### Welcome

This school year is different but your feedback is still important. As you take the survey, think about what school has been like in the digital environment. For example, when you see "your school," think about all the teachers, administrators, staff, and students you interact with. If you are still unsure how to answer a question, you can leave it blank.

### Why are we asking you to complete the survey?

This survey is designed to gather feedback from principals across the district about five key topics that are critical to school success: School Climate, Instruction, Leadership, Professional Capacity, and Parent/Guardian Community Ties. When most or all of the principals in the District answer questions about these topics, we can get a valid and reliable measure and use the data to identify strengths and challenges and set goals for improvement.

If you are interested in examples of how we use survey data, check out the <u>vignettes</u> on the District-Wide Survey Website. We also welcome you to explore our <u>District-Wide Survey Results page</u>, where you can see how respondents answered each question every year since the survey has been open.

### Things to know before you complete the survey:

- 1) Completing it is voluntary.
- 2) Your responses will not be used to evaluate you or your school. Rather, they will be combined with other principals' responses to help understand your school's strengths and challenges and identify opportunities for improvement across the District.
- 3) Your responses are confidential. No one will know how you responded. When the data is shared, neither your name, nor any other identifiable information, will ever be connected with your responses.
- 4) The survey should take about 30 minutes to complete. Once you start taking the survey, you cannot pause and re-start. If you are unable to complete it in one sitting, you may take it again. We will keep the most completed survey from each individual.

If you have any questions or concerns about the survey, please contact schoolsurveys@philasd.org.

Sincerely,

Office of Research and Evaluation The School District of Philadelphia

# School Leadership

When answering the following questions, think about the digital environment.

1. Please estimate how much time **you** typically spend on the following activities.

	0 hours/Not Applicable	A few times a year	About every month	1-5 hours per week	6-10 hours per week	11-20 hours per week	21-30 hours per week	More than 30 hours per week
Working on administrative duties (e.g., budgets, personnel management, or paperwork)		0	$\circ$				0	
Arranging for substitute teachers	$\bigcirc$				$\bigcirc$	$\bigcirc$	$\bigcirc$	
Instructional leadership activities (e.g., observing your teachers' classroom instruction or providing feedback to teachers regarding curriculum and instruction)	0	0	0	0	0		0	0
Reviewing students' assessment results	$\bigcirc$		$\bigcirc$		$\bigcirc$		$\bigcirc$	
Talking with parents and guardians								
Engaging with community members	$\bigcirc$		$\bigcirc$		$\bigcirc$			
Addressing student discipline problems		0	$\bigcirc$			$\bigcirc$	$\bigcirc$	
Planning or conducting teacher professional development workshops	$\bigcirc$	$\bigcirc$	$\bigcirc$		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Meeting with school leadership teams on issues related to teaching and learning						0	0	
Interacting with teachers, counselors, and other staff at the school	$\bigcirc$		$\bigcirc$		$\bigcirc$	$\bigcirc$		$\bigcirc$
Addressing student health issues								
Counseling students	$\bigcirc$		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		
Building management (e.g., scheduling repairs)								
Managing external partnerships	$\bigcirc$				$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

chool Leadership				
How much control do <b>you</b> have ov	er the following	ı:		
	None	A little	Some	A great deal
Hiring teachers	0	0	0	0
Firing teachers	0	0	0	0
Choosing how to allocate school funds	0	0	0	0
Choosing school goals and objectives	0	0	0	0
Choosing professional development		0	0	
Choosing curriculum/curricular naterials				
Enforcing the school discipline policy		$\bigcirc$		0
Scheduling non-state testing				
Scheduling state test preparation				

2020-2021 District-Wide Princ	ipal and A	ssistant Pri	ncipal Surv	vey		
Professional Capacity						
When answering the following questions,	think about the	e digital environn	nent.			
3. During the 2020-21 school year	(including	the summer o	of 2020), how		did you:	
		1-4 times	5-7 times	Monthly or about monthly (8-9 times a	Weekly or	Daily or almost
	Never	a year	a year	year)	about weekly	daily
Receive formal or informal coaching or mentoring					0	
Participate in an informal or formal support network (e.g., PLC)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	
Visit other schools within and/or outside your district				$\bigcirc$		
Collaborate with other principals	0			0		

2020-2021 District-Wide Pri	ncipal and As	sistant Principal	Survey		
School Climate					
1. To what extent do you feel re	spected by:				
	Not at all respected	A little respected	Somewhat respected	Respected a great deal	Does not apply
The School Board	O	/\title respected		great dear	
District/Charter Operator administrators	$\circ$	$\circ$	$\circ$	$\circ$	
Assistant Superintendents					
Teachers in your school				$\bigcirc$	
Other school staff					
Parents/Guardians					
Students					

