues and related expenditures are not included in the general operating fund.

c. The FY 2021 budgets represent funds estimated to be spent during the year on a fiscal year basis which may be different than the grant award which represents resources provided during a grant period. In addition, the budget estimates include reimbursements from the State for retirement and social security costs for State grants, and retirement costs for Federal grants.

d. CARES Act funding is also included in the operating fund reports.

Source: School District of Philadelphia Budget System; School District of Philadelphia Finance Staff Estimates

**QUARTERLY SCHOOL MANAGER REPORT
SUMMARY OF MAJOR GRANT FUNDS BY CATEGORY**

Grant	Source	Program Description
1 Title I Basic	Federal Grants - Indirect	Title I, Part A – Basic Grant Provides supplementary educational services, especially in reading/language arts and math, to students who are educationally disadvantaged or at risk of failing to meet state requirements; provides funds for school-wide projects that create an overall plan for school improvement; and provides resources to strengthen the core academic program and improve student achievement. Funds are also provided to private schools and the Archdiocese.
2 IDEA - B	Federal Grants - Indirect IU	IDEA-B – Individuals with Disabilities Education Act Provides funding to supplement and/or increase the level of special education and related services provided to students with eligible disabilities ages 5 through 21 who are enrolled in special education programs. In alignment with the Act, Philadelphia Intermediate Unit 26 focuses IDEA expenditures on staffing, contractual services, and materials that support supplementary aids and services for students with disabilities and those who are experiencing barriers to learning.
3 Pre-K Basic	Federal Grants - Direct	Pre-Kindergarten Head Start Basic Grant / Head Start Supplemental Assistance For pre-school education and family services, medical and dental care, breakfast, lunch and snacks, nutrition and social services, diagnostic and therapeutic services for children with special needs as well as for parent involvement in decision-making and program implementation. Also used to support the District's Head Start program which provides health, education, nutrition, social and other services to pre-school children and their families. Supplemental funds are used to increase the availability of Head Start program slots for low-income children and families in high-need neighborhoods through the School District.
4 Title I School Imprvmt	Federal Grants - Indirect	Title I, School Improvement Accountability Grant To improve educational opportunities for students in low-performing schools and to facilitate compliance with school improvement requirements. Funds are used to assist Title I schools in helping all children reach high standards of learning and help low-performing schools provide high-quality education for all children. Funds are also used to support full and part-time positions including extra-curricular and professional development, textbooks, instructional aids, educational software and other educational supplies at schools on the school improvement list.
5 Pa Pre-K Counts	State Grants	PA Pre-K Counts To provide high-quality preschool programming for children between age three and the entry age for kindergarten who are at considerable risk of delayed cognitive development and academic underperformance due to socioeconomic and/or other factors. The District uses this funding to support the delivery of center-based early childhood educational services designed to promote school readiness in a manner compliant with state and local standards. This programming is accomplished through close contractual partnerships with well-established community childcare agencies.
6 Access	State Grants	ACCESS – Medical Assistance Partial Reimbursement of the costs incurred by the District for providing medically related services to eligible special education students and specialized transportation to special education students who receive medically related services as part of their IEP. Reimbursement is generated when the District and/or intermediate unit submit health related claims for Chapter 14 Medicaid eligible students and the claims are processed for these students. Medical Assistance reimbursement for transportation is reimbursed only on dates when health related services are claimed.
7 Head Start Supplemental Assist	State Grants	Same as - Pre-Kindergarten Head Start Basic Grant / Head Start Supplemental Assistance (216X)
8 Title II(A) – Investing In Teacher Quality	Federal Grants - Indirect	Title II, Part A - Improving Teacher Quality Grant To prepare, train, and recruit high-quality teachers and principals capable of ensuring increased academic achievement for all students and to provide in-service and retraining for teacher leaders and support staff through workshops, conferences, higher education credits and professional development sessions in elementary, middle and high schools in core academic subjects.
9 Act 89	State Grants	Act 89 - Provides students attending nonprofit nonpublic schools access to programs of auxiliary services that are similar to those provided to public school students in the school district in which the nonpublic school is located. Act 89 program is administered by the School District of Philadelphia's Intermediate Unit. Act 89 provides such services as ESL consultative services, reading and math services, school psychological services, speech and language services, vision support, counseling services, physical therapy, occupational therapy, gifted educational support services and social work services.
10 Perkins Voc Ed	Federal Grants - Indirect	Perkins Vocational Education Grant To upgrade approved Career and Technical Education (CTE) Programs of Study (POS) and to ensure that the CTE POS are in compliance with both state (Chapter 339) and federal (Perkins IV) standards and guidelines. The expectation is that students will be better prepared for post-high school education and careers. The District uses these funds to support Career and Technical Education (CTE) Programs of Study (POS) that serve high concentrations of special education students.
11 Title III Lang Instr Lep & Immigrant Stud	Federal Grants - Indirect	Title III – Language Instruction for Limited English Proficient and Immigrant Students Grant To help students who have a primary language other than English attain English proficiency and meet the State academic content and achievement standards, and to develop language instruction educational programs.
12 Philadelphia Gear Up Project	Federal Grants - Direct	Philadelphia Gear Up Project To improve the chances for post-secondary success for a target cohort of students in some of Philadelphia's highest poverty and at-risk schools. To increase the academic performance and preparation for post-secondary education for GEAR UP students, increase the rate of high school graduation and enrollment in post-secondary education for GEAR UP students, and increase students' and their families' knowledge of post-secondary education options, preparation and financing.
13 Elect & Tanf	Federal Grants - Indirect	Education Leading to Employment and Training (ELECT) and TANF Grant To assist parents of minor children to return to or remain in school, obtain their high school diplomas or GEDs, develop responsible parenting skills, become positive role models for their children and become productive members of their communities. The District funds year-round intensive individualized and group prevention, intervention and sustaining programs and services for pregnant and parenting teens.

