School District of Philadelphia Superintendent Performance Evaluation Form Dr. William R. Hite 2016-17 Annual Review

School Reform Commission

William J. Green

Farah Jimenez

Christopher McGinely, Ed.D.

Estelle Richman

Joyce Wilkerson (Chair)

This evaluation tool uses the assessment measures below as a basis for indicating the superintendent's performance in the domains of Student Growth and Achievement; Systems Leadership; District Operations and Financial Management; Communication and Community Relations; Human Resource Management; and Professionalism.

Distinguished	Performance is clearly outstanding
	 Performance is superior, far exceeding expectations
	 Performance is exceptional on a regular or continuous basis – the
	superintendent far outperforms relative to minimum expectations
Proficient	 Adequately performs all functions within the role, meeting or
	occasionally exceeding expectations
	• Performance is adequate, meeting or occasionally exceeding
	standards or expectations generally associated with performance
Needs Improvement	 Periodically fails to meet expectations associated with assigned
	tasks, targeted goals, or professional competencies
	• Performance is less than adequate on a periodic or frequent basis
	 the superintendent may be developing within the position, but
	needs to improve to be considered proficient
Failing	Performance is below acceptable levels
	• Fails to meet most expectations associated with the role of
	superintendent – substantial professional improvement is needed
	before the superintendent can be considered proficient in the role

Dr. William R. Hite Superintendent's Name

School Reform Commission Evaluator's Name 2016-2017 School Year

Student Growth and Achievement

Superintendent uses multiple data sources to assess student success and growth as appropriate, specific to needs within the district and as determined annually in collaboration with the SRC. Annual or other district performance objectives are articulated and clearly achieved under the direction of the superintendent relative to clearly articulated measures.

Distinguished	Proficient	Needs Improvement	Failing
---------------	------------	----------------------	---------

Systems Leadership

Superintendent has worked collaboratively with the SRC to develop a vision for the district, displays an ability to identify and rectify problems affecting the district, works collaboratively with district administration to ensure best practices for instruction, supervision, curriculum development, and management are being utilized, and works to influence the climate and culture of the district.

Distinguished Proficient	Needs Improvement	Failing
--------------------------	----------------------	---------

District Operations and Financial Management

Superintendent manages effectively, ensuring completion of activities associated with the annual budget; overseeing distribution of resources in support of district priorities; and directing overall operational activities within the district.

Distinguished	Proficient	Needs Improvement	Failing
---------------	------------	----------------------	---------

Communication and Community Relations

Superintendent communicates with and effectively engages the staff, the SRC, and members of the community, clearly articulating district goals and priorities, addressing local and broader issues affecting the district, and building support for district initiatives, programs and short/long-range plans.

Human Resource Management

Superintendent incorporates best practices for human resource management and oversight, coordinating staffing, recruitment, and other human resource functions within the district.

Distinguished Proficient	Needs Improvement	Failing
--------------------------	----------------------	---------

Professionalism

Superintendent models professional decision-making processes and ethical standards consistent with the values of Pennsylvania's public education system as well as that of the local community. Superintendent additionally works to individually reflect upon her/his effectiveness within the role, and works to improve effectiveness through the use of professional development literature and activities.

Distinguished	Proficient	Needs	Failing
Distinguisticu	officient	Improvement	1 411116

Statement from the School Reform Commission:

The results of Dr. Hite's steady leadership are evident across the School District of Philadelphia. These include another year of a balanced budget, sustained investments in classrooms, a contract with the Philadelphia Federation of Teachers and, most importantly, the increased academic achievement of our students. While there is still much to be done, we would like to thank Dr. Hite for providing Philadelphia with the strong and consistent leadership critical to moving us forward.