# School Climate

5	To what extent do v	ou consider each of t	the following	factors a challeng	e to student learning	ı in v	our school?
J.	TO WHAL EXICIT GO	you consider each of t		Tactors a crialicity	e lo stauent leannin	, ,,,	your scrioor:

	Not a challenge	A slight challenge	A moderate challenge	A great challenge
Frequent changes in District/Charter leadership	$\circ$	$\circ$	$\circ$	
Lack of adequate funding				
Teacher turnover				
Shortage of highly-qualified teachers				
Teacher absences				
Teachers teaching a subject or grade outside of their certification	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lack of high-quality professional development opportunities <u>for</u> <u>teachers</u>	0	0	0	0
Lack of high-quality professional development opportunities <u>for</u> <u>principals</u>	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Shortage of instructional support staff (e.g., teacher aides, SPED assistants)	0	0	0	0
Shortage of other support staff (e.g., nurses, counselors, and security)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Students transferring in or out of the school			$\circ$	
Student absenteeism				
Student tardiness				
Inadequate textbooks, materials, or other non-technological instructional resources	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lack of computers or other technological resources		$\circ$	0	$\circ$
Lack of school resources to provide the extra help for students who need it	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lack of support for teaching special education students (i.e., students with IEPs)	0	0	0	0

	Not a challenge	A slight challenge	A moderate challenge	A great challenge
Lack of support for teaching English Learners				
Lack of teacher planning time built into the school day		$\circ$	$\circ$	$\circ$
Pressure to perform well on the state standardized tests	$\bigcirc$	$\bigcirc$	$\circ$	$\circ$
Bullying*				
efending him- or herself.				

	Not a challenge	A slight challenge	A moderate challenge	A great challenge
Frequent changes in District/Charter initiatives		$\bigcirc$	$\circ$	$\bigcirc$
Students' inadequate basic skills or prior preparation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lack of support from parents and guardians	$\circ$	$\circ$		$\circ$
Cultural differences between home and school	0	0	0	0
Student mental health	$\bigcirc$	0	0	
Student chronic illness (asthma, diabetes, etc.)		$\bigcirc$		$\bigcirc$
Student food insecurity				

Identifying students for Tier 2 or Tier 3)  Identifying school-level or student-level problems with attendance, tardiness, and/or behavior  Assigning teachers to students (i.e., rostering students)  Evaluating teacher performance  Choosing the focus of teacher professional development  Recognizing students for achievement	Making abangoo to the selection	Not at all	A little	Some	A great deal
Making decisions regarding student promotion or retention  Identifying students who need additional instructional support (e.g., identifying students for Tier 2 or Tier 3)  Identifying school-level or student-level problems with attendance, tardiness, and/or behavior  Assigning teachers to students (i.e., rostering students)  Evaluating teacher performance  Choosing the focus of teacher professional development  Recognizing students for achievement	urriculum and/or instructional	0	0	0	0
Identifying students who need additional instructional support (e.g., identifying students for Tier 2 or Tier 3)  Identifying school-level or student-level problems with attendance, tardiness, and/or behavior  Assigning teachers to students (i.e., rostering students)  Evaluating teacher performance  Choosing the focus of teacher professional development  Recognizing students for achievement		$\circ$	$\circ$	$\circ$	
additional instructional support (e.g., identifying students for Tier 2 or Tier 3)  Identifying school-level or student-level problems with attendance, tardiness, and/or behavior  Assigning teachers to students (i.e., rostering students)  Evaluating teacher performance  Choosing the focus of teacher professional development  Recognizing students for achievement	romotion or retention	0			
Evaluating teacher performance  Choosing the focus of teacher professional development  Recognizing students for achievement	dditional instructional support (e.g.,	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Assigning teachers to students (i.e., rostering students)  Evaluating teacher performance  Choosing the focus of teacher professional development  Recognizing students for achievement  Recognizing teachers for achievement	evel problems with attendance,	0	0	0	0
Choosing the focus of teacher professional development  Recognizing students for achievement		$\bigcirc$	$\bigcirc$	$\bigcirc$	
Professional development  Recognizing students for achievement	Evaluating teacher performance				
		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Recognizing teachers for achievement	Recognizing students for achievement				
	Recognizing teachers for achievement		$\circ$		

020-2021 District-Wide Prin	cipai anu Assis	tant Principa	al Survey		
istrict/Charter Operator Fee	edback				
To what extent do you agree w		statements? T	he District/Ch	arter Operator	
communicates a clear academic vision	Strongly Disagree	Disagree	Agree	Strongly Agree	N/A
for schools.	0	0		0	
provides appropriate support to enable principals to act as instructional leaders.	$\circ$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
orovides appropriate instructional support for teachers.	0	0	0	0	0
provides support for teaching grade- level standards to special education students (i.e., students with IEPs).	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
orovides support for teaching grade- evel standards to English Learners.	0	$\circ$	0	$\circ$	$\circ$
provides appropriate support to enable principals to act as talent managers.		$\bigcirc$			