**QUARTERLY SCHOOL MANAGER REPORT
SUMMARY OF MAJOR GRANT FUNDS BY CATEGORY**

	Grant	Source	Program Description
14	Community Behavioral Health	Private Grant	Community Behavioral Health Provides funding to hire Clinical Coordinators and School Behavior Consultants to support the schools on behavioral health management and social emotional learning and to work with the School Counselor and school staff to identify appropriate interventions and classroom management techniques to address problem behaviors.
15	JROTC	Federal Grants - Direct	JROTC To implement Junior Reserve Officer Training Corp (JROTC) programs to promote patriotism, develop informed and responsible citizens, develop respect for constituted authority and develop a high degree of personal honor, self-respect, individual discipline and leadership. Funds are also used to implement JROTC after school and summer enrichment programs for at-risk students.
16	Nutrition Education	Federal Grants - Direct	Nutrition Education Grant To offer nutrition education to eligible schools to increase knowledge of healthy food choices, improve food selections and eating habits while making healthier dietary choices and developing an understanding of the nutritional value of the school breakfast and lunch programs. Parents are to receive nutrition workshops to reinforce concepts taught to the students.
17	Philadelphia Pre-K Initiative	Local Grant	Philadelphia Pre-K Initiative To provide quality Pre-K programs in Philadelphia that have safe, well equipped classrooms, trained teachers, a challenging proven play-based curriculum, parental engagement and a transition plan to kindergarten. The purpose is to ensure that all children starting kindergarten are ready to learn. Quality Pre-K has been linked to increased graduation rates.
18	University of Penn - Penn Assisted	Private Grant	University of Penn - Penn Assisted - Lea & Alexander University of Penn provides funding to the Penn Alexander School. University of Penn and The School District of Philadelphia have collaboratively initiated the development of a K-8 neighborhood school. The goals of the partnership are to obtain the highest quality education for West Philadelphia children and to achieve the mission of providing an instructional program of superior quality and state-of-the-art teacher training opportunities in an urban school district.
19	Elem & Sec School Emergency Relief (CARES)	Federal Grants - Indirect	Elem & Sec School Emergency Relief (CARES) To provide emergency funding to school districts in response to the COVID-19 pandemic. The funding allocation is based on the same formula as the distribution of Title I funds. The funds may be used for allowable activities under federal formula education grants, and for extraordinary expenses related to school closures and re-opening related to the pandemic. The funds may also be used for other activities necessary to maintain the operation of and continuity of services and continuing to employ existing staff. The District is using the funds for both extraordinary COVID-19 costs and to support the continuity of operations.
20	Ready to Learn	State Grants	Ready to Learn To attain or maintain academic performance targets through such activities as pre-kindergarten, full-day kindergarten, class-size reduction, tutoring, teacher coaching and professional development, incentives for teachers in academically challenged schools, and social and health services. These funds are also used to support full-day kindergarten.
21	PCCD - Phila School Safety & Security Initiative	State Grants	PCCD-Phila School Safety & Security Initiative - To provide a safe school environment for students conducive to learning and teaching by preventing and reducing violent incidents through the purchase of safety and security-related equipment and the training of school staff in best practices around trauma and bullying and harassment.
22	William Penn Schoolyard	Local / Private Grants	William Penn Schoolyard To develop three schoolyards at District schools into playful learning landscapes that will support early literacy.
23	PCCD SDP Health and Safety	Federal Grants - Indirect	PCCD SDP Health and Safety - For COVID-19 related purposes such as cleaning and sanitizing products, personal protective equipment, thermometers, modification of existing areas to effectuate appropriate social distancing, and purchasing educational technology for distance learning.
24	CEEG-GEER	Federal Grants - Indirect	CEEG-GEER Governor's Emergency Education Relief (GEER) funds allocated resources towards Continuing Education Equity Grants (CEEG) and are provided by The Coronavirus Aid, Relief, and Economic Security (CARES) Act. The purpose is to help provide access and inclusion for all learners by bridging the gap for students who are currently limited in their ability to participate in continuity of education by providing diverse platforms that include the internet.
25	GEER - Continuity of Education	Federal Grants - Indirect	GEER - Continuity of Education Governor's Emergency Education Relief (GEER) Funds for Career and Technical Education Centers (CTC) to assist them in implementing public health and safety plans and help them to resume operations after being negatively impacted by COVID-19. CTC Equity grants provide funding to support effective continuity of education programs for students enrolled in CTCs.
26	Head Start - CARES	Federal Grants - Direct	Head Start - CARES - To cover expenses incurred for COVID-19 for pre-school programs such as necessary supplies and contracted services to sanitize and clean facilities, technology infrastructure, or other emergency assistance.
27	PKC CARES	Federal Grants - Direct	PKC CARES - To provide economic assistance for COVID-19 with funds for educational technology for distance learning.
28	PHL PRE-K Instructional Coaching	Local / Private Grants	PHL Pre-K Instructional Coaching City of Philadelphia funding for instructional coaching at PreK sites.

Source: School District of Philadelphia Finance Staff

QUARTERLY SCHOOL MANAGER REPORT
TITLE I: SCHOOL BY SCHOOL BUDGET TO ACTUAL OBLIGATIONS TO DATE
(Excludes Full Time Positions and All Benefits)
FOR THE PERIOD ENDED DECEMBER 31, 2020

The following report details, for each District school in the current school year, a portion of the Title I budget and the amounts encumbered and expended through December 31, 2020. As of December 31, 2020, Title I full-time positions at schools were budgeted at \$76.4 million and year-to-date spend was \$34.3 million; Title I benefits for all school positions were budgeted at \$52.7 million and year-to-date spend was \$25.4 million. There is a proactive effort to assist schools in purchasing on an on-going basis. Further, as the year progresses, Finance staff identify those schools that are slow to spend their funds and contact them to identify roadblocks and assist in the spending process consistent with their Schoolwide Plan.

Org.#	School	Learning Network	A Budget 2020-21	B Encumbered YTD 12/31/20	C Expended YTD 12/31/20	D Balance A-B-C	E % Obligated (B+C)/A	F % Bal. Remaining D/A
GRAND TOTAL			5,603,771	881,626	1,124,604	3,597,541	36%	64%
6360	Roosevelt Elementary School	Acceleration Network	54,363	0	2,216	52,147	4%	96%
7730	Clemente, Roberto Middle Schl	Acceleration Network	58,761	0	8,754	50,007	15%	85%
2370	Mcdaniel, Delaplaine School	Acceleration Network	67,930	0	16,285	51,645	24%	76%
4440	Allen, Dr. Ethel School	Acceleration Network	76,103	509	21,767	53,827	29%	71%
7100	Cooke, Jay Elementary School	Acceleration Network	61,002	0	17,926	43,076	29%	71%
1490	Blankenburg, Rudolph School	Acceleration Network	45,555	0	13,489	32,066	30%	70%
7360	Marshall, John School	Acceleration Network	65,539	2,934	19,462	43,143	34%	66%
1410	Rhoads, James School	Acceleration Network	90,310	5,288	25,792	59,230	34%	66%
4300	Heston, Edward School	Acceleration Network	61,913	0	21,827	40,086	35%	65%
1230	Bryant, William C. School	Acceleration Network	63,678	0	24,194	39,484	38%	62%
6390	Steel, Edward T. School	Acceleration Network	50,961	4,981	16,291	29,689	42%	58%
4350	Rhodes Elementary School	Acceleration Network	46,281	0	23,859	22,422	52%	48%
7430	Sullivan, James J. School	Acceleration Network	67,032	10,494	24,350	32,189	52%	48%
1460	Anderson, Add B. School	Acceleration Network	52,624	2,793	25,753	24,078	54%	46%
5390	Potter-Thomas School	Acceleration Network	56,855	0	31,020	25,835	55%	45%
Total			918,907	26,998	292,984	598,925	35%	65%
8460	Phila Learning Academy-South	Innovation Network	29,900	0	170	29,730	1%	99%
5660	The LINC	Innovation Network	7,924	0	50	7,874	1%	99%
8780	Philadelphia Virtual Academy	Innovation Network	23,347	0	300	23,047	1%	99%
2650	Science Leadership Academy	Innovation Network	3,051	0	85	2,966	3%	97%
8470	Phila Learning Academy-North	Innovation Network	6,471	0	200	6,271	3%	97%
2680	Science Ldshp Academy @ Beeber	Innovation Network	47,260	0	1,485	45,775	3%	97%
5620	The U School	Innovation Network	3,160	0	100	3,060	3%	97%
2050	Science Leadership Academy Ms	Innovation Network	2,817	0	94	2,723	3%	97%
1030	High School Of The Future	Innovation Network	5,289	0	198	5,091	4%	96%
5050	Philadelphia Military Academy	Innovation Network	2,341	0	100	2,241	4%	96%
8540	Pennypack House School	Innovation Network	27,738	0	1,673	26,065	6%	94%
5180	Vaux Big Picture High School	Innovation Network	4,616	0	354	4,262	8%	92%
5160	Penn Treaty High School	Innovation Network	11,321	2,344	425	8,552	24%	76%
8560	The Workshop School	Innovation Network	3,177	0	1,693	1,484	53%	47%
2530	Phila Juv Justice Svcs Ctr	Innovation Network	88,941	47,442	26,439	15,060	83%	17%
5610	Building 21	Innovation Network	4,036	3,746	74	216	95%	5%
Total			271,389	53,532	33,439	184,418	32%	68%
5080	Parkway C.C. Middle College	Learning Network 1	18,001	0	0	18,001	0%	100%
2620	Academy At Palumbo	Learning Network 1	12,816	0	210	12,606	2%	98%
2410	Girard Academic Music Program	Learning Network 1	5,689	0	100	5,589	2%	98%
6010	Central High School	Learning Network 1	12,901	0	402	12,499	3%	97%
6040	Saul, Walter B. High School	Learning Network 1	3,736	0	121	3,615	3%	97%
8020	Northeast High School	Learning Network 1	19,782	0	660	19,122	3%	97%
6050	Girls, Phila High School For	Learning Network 1	5,979	0	200	5,779	3%	97%
2290	Franklin Learning Center	Learning Network 1	8,411	0	300	8,111	4%	96%
6460	Hill-freedman World Academy	Learning Network 1	4,423	0	199	4,224	4%	96%
6400	Widener Memorial School	Learning Network 1	2,976	0	152	2,824	5%	95%
1050	Robeson, Paul High School	Learning Network 1	3,548	0	225	3,323	6%	94%
4030	Engineering & Science High Sch	Learning Network 1	8,002	400	975	6,627	17%	83%
2670	Constitution High School	Learning Network 1	27,678	6,840	140	20,698	25%	75%
8040	Arts Academy At Benjamin Rush	Learning Network 1	4,532	0	1,188	3,345	26%	74%
6540	Lankenau High School	Learning Network 1	4,545	990	500	3,055	33%	67%
1190	Motivation High School	Learning Network 1	15,539	5,245	100	10,194	34%	66%
5150	Bodine, William W. High School	Learning Network 1	18,558	10,992	1,665	5,901	68%	32%
2140	Masterman, Julia R. High School	Learning Network 1	151	0	110	41	73%	27%
2020	Creative And Performing Arts	Learning Network 1	19,182	15,114	150	3,918	80%	20%
Total			196,449	39,581	7,397	149,472	24%	76%
1470	Locke, Alain School	Learning Network 2	82,693	0	300	82,393	0%	100%
4370	Overbrook Elementary School	Learning Network 2	13,752	95	230	13,427	2%	98%
4320	Lamberton, Robert E. Elementary	Learning Network 2	6,147	0	168	5,979	3%	97%
1290	Hamilton, Andrew School	Learning Network 2	9,682	0	300	9,382	3%	97%
1390	Powel, Samuel School	Learning Network 2	6,523	0	300	6,223	5%	95%
1340	Lea, Henry C.	Learning Network 2	6,889	0	350	6,539	5%	95%
1420	Washington, Martha School	Learning Network 2	8,062	0	582	7,480	7%	93%
4480	Overbrook Educational Center	Learning Network 2	24,344	0	2,092	22,252	9%	91%
1280	Penn Alexander School	Learning Network 2	2,586	0	385	2,201	15%	85%
4240	Cassidy,Lewis C Academics Plus	Learning Network 2	43,242	0	11,349	31,893	26%	74%