To what extent do you agree with the following statements?  Strongly Disagree Disagree Agree Strongly Parents and guardians treat me with respect.  It reat parents and guardians with respect.  I actively engage parents and guardians in their child's education.  Parents and guardians are actively involved in their child's education.	4. 4
Strongly Disagree Disagree Agree Strongly Parents and guardians treat me with respect.  treat parents and guardians with respect.  actively engage parents and guardians in their child's education.  Parents and guardians are actively	.h. A
Strongly Disagree Disagree Agree Strongly Parents and guardians treat me with respect.  treat parents and guardians with respect.  actively engage parents and guardians in their child's education.  Parents and guardians are actively	.l A
Parents and guardians treat me with espect.  treat parents and guardians with espect.  actively engage parents and guardians in their child's education.  Parents and guardians are actively	.l A
treat parents and guardians with respect.  actively engage parents and guardians in their child's education.  Parents and guardians are actively	Jiy Agree
actively engage parents and guardians in their child's education.	$\bigcirc$
Parents and guardians are actively	$\bigcirc$
	$\bigcirc$
	$\bigcirc$

2020-2021 District-Wide Principal and Assistant Principal Survey
10. Are you the principal or assistant principal of a Charter school?
Yes
○ No

need	Did not ne	Did not receive	else at the District	Superintendent	
)				Caperinterident	ta atta ata ar an
)					acilitating student achievement analyzing student data
/	0	0	0	0	dentifying research-based school nprovement strategies
)			$\circ$	$\circ$	ligning curriculum with state content tandards and state assessments
)	0	0	0	0	lanning or providing professional evelopment that is tailored to the eeds of teachers

UZU-ZUZI DISITICI-VVI	de Principal and	Assistant Principal	Survey 	
rofessional Developr	nent			
2. To what extent did the eadership Convenings)			work PD, Instructional	Rounds, and
	Not at all	Somewhat	Moderately	Completely
Focus on real problems of practice	$\circ$		$\circ$	0
Allow enough time for understanding	$\circ$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Allow opportunities for puilding data analysis skills	0	0	0	0
Provide opportunities to practice data analysis	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Offer information about what to do once challenges were identified (how to identify and choose interventions)	0			
Align with District initiatives	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\circ$
Provide opportunities to collaborate with colleagues	0	0	0	0

2020-2021 District-Wid	e Principai an	a Assistant Principal :	Survey							
Data Systems										
The following questions are about how often you use data from QlikBAM, SchoolNet, and Infinite Campus.										
13. Please indicate the ex	tent to which you	u use data from <i>QlikBAN</i>	1 to do the following:							
	Never	Rarely	Occasionally	Frequently						
monitor achievement trends		0	0							
monitor attendance trends			$\bigcirc$							
monitor behavior trends			$\bigcirc$							
inform student rostering										
inform decisions about teacher PD needs		$\circ$								
inform school comprehensive planning	$\bigcirc$	$\bigcirc$								
inform communication with parents (i.e., newsletters, school events, one-on-one meetings, etc.)	0	0	0							
drive conversations with school leadership team (i.e., ELSs, SBTLs, counselors, etc.)	0									
14. Please indicate the ex	tent to which you	u use data from <u>SchoolN</u>	<i>let</i> to do the following:							
	Never	Rarely	Occasionally	Frequently						
review benchmark results with teachers to inform instruction	$\circ$	0	0	0						
access the curriculum	$\bigcirc$		$\bigcirc$							
review student level reports such as the Early Warning Indicator Report	$\circ$	0	0							
access the grades monitoring tool	$\bigcirc$	$\circ$	$\bigcirc$	$\bigcirc$						
assess the student profile when meeting with a parent	0	0	0							

and documentation  sit the Behavior anagement tool to onitor and resolve chavior incidents  see Campus Messenger communicate to arents  onitor MTSS/RTI plans  onitor Gradebook	5. Please indicate the ex	tent to which you	use data from <i>Infinite</i>	: Campus to do the follo	wing:
and documentation  sit the Behavior anagement tool to onitor and resolve chavior incidents  see Campus Messenger communicate to arents  onitor MTSS/RTI plans  onitor Gradebook		Never	Rarely	Occasionally	Frequently
anagement tool to onitor and resolve chavior incidents  see Campus Messenger communicate to arents  onitor MTSS/RTI plans  onitor Gradebook	monitor attendance data and documentation	0			$\circ$
communicate to Oarents  onitor MTSS/RTI plans  onitor Gradebook	visit the Behavior Management tool to monitor and resolve behavior incidents	$\circ$	$\bigcirc$		
onitor Gradebook	use Campus Messenger to communicate to parents	0	0	0	0
	monitor MTSS/RTI plans	$\circ$	$\circ$	$\circ$	
	monitor Gradebook entries	0	0	0	0