Org.#	School	Learning Network	A	B	C	D	E	F
			Budget 2020-21	Encumbered YTD 12/31/20	Expended YTD 12/31/20	Balance A-B-C	Obligated (B+C)/A	% Bal. Remaining D/A
2240	Bregy, F. Amedee School	Learning Network 2	9,620	0	6,226	3,394	65%	35%
2320	Girard, Stephen School	Learning Network 2	27,074	17,862	450	8,762	68%	32%
4280	Gompers, Samuel School	Learning Network 2	16,461	7,073	6,950	2,438	85%	15%
1580	MYA-Middle Years Alternative	Learning Network 2	3,148	2,655	40	453	86%	14%
Total			260,223	27,685	29,723	202,815	22%	78%
5480	Kearny, Gen. Philip School	Learning Network 3	22,712	0	200	22,512	1%	99%
2340	Mccall, Gen. George A. School	Learning Network 3	9,822	0	250	9,572	3%	97%
5170	Deburgos, J. Elementary	Learning Network 3	16,335	0	550	15,785	3%	97%
2720	Vare-Washington Elementary	Learning Network 3	5,556	0	230	5,326	4%	96%
2490	Waring, Laura W. School	Learning Network 3	5,312	0	282	5,030	5%	95%
2690	Taggart, John H. School	Learning Network 3	5,465	0	300	5,165	5%	95%
2390	Morris, Robert School	Learning Network 3	35,881	8,244	150	27,487	23%	77%
5200	Adaire, Alexander School	Learning Network 3	9,015	2,098	250	6,667	26%	74%
5560	Spring Garden School	Learning Network 3	59,716	0	16,673	43,043	28%	72%
2380	Meredith, William M. School	Learning Network 3	180	0	100	80	56%	44%
4570	Meade, Gen. George G. School	Learning Network 3	28,098	0	18,076	10,022	64%	36%
5370	Moffet, John School	Learning Network 3	6,600	4,900	265	1,435	78%	22%
5410	Sheppard, Isaac A. School	Learning Network 3	15,009	11,445	400	3,164	79%	21%
5340	Ludlow, James R. School	Learning Network 3	25,492	0	20,139	5,353	79%	21%
2590	Nebinger, George W. School	Learning Network 3	24,517	18,900	585	5,032	79%	21%
2470	Greenfield, Albert M. School	Learning Network 3	180	0	150	30	83%	17%
Total			269,890	45,587	58,600	165,703	39%	61%
2010	Franklin, Benjamin High School	Learning Network 4	10,688	0	100	10,588	1%	99%
4140	Strawberry Mansion High School	Learning Network 4	11,306	0	140	11,166	1%	99%
5550	Kensington Health Sciences	Learning Network 4	7,955	0	100	7,855	1%	99%
5700	Kensington High School	Learning Network 4	9,168	0	401	8,767	4%	96%
8010	Lincoln, Abraham High School	Learning Network 4	132,428	0	9,100	123,328	7%	93%
5060	Mastbaum, Jules E. High School	Learning Network 4	13,678	751	438	12,489	9%	91%
7010	Frankford High School	Learning Network 4	35,425	2,047	2,633	30,745	13%	87%
5070	Parkway-Northwest High School	Learning Network 4	2,503	728	58	1,717	31%	69%
6030	Roxborough High School	Learning Network 4	42,659	14,564	140	27,955	34%	66%
5520	Kensington CAPA	Learning Network 4	2,464	0	1,151	1,313	47%	53%
6060	King, Martin Luther High Sch.	Learning Network 4	31,926	19,408	3,192	9,326	71%	29%
8030	Washington, George High School	Learning Network 4	8,895	8,232	60	603	93%	7%
Total			309,095	45,731	17,512	245,852	20%	80%
1360	Mc Michael, Morton School	Learning Network 5	12,086	0	246	11,840	2%	98%
5320	Hartranft, John F. School	Learning Network 5	11,478	0	260	11,218	2%	98%
5250	Dunbar, Paul L. School	Learning Network 5	7,050	0	272	6,778	4%	96%
5440	Willard, Frances E. School	Learning Network 5	13,884	0	650	13,234	5%	95%
7150	Juniata Park Academy	Learning Network 5	19,532	0	915	18,617	5%	95%
1370	Mitchell Elementary School	Learning Network 5	9,006	0	468	8,538	5%	95%
5330	Hunter, William H. School	Learning Network 5	687	0	160	527	23%	77%
5590	Webster, John H. School	Learning Network 5	45,285	9,900	850	34,535	24%	76%
7300	Hopkinson, Francis School	Learning Network 5	15,443	4,810	650	9,983	35%	65%
1200	Barry, John Elementary School	Learning Network 5	1,126	0	436	690	39%	61%
5400	Richmond School	Learning Network 5	15,301	6,225	550	8,526	44%	56%
5420	Welsh, John School	Learning Network 5	35,989	0	18,301	17,688	51%	49%
5680	Munoz-Marin, Hon Luis School	Learning Network 5	990	0	542	448	55%	45%
5530	Sheridan, Philip H. School	Learning Network 5	86,926	43,799	11,059	32,068	63%	37%
5300	Hackett, Horatio B. School	Learning Network 5	5,517	4,485	460	572	90%	10%
5210	Brown, Henry A. School	Learning Network 5	162,224	87,542	74,562	120	100%	0%
Total			442,524	156,761	110,381	175,382	60%	40%
6480	Amy Northwest	Learning Network 6	12,388	0	110	12,278	1%	99%
6410	Cook-Wissahickon School	Learning Network 6	14,206	0	200	14,006	1%	99%
6210	Edmonds, Franklin S. School	Learning Network 6	9,267	0	200	9,067	2%	98%
6310	Mccloskey, John F. School	Learning Network 6	3,631	0	110	3,521	3%	97%
6270	Jenks Academy Arts & Sciences	Learning Network 6	8,195	0	250	7,945	3%	97%
6450	Dobson, James School	Learning Network 6	4,712	0	170	4,542	4%	96%
6380	Shawmont School	Learning Network 6	2,883	0	150	2,733	5%	95%
6350	Pennypacker, Samuel School	Learning Network 6	4,903	0	260	4,643	5%	95%
6260	Houston, Henry H. School	Learning Network 6	3,558	0	200	3,358	6%	94%
6230	Fittler Academics Plus	Learning Network 6	3,318	0	250	3,068	8%	92%
6440	Lingelbach, Anna L. School	Learning Network 6	4,248	0	374	3,874	9%	91%
6220	Emlen, Eleanor C. School	Learning Network 6	17,171	5,553	380	11,238	35%	65%
6320	Mifflin, Thomas School	Learning Network 6	50,030	0	20,600	29,430	41%	59%
6470	Kelly, John B. School	Learning Network 6	12,245	0	7,236	5,009	59%	41%
6300	Logan, James School	Learning Network 6	6,876	5,719	220	937	86%	14%
6250	Henry, Charles W. School	Learning Network 6	19,771	0	19,000	771	96%	4%
Total			177,402	11,273	49,710	116,419	34%	66%
7350	Lowell, James R. School	Learning Network 7	42,342	0	550	41,792	1%	99%
5500	Marshall, Thurgood School	Learning Network 7	33,502	579	747	32,176	4%	96%
7280	Franklin, Benjamin Elem School	Learning Network 7	12,446	0	550	11,896	4%	96%
7530	Rowen, William School	Learning Network 7	6,405	0	300	6,105	5%	95%
7270	Finletter, Thomas K. School	Learning Network 7	9,546	0	510	9,036	5%	95%
7260	Ellwood School	Learning Network 7	2,917	0	200	2,717	7%	93%
7490	Prince Hall School	Learning Network 7	21,206	0	3,912	17,294	18%	82%
7400	Olney Elementary School	Learning Network 7	12,922	2,674	550	9,698	25%	75%

Org.#	School	Learning Network	A	B	C	D	E	F
			Budget 2020-21	Encumbered YTD 12/31/20	Expended YTD 12/31/20	Balance A-B-C	% (B+C)/A	% Bal. Remaining D/A
7390	Morrison, Andrew J. School	Learning Network 7	145,022	32,249	4,150	108,623	25%	75%
7200	Barton, Clara School	Learning Network 7	19,490	6,010	880	12,600	35%	65%
7500	Feltonville Arts & Sciences	Learning Network 7	32,686	10,614	8,086	13,986	57%	43%
7320	Howe, Julia Ward School	Learning Network 7	24,107	16,773	300	7,034	71%	29%
6340	Pennell, Joseph Elementary	Learning Network 7	743	0	550	193	74%	26%
7310	Feltonville Intermediate	Learning Network 7	28,367	0	21,980	6,387	77%	23%
Total			391,701	68,899	43,265	279,537	29%	71%
8120	Wilson, Woodrow Middle School	Learning Network 8	16,154	0	130	16,024	1%	99%
8380	Farrell, Louis H. School	Learning Network 8	22,377	0	300	22,077	1%	99%
8390	Fitzpatrick, A.I. School	Learning Network 8	11,609	0	280	11,329	2%	98%
8160	Baldi Middle School	Learning Network 8	10,148	0	280	9,868	3%	97%
8360	Rhawnhurst School	Learning Network 8	9,386	0	410	8,976	4%	96%
8400	Frank, Anne School	Learning Network 8	15,397	0	750	14,647	5%	95%
8230	Crossan, Kennedy C. School	Learning Network 8	3,651	0	194	3,457	5%	95%
8440	Loesche, William H. School	Learning Network 8	8,585	0	650	7,935	8%	92%
7110	Harding, Warren G. Middle Sch	Learning Network 8	143,214	209	27,305	115,700	19%	81%
8770	Hancock Demonstration School	Learning Network 8	11,091	0	6,100	4,991	55%	45%
8340	Solis-Cohen, Solomon School	Learning Network 8	36,460	20,980	3,985	11,495	68%	32%
8430	Greenberg, Joseph School	Learning Network 8	20,029	756	14,952	4,321	78%	22%
8420	Decatur, Stephen School	Learning Network 8	24,197	6,802	13,505	3,890	84%	16%
8370	Comly, Watson School	Learning Network 8	68,127	42,594	21,633	3,900	94%	6%
8260	Fox Chase School	Learning Network 8	52,660	49,372	350	2,938	94%	6%
8310	Moore, J. Hampton School	Learning Network 8	13,392	9,880	2,860	652	95%	5%
Total			466,477	130,592	93,684	242,200	48%	52%
8210	Brown, Joseph H. School	Learning Network 9	39,222	0	200	39,022	1%	99%
7330	Lawton, Henry W. School	Learning Network 9	17,813	0	340	17,473	2%	98%
8240	Disston, Hamilton School	Learning Network 9	19,675	0	400	19,275	2%	98%
8410	Pollock, Robert B. School	Learning Network 9	12,479	0	330	12,149	3%	97%
7220	Carnell, Laura H. School	Learning Network 9	23,310	0	700	22,610	3%	97%
8300	Mayfair School	Learning Network 9	22,928	0	850	22,078	4%	96%
8350	Spruance, Gilbert School	Learning Network 9	8,549	0	622	7,927	7%	93%
8200	Allen, Ethan School	Learning Network 9	54,351	0	10,410	43,941	19%	81%
7470	Bridesburg School	Learning Network 9	16,212	2,473	668	13,072	19%	81%
5230	Conwell, Russell Middle School	Learning Network 9	4,636	0	983	3,653	21%	79%
7290	Stearne, Allen M. School	Learning Network 9	10,133	3,800	1,275	5,058	50%	50%
8270	Holme, Thomas School	Learning Network 9	26,879	13,260	496	13,123	51%	49%
7460	Ziegler, William H. School	Learning Network 9	32,104	100	19,250	12,754	60%	40%
Total			288,291	19,633	36,524	232,134	19%	81%
2540	Key, Francis Scott School	Learning Network 10	24,135	504	250	23,381	3%	97%
2580	Kirkbride, Eliza B. School	Learning Network 10	7,017	0	286	6,731	4%	96%
1440	Penrose School	Learning Network 10	5,739	0	243	5,496	4%	96%
1350	Longstreth, William C. School	Learning Network 10	6,857	0	300	6,557	4%	96%
1130	Tilden Middle School	Learning Network 10	5,893	0	260	5,633	4%	96%
2520	Jenks, Abram School	Learning Network 10	2,866	0	300	2,566	10%	90%
2640	Southwark School	Learning Network 10	250,540	2,700	31,577	216,263	14%	86%
1400	Patterson, John M. School	Learning Network 10	22,663	5,895	450	16,318	28%	72%
2630	Sharswood, George School	Learning Network 10	7,281	2,903	250	4,128	43%	57%
2510	Jackson, Andrew School	Learning Network 10	6,664	2,583	350	3,731	44%	56%
2480	Arthur, Chester A. School	Learning Network 10	2,681	993	200	1,488	44%	56%
2190	Fell, D. Newlin School	Learning Network 10	89,357	16,861	39,712	32,785	63%	37%
2450	Stanton, Edwin M. School	Learning Network 10	29,926	18,743	360	10,823	64%	36%
2260	Childs, George W. School	Learning Network 10	76,986	41,960	23,380	11,646	85%	15%
Total			538,605	93,141	97,918	347,547	35%	65%
4470	Wright, Richard R. School	Learning Network 11	7,753	0	167	7,586	2%	98%
4560	Kelley, William D. School	Learning Network 11	8,658	0	200	8,458	2%	98%
4460	Duckrey, Tanner School	Learning Network 11	16,917	0	500	16,417	3%	97%
4380	Peirce, Thomas M. School	Learning Network 11	8,523	0	400	8,123	5%	95%
7510	Bethune, Mary Mcleod School	Learning Network 11	16,145	2,222	590	13,333	17%	83%
4530	Gideon, Edward School	Learning Network 11	6,878	879	350	5,649	18%	82%
1380	Morton, Thomas G. School	Learning Network 11	21,843	878	3,490	17,475	20%	80%
7380	Mc Clure, Alexander K. School	Learning Network 11	195,450	12,211	32,455	150,784	23%	77%
5490	Cayuga School	Learning Network 11	45,386	12,300	350	32,736	28%	72%
7440	Taylor, Bayard School	Learning Network 11	1,041	0	600	441	58%	42%
5260	Elkin, Lewis School	Learning Network 11	35,828	0	21,664	14,164	60%	40%
5470	Cramp, William School	Learning Network 11	32,119	0	20,750	11,369	65%	35%
4220	Blaine, James G. School	Learning Network 11	52,393	36,715	1,449	14,229	73%	27%
4360	Kenderton Elementary	Learning Network 11	32,551	4,649	19,335	8,567	74%	26%
4270	Dick, William School	Learning Network 11	36,662	17,862	18,444	356	99%	1%
Total			518,147	87,716	120,743	309,687	40%	60%
1300	Harrington, Avery D. School	Learning Network 12	7,984	0	200	7,784	3%	97%
1260	Comegys, Benjamin B. School	Learning Network 12	14,537	0	400	14,137	3%	97%
7130	Wagner, Gen. Louis Middle Sch.	Learning Network 12	6,346	0	259	6,087	4%	96%
2210	Bache-martin School	Learning Network 12	4,739	0	290	4,449	6%	94%
5350	McKinley, William School	Learning Network 12	13,735	0	1,720	12,015	13%	87%
8250	Forrest, Edwin School	Learning Network 12	55,023	9,900	450	44,673	19%	81%
7370	Washington, Grover Jr. Middle	Learning Network 12	13,203	0	2,641	10,562	20%	80%
6200	Day, Anna B. School	Learning Network 12	27,505	8,362	191	18,952	31%	69%
8140	Meehan, Austin Middle School	Learning Network 12	5,298	0	2,088	3,210	39%	61%

Org.#	School	Learning Network	A	B	C	D	E	F
			Budget 2020-21	Encumbered YTD 12/31/20	Expended YTD 12/31/20	Balance A-B-C	% Obligated (B+C)/A	% Bal. Remaining D/A
5430	Amy 5 At James Martin	Learning Network 12	9,990	4,897	200	4,893	51%	49%
1250	Catharine, Joseph W. School	Learning Network 12	17,518	0	19,570	(2,052)	100%	0%
Total			175,878	23,159	28,009	124,711	29%	71%
5090	Parkway West High School	Learning Network 13	6,290	0	100	6,190	2%	98%
4060	Dobbins, Murrell High School	Learning Network 13	12,647	0	422	12,225	3%	97%
8090	Swenson Arts/tech High School	Learning Network 13	4,291	0	150	4,141	3%	97%
1100	Sayre, William L. High School	Learning Network 13	23,720	0	4,660	19,060	20%	80%
5020	Edison, Thomas A. High School	Learning Network 13	160,902	2,623	45,661	112,618	30%	70%
4020	Overbrook High School	Learning Network 13	28,161	9,900	630	17,631	37%	63%
1020	West Philadelphia High School	Learning Network 13	15,510	0	6,158	9,352	40%	60%
2000	South Philadelphia High School	Learning Network 13	28,720	0	12,113	16,607	42%	58%
6090	Randolph Technical High School	Learning Network 13	13,850	0	6,100	7,750	44%	56%
2160	Furness, Horace High School	Learning Network 13	21,389	0	10,759	10,630	50%	50%
1010	Bartram, John High School	Learning Network 13	51,906	38,817	6,384	6,706	87%	13%
7120	Fels, Samuel High School	Learning Network 13	11,407	0	11,579	(172)	100%	0%
Total			378,793	51,340	104,715	222,739	41%	59%

Source: Point-in-time Data from the District's Accounting System for Budget and Expenditures

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QUARTERLY SCHOOL MANAGER REPORT
MINORITY AND WOMEN BUSINESS ENTERPRISE PARTICIPATION
 FOR THE PERIOD ENDED DECEMBER 31, 2020

As of December 31, 2020, the District awarded a total of 30 contracts in FY2021. The following tables summarize the District's Minority and Women Business Enterprise (MWBE) participation by year and category:

OVERALL AWARDS

Summary	2018-19 Full Year	2019-20 Full Year	2020-21 Quarter 2 (through 12/31/20)
Total Awards	366	207	30
Total Dollars	\$382.4 M	\$227.7 M	\$61.7 M
Dollars to MWBE	\$132.1 M	\$47.1 M	\$33.5 M
% of Dollars to MWBE	35%	21%	54%
Total MWBE Vendors	336	247	65

DESIGN AND CONSTRUCTION CONTRACT AWARDS

Summary	2018-19 Full Year	2019-20 Full Year	2020-21 Quarter 2 (through 12/31/20)
Total Awards	148	107	20
Total Dollars	\$167.2 M	\$140.8 M	\$57.6 M
Dollars to MWBE	\$63.5 M	\$43.8 M	\$33.0 M
% of Dollars to MWBE	38%	31%	57%
Total MWBE Vendors	263	56	64

PROFESSIONAL SERVICES CONTRACT AWARDS

Summary	2018-19 Full Year	2019-20 Full Year	2020-21 Quarter 2 (through 12/31/20)
Total Awards	141	67	10
Total Dollars	\$159.4 M	\$54.6 M	\$4.1 M
Dollars to MWBE	\$63.9 M	\$2.0 M	\$0.6 M
% of Dollars to MWBE	40%	4%	13%
Total MWBE Vendors	56	56	1

PURCHASING SERVICES CONTRACT AWARDS

Summary	2018-19 Full Year	2019-20 Full Year	2020-21 Quarter 2 (through 12/31/20)
Total Awards	77	33	0
Total Dollars	\$55.8 M	\$32.4 M	\$0.0 M
Dollars to MWBE	\$4.7 M	\$1.3 M	\$0.0 M
% of Dollars to MWBE	8%	4%	0%
Total MWBE Vendors	17	4	0

Notes:

a. The MWBE expenditure and participation values shown here are from the monthly Board of Education Action Meetings. The dollar values are based upon an approved not to exceed amount. The final dollar value may be lower than the amount approved on the Board of Education Action Item.

b. The above numbers do not include City, State or Government Contracts; Proprietary Licenses/Sole Sources; Educational Partnerships or Cooperative Agreements.

c. Percentages within charts and total dollar amounts in the Overall Summary may not match due to rounding.

Source: School District of Philadelphia Office of Procurement Services

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**QUARTERLY SCHOOL MANAGER REPORT
OPEN DATA INITIATIVE**

The School District of Philadelphia participates in the City of Philadelphia's Open Data Philly. Through this open data initiative, the District publishes longitudinal data <https://www.philasd.org/performance/programsservices/open-data/>

School Performance

- o School Progress Reports, District Scorecard, PSSA & Keystone Exams, Graduation rates, Average Daily Attendance, Suspensions, Serious Incidents

Data Set	Last Refreshed	Next Update	Description of Data
School Progress Report	Feb 2020	Feb 2022	School-wide file that includes schools' results from the School Progress Report. Example Metrics include: PSSA Math Prof/Adv, Retention, Out of School Suspension, Graduate, Attendance.
District Scorecard	Feb 2020	Feb 2021	PDF file displaying Progress Report for all district schools. Note: this data does not include Charter Schools.
Alternative Education Progress Report	Apr 2020	Apr 2021	File that includes program results from the Alternative Education Progress Report. Example metrics include: Credit Accumulation, Annual Graduation, Attendance.
PSSA & Keystone	Oct 2019	Oct 2021	Performance on the Pennsylvania System of School Assessment (PSSA) for all district schools by grade. Performance is provided as counts and percentage for Below Basic, Basic Proficient, Advanced, and Proficient/Advanced scores. The following subgroups are also provided: English Language Learner (ELL), IPE, Gender, Ethnicity, and Economically disadvantaged. Note: this data does not include Charter Schools.
District Graduation Rate	Jan 2021	Feb 2022	This longitudinal open data file includes information about the graduation rates for the district broken out by: aggregation level (including alternative schools or excluding alternative schools), graduation rate type (four-year, five-year, or six-year), demographic category (EL status, IEP status, Economically Disadvantaged Status, Gender, or Ethnicity), and ninth-grade cohort. The "Graduation Rate – Including Alternative Schools" includes traditional District K-12 schools, alternative education schools, Philadelphia Virtual Academy, and Widener Memorial School. The "Graduation Rate – Excluding Alternative Schools" includes traditional District K-12 schools, Philadelphia Virtual Academy, and Widener Memorial School only. Students are attributed to the last school at which they actively attended in the respective graduation window, which ends on September 30 each year. Students are classified as EL, as having an IEP, and/or economically disadvantaged if they were designated as such at any point during their high school career. This file includes information for all ninth-grade cohorts dating back to the 2010-2011 ninth grade cohort. Special Note: The 2017-2018 "Four-Year Cohort Graduation Rate – Excluding Alternative Schools" published on the District Scorecard did not include students who were last enrolled at a school that closed before the 2017-2018 school year. If it had, the 2017-2018 rate would have been 78% (rounded to the nearest integer). This open data file correctly identifies that the 4-Year Graduation Rate (Excluding Alternative Schools) for all students in the 2014-2015 cohort is 78.39%.
School Graduation Rates	Jan 2021	Feb 2022	This file contains counts and percentages of students who have graduated in four years and in six years by school. Figures are broken down by ELL status, IEP status, Economically Disadvantaged Status, Grade and Ethnicity. Students are attributed to the last school they attend in the four- or six-year window, which ends on September 30 of their expected graduation year. Note: this data does not include Charter Schools.
Average Daily Attendance	Nov 2020	Nov 2021	The Average Daily Attendance (ADA) calculation aggregates the absences for all students recorded in the School Computer Network and compares them to the total number of possible attended days based on the enrollment records of each student at the school. All classifications and reasons for student absences are included in calculating the absences used to calculate ADA. Note: this data does not include Charter Schools.
95% Attendance - District	Dec 2020	Jan 2021	The 95% Attendance (District- and School-Level) files display the number and percent of enrolled students in each grade that attended at least 95% of instructional days. The 95% Attendance – District is calculated cumulatively by month at the District level with June providing the number and percent for the respective school year. The 95% Attendance – School is calculated cumulatively at year-end at the School level. All classifications and reasons for student absences are included in calculating absences used to calculate 95% Attendance. Note: this data does not include Charter Schools.
95% Attendance - School	Feb 2021	Feb 2022	The 95% Attendance (District- and School-Level) files display the number and percent of enrolled students in each grade that attended at least 95% of instructional days. The 95% Attendance – District is calculated cumulatively by month at the District level with June providing the number and percent for the respective school year. The 95% Attendance – School is calculated cumulatively at year-end at the School level. All classifications and reasons for student absences are included in calculating absences used to calculate 95% Attendance. Note: this data does not include Charter Schools.
Out-of-School Suspensions - District	Dec 2020	Jan 2021	The Out-of-School Suspensions (District- and School-Level) files display the number and percent of enrolled students in each grade that had out-of-school suspensions (OSS). The OSS – District file is calculated cumulatively by month at the District level with June providing the number and percent for the respective school year. The OSS – School file is calculated cumulatively at year-end at the School level. Notes: This data does not include Charter Schools; Previously published files are available as a Zip file archive.

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**QUARTERLY SCHOOL MANAGER REPORT
OPEN DATA INITIATIVE**

Out-of-School Suspensions - School	Feb 2020	Feb 2021	The Out-of-School Suspensions (District- and School-Level) files display the number and percent of enrolled students in each grade that had out-of-school suspensions (OSS). The OSS – District file is calculated cumulatively by month at the District level with June providing the number and percent for the respective school year. The OSS – School file is calculated cumulatively at year-end at the School level. Notes: This data does not include Charter Schools; Previously published files are available as a Zip file archive.
Serious Incidents Counts	Dec 2020	Nov 2021	Serious Incidents are incidents reported to School District Police. The Counts by Incident Type files provide the number of reported incidents at a school, by incident type. The Incident Report Details provides detailed information about the reported incidents. Moral Offenses are not included. Note: this data does not include Charter Schools.
Serious Incident Report Details	Feb 2021	Mar 2021	The Incident Report Details provides detailed information about the incidents reported at a school. Moral Offenses are not included. Note: this data does not include Charter Schools.
NSC Student Tracker Reports	Dec 2020	Nov 2021	These reports contain data on student post-secondary enrollment, persistence, and graduation.
End of Year Report	Jan 2021	TBD	School-wide file that includes schools results from the 2019-2020 End-of-Year Report. Example Metrics include: Credit Accumulation, Out of School Suspensions, Graduation Rates, Attendance. View individual school reports at philasd.org/performance/eoy .
College Matriculation	N/A	Feb 2022	This file includes information on the fall matriculation rates for students who graduated during the school year indicated (e.g., 2019-2020 matriculation rates represent enrollment of students who graduated during 2019-2020). Students are considered to have matriculated if they enrolled at a postsecondary institution that reports information to the National Student Clearinghouse (NSC). Note: this data does not include Charter or Alternative Schools

School Information

- Master School List, Longitudinal Master School List, Pre-School Information, School Catchment Areas, Enrollment & Demographics

Data Set	Last Refreshed	Next Update	Description of Data
Master School List	Dec 2020	Dec 2021	A Master file of all District, Charter, and Alternative Schools within operation in the School District. Examples of information within the file includes: School Code, Publication name, school level, governance, CTE Status, etc.
Longitudinal Master School List	Nov 2017	Feb 2021	Longitudinal file of all District and Charter Schools since 2001-2002. Example of information is similar to the Master School List.
School Enrollment/ Demographics	Nov 2020	Nov 2021	Provides School-level enrollment numbers as of Oct 1st, sorted by school and grade. Student subgroups include All Students, Gender, Ethnicity, and ELL, IEP, and CEP status. Note: this data does not include Charter Schools.
District Enrollment/ Demographics	Nov 2020	Nov 2021	Provides District-wide enrollment numbers as of Oct 1st, sorted by grade. Student subgroups include All Students, Gender, Ethnicity, and ELL, IEP, and CEP status. Note: this data does not include Charter Schools.
Pre-School Information	Jan 2020	Feb 2021	Provides information on Pre-K Schools in the Philadelphia School System. Includes School Code, School Name, Address, Phone Number, etc. Note: this data does not include Charter Schools. For 2019-2020, ECH Partners are included. Previous School year files may be updated to reflect the same at a later date.
Catchment Feeder Schools	Aug 2019	Aug 2021	The first column of this table provides the name of the elementary school catchment. Reading left to right for schools will provide a visual of lower grade schools feeding into higher grade schools. Students living in the e.g. "Aldaire Catchment Area" are feeding into "Penn Treaty HS" for grades 9 through 12.
School Catchment Areas	Nov 2019	Feb 2021	Click below for files that include the catchment areas for Elementary, Middle, and High Schools. These shapefiles require a Geographic Information System (GIS) software to properly display the school catchment areas. Note: this data does not include Charter Schools.
School Catchment Retention Details	Dec 2020	Nov 2021	Click below for files that include catchment retention details for district, charter, and alternative schools. The files correspond to the "View by Students Enrolled at School" and "View by Students Living in the School" tabs on the Enrollment tab in School Profiles. The Catchment Retention Details report provides enrollment and catchment related details for each school for students enrolled on October 1 of that year. Notes: 1. Data reflect students' last recorded address in the District's student information system at the time of the enrollment snapshot. 2. This data does not include Non Public Special Education schools. 3. Kensington High School, Kensington CAPA, and Kensington Health Sciences share a catchment area. All students living in this area are assigned to the Kensington HS catchment. Catchment metrics are only calculated for Kensington High School and do not include students attending either CAPA or Health Sciences.

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QUARTERLY SCHOOL MANAGER REPORT
OPEN DATA INITIATIVE

School Catchment Retention Counts	Dec 2020	Nov 2021	<p>Click below for files that include catchment retention counts grouped by school or by catchment area for students enrolled on October 1 of that year. Both report types include district, charter, and alternative schools. The Counts by School report files correspond to the "Top Neighborhoods Students in this School Come From" graph in the Enrollment Detail section on the Enrollment tab in School Profiles. The Counts by School report provides the number of students from each catchment area that are enrolled at a specific school. The Counts by Catchment report files correspond to the "Top Schools Students in this Neighborhood Attend" graph in the "Where do Students Enroll" section on the Enrollment tab under "View by Students Living in School" in School Profiles. Looking at a specific catchment area, the Counts by Catchment reports provides a list of schools with respective enrollment counts for students living in that neighborhood.</p> <p>Notes:</p> <ol style="list-style-type: none"> 1. Data reflect students' last recorded address in the District's student information system at the time of the enrollment snapshot. 2. This data does not include Non Public Special Education schools. 3. Kensington High School, Kensington CAPA, and Kensington Health Sciences share a catchment area. All students living in this area are assigned to the Kensington HS catchment. Catchment metrics are only calculated for Kensington High School and do not include students attending either CAPA or Health Sciences.
District Wide Surveys	Oct 2020	Oct 2021	Provides student, parent/guardian, and teacher response data from the District-wide survey for those schools that met the response rate thresholds in 2016-2017. The data includes school name, ULCS code, response rate, and percentage of respondents that selected each response to each question at the school level.
Youth Risk Behavior Survey	Oct 2019	Oct 2022	This file contains data from the Youth Risk Behavior Study (YRBS) administered in Philadelphia, and includes anonymous responses from a random sample of students in grades 9-12. Data does not include school identifiers in accordance with CDC requirements.
School Reopening Information	Dec 2020	TBD	<p>School Reopening Survey: Click below to download a Zip file that contains respondent level student, parent/guardian/community member, and school-based/central office SDP staff response data from the School Reopening survey. For more information on the surveys and the aggregate results please see: https://www.philasd.org/coronavirus/schoolstart2020/reopeningsurvey/.</p> <p>Hybrid vs. Digital Curriculum Selection: Click below for the results of the Phase 1 enrollment in hybrid or digital curriculum. Phase 1 included grades PreK through 2 in District schools and Early Childhood programs only.</p> <p>Reopening Readiness Dashboard: For more information regarding school reopening please see our Reopening Readiness Dashboard: https://www.philasd.org/coronavirus/reopening-readiness-report/.</p>

District Employees and Finance

o Expenditure Information, Employee Data, Teacher Attendance

Data Set	Last Refreshed	Next Update	Description of Data
Expenditure Information	Jan 2021	Jan 2022	Information includes: Vendor identifier and name, Activity Name, Amount of Expenditures Spent, etc.
Employee Data	Oct 2020	Apr 2021	These data files include information on all active employees of the School District of Philadelphia, including name, pay rate, title, and location. Note: this data does not include Charter Schools.
Teacher Attendance	Nov 2020	Aug 2021	This provides an average daily attendance (ADA) rate for most teaching positions in a school. Almost all fully paid absences are counted, although sabbatical leave is not included. Therefore, not all absences are counted. Only those that are non-excused are counted. Source is the SDP payroll system, as archived in SDP Data Warehouse. Note: this data does not include Charter Schools.
Teacher Demographics	Nov 2020	Nov 2021	Teacher Demographics files contain the number and percentages of teachers in each racial/ethnic and gender category.
School Budget	Jul 2020	May 2021	Provides School Budgets for the Fiscal Year.

Source: School District of Philadelphia website