	Not at all	Slightly	Moderately	Greatly
echnical support for ow to use SDP data vstems	0	0	0	0
pportunities to discuss ata with school adership teams	$\circ$	$\circ$	$\bigcirc$	$\bigcirc$
sing the data available r school improvement anning	0	0	0	0
ps on how to pull data om the systems (i.e., ports, dashboards, cc.)	0	$\circ$		0
ntering data into the finite Campus SIS		$\circ$	0	0

## Diversity, Equity, and Inclusion

As part of our commitment to becoming an antiracist organization, the following questions have been designed to assess the diversity, equity, and inclusion practices of our District. We are asking similar questions of principals, teachers, school support staff, students, and parents/guardians. Your responses to these questions will be used to define areas of strengths and opportunities for change.

By *diversity*, we mean differences among groups of people and individuals based on ethnicity, race, socioeconomic status, gender, exceptionalities, language, religion, sexual orientation, and geographical area.

By *equity*, we mean perceptions of the quantity and quality of equity-focused policy, practices, and opportunities available for members of our District community that address issues of disproportionality.

By *inclusion*, we mean the extent to which stakeholder groups feel valued by, connected to, and involved as a member of the school community.

### 17. How often do the following happen?

	Never	Rarely	Occasionally	Most or all of the time	N/A
Staff at my school have important conversations with each other about race, even when the conversation might be uncomfortable				0	0
I think about what my colleagues of different races, ethnicities, or cultures experience	$\circ$			$\circ$	$\circ$
In my school, students have opportunities to learn about people from different races, ethnicities, or cultures	0		0	0	0
My professional development experiences help me explore new ways to promote equity in my practice					

works to advance student equity  When a sensitive issue of diversity arises at school, I can implement strategies to appropriately address the situation  I can easily interact with students in my school who are from a different cultural background than my own  I am comfortable discussing race-related topics with students  I am comfortable discussing race-related topics with my colleagues  I feel like I belong at my school  My colleagues  My colleagues  My colleagues  I developed the sense of the state of th	8. How much do you	agree or disagree	with the following	<b>j</b> ?		
professional development I have received is valuable  District administration works to advance student equity  When a sensitive issue of diversity arises at school, I can implement strategies to appropriately address the situation  I can easily interact with students in my school who are from a different cultural background than my own  I am comfortable discussing race-related topics with students  I am comfortable discussing race-related topics with my colleagues  I feel like I belong at my school  My colleagues  My colleagues  I feel connected to other adults at my school  My colleagues  I development I have received a content of the surface		Strongly disagree	Disagree	Agree	Strongly agree	N/A
works to advance student equity  When a sensitive issue of diversity arises at school, I can implement strategies to appropriately address the situation  I can easily interact with students in my school who are from a different cultural background than my own  I am comfortable discussing race-related topics with students  I am comfortable discussing race-related topics with my colleagues  I feel like I belong at my school  My colleagues  My colleagues  Indeed connected to other adults at my school	professional development I have		0	0	0	0
When a sensitive issue of diversity arises at school, I can implement strategies to appropriately address the situation  I can easily interact with students in my school who are from a different cultural background than my own  I am comfortable discussing race-related topics with students  I am comfortable discussing race-related topics with my colleagues  I feel like I belong at my school  My colleagues  My colleagues  My colleagues  audits at my school  My colleagues  audits at my school	District administration works to advance student equity	$\bigcirc$	$\bigcirc$	$\circ$	$\circ$	$\bigcirc$
students in my school who are from a different cultural background than my own  I am comfortable discussing race-related topics with students  I am comfortable discussing race-related topics with my colleagues  I feel connected to other adults at my school  My colleagues  understand me as a	of diversity arises at school, I can implement strategies to appropriately address					0
discussing race-related topics with students  I am comfortable discussing race-related topics with my colleagues  I feel like I belong at my school  I feel connected to other adults at my school  My colleagues understand me as a	students in my school who are from a different cultural background than					$\circ$
discussing race-related topics with my colleagues  I feel like I belong at my school  I feel connected to other adults at my school  My colleagues understand me as a	discussing race-related	0	0	0	0	0
school  I feel connected to other adults at my school  My colleagues understand me as a	discussing race-related topics with my		$\bigcirc$	$\circ$	$\circ$	$\circ$
adults at my school  My colleagues understand me as a		$\circ$	$\circ$	$\bigcirc$	$\circ$	
understand me as a		$\bigcirc$		$\bigcirc$		
	understand me as a	0		0	$\circ$	$\circ$

2020-2021 District-Wide Principal and Assistant Principal Survey							
Thank you!							
Thank you for taking the survey